



Carrathool Shire Council

Delivery Program

2017/18 – 2020/21

Adopted by Council 19 September 2017 -Resolution No 0338





Contents

Carrathool Shire Vision	2
Integrated Planning and Reporting	3
Areas of Responsibility	7
1. An Inclusive, Connected and Healthy Community	8
2. Infrastructure for a Sustainable Future	10
3. Growing and Diverse Economy	11
4. Sustainable Natural Environment	13
5. Leadership and Governance.....	14
Financial Projections 2017-2021.....	16
General Fund - Detailed Financial Projections	16
General Fund - Capital Items	38
Water Supply Schemes - Detailed Financial Projections	46
Sewer Schemes - Detailed Financial Projections.....	56

Carrathool Shire Vision

Council Vision

“To protect and promote quality of life in harmony with economic development and environmental sustainability.”

Council’s vision reflects the long-term planning focus of Council.

Council Mission

Council’s mission reflects what we will do to achieve the vision:

“To provide the community of Carrathool Shire with cost effective works, services and planning.”

Council’s mission is council’s medium term planning focus.

To protect and promote quality of life, we believe that everyone in our community deserves equal economic, political and social rights and opportunities. Carrathool Shire will be an inclusive community that responds to community need and embraces diversity.

Council understands its role in advancing human rights and commits to applying social justice principles to guide Council planning and business. Common understanding of these social justice principles is important to fully realising our vision in Carrathool Shire.

Equity

We are an equitable community, committed to overcoming unfairness caused by unequal access to economic resources and power. We will support fair allocation of resources and entitlements without discrimination.

Access

We support fair access to the resources, services, and opportunities essential to meet their basic needs and to improve their quality of life;

Participation

We provide the maximum opportunity for all people to genuinely participate in discussions about decisions affecting their lives.

Rights

We believe in equal rights of all members of our community.



Integrated Planning and Reporting

How it works

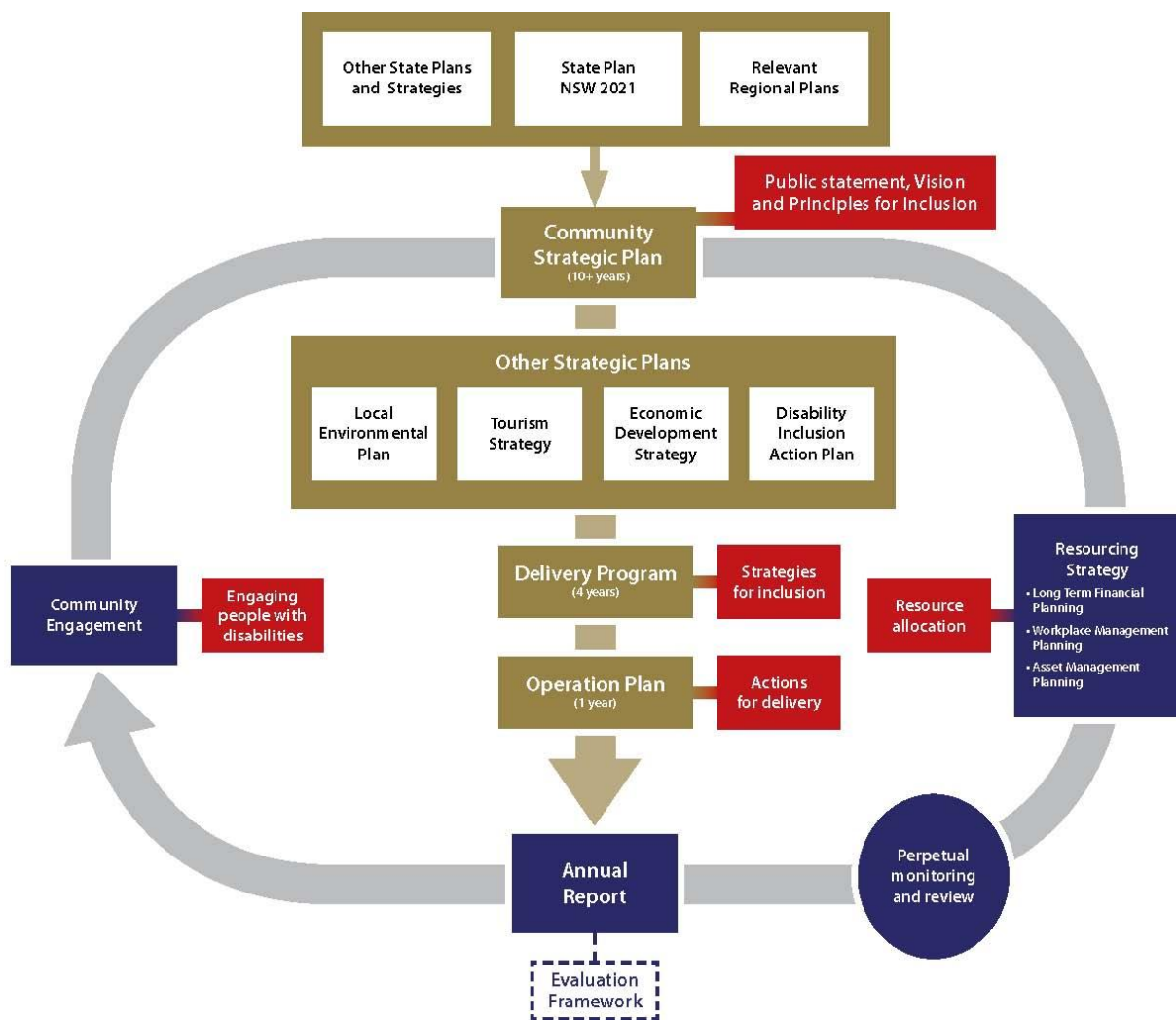
Integrated Planning and Reporting Framework

In 2009 a new Integrated Planning and Reporting (IP&R) framework was introduced across Local Government in New South Wales. Carrathool Shire Council has embraced this large and wide ranging reform. Carrathool Shire Council fully adopted its Integrated Planning and Reporting documentation in 2012/2013 Council year.

Council has now prepared its new suite of IP&R documents. The Delivery Program forms a vital component of this integrated planning approach which is structured primarily to outline what the newly elected Council (elected September 2016), will “deliver” whilst in office over the next four years and how this will be resourced.

To assist the community and other users of these documents Council has prepared a simple summary to outline how each plan fits in to the entire IP&R approach.

The graphic below illustrates this interaction by way of a diagram. A brief explanation of each of the plans and how they interact is provided and articulates how the approach all comes together.



The Community Engagement Strategy 2017 -2021

The Community Engagement Strategy outlines the mechanisms Carrathool Shire Council uses to engage their communities in the issues and decisions that affect them.

Based on a set of guiding principles and a diverse range of processes, the outputs and outcomes of the Strategy guide and inform the planning, delivery and reporting of all Council’s integrated plans and reports. This is a continuous process, not a collection of isolated activities. It is the way Council does its work and how Council and Community work together.

Carrathool Shire Council Local Environment Plan (LEP) 2012

The Carrathool Local Environmental Plan 2012 (TLEP2012) is the legal instrument that imposes standards to control development for the Shire.

The LEP reserves land for open space, infrastructure and other public purposes as well as residential, industrial, commercial and agricultural purposes. The purpose of the LEP is to achieve the objects of the *Environmental Planning and Assessment Act 1979*, as amended.

The 2027 Community Strategic Plan (CSP) (Reviewed 2017)

The Community Strategic Plan (CSP) is a high level 10 year plan developed collaboratively by Council with the Carrathool Shire community as part of its Community Engagement process.

This plan identifies the community’s main priorities and aspirations for the future. It contains the vision for the Carrathool Shire and the key Future Directions in achieving this vision by 2027.

This plan sets a course to achieve these Future Directions and considers the “Quadruple Bottom Line” impacts regarding; Civic Leadership, Economic, Social and Environmental outcomes as well as adhering to Council’s Social Justice Principles.

This CSP also identifies Council’s role in these areas as a Provider, Facilitator or Advocate and linkages to the planning process of other levels of Government and Stakeholder groups.

The objectives of the plan are clearly communicated through strategies which form part of the 4 year delivery program for Council.

Integrated Disability Inclusion Action Planning

Disability Inclusion Action Planning is integrated as part of the Community Strategic Plan and supports the fundamental right of choice for people with disability in our Community. Choice is achieved by providing the same opportunities and ability to choose how they live their lives and enjoying the benefits of living and working in the Shire. Carrathool Shire is committed to Disability Inclusion Action Planning and has developed the plan in accordance to the four key areas:

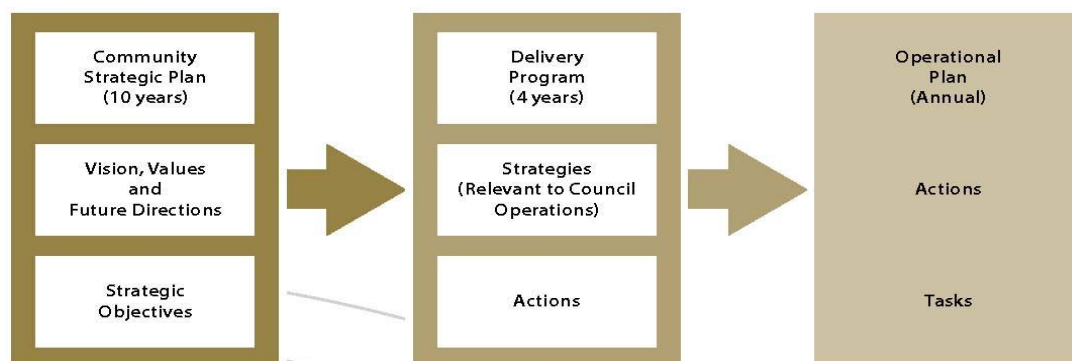
- Developing positive community attitudes and behaviours
- Creating liveable communities
- Supporting access to meaningful employment
- Improving access to services through better systems and processes

The Delivery Program 2017/18 -2021/22

The Delivery Program actions the Future Directions and Strategic Objectives of the Community Strategic Plan. It identifies the principal activities that Council will undertake in response to these Objectives.

The Delivery Program addresses the full range of Council’s operations and who is responsible for their delivery. The Delivery Program flows on into the tasks required annually, as identified in the Operational Plan.

The Delivery Program is intrinsically linked to the Resourcing Strategy documents being; the 10 Year Asset Management Strategy, the 4 Year Workforce Plan and the 10 Year Long Term Financial Plan.



The Long Term Financial Plan has also formed the basis from which the 4 Year Financial Forecasts have been derived, to explain in more detail how the Delivery Program will be funded over the life of the program.

This sees that the Delivery Program both informs and is informed by the Resourcing Strategy. Council has considered the community's priorities and expected levels of service and balanced these with its resourcing constraints. The Delivery Program has likewise benefitted from the consultation process, as it has identified the weighting the community gives to the provision of infrastructure and services.

Long Term Financial Plan

The Long Term Financial Plan outlines the high level budgeting scenarios over the next 10 years. These estimates and assumptions form the basis from which the 4 Year Financial Forecasts for the Delivery Program have been derived.

This document explains in more detail how the Delivery Program will be funded over the life of the Program and what the Operational Budgets will ultimately be in each year of the Program.

The Operational Plan

The Operational Plan is prepared as a sub-plan of the Delivery Program.

It identifies the projects, programs and activities that Council will undertake within the next financial year. These actions flow from the Delivery Plan and become the tasks required in each particular year of the Operational Plan.

The Operational Plan allocates responsibilities for each project, program and activity and identifies how the effectiveness of the projects, programs and activities will be measured. Council receives reports on these measures on a six monthly basis.

The 10 Year Asset Management Strategy 2017/18 -2027/28

is prepared to assist Council in improving the way it delivers services from infrastructure. The Asset Management Strategy:

- shows how Council's asset portfolio will meet the service delivery needs of its community into the future,
- enables Council's Asset Management policy to be achieved, and
- ensures the integration of Council's Asset Management with its Long Term Strategic Plan.

The Asset Management Strategy will assist Council in meeting the requirements of the National Sustainability Frameworks and Integrated Planning and Reporting guidelines (IP&R). Local Councils in NSW are required to undertake their planning and reporting activities in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2005, and provide services needed by the community in a financially sustainable manner.

The Asset Management Strategy is prepared following a review of Council's service delivery practices, financial sustainability indicators, asset management maturity and fit with Council's vision for the future as outlined in the Community Strategic Plan. The Strategy outlines an Asset Management Improvement Plan detailing a program of tasks to be completed and resources required to bring Council to a minimum 'core' level of asset maturity and competence.

The Workforce Plan

The Workforce Plan provides the strategic direction to create a sustainable workforce. It provides a supporting framework for those objectives and actions contained in each Departmental Delivery Programs and Operational Plans. The focus will be the alignment of the workforce with the goals, values and objectives of the organisation which includes the management of our asset infrastructure. This will enable us to effectively deliver community expectations into the future.

The Annual Report

The Annual Report is one of the key points of accountability between a Council and its community. It is not a report to the Division of Local Government or the NSW Government, it is a report to the community.

The Annual Report focuses on Council's implementation of the Delivery Program and Operational Plan as these are the Plans that are wholly the Council's responsibility. The Report also includes some information that is prescribed by the Local Government (General) Regulation 2005. This information has been included in the Regulation because the Government believes that it is important for community members to understand how Council has been performing both as a business entity and a community leader.

The End of Term Report

Councils are required to prepare an End of Term Report which must be tabled prior to the end of the Council's 4 year term. This document must include a report as to the Council's achievements in implementing the Community Strategic Plan over the previous four years. This also means drawing upon achievements in the implementation of the 4 year Delivery Program. It includes information from other organisations, including State Government agencies.

Community Engagement

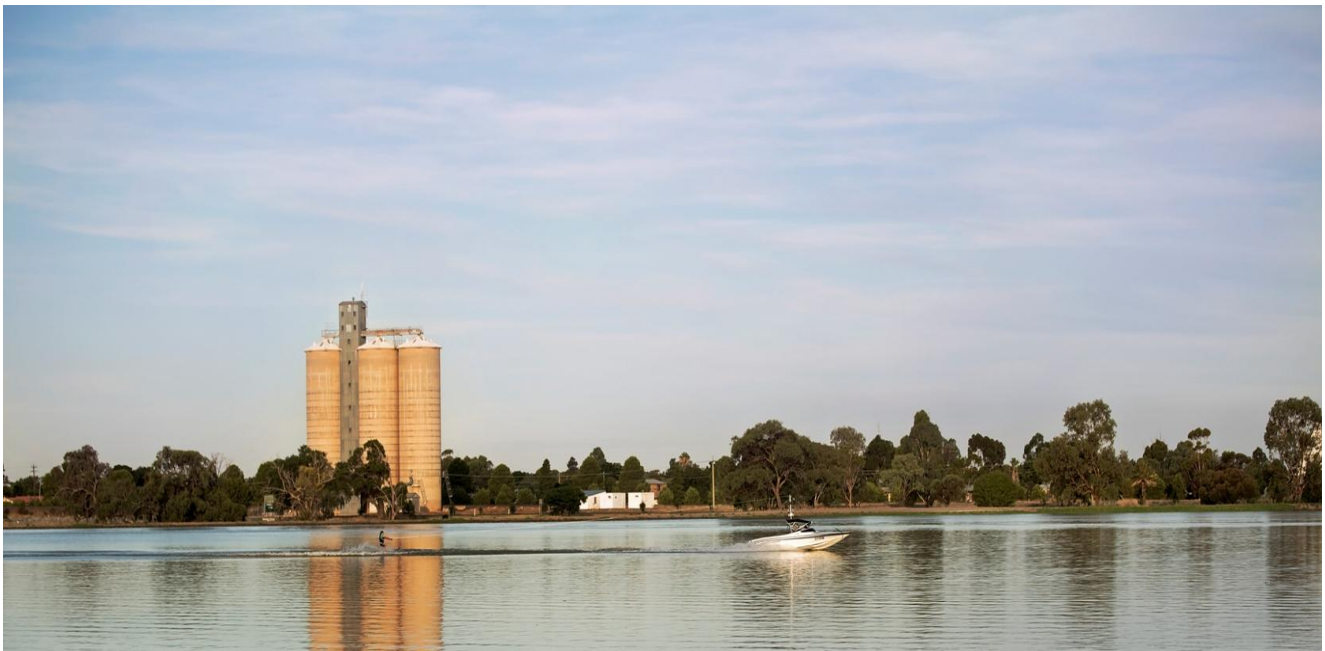
During February and March 2017, the community of Carrathool Shire were engaged to provide input into the revised community strategic plan and also into disability inclusion action planning.

The engagement was conducted in line with the Community Engagement Strategy and included; community meetings, Community Satisfaction Survey (online and hard copies made available), Disability Inclusion Action Planning Survey (online and hard copies), school visits and activities for youth, along with stakeholder direct contact.

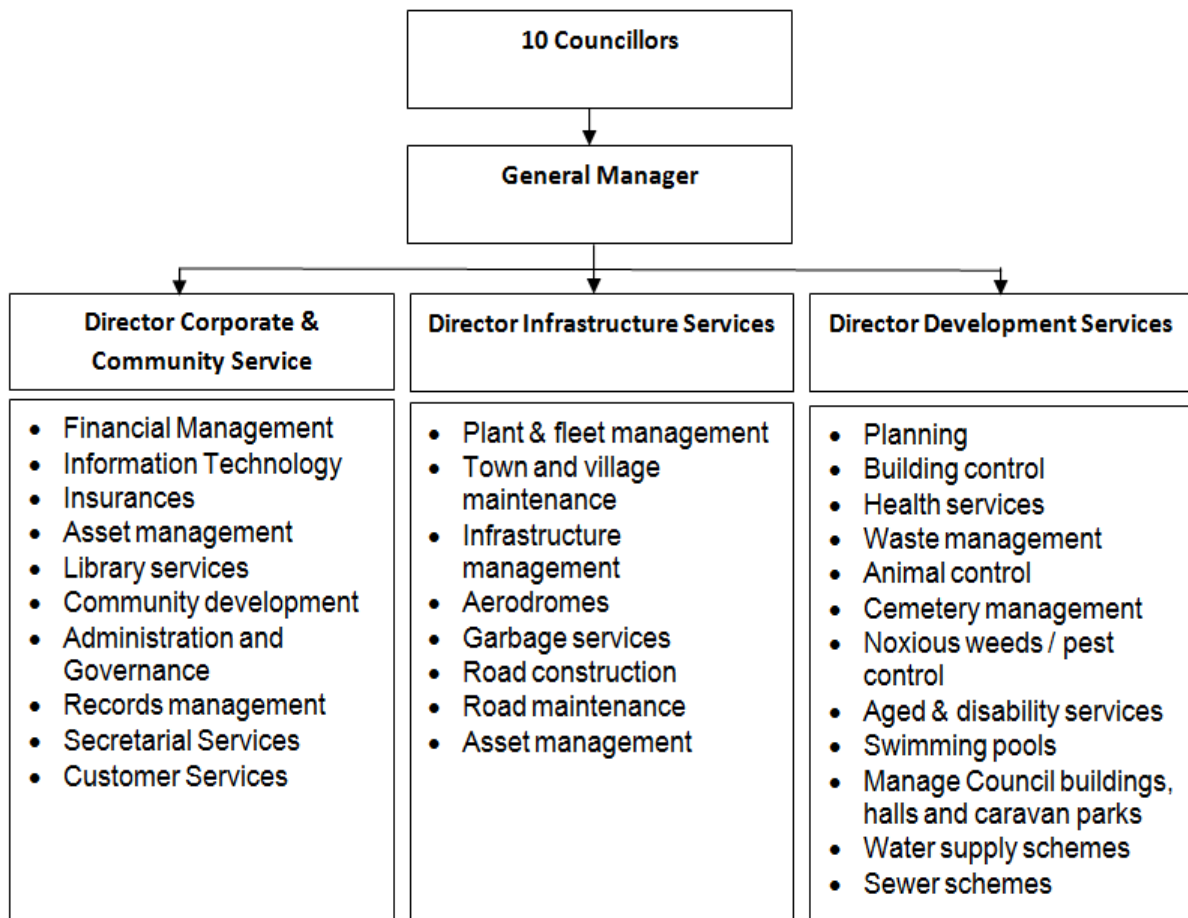
The community meetings were held in Hillston, Goolgowi, Carrathool and Rankins Springs. Sessions were also held on the Disability Inclusion Action Planning for people with a disability, their carers and families.

In order to maximise the exposure of the Community Strategic Plan and the Disability Inclusion Action Plan, it was determined that Council would facilitate an "active exhibition" period with community meetings scheduled to discuss the outcomes of the first round of community engagement and share the draft plan with the Community.

The second round of community meetings is about make sure they are reflective of where the community think the Shire needs to progress over the coming 10 years. It is also a good opportunity to have community leaders within every community to take ownership and champion some of the strategies.



Areas of Responsibility



1. An Inclusive, Connected and Healthy Community



Action	Responsible Directorate	Partners	Performance Measure	Target Year			
				17/18	18/19	19/20	20/21
1a. Increased transport options for all sectors of the community							
1a(i) Canvas Secretary of Transport for increased public transport within the Shire	GM	Transport for NSW RMS	Improved public transport within the Shire	x			
1a(ii) Liaise with surrounding Councils to identify shared transport resource options	GM	Community Transport providers Other Councils Transport for NSW	Improved public transport within the Shire	x			
1a(iii) Review effectiveness and efficiency of Community Transport function	GM		Improved Community Transport function	x	x		
1a(iv) Canvas increased transport options with Minister for Transport	GM	Transport for NSW	Improved public transport options within the Shire	x	x		
1b. A connected community for pedestrians through well planned walking tracks							
1b(i) Prepare Master plan of footpaths for each town and village	DIS		Report to Council re Footpath Master plan approved	x			
1b(ii) Implement Footpath Master plan	DIS		Footpath Master plan implemented		x	x	x
1b(iii) Identify problem areas for wheelchair access (kerb ramps)	DIS	State Government	Report to Council re wheelchair access remediation plan approved	x			
1b(iv) Remediate wheelchair problem access areas	DIS		Wheelchair access problem areas remediated		x	x	x
1b(v) Prepare plan for walking track around Lake Woorabinda	DIS		Report to Council re Lake Woorabinda walking track approved		x		
1b(vi) Construct Lake Woorabinda walking track	DIS		Lake Woorabinda walking track constructed			x	x
1b(vii) Prepare plan for new swing bridge and walking track in Hillston	DIS		Report to Council re new swing bridge plans and costing approved			x	

Action	Responsible Directorate	Partners	Performance Measure	Target Year			
				17/18	18/19	19/20	20/21
1c. A community where young people are engaged and valued							
1c(i) Facilitate formation of a Carrathool Youth Council	CLO	Schools	Report to Council re Youth Council format and composition approved	x			
1c(ii) Facilitate events for Youth Week	CLO	Community Groups Schools	Youth Week program approved and undertaken	x			
1c(iii) Facilitate preparation and implementation of Goolgowi Park Master plan	DIS		Goolgowi Park Master plan approved	x			
1c(iv) Goolgowi Park Master plan implementation	DIS		Goolgowi Park Master plan implemented		x	x	
1c(v) Install youth page on Council website	CLO		Youth page operating	x			
1d. An engaged and trusting community with strong social and support networks							
1d (i) Develop assistance package for self-audit of relevant DIAP facilities for local clubs and groups	CLO	Support Groups	Community groups utilising DIAP Assistance Package for self-audit of access facilities	x			
1d(ii) Council review its own Council facilities re DIAP compliance	CLO		DIAP review of Council facilities received	x			
1d(iii) Facilitate Aussie Host training (or similar) for local businesses and organisations	CLO	Business Community	Aussie Host customer service training implemented	x			
1e. A healthy community with access to services that meet community needs							
1e(i) Review current multi service outlet services and growth potential	DCCS	Hillston Hospital	Gap analysis of multi service outlet services received	x			
1e(ii) Seek additional funding opportunities to allow further growth to the multi service outlet	DCCS	Murrumbidgee Health	Funding applications submitted to relevant agencies	x	x	x	x
1e(iii) Encourage and support the Hillston Medical Centre to attract health professional services	DCCS		State Government support and approval for continued funding of health services	x			

2. Infrastructure for a Sustainable Future



Action	Responsible Directorate	Partners	Performance Measure	Target Year			
				17/18	18/19	19/20	20/21
2a. Carrathool Shire is connected through appropriate infrastructure to support freight and logistic							
2a(i) Lobby with surrounding Councils for State Government infrastructure grants to get produce to destination	GM	RMS Surrounding Councils Transport for NSW	Lobby group formed and lobbying State Government for Infrastructure grants	x	x	x	x
2a(ii) Work with RMS to increase RMCC work leading to improvement in roads	GM	Load producers and farms RMS	Improved RMS funding for Shire road improvements relevant to produce logistics	x	x	x	x
2a(iii) Work with neighbouring Councils to increase infrastructure from grants received	GM	Griffith, Leeton and Narrandera Councils	Joint infrastructure grant applications submitted and under consideration by State Government			x	
2a(iv) Liaise with transport operators and producers to identify needs for roads	GM	Transport Operators	Report on road needs for operators and producers approved	x			
2b. Community infrastructure that is accessible for everyone							
2b(i) Undertake a DIAP-relevant access audit of all Council owned and managed buildings and facilities	DDS	New and existing businesses Community Groups Government Departments and Agencies	Report to Council re findings of access audit approved	x			
2b(ii) Implement an improvement program to ensure all public facilities are accessible to all	DDS		Public facilities access improvement implemented	x			
2c. A community where increased number of community members have access to water supply							
2c(i) Determine the areas where additional water is required and what the proposed use is	DIS	Water Authorities	Report prepared and presented to Council		x		
2c(ii) Undertake a feasibility study to determine viability for any identified expansion	DIS		Feasibility study prepared and presented to Council			x	
2c(iii) Implement asset replacement programme	DIS		Report to Council re W&S Asset Replacement Programme approved	x	x	x	x
2c(iv) Raise community awareness re water supply matters	DIS		Water Supply Community Awareness Program implemented	x	x	x	x

3. Growing and Diverse Economy



Action	Responsible Directorate	Partners	Performance Measure	Target Year			
				17/18	18/19	19/20	20/21
3a. Establish Carrathool Shire as a welcoming and exciting place for our community and visitors							
3a(i) Provide welcome kits for new residents	CLO	New and existing businesses Community groups	Welcome kits distribution underway	x			
3a(ii) Develop new tourism brochures for whole of Shire	CLO		Revised brochures distributed to relevant locations	x			
3a(iii) Refurbish entry tourism signage into Shire	CLO		Entry signage in place	x			
3b. Growth (population and business development) is supported through revised land use planning							
3b(i) Review the areas of growth pressure or shortage	DDS		Review of growth pressure or land shortages approved	x			
3b(ii) Review and reassess the currency of Council's Settlement Strategy	DDS		Review of Settlement Strategy approved	x	x		
3c. Promote opportunities for local economic diversity							
3c(i) Undertake gap analysis of businesses within the Shire and identify opportunities	GM	New and existing businesses	Shire Business Gap Analysis and opportunities approved	x			
3c(ii) Research economic actions undertaken by other Shires and relevant successes of such actions	GM	Relevant Shires	Report of other Shires economic actions/strategies approved	x			
3c(iii) Canvas potential businesses to implement new business opportunities	GM		New potential businesses identified and canvassed		x	x	x
3c(iv) Work with businesses through the Development Application process if required	GM		ED and planning staff working with DA clients as required		x	x	x
3c(v) Ensure Position Descriptions for employment opportunities within Council facilitates opportunities for people with disabilities	GM		Council Position Descriptions are inclusive of people with disabilities		x		

Action	Responsible Directorate	Partners	Performance Measure	Target Year			
				17/18	18/19	19/20	20/21
3d. Support partnerships to achieve positive outcomes for the community							
3d(i) Facilitate Agribusiness Workforce Forum	CLO	New and existing businesses Local producers and farmers	Agribusiness Workforce Forum held	x			
3d(ii) Develop and distribute a Shire Business and Services Directory	CLO	School and community groups	Directory distributed in multi-format	x			
3d(iii) Develop and distribute a digital business newsletter	CLO		Digital newsletter published multi-platform		x		
3d(iv) Conduct audit of disabled services and needs in Shire	CLO	DCCS	Report on audit of disabled services and needs approved		x		
3e. A connected community with reliable telecommunications							
3e(i) Undertake a gap analysis in relation to communication coverage within the Shire	GM	Community	Shire Communication Coverage Gap Analysis approved	x			
3e(ii) Liaise with NBN Co as the NBN is rolled out across the Shire	HM	NBN Corporation	Information Paper re NBN roll-out timeframe and capabilities received	x	x	x	x
3e(iii) Liaise with telecommunications providers to increase uptake of communication infrastructure and roll-out within the Shire	GM	Telecommunication companies	Increased uptake of telecommunication infrastructure and roll-out within the Shire		x	x	x

4. Sustainable Natural Environment



Action	Responsible Directorate	Partners	Performance Measure	Target Year			
				17/18	18/19	19/20	20/21
4a. A community that thrives on sustainable farming practices							
4a(i) Research locations of information relating to up to date and innovative farming practices	GM	Farming support groups	Provide links to relevant agencies providing support and promoting awareness of farming innovation		x		
4a(ii) Facilitate liaison between farming operators and research bodies	GM	Research bodies	Links established between research bodies and Shire's producers		x		
4b. Educate our future generations about the natural environment							
4b(i) Engage with environmental agencies to assist to prepare an awareness program	DDS	EPA NPWS	Report to Council regarding environmental awareness programs approved	x			
4b(ii) Attend local and regional events to inform about noxious weeds and general bio-security obligations	DDS		Report to Council re attendance at local and regional events	x	x	x	x
4b(iii) Facilitate road side clean ups and other activities across the Shire	DDS		Continued community engagement by Council with roadside clean-ups and similar activities	x	x	x	x
4b(iv) Support major events such as Tree Day and Clean Up Australia Day	DDS		Major environmental events in Shire publicised and promoted as required	x	x	x	x
4c. Consider recycling and waste reduction strategies							
4c(i) Conduct a feasibility study, in conjunction with surrounding Shires, on the benefit of providing recycling across the Shire	DDS	Local Land Services and research bodies	Report to Council re feasibility of providing recycling services across the Shire including info on composting and existing recycling facilities	x			
4c(ii) Consider the options to join a joint regional contract for recycle collection	DDS	Surrounding Councils	Liaison with surrounding Councils re recycling potential	x			
4d. Provide a safe environment for the local fauna and flora							
4d(i) Identify endangered species, habitat locations and what constitutes a danger to each	GM	Local Land Services National Parks	Liaise with lead agencies and provide information on endangered species as required			x	
4d(ii) Identify advocate groups for various flora and fauna	GM		Information paper released identifying advocacy groups for various flora and fauna			x	
4d(iii) Develop a flora and fauna protection plan in conjunction with stakeholders	GM	Local Land Services	Liaise with lead agencies and produce information as required				x
4e. Promote an environment that is conducive to the production of high quality fresh fruit and vegetables							
4e(i) Engage with Shire producers and relevant research agencies to undertake Gap Analysis of essential requirements for high quality horticulture production	DDS	Local Land Services DPI CRCC	Lobbying for improved water, energy and logistics for the Shire's agribusiness sector as required			x	

5. Leadership and Governance



Action	Responsible Directorate	Partners	Performance Measure	Target Year			
				17/18	18/19	19/20	20/21
5a. A community that values the opinions of all and supports young leaders to contribute to the community							
5a(i) Inclusion of youth representatives in the Carrathool Digital Reference Group	GM	Community, Business and Schools	Digital Reference Group formed and operating	x			
5a(ii) Liaise with Youth Council to facilitate events for Youth Week	GM		Youth Week program of events implemented	x			
5b. Encourage more volunteering within the community							
5b(i) Identify volunteering opportunities in Shire	CLO	Community groups	Report regarding volunteering opportunities in Shire provided	x			
5b(ii) Develop volunteer resources and info kit	CLO		Volunteer resources and info kits being distributed		x		
5b(iii) Undertake a Skills Audit for Shire's Volunteer Pool to identify skills within the Shire's volunteer pool			Pool of volunteers available for engagement as required		x		
5c. The community to benefit by access to more community grants							
5c(i) Review Council's Community Grants Scheme	CLO	Federal and State Governments	Report on review of Community Grants Scheme approved		x		
5c(ii) Facilitate grant writing training for community groups	CLO		Grant writing training workshops held		x		
5c(iii) Facilitate capacity building for community groups	CLO		Capacity Building training workshops held and support provided		x	x	x
5c(iv) Distribute information regarding relevant grants availability amongst community groups	CLO		Info distributed via digital bi-monthly newsletter and other Council information platforms		x		

Action	Responsible Directorate	Partners	Performance Measure	Target Year			
				17/18	18/19	19/20	20/21
5d. The community to be better informed of local issues and activities and have increased opportunity to participate in decision making.							
5d(i) Update Council Corner to better meet the needs of the community	GM	Community Progress Associations / Community Committees	New Council Corner published which meets the contemporary needs of the community	x			
5d(ii) Update the Council website	GM		Council Website updated	x			
5d(iii) General Manager to participate in community forums	GM		GM participating in community forums	x			
5d(iv) Community information sessions/exhibitions to be user friendly	GM		All Council community information session and exhibitions are user friendly	x			
5d(v) Facilitate the formation of a Carrathool Digital Reference Group to provide an efficient channel of input into Council policy deliberation	CLO		Carrathool Digital Reference Group formed and operating	x			



General Fund - Detailed Financial Projections

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21						
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
			Y1	Y2	Y3	Y4
			EXPENDITURE SUMMARY, INCI CAPITAL & LOAN PRINCIPAL			
GOVERNANCE & ECONOMIC DEVELOPMENT						
\$405,960	\$269,091	GENERAL MANAGER	\$271,000	\$275,080	\$279,210	\$286,200
\$175,290	\$92,126	COUNCIL & COUNCILORS	\$182,100	\$184,840	\$187,610	\$192,300
\$120,300	\$49,516	CIVIC BUSINESS	\$95,202	\$96,550	\$97,910	\$100,200
\$3,000	\$559	ECONOMIC DEVELOPMENT	\$20,000	\$10,080	\$10,160	\$10,290
\$704,550	\$411,292	Total Governance	\$568,302	\$566,550	\$574,890	\$588,990
ADMINISTRATION & CUSTOMER SERVICE						
\$772,455	\$390,773	ADMIN & CUSTOMER SERVICE	\$780,340	\$792,060	\$803,930	\$824,030
\$40,000	\$924	ELECTIONS	\$0	\$0	\$0	\$40,000
\$812,455	\$391,697	Total Administration & Customer Service	\$780,340	\$792,060	\$803,930	\$864,030
RISK MANAGEMENT & HR						
\$228,390	\$134,224	RISK MANAGEMENT	\$227,370	\$230,790	\$234,250	\$240,110
\$267,140	\$118,291	HR & TRAINING	\$346,190	\$350,260	\$314,010	\$321,860
\$495,530	\$252,515	Total HR & Training	\$573,560	\$581,050	\$548,260	\$561,970
FINANCIAL SERVICES						
\$695,436	\$331,346	FINANCE OPERATIONS	\$669,760	\$695,050	\$689,560	\$699,680
\$310,860	\$177,534	INFORMATION TECHNOLOGY	\$357,500	\$338,950	\$343,600	\$351,440
\$111,850	\$111,594	INSURANCES, Excluding Workers' Compo, Plant & Bldgs	\$116,000	\$117,740	\$119,510	\$122,480
\$1,118,146	\$620,474	Total Financial Services	\$1,143,260	\$1,151,740	\$1,152,670	\$1,173,600
VARIOUS ON COSTS						
\$946,063	\$569,038	ELE	\$1,082,750	\$1,098,980	\$1,115,470	\$1,143,350
\$570,000	\$303,221	SUPERANNUATION	\$688,470	\$698,800	\$709,280	\$727,010
\$147,650	\$75,779	WORKERS COMPENSATION INSURANCE	\$151,900	\$154,180	\$156,490	\$160,400
(\$2,050,000)	(\$1,164,404)	ON COSTS RECOVERY	(\$2,080,750)	(\$2,111,960)	(\$2,143,640)	(\$2,197,230)
(\$386,287)	(\$216,366)	Total Various On Costs	(\$157,630)	(\$160,000)	(\$162,400)	(\$166,470)
TOURISM, LIBRARY & COMMUNITY SERVICES						
\$33,850	\$8,335	TOURISM	\$172,870	\$167,170	\$178,500	\$173,960
\$302,896	\$170,400	LIBRARY SERVICE	\$351,763	\$340,788	\$345,158	\$353,068
\$185,760	\$225,694	Commonwealth Home Support Program	\$190,400	\$195,160	\$200,040	\$207,040
\$191,310	\$27,258	Community Transport	\$196,090	\$200,990	\$206,010	\$213,220
\$19,000	\$26,754	ADHC	\$19,480	\$19,970	\$20,470	\$21,190
\$49,000	\$0	NRCP	\$50,230	\$51,490	\$52,780	\$54,630
\$54,310	\$15,189	MSO Services	\$55,670	\$57,060	\$58,490	\$60,540
\$12,830	\$8,706	Child Care Services	\$13,150	\$13,480	\$23,820	\$14,300
\$2,500	\$0	Youth Week	\$3,000	\$3,050	\$3,100	\$3,180
\$5,200	\$0	Senior Citizens	\$5,500	\$5,580	\$5,660	\$5,800
\$41,580	\$19,440	South West Arts & Other Community Projects	\$4,650	\$4,720	\$4,790	\$4,910
\$898,236	\$501,777	Total Tourism, Library & Community Services	\$1,062,803	\$1,059,458	\$1,098,818	\$1,111,838

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21						
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
			Y1	Y2	Y3	Y4
			ENGINEERING MGT & FLEET SERVICES			
\$625,300	\$447,607	ENGINEERING ADMINISTRATION	\$614,150	\$623,390	\$632,750	\$648,580
\$2,976,800	\$1,528,630	FLEET MANAGEMENT - Operational Costs	\$2,997,280	\$3,042,250	\$3,087,890	\$3,165,090
\$1,103,863	\$796,383	FLEET MANAGEMENT - Plant Replacement (Net Cost)	\$1,306,160	\$1,624,910	\$1,488,000	\$1,435,000
\$204,320	\$92,526	DEPOTS	\$179,500	\$165,810	\$168,150	\$185,110
\$96,000	\$56,270	STORES	\$97,380	\$98,840	\$100,320	\$102,830
\$5,006,283	\$2,921,415	Total Engineering Mgt & Fleet Services	\$5,194,470	\$5,555,200	\$5,477,110	\$5,536,610
VARIOUS ANCILLARY ROAD WORKS						
\$222,950	\$69,754	ANCILLARY ROAD WORKS	\$195,700	\$172,510	\$224,350	\$207,460
\$761,750	\$165,137	QUARRIES	\$520,000	\$550,000	\$558,250	\$572,210
\$33,940	\$28,515	STORMWATER DRAINAGE	\$150,000	\$150,750	\$51,510	\$52,800
\$98,000	\$65,230	STREET CLEANING	\$110,000	\$111,650	\$113,320	\$116,150
\$57,900	\$17,646	AERODROMES	\$29,500	\$29,950	\$30,400	\$31,160
\$115,000	\$56,774	PRIVATE WORKS	\$98,000	\$99,470	\$100,960	\$103,480
\$1,289,540	\$403,055	Total Various Ancillary Road Works (Council Funded)	\$1,103,200	\$1,114,330	\$1,078,790	\$1,083,260
ROAD INFRASTRUCTURE - COUNCIL FUNDED						
\$7,450,524	\$1,516,808	FAG LOCAL ROADS	\$4,523,552	\$4,540,580	\$1,944,610	\$1,973,850
\$569,631	\$83,758	ROADS & FOOTPATHS MTCE & CONSTRUCTION	\$584,400	\$608,490	\$576,620	\$581,900
\$8,020,155	\$1,600,566	Total Council Funded Road Works	\$5,107,952	\$5,149,070	\$2,521,230	\$2,555,750
ROAD INFRASTRUCTURE - EXTERNALLY FUNDED						
\$475,000	\$322,803	RMCC WORKS	\$482,130	\$489,360	\$496,700	\$509,120
\$2,175,600	\$355,963	RMS SPECIAL WORKS ORDERS	\$2,208,240	\$2,241,360	\$2,274,980	\$2,331,860
\$3,358,250	\$790,297	REGIONAL ROADS BLOCK GRANT	\$2,498,470	\$2,523,980	\$1,750,730	\$1,783,930
\$3,871,791	\$398,673	R2R & OTHER CAPITAL ROAD WORKS	\$2,612,364	\$1,604,882	\$597,540	\$606,500
\$0	\$0	Carrathool Bridge Reconstruction	\$13,000,000	\$0	\$0	\$0
\$9,880,641	\$1,867,736	Total Externally Funded Road Works	\$20,801,204	\$6,859,582	\$5,119,950	\$5,231,410
ENVIRONMENTAL SERVICES						
\$292,560	\$121,740	TIP MANAGEMENT & RECYCLING	\$301,200	\$294,830	\$298,510	\$299,720
\$109,780	\$44,241	DOMESTIC WASTE COLLECTION	\$140,630	\$122,800	\$124,510	\$126,280
\$869,300	\$144,179	FLOOD MITIGATION, INCL CAPITAL WORKS	\$389,380	\$5,460	\$5,540	\$5,680
\$1,271,640	\$310,160	Total Environmental Services	\$831,210	\$423,090	\$428,560	\$431,680
RECREATION SERVICES						
\$680,360	\$341,530	PARKS & GARDENS, INCLUDING CAPITAL WORKS	\$734,070	\$666,930	\$637,920	\$656,120
\$902,710	\$727,421	SWIMMING POOLS	\$492,410	\$197,210	\$282,130	\$209,210
\$1,583,070	\$1,068,951	Total Recreation Services	\$1,226,480	\$864,140	\$920,050	\$865,330
EMERGENCIES SERVICES						
\$364,369	\$265,338	RURAL FIRE SERVICE	\$332,470	\$441,310	\$349,300	\$361,520
\$10,650	\$7,328	SES	\$10,920	\$11,190	\$11,480	\$11,890
\$375,019	\$272,666	Total Emergencies Services	\$343,390	\$452,500	\$360,780	\$373,410
PLANNING, BUILDING, HEALTH & OTHER SERVICES						
\$544,163	\$2,544	PLANNING & BUILDING CONTROL	\$78,640	\$260,900	\$11,180	\$11,570
\$294,390	\$130,222	HEALTH SERVICES	\$274,060	\$280,890	\$317,920	\$297,990
\$5,300	\$4,731	COMMERCIAL PROPERTIES	\$5,430	\$5,570	\$5,710	\$5,910
\$96,530	\$53,266	NOXIOUS PLANT CONTROL	\$98,940	\$101,420	\$103,960	\$107,600
\$78,010	\$46,989	DOG CONTROL	\$85,000	\$87,130	\$89,310	\$92,440
\$520	\$171	CONTROL OTHER ANIMALS	\$530	\$540	\$550	\$570
\$104,380	\$31,935	CEMETERIES, INCL CAPITAL WORKS	\$57,720	\$53,530	\$59,870	\$64,790
\$1,123,293	\$269,857	Total Planning, Building, Health & Other Services	\$600,320	\$789,980	\$588,500	\$580,870
COUNCIL BUILDINGS						
\$362,070	\$133,137	OFFICE BUILDINGS	\$210,900	\$216,180	\$236,600	\$229,350
\$116,950	\$66,265	PUBLIC HALLS	\$165,620	\$177,860	\$184,690	\$145,960
\$209,420	\$159,831	COUNCIL DWELLINGS	\$657,410	\$160,470	\$165,600	\$165,110
\$65,200	\$42,583	PUBLIC PRIVIES	\$86,500	\$80,570	\$76,660	\$86,500
\$753,640	\$401,816	Total Council Buildings - Operational & Maintenance	\$1,120,430	\$635,080	\$663,550	\$626,920

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21						
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
			Y1	Y2	Y3	Y4
		CARAVANS PARKS				
\$263,620	\$139,047	HILLSTON CARAVAN PARKS, INCL CAPITAL WORKS	\$259,970	\$266,460	\$273,130	\$282,700
\$41,040	\$19,774	GOOLGOWI CARAVAN PARKS, INCL CAPITAL WORKS	\$36,950	\$37,880	\$43,830	\$40,190
\$43,550	\$30,550	RANKINS SPRINGS CARAVAN PARKS, INCL CAPITAL WORKS	\$36,950	\$37,870	\$38,810	\$40,180
\$348,210	\$189,371	Total Caravan Parks	\$333,870	\$342,210	\$355,770	\$363,070
\$33,294,121	\$11,266,981	Sub Total	\$40,633,161	\$26,176,040	\$21,530,458	\$21,782,268
\$117,225	\$24,915	INTEREST ON LOAN FUNDS	\$63,540	\$54,300	\$44,240	\$36,160
\$391,031	\$0	PRINCIPAL ON LOAN FUNDS	\$334,100	\$313,490	\$227,250	\$233,340
\$166,140	\$0	TRANSFERS TO RESERVES	\$207,230	\$210,270	\$213,340	\$218,550
\$674,396	\$24,915	Sub Total	\$604,870	\$578,060	\$484,830	\$488,050
\$33,968,517	\$11,291,896	TOTAL - EXPENDITURE (Incls Capital & Loan Principal)	\$41,238,031	\$26,754,100	\$22,015,288	\$22,270,318
	\$27,103,993	S/Be- Total Operational & Capital Expenditure				
	\$15,812,097	Var				

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21						
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
			Y1	Y2	Y3	Y4
		REVENUE (All Sources) SUMMARY				
		GOVERNANCE, ADMIN, RISK MGT, HR & FINANCE				
(\$10,770)	(\$5,769)	GENERAL MANAGEMENT	(\$11,000)	(\$11,170)	(\$11,340)	(\$11,620)
(\$58,255)	(\$34,140)	ADMIN & CUSTOMER SERVICE	(\$27,400)	(\$27,810)	(\$28,230)	(\$28,940)
(\$43,000)	(\$29,359)	RISK MANAGEMENT - PERFORMANCE BONUSES	(\$43,650)	(\$44,300)	(\$44,960)	(\$46,080)
(\$8,000)	(\$11,000)	HR TRAINING CONTRIBUTIONS	(\$8,120)	(\$8,240)	(\$8,360)	(\$8,560)
(\$10,000)	(\$5,769)	FINANCE	(\$10,000)	(\$10,150)	(\$10,300)	(\$10,560)
(\$130,025)	(\$86,038)	Total Governance, Admin, Risk Mgt, HR & Finance	(\$100,170)	(\$101,670)	(\$103,190)	(\$105,760)
		TOURISM, LIBRARY & COMMUNITY SERVICES				
(\$1,000)	(\$155)	TOURISM	(\$500)	(\$510)	(\$520)	(\$530)
(\$32,385)	(\$37,693)	LIBRARY SERVICE	(\$32,104)	(\$32,274)	(\$32,444)	(\$32,734)
(\$185,760)	(\$146,862)	Commonwealth Home Support Program	(\$190,400)	(\$195,160)	(\$200,040)	(\$207,040)
(\$191,310)	(\$149,847)	Community Transport	(\$193,920)	(\$198,770)	(\$203,740)	(\$210,870)
(\$19,000)	(\$22,985)	ADHC	(\$19,480)	(\$19,970)	(\$20,470)	(\$21,190)
(\$49,000)	(\$3,317)	NRCP	(\$50,230)	(\$51,480)	(\$52,770)	(\$54,620)
(\$54,310)	(\$23,006)	MSO Services	(\$55,670)	(\$57,060)	(\$58,490)	(\$60,540)
(\$1,230)	(\$1,230)	Youth Week	(\$1,250)	(\$1,270)	(\$1,290)	(\$1,320)
(\$750)	\$0	Senior Citizens	(\$760)	(\$770)	(\$780)	(\$800)
\$0	\$0	South West Arts, Incl Other Misc Community Projects	\$0	\$0	\$0	\$0
(\$534,745)	(\$385,094)	Total Tourism, Library & Community Services	(\$544,314)	(\$557,264)	(\$570,544)	(\$589,644)
		ENGINEERING MGT & FLEET SERVICES				
(\$56,000)	(\$16,873)	ENGINEERING ADMINISTRATION	(\$56,000)	(\$56,850)	(\$57,710)	(\$59,150)
(\$3,076,800)	(\$1,752,794)	FLEET MANAGEMENT	(\$3,122,950)	(\$3,169,800)	(\$3,217,350)	(\$3,297,780)
(\$3,132,800)	(\$1,769,667)	Total Engineering Mgt & Fleet Services	(\$3,178,950)	(\$3,226,650)	(\$3,275,060)	(\$3,356,930)
		VARIOUS ANCILLARY ROAD WORKS				
(\$831,750)	(\$546,340)	QUARRIES	(\$1,500,000)	(\$750,000)	(\$761,250)	(\$780,290)
(\$19,810)	(\$2,434)	ANCILLARY ROAD M/TCE WORKS	(\$26,500)	(\$26,900)	(\$27,310)	(\$27,990)
(\$140,000)	(\$63,958)	PRIVATE WORKS	(\$120,000)	(\$121,800)	(\$123,630)	(\$126,720)
(\$991,560)	(\$612,732)	Total Various Ancillary Road Works	(\$1,646,500)	(\$898,700)	(\$912,190)	(\$935,000)
		ROAD INFRASTRUCTURE - COUNCIL FUNDED				
(\$7,370,163)	(\$1,571,831)	FAG LOCAL ROADS	(\$4,813,552)	(\$4,846,560)	(\$2,266,810)	(\$2,323,480)
(\$25,000)	\$0	K & G - CAPITAL CONTRIBUTIONS	\$0	\$0	\$0	\$0
(\$7,395,163)	(\$1,571,831)	Total Council Funded Road Works	(\$4,813,552)	(\$4,846,560)	(\$2,266,810)	(\$2,323,480)
		ROAD INFRASTRUCTURE - EXTERNALLY FUNDED				
(\$475,000)	\$0	RMS - ROAD M/TCE COUNCIL CONTRACT	(\$482,130)	(\$489,360)	(\$496,700)	(\$509,120)
(\$2,175,600)	(\$191,791)	RMS - SPECIAL WORKS ORDERS	(\$2,208,240)	(\$2,241,360)	(\$2,274,980)	(\$2,331,860)
(\$3,272,477)	(\$677,500)	REGIONAL ROADS BLOCK GRANT	(\$2,498,470)	(\$2,523,960)	(\$1,750,700)	(\$1,794,460)
(\$2,345,778)	(\$1,010,092)	R2R & OTHER RD CAPITAL WORKS	(\$2,322,364)	(\$1,310,532)	(\$298,770)	(\$306,240)
\$0	(\$76,368)	Carrathool Bridge	(\$13,000,000)	\$0	\$0	\$0
(\$8,268,855)	(\$1,955,751)	Total Externally Funded Road Works	(\$20,511,204)	(\$6,565,212)	(\$4,821,150)	(\$4,941,680)
		ENVIRONMENTAL SERVICES				
(\$32,880)	(\$290)	RUBBISH TIPS - GATE FEES & SALES	(\$33,380)	(\$33,880)	(\$34,390)	(\$35,250)
(\$356,610)	(\$356,404)	RUBBISH TIPS - ANNUAL FEES, INCLUDING DWM	(\$391,580)	(\$397,460)	(\$403,430)	(\$413,520)
(\$728,643)	\$0	FLOOD MITIGATION	(\$350,000)	\$0	\$0	\$0
(\$1,118,133)	(\$356,694)	Total Environmental Services	(\$774,960)	(\$431,340)	(\$437,820)	(\$448,770)
		RECREATION SERVICES				
(\$9,200)	(\$455)	PARKS AND GARDENS	(\$9,340)	(\$9,480)	(\$9,620)	(\$9,860)
(\$13,670)	(\$18,135)	SWIMMING POOLS	(\$14,010)	(\$14,360)	(\$14,710)	(\$15,230)
(\$22,870)	(\$18,590)	Total Recreation Services	(\$23,350)	(\$23,840)	(\$24,330)	(\$25,090)
		EMERGENCIES SERVICES				
(\$170,040)	(\$195,645)	RURAL FIRE SERVICE	(\$133,290)	(\$136,620)	(\$230,040)	(\$144,940)
(\$170,040)	(\$195,645)	Total Emergencies Services	(\$133,290)	(\$136,620)	(\$230,040)	(\$144,940)

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21						
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
			Y1	Y2	Y3	Y4
					PLANNING, BUILDING HEALTH & OTHER SERVICES	
(\$420,873)	(\$48,038)	PLANNING & BUILDING CONTROL	(\$200,720)	(\$184,490)	(\$168,350)	(\$173,890)
(\$56,920)	(\$33,039)	HEALTH SERVICES	(\$64,640)	(\$66,270)	(\$67,920)	(\$70,300)
(\$31,140)	(\$15,404)	COMMERCIAL PROPERTIES	(\$31,920)	(\$32,720)	(\$33,530)	(\$34,710)
(\$51,750)	(\$40,719)	NOXIOUS PLANT CONTROL	(\$53,040)	(\$54,370)	(\$55,730)	(\$57,680)
(\$4,930)	(\$4,640)	ANIMAL CONTROL	(\$5,060)	(\$5,190)	(\$5,320)	(\$5,510)
(\$15,160)	(\$10,518)	CEMETERIES	(\$15,540)	(\$15,930)	(\$16,330)	(\$16,900)
(\$580,773)	(\$152,359)	Total Planning, Building, Health & Other Services	(\$370,920)	(\$358,970)	(\$347,180)	(\$358,990)
		COUNCIL BUILDINGS				
\$0	\$0	PUBLIC HALLS - MISC REVENUE	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)
(\$56,650)	(\$33,184)	DWELLINGS RENTS	(\$58,070)	(\$59,520)	(\$61,010)	(\$63,150)
(\$56,650)	(\$33,184)	Total Council Buildings	(\$73,070)	(\$74,520)	(\$76,010)	(\$78,150)
		CARAVAN PARKS				
(\$358,230)	(\$252,118)	HILLSTON CARAVAN PARK	(\$367,200)	(\$376,370)	(\$385,780)	(\$399,290)
(\$24,740)	(\$15,159)	GOOLGOWI CARAVAN PARK	(\$25,350)	(\$25,980)	(\$26,630)	(\$27,570)
(\$8,870)	(\$6,555)	RANKINS SPRINGS CARAVAN PARK	(\$9,090)	(\$9,320)	(\$9,550)	(\$9,880)
(\$391,840)	(\$273,832)	Total Caravan Parks	(\$401,640)	(\$411,670)	(\$421,960)	(\$436,740)
(\$22,793,454)	(\$7,411,417)	SUB TOTAL	(\$32,571,920)	(\$17,633,016)	(\$13,486,284)	(\$13,745,174)
(\$3,229,149)	(\$3,206,912)	INCOME FROM GENERAL RATES	(\$3,276,350)	(\$3,325,500)	(\$3,375,390)	(\$3,459,770)
(\$3,201,808)	(\$1,600,904)	INCOME FAG - GENERAL COMPONENT	(\$3,310,064)	(\$3,359,710)	(\$3,410,110)	(\$3,495,360)
(\$328,327)	(\$198,290)	INTEREST ON IBD'S & INTERNAL LOANS	(\$244,950)	(\$267,590)	(\$268,620)	(\$275,170)
(\$127,300)	(\$95,945)	DIESEL FUEL REBATE	(\$135,000)	(\$137,030)	(\$139,090)	(\$142,570)
\$0	\$0	INCOME FROM PROPERTY SALES	\$0	\$0	\$0	\$0
(\$919,500)	(\$1,364,763)	INCOME FROM RESERVE FUNDS	(\$483,000)	(\$740,000)	(\$250,000)	\$0
(\$700,000)	(\$400,000)	INCOME FROM NEW LOANS	(\$100,000)	(\$100,000)	\$0	\$0
(\$1,256,813)	\$0	CARRY OVER UNSPENT CAPITAL WORKS PREVIOUS YRS	\$0	\$0	\$0	\$0
\$0	\$0	CARRY OVER - UNSPENT GRANT FUNDS	\$0	\$0	\$0	\$0
(\$32,556,351)	(\$14,278,230)	GRAND TOTAL - GENERAL FUND	(\$40,121,284)	(\$25,562,846)	(\$20,929,494)	(\$21,118,044)
\$0	(\$25,952,343)	S/Be - Revenue All Sources				
\$0	(\$11,674,113)	Var				
		SUMMARY				
(\$32,556,351)	(\$14,278,230)	Total Revenue - All Sources - From Summary	(\$40,121,284)	(\$25,562,846)	(\$20,929,494)	(\$21,118,044)
\$33,968,517	\$11,291,896	Total Expenses - Incl Capital & Loan Principal	\$41,238,031	\$26,754,100	\$22,015,288	\$22,270,318
(\$1,289,700)	(\$567,983)	Add Back Non Cash Depn Charge on Plant	(\$1,309,050)	(\$1,328,690)	(\$1,348,620)	(\$1,382,340)
\$32,678,817	\$10,723,913	Sub Total - Net Costs After Depn Write Back	\$39,928,981	\$25,425,410	\$20,666,668	\$20,887,978
\$122,465	(\$3,554,317)	Estimated (Surplus) / Deficit	(\$192,303)	(\$137,436)	(\$262,826)	(\$230,066)
		S/Be				
		Var				

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	
			Y1	Y2	Y3	Y4	
		GENERAL MANAGEMENT					
		Inflation Indexation %			2.50%	2.50%	
\$390,000	\$268,621	1000-2000	General Managers Package + OnCosts	\$240,000	\$243,600	\$247,250	\$253,430
\$10,000		1000-2003	General Managers Travelling Expenses	\$10,000	\$10,150	\$10,300	\$10,560
\$960	\$470	1010-2120	Mobile Phone Costs General Manager	\$1,000	\$1,020	\$1,040	\$1,070
\$5,000		1000-2310	GM General Expenses	\$5,000	\$5,080	\$5,160	\$5,290
			GM Legal Expenses	\$15,000	\$15,230	\$15,460	\$15,850
\$405,960	\$269,091		GENERAL MANAGEMENT	\$271,000	\$275,080	\$279,210	\$286,200
			GENERAL MANAGEMENT				
(\$10,770)	(\$5,769)	1000-1505	GM Contribution to Travel Cost	(\$11,000)	(\$11,170)	(\$11,340)	(\$11,620)
(\$10,770)	(\$5,769)		SUB TOTAL - REVENUE	(\$11,000)	(\$11,170)	(\$11,340)	(\$11,620)
			COUNCIL & COUNCILLORS				2.50%
\$24,630	\$14,368	1100-2060	Mayoral Allowance	\$25,300	\$25,680	\$26,070	\$26,720
\$112,900	\$65,577	1100-2065	Members Fees Section 29A	\$115,800	\$117,540	\$119,300	\$122,280
\$18,760	\$8,197	1100-2070	Travelling Allowances	\$19,000	\$19,290	\$19,580	\$20,070
\$9,000	\$1,665	1110-2070	Delegates Expenses Councillors	\$8,000	\$8,120	\$8,240	\$8,450
\$3,500	\$2,320	1130-2070 & 2071	Subsistence Exps & Members Lunches	\$4,000	\$4,060	\$4,120	\$4,220
\$3,500		1140-2070	Members Training	\$10,000	\$10,150	\$10,300	\$10,560
\$3,000		1135-2070	Exps Annual Shire Inspection Tour	\$0	\$0	\$0	\$0
\$175,290	\$92,126		COUNCIL & COUNCILLORS	\$182,100	\$184,840	\$187,610	\$192,300
			CIVIC BUSINESS				2.50%
\$18,800	\$18,740	1210-2115	Subscription to LGNSW Association	\$19,100	\$19,390	\$19,680	\$20,170
\$10,000	\$5,617	1220-2115	Membership of Other Organisations	\$10,000	\$10,150	\$10,300	\$10,560
\$500	\$0	1230-2070	Conference/Meeting Hosting Exp	\$500	\$510	\$520	\$530
\$6,500	\$2,150	1235-2070	Staff Delegates Expenses	\$6,500	\$6,600	\$6,700	\$6,870
\$500	\$0	1240-2070	Council Logo Giftware	\$500	\$510	\$520	\$530
\$2,000	\$701	1250-2070	Official Functions Expenses	\$2,000	\$2,030	\$2,060	\$2,110
\$6,500	\$6,326	1260-2070	Contribution to RAMROC	\$6,602	\$6,700	\$6,800	\$6,970
\$6,500	\$7,500	1270-2070	CSC Scholarship Bursary	\$6,000	\$6,000	\$6,000	\$6,000
\$28,000	\$4,980	1280-2075	Sec 356 Donations & Community Grants	\$28,000	\$28,420	\$28,850	\$29,570
\$6,000	\$2,507	1285-2075	Community Assistance	\$6,000	\$6,090	\$6,180	\$6,330
\$35,000	\$995	1286-2075	IP&R Community Consultations Etc	\$10,000	\$10,150	\$10,300	\$10,560
\$120,300	\$49,516		CIVIC BUSINESS	\$95,202	\$96,550	\$97,910	\$100,200
			ELECTIONS				
\$40,000	\$924	1300-2080	Elections, Rolls, Wards, Etc	\$0	\$0	\$0	\$40,000
\$40,000	\$924		ELECTIONS	\$0	\$0	\$0	\$40,000
\$741,550	\$411,657		GRAND TOTAL GOVERNANCE	\$548,302	\$556,470	\$564,730	\$618,700
			ADMINISTRATION SUPPORT				2.50%
(\$6,800)	(\$3,910)	1410-1065	Section 603 Certificates	(\$6,900)	(\$7,000)	(\$7,110)	(\$7,290)
(\$25,455)	(\$25,455)	1410-1400	Operational Grants - State				
(\$25,000)	(\$4,775)	1425-1260	Sundry Administration Income	(\$20,000)	(\$20,300)	(\$20,600)	(\$21,120)
(\$1,000)		1430-1360	Staff Contribution to Uniforms	(\$500)	(\$510)	(\$520)	(\$530)
		1430-1375	Contrib. Staff to Phones Expenses	\$0	\$0	\$0	\$0
(\$58,255)	(\$34,140)		SUB TOTAL - REVENUE	(\$27,400)	(\$27,810)	(\$28,230)	(\$28,940)
							2.50%
\$15,000	\$8,683	1450-2025	Admin Legal Expenses	\$15,000	\$15,230	\$15,460	\$15,850
\$25,455	\$0	1450-2027	Innovation Fund Service Review				
\$5,000	\$3,549	1450-2030	Advertising	\$6,500	\$6,600	\$6,700	\$6,870
\$14,000	\$7,661	1450-2100	Postage	\$14,000	\$14,210	\$14,420	\$14,780
\$22,000	\$8,801	1450-2105	Printing & Stationery	\$20,000	\$20,300	\$20,600	\$21,120
\$3,000	\$1,336	1450-2115	Subscriptions	\$3,000	\$3,050	\$3,100	\$3,180
\$28,000	\$18,357	1450-2120	Telephone Rents & Charges	\$30,000	\$30,450	\$30,910	\$31,680
\$7,500	\$2,958	1450-2310	Sundry Office Expenses	\$6,000	\$6,090	\$6,180	\$6,330
\$17,000	\$10,570	1450-2330	Office Equipment Maintenance	\$18,000	\$18,270	\$18,540	\$19,000
\$615,000	\$315,245	1460-2000	Admin Staff Salaries, Incl On Costs	\$648,340	\$658,070	\$667,940	\$684,640
\$1,500	\$0	1460-2003	Admin Staff Travelling Expenses	\$1,500	\$1,520	\$1,540	\$1,580
\$14,000	\$12,936	1460-2009	Corporate Uniform Expenses	\$14,000	\$14,210	\$14,420	\$14,780
\$5,000	\$677	1500-2330	Records Management System Maint	\$4,000	\$4,060	\$4,120	\$4,220
\$0		1490-2910	Depreciation Furn & Fittings	\$0	\$0	\$0	\$0
\$0		1490-2970	Depreciation Office Equipment	\$0	\$0	\$0	\$0
\$772,455	\$390,773		ADMINISTRATION SUPPORT	\$780,340	\$792,060	\$803,930	\$824,030

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21								
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21		
			Y1	Y2	Y3	Y4		
			RISK MANAGEMENT					
(\$43,000)	(\$29,359)	1600-1140	Risk Mgt Perform Bonuses	(\$43,650)	(\$44,300)	(\$44,960)	(\$46,080)	
(\$43,000)	(\$29,359)		SUB TOTAL - REVENUE	(\$43,650)	(\$44,300)	(\$44,960)	(\$46,080)	
			RISK MANAGEMENT & HR					
				1.025	1.025	1.03		
\$208,096	\$121,337	1600-2000	Risk Mgt Staff & HR Salary, Incl On Costs	\$205,200	\$208,280	\$211,400	\$216,690	
\$0		1600-2336	OHS Consultant	\$0	\$0	\$0	\$0	
\$3,600	\$896	1600-2337	Signs as remote supervision	\$1,500	\$1,520	\$1,540	\$1,580	
\$3,180	\$207	1600-2338	Risk Management Software	\$6,100	\$6,190	\$6,280	\$6,440	
\$1,580	\$0	1600-2339	Risk Inspections	\$500	\$510	\$520	\$530	
\$3,000	\$4,037	1600-2340	Staff Drug Testing	\$5,000	\$5,080	\$5,160	\$5,290	
\$500	\$0	1600-2341	Risk Mitigation	\$510	\$520	\$530	\$540	
\$8,434	\$7,747	1600-2342	OHS Expenses	\$8,560	\$8,690	\$8,820	\$9,040	
\$0		1600-2344	Business Continuity Plan	\$0	\$0	\$0	\$0	
\$228,390	\$134,224		RISK MANAGEMENT & HR	\$227,370	\$230,790	\$234,250	\$240,110	
			HR & TRAINING PROGRAMS					
(\$4,000)	(\$11,000)	1710-1400	Existing Worker Traineeship	(\$4,060)	(\$4,120)	(\$4,180)	(\$4,280)	
(\$4,000)		1711-1400	Targeted Traineeship Program	(\$4,060)	(\$4,120)	(\$4,180)	(\$4,280)	
(\$8,000)	(\$11,000)		SUB TOTAL - REVENUE	(\$8,120)	(\$8,240)	(\$8,360)	(\$8,560)	
			HR EXPENSES					
\$35,000	\$1,058	1725-2000	Interview Expenses	\$11,900	\$12,080	\$12,260	\$12,570	
			HR Travel					
\$4,870	\$2,405	1730-2000	Staff Medical Examinations	\$4,800	\$4,870	\$4,940	\$5,060	
	\$21,044	1732-2000	Focus Group	\$0	\$0	\$0	\$0	
\$27,150	\$22,248	1735-2000	HR Job Advertising	\$27,960	\$28,380	\$28,810	\$29,530	
\$6,460	\$191	1735-2001	Staff Removal Expenses	\$6,650	\$6,750	\$6,850	\$7,020	
			Salary Structure Review	\$40,000	\$40,600	\$0	\$0	
			Staff Training Expenses					
\$20,000	\$496	1750-2010	GM and Directors	\$20,000	\$20,000	\$20,000	\$20,500	
\$7,700	\$5,680	1750-2011	Planning & Environment	\$8,700	\$8,830	\$8,960	\$9,180	
\$101,900	\$56,685	1750-2012	Operations	\$165,200	\$167,680	\$170,200	\$174,460	
\$6,990	\$0	1750-2013	Finance	\$8,000	\$7,300	\$7,410	\$7,600	
\$3,180	\$1,501	1750-2014	Administration	\$6,280	\$6,370	\$6,470	\$6,630	
\$40,000	\$6,982	1750-2015	HR & Risk	\$46,700	\$47,400	\$48,110	\$49,310	
\$13,890	\$0	1711-1400	Targeted Traineeship Program / Apprentice Wages	\$0	\$0	\$0	\$0	
\$267,140	\$118,291		HR & TRAINING PROGRAMS	\$346,190	\$350,260	\$314,010	\$321,860	

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21								
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate	Estimate	Estimate	Estimate		
			2017/18	2018/19	2019/20	2020/21		
			Y1	Y2	Y3	Y4		
			ECONOMIC DEVELOPMENT					
\$3,000	\$559	1800-2075	Economic & Ind Devel Promotion Expenses	\$5,000	\$5,080	\$5,160	\$5,290	
		New	Statistics & Financial Information	\$15,000	\$5,000	\$5,000	\$5,000	
\$3,000	\$559		ECONOMIC DEVELOPMENT	\$20,000	\$10,080	\$10,160	\$10,290	
			TOURISM SERVICES					
(\$1,000)	(\$155)	1930-1260	Tourism Miscellaneous Sales	(\$500)	(\$510)	(\$520)	(\$530)	
\$0		1930-1480	Tourism Guide Advertising / Sponsorship	\$0	\$0	\$0	\$0	
\$0		1930-1506	Tourism Contribution to Travel Costs	\$0	\$0	\$0	\$0	
(\$1,000)	(\$155)		SUB TOTAL - REVENUE	(\$500)	(\$510)	(\$520)	(\$530)	
			TOURISM					2.50%
\$0		1950-2000	CLO Salaries, Incl On Costs	\$116,670	\$118,420	\$120,200	\$123,210	
\$0		1950-2003	Tourism Travelling Expenses	\$10,000	\$10,150	\$10,300	\$10,560	
\$3,000	\$0	1950-2030	Tourism Advertising	\$3,000	\$3,050	\$3,100	\$3,180	
\$4,000	\$2,894	1950-2075	Tourism Contributions Other Orgs	\$6,000	\$6,090	\$6,180	\$6,330	
\$0	\$59	1950-2120	Tourism Mobile Phones	\$500	\$510	\$520	\$530	
\$500	\$452	1950-2121	Tourism Birds of the Bush	\$500	\$510	\$520	\$530	
\$5,000	\$1,359	1950-2125	Australia Day	\$4,000	\$4,060	\$4,120	\$4,220	
			Tourism Operating Expenses					
\$1,200	\$174	1950-2131	Tourism - Sundry Expenses	\$1,000	\$1,020	\$1,040	\$1,070	
\$500		1950-2132	Tourism - Photography	\$500	\$510	\$520	\$530	
\$0		1950-2133	Tourism - Souvenirs	\$0	\$0	\$0	\$0	
\$2,700		1950-2134	Tourism - Development Support/Conferences	\$3,000	\$3,050	\$3,100	\$3,180	
\$0		1950-2136	Tourism - Brochures	\$10,000	\$10,150	\$10,300	\$10,560	
\$1,500		1950-2138	Tourism - Travel Shows/Exhibitions	\$1,500	\$1,520	\$1,540	\$1,580	
\$3,600	\$3,000	1950-2139	Tourism - Kidman Way Committee Membership	\$3,500	\$3,550	\$3,600	\$3,690	
\$1,000		1950-2140	Tourism - General Workshop Expenditure	\$1,000	\$1,020	\$1,040	\$1,070	
\$1,000	\$47	1950-2141	Tourism - International Women's Day	\$1,000	\$1,020	\$1,040	\$1,070	
\$1,500	\$350	1950-2142	Tourism - Visitor Centre	\$1,500	\$1,520	\$1,540	\$1,580	
\$350		1950-2144	Tourism -Community Development	\$1,000	\$1,020	\$1,040	\$1,070	
		4633-2915-50	Depreciation -Tourism Signs					
\$8,000			Capital - Per Separate Listing	\$8,200	\$0	\$8,800	\$0	
\$33,850	\$8,335		TOURISM SERVICES	\$172,870	\$167,170	\$178,500	\$173,960	
\$0		2000-0003	RATE REVENUE	1.80%	2.20%	2.40%	2.40%	
(\$347,823)	(\$330,297)	2000-1000	General Rates - RESIDENTIAL	(\$351,150)	(\$356,420)	(\$361,770)	(\$370,810)	
(\$2,675,161)	(\$2,710,611)	2000-1001	General Rates - FARMLAND	(\$2,716,620)	(\$2,757,370)	(\$2,798,730)	(\$2,868,700)	
(\$223,885)	(\$213,158)	2000-1002	General Rates - BUSINESS	(\$226,570)	(\$229,970)	(\$233,420)	(\$239,260)	
\$33,940	\$63,703	2000-1410	Pensioner Rates Abandoned	\$34,450	\$34,970	\$35,490	\$36,380	
(\$16,220)	(\$16,549)	2000-1027	Pensioner Rates Subsidy	(\$16,460)	(\$16,710)	(\$16,960)	(\$17,380)	
(\$3,229,149)	(\$3,206,912)		Sub Total Net General Rates	(\$3,276,350)	(\$3,325,500)	(\$3,375,390)	(\$3,459,770)	
(\$12,930)	(\$7,971)	2000-1200	Interest & Extra charges	(\$13,120)	(\$13,320)	(\$13,520)	(\$13,860)	
(\$189,000)	(\$118,128)	2000-1210	Interest on Investments	(\$200,000)	(\$203,000)	(\$206,050)	(\$211,200)	
(\$121,307)	(\$71,100)	2000-1214	Interest Water & Sewer Internal Loans Raised	(\$31,980)	(\$51,420)	(\$49,200)	(\$50,270)	
\$0	\$0	2000-1211	Interest on Debtors	\$0	\$0	\$0	\$0	
\$2,120	(\$0)	2000-1212	Debtors Write Offs	\$2,150	\$2,180	\$2,210	\$2,270	
(\$7,210)	(\$1,091)	2000-1213	Interest General Bank Account	(\$2,000)	(\$2,030)	(\$2,060)	(\$2,110)	
(\$328,327)	(\$198,290)		Sub Total Interest on IBD's & Internal Loans	(\$244,950)	(\$267,590)	(\$268,620)	(\$275,170)	
(\$3,201,808)	(\$1,600,904)	2000-1405	Grant FAG General Component	(\$3,310,064)	(\$3,359,710)	(\$3,410,110)	(\$3,495,360)	
(\$6,759,284)	(\$5,006,105)		Sub Total Revenue	(\$6,831,364)	(\$6,952,800)	(\$7,054,120)	(\$7,230,300)	
		2010-0003	OTHER GENERAL PURPOSE				2.50%	
(\$127,300)	(\$95,945)	2010-1255	Diesel Fuel Rebate	(\$135,000)	(\$137,030)	(\$139,090)	(\$142,570)	
(\$127,300)	(\$95,945)		Sub Total Revenue	(\$135,000)	(\$137,030)	(\$139,090)	(\$142,570)	
\$0	(\$6,733)	2050-1400	Operational Grants - State					
\$0	(\$6,733)		Sub Total Revenue	\$0	\$0	\$0	\$0	
(\$10,000)	(\$5,769)	2010-1255	Contrib. DCCS Travel Costs	(\$10,000)	(\$10,150)	(\$10,300)	(\$10,560)	
(\$10,000)	(\$5,769)		Sub Total Revenue	(\$10,000)	(\$10,150)	(\$10,300)	(\$10,560)	

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21

Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY		Estimate	Estimate	Estimate	Estimate
				2017/18	2018/19	2019/20	2020/21
				Y1	Y2	Y3	Y4
			FINANCE OPERATIONS				
					2.50%	2.50%	2.50%
\$468,962	\$272,668	2050-2000	Finance Salaries, Incl On Costs	\$459,510	\$466,400	\$473,400	\$485,240
\$19,090	\$547	2050-2003	Finance Staff Travel	\$15,000	\$15,230	\$15,460	\$15,850
\$52,134	\$29,238	2050-2007	FBT Expenses	\$53,000	\$53,800	\$54,610	\$55,980
\$1,060	\$115	2050-2008	Various Finance Office Expenses	\$1,000	\$1,020	\$1,040	\$1,070
\$29,270	\$112	2050-2020	Audit Fees	\$35,000	\$40,000	\$40,600	\$41,620
\$2,120	\$0	2050-2035	Bad and Doubtful Debts	\$2,150	\$2,180	\$2,210	\$2,270
\$10,600	\$5,182	2050-2040	Bank Charges	\$9,500	\$9,640	\$9,780	\$10,020
\$5,000	\$2,888	2050-2045	Merchant Fees	\$5,100	\$5,180	\$5,260	\$5,390
\$6,990	\$360	2050-2115	Finance Subscriptions & Publications	\$8,000	\$8,120	\$8,240	\$8,450
\$21,210	\$20,235	2050-2135	Valuation Fees Valuer General	\$22,000	\$22,330	\$22,660	\$23,230
\$10,000	\$0	2060-2310	Exps Sale of Land for Unpaid Rates	\$10,000	\$10,150	\$10,300	\$10,560
\$64,000			Capital - Office Equipment, Including IT	\$43,500	\$55,000	\$40,000	\$40,000
\$5,000			Capital - Office Furniture, Including HDO	\$6,000	\$6,000	\$6,000	\$0
\$695,436	\$331,346		Total Finance Expenditure	\$669,760	\$695,050	\$689,560	\$699,680
			INTEREST PAYMENTS ON LOANS				
			Current Loans - Interest Payments				
\$11,038	\$24,915		Loan No 132 - Const Library/RTC	\$6,040	\$1,040	0	\$0
\$3,392			Loan No 134 - Levee Bank & High Street	\$0	\$0	\$0	\$0
\$9,869			Loan No 200 - Finalise High St (\$500K/10Yrs)	\$3,250	\$1,260	0	\$0
\$36,168			Loan No 201 - \$890K G/F Various	\$12,540	\$9,210	\$5,780	\$2,220
\$18,410			Loan No 202 - \$400K G/F Toodler Hillston Pool	\$12,250	\$11,050	\$9,800	\$8,510
\$35,000			Loan No. 203 - \$700K G/F Hillston Pool 10yrs @ 3.63%	\$24,610	\$22,440	\$20,180	\$17,820
			New Loans - Interest Payments				
\$3,348			Lachlan St Levee \$80,000 (10 Yrs @ 5%)				
\$0			17/18 - Stormwater \$100K (10Yrs @ 5%)	\$4,850	\$4,450	\$4,030	\$3,580
\$0			18/19 - Stormwater \$100K (10Yrs @ 5%)		\$4,850	\$4,450	\$4,030
\$117,225	\$24,915	2050-0003	TOTAL INTEREST ON LOANS	\$63,540	\$54,300	\$44,240	\$36,160
			PRINCIPAL REPAYMENT ON LOANS				
			Current Loans - Principal Payments				
\$73,687			Loan No 132 - Const Library/RTC	\$78,680	\$41,330	\$0	\$0
\$74,122			Loan No 134 - Levee Bank & High Street	\$0	\$0	\$0	\$0
\$57,128			Loan No 135/200 -High St (\$500K/10Yrs)	\$50,950	\$52,640	\$0	\$0
\$90,420			Loan No 201 - \$890K G/F Various	\$102,300	\$105,630	\$109,060	\$110,660
\$33,392			Loan No 202 - \$400K G/F Toodler Hillston Pool	\$35,080	\$36,290	\$37,520	\$38,810
\$55,653			Loan No. 203 - \$700K G/F Hillston Pool 10yrs @ 3.63%	\$59,170	\$61,360	\$63,610	\$65,940
			Principal on Proposed New Loans To Be Raised				
\$6,629			Lachlan St Levee \$80,000 (10 Yrs @ 5%)	\$0	\$0	\$0	\$0
			17/18 - Stormwater \$100K (10Yrs @ 5%)	\$7,920	\$8,320	\$8,740	\$9,190
			18/19 - Stormwater \$100K (10Yrs @ 5%)		\$7,920	\$8,320	\$8,740
\$391,031	\$0		TOTAL PRINCIPAL ON LOANS	\$334,100	\$313,490	\$227,250	\$233,340
		2070-0003	LAND & PROPERTY SALES				
\$0	\$0	2070-1902	Sale Real Estate	\$0	\$0	\$0	\$0
\$0	\$0		LAND & PROPERTY SALES	\$0	\$0	\$0	\$0
			EMPLOYEES LEAVE ENTITLEMENTS				
					2.50%	2.50%	2.50%
\$172,785	\$87,852	2100-2004	Operations Employee Sick Leave	\$173,540	\$176,140	\$178,780	\$183,250
\$230,380	\$117,712	2105-2004	Operations Employee Annual Leave	\$231,390	\$234,860	\$238,380	\$244,340
\$96,665	\$38,710	2115-2004	Operations Employees LSL	\$94,920	\$96,340	\$97,790	\$100,230
\$107,849	\$63,694	2120-2004	Operations Public Holidays	\$115,460	\$117,190	\$118,950	\$121,920
\$159,419	\$145,778	2130-2004	Indoor Staff Sick Leave	\$136,290	\$138,330	\$140,400	\$143,910
\$119,564	\$81,212	2135-2004	Indoor Staff Annual Leave	\$181,730	\$184,460	\$187,230	\$191,910
\$59,401	\$34,080	2145-2004	Indoor Staff Long Service Leave	\$67,420	\$68,430	\$69,460	\$71,200
		2146-2004	Indoor Staff Public Holidays	\$82,000	\$83,230	\$84,480	\$86,590
\$946,063	\$569,038		EMPLOYEES LEAVE ENTITLEMENTS	\$1,082,750	\$1,098,980	\$1,115,470	\$1,143,350
			SUPERANNUATION				
					2.50%	2.50%	2.50%
\$570,000	\$303,221	2160-2010	Superannuation Council Contribution	\$688,470	\$698,800	\$709,280	\$727,010
\$570,000	\$303,221		SUPERANNUATION	\$688,470	\$698,800	\$709,280	\$727,010
			OVERHEAD RECOVERIES				
						2.50%	2.50%
(\$2,050,000)	(\$1,164,404)	2170-1360	ON COST RECOVERIES CONTROL	(\$2,080,750)	(\$2,111,960)	(\$2,143,640)	(\$2,197,230)
(\$2,050,000)	(\$1,164,404)		OVERHEAD RECOVERIES	(\$2,080,750)	(\$2,111,960)	(\$2,143,640)	(\$2,197,230)

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	
			Y1	Y2	Y3	Y4	
					2180-0002 T'FERS FROM RESERVES, CARRYOVERS & UNSPENT GRANTS		
(\$200,000)	(\$120,000)	From Plant Reserve	(\$120,000)	(\$400,000)	(\$250,000)		\$0
\$0	(\$8,000)	Extra Chairs HDO Ccl Chambers (\$8K)	\$0	\$0	\$0		\$0
		Section 94A Contributions	(\$18,000)	\$0	\$0		\$0
		From Pit Restoration Reserve					
\$0	(\$500,000)	Pit Restoration - per Report from DW	\$0	\$0	\$0		
		From Local Road Reserve	\$0				
(\$200,000)		Mitchell Road	\$0				
		From Building Reserve	\$0				
(\$190,000)	\$0	Office Landscaping & Council Residential Upgrades	\$0	\$0	\$0		\$0
	(\$50,000)	Hillston Caravan Park -Cabins	\$0				
(\$310,000)	(\$200,000)	Land Subdivisions (Residential & Industrial)	\$0	(\$250,000)			
		Dwelling Hillston	(\$345,000)				
	(\$175,263)	Goolgowi Dwelling	\$0				
	(\$233,000)	209 High St. Hillston	\$0				
	(\$24,000)	Goolgowi Aircon Upgrade	\$0				
		From Caravan Park Reserve	\$0				
	(\$8,000)	Chairs Hillston	\$0				
		From Caravan Park Reserve	\$0				
(\$10,000)	(\$40,000)	Hillston Caravan Park - Part Funding 18/19 for New Cabins	\$0	(\$90,000)	\$0		
(\$4,500)	(\$3,000)	Rankins Springs Caravan Park	\$0	\$0	\$0		
(\$5,000)	(\$3,500)	Goolgowi Caravan Park	\$0	\$0	\$0		
(\$919,500)	(\$1,364,763)	Sub Total	(\$483,000)	(\$740,000)	(\$250,000)		\$0
		UNSPENT GRANTS - PREVIOUS YEARS (See G/L 2184-1000)					
\$0		Unspent Grants-Previous Years	\$0	\$0	\$0		\$0
\$0	\$0	Sub Total	\$0	\$0	\$0		\$0
		CARRY OVER - UNSPENT CAPITAL WORKS PREVIOUS YEARS (See G/L 2182-1005)					
(\$1,256,813)	\$0	Per Resolution of Council	\$0	\$0	\$0		\$0
(\$719,500)	(\$1,364,763)	T'FERS FROM RESERVES, CARRYOVERS & UNSPENT GRANTS	(\$483,000)	(\$740,000)	(\$250,000)		\$0
		NEW LOAN FUNDS - 2017/18 TO 2024/25					
(\$700,000)	(\$400,000)	3 Swimming Pool Proposed New Loan Funds		\$0	\$0		\$0
\$0	\$0	2 Stormwater Drainage Proposed New Loan Funds	(\$100,000)	(\$100,000)			\$0
\$0	\$0	4 Lachlan St Levee Proposed New Loan Funds		\$0	\$0		\$0
(\$700,000)	(\$400,000)	NEW LOAN FUNDS	(\$100,000)	(\$100,000)	\$0		\$0
		2185-0003 EXPENDITURE TRANSFERSTO RESERVES					
\$75,000		To ELE Reserve	\$75,000	\$76,130	\$77,270		\$79,200
\$0		To Building Reserve	\$0	\$0	\$0		\$0
\$66,140		To Hillston Caravan Park Reserve (Annual Surplus)	\$107,230	\$108,840	\$110,470		\$113,230
\$20,000		Improvement Works (Staff) Dwellings	\$20,000	\$20,300	\$20,600		\$21,120
\$5,000		To Staff Training Reserve	\$5,000	\$5,000	\$5,000		\$5,000
\$166,140	\$0	EXPENDITURE TRANSFERSTO RESERVES	\$207,230	\$210,270	\$213,340		\$218,550
		IT SERVICES					2.50%
\$105,550	\$56,700	2210-2300 IT Consultancy Services Flexible Solutions	\$108,000	\$109,620	\$111,260		\$114,040
\$38,390	\$37,495	2210-2310 IT Practical Maintenance & Support	\$40,000	\$40,600	\$41,210		\$42,240
\$90,380	\$44,881	2212-2310 IT Internet (IP Connect)	\$91,000	\$92,370	\$93,760		\$96,100
\$16,220	\$8,609	2220-2310 IT Equip Maint & Repairs	\$42,000	\$30,000	\$30,000		\$30,000
		2211-2310 IT SOFTWARE LICENCES & RENEWALS					
\$14,210	\$9,812	Item - 0005 IT InfoXpert Software Maintenance	\$11,000	\$11,170	\$11,340		\$11,620
\$12,930	\$0	Item - 0010 IT AutoCAD	\$3,000	\$3,050	\$3,100		\$3,180
\$12,730	\$5,620	Item - 0015 IT MapInfo Licence and Upgrade	\$8,000	\$8,120	\$8,240		\$8,450
\$4,240	\$1,773	Item - 0020 HR Software and Licence	\$3,000	\$3,050	\$3,100		\$3,180
\$8,590	\$10,100	Item - 0025 IT Engineering Software Incl NAMS	\$30,000	\$30,450	\$30,910		\$31,680
\$1,500	\$0	Item - 0000 IT Software-HR Module	\$1,500	\$1,520	\$1,540		\$1,580
\$2,320	\$45	Item - 0045 IT i-Pad Recharging	\$2,000	\$2,030	\$2,060		\$2,110
\$3,800	\$0	Item - 0035 IT Local-e Website	\$15,000	\$3,920	\$3,980		\$4,080
\$0	\$2,499	Item - 0040 IT Subscription HR Bullsye	\$3,000	\$3,050	\$3,100		\$3,180
	\$0	2220-2910 IT Depreciation Equipment & Software	\$0	\$0	\$0		\$0
\$310,860	\$177,534	IT SERVICES	\$357,500	\$338,950	\$343,600		\$351,440

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21								
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21		
			Y1	Y2	Y3	Y4		
					INSURANCES (Excl Plant & Bldgs)			
\$5,430	\$5,430	2301-2095	Insurance Fidelity Guarantee	\$5,600	\$5,680	\$5,770	\$5,910	
\$67,890	\$67,552	2303-2095	Insurance Public Liability & Professional Indemnity	\$69,000	\$70,040	\$71,090	\$72,870	
\$29,030	\$29,028	2304-2095	Insurance Councillors & Officers	\$30,000	\$30,450	\$30,910	\$31,680	
\$2,960	\$3,350	2305-2095	Insurance Casual Hirers	\$4,000	\$4,060	\$4,120	\$4,220	
\$3,380	\$3,212	2311-2095	Insurance Personal Accident	\$4,000	\$4,060	\$4,120	\$4,220	
\$840	\$885	2307-2095	Insurance Cost Misc Items	\$900	\$910	\$920	\$940	
\$2,320	\$2,137	2310-2095	Insurance Journey Injury	\$2,500	\$2,540	\$2,580	\$2,640	
\$111,850	\$111,594		Sub Total Insurance, Excluding Workers Compo	\$116,000	\$117,740	\$119,510	\$122,480	
								3.50%
\$144,900	\$72,924	2312-2095	Insurance Workers Compensation	\$149,000	\$151,240	\$153,510	\$157,350	
			Per advice from JLT - Note reduction + apply 3.5% Indexation					
\$2,750	\$2,855	2313-2095	Insurance W/Comp Top Up	\$2,900	\$2,940	\$2,980	\$3,050	
\$147,650	\$75,779		Sub Total Workers' Compo Insurance	\$151,900	\$154,180	\$156,490	\$160,400	
\$259,500	\$187,374		INSURANCES (Excl Plant & Bldgs)	\$267,900	\$271,920	\$276,000	\$282,880	
			COMMERCIAL PROPERTIES					
(\$20,330)	(\$5,404)	2400-1125	Commercial Lease Income	(\$20,840)	(\$21,360)	(\$21,890)	(\$22,660)	
(\$10,810)	(\$10,000)	2400-1125	Sub Lease Goolgowi Aerodrome	(\$11,080)	(\$11,360)	(\$11,640)	(\$12,050)	
(\$31,140)	(\$15,404)		COMMERCIAL PROPERTIES	(\$31,920)	(\$32,720)	(\$33,530)	(\$34,710)	
			COMMERCIAL PROPERTIES					2.50%
\$5,300	\$4,731	2400-2310	Commercial Property Expenses	\$5,430	\$5,570	\$5,710	\$5,910	
\$0	\$0	2490-2925	Depreciation Commercial Properties	\$0	\$0	\$0	\$0	
\$5,300	\$4,731		COMMERCIAL PROPERTIES	\$5,430	\$5,570	\$5,710	\$5,910	
			COMMUNITY HOME SUPPORT PROGRAM					2.50%
(\$160,180)	(\$122,032)	2510-1400	CHSP Grant Operational Purposes	(\$164,180)	(\$168,280)	(\$172,490)	(\$178,530)	
(\$1,580)	(\$1,540)	2540-1480	CHSP Contributions for Works Done	(\$1,620)	(\$1,660)	(\$1,700)	(\$1,760)	
(\$24,000)	(\$23,290)	2545-1480	CHSP Contributions Meals on Wheels	(\$24,600)	(\$25,220)	(\$25,850)	(\$26,750)	
(\$185,760)	(\$146,862)		SUB TOTAL - REVENUE	(\$190,400)	(\$195,160)	(\$200,040)	(\$207,040)	
\$185,760	\$225,694	2550-2310	CHSP General Expenses	\$190,400	\$195,160	\$200,040	\$207,040	
\$185,760	\$225,694		COMMUNITY HOME SUPPORT PROGRAM	\$190,400	\$195,160	\$200,040	\$207,040	
			COMMUNITY TRANSPORT					
(\$2,120)	\$0	2700-1400	CT Grant Veterans Affairs Travel Respite	\$0	\$0	\$0	\$0	
		2710-1400	CT Grant GMHS Health Transport	\$0	\$0	\$0	\$0	
(\$164,780)	(\$138,069)	2730-1400	CT Grant Community Transport	(\$168,900)	(\$173,120)	(\$177,450)	(\$183,660)	
(\$15,160)	(\$11,778)	2730-1480	CT Contributions & Donations	(\$15,540)	(\$15,930)	(\$16,330)	(\$16,900)	
(\$9,250)	\$0	2730-1403	CT Program for Isolated Area Transport	(\$9,480)	(\$9,720)	(\$9,960)	(\$10,310)	
(\$191,310)	(\$149,847)		SUB TOTAL - REVENUE	(\$193,920)	(\$198,770)	(\$203,740)	(\$210,870)	
	\$5,360	2750-2310	CT Community Transport Local Expense	\$0	\$0	\$0	\$0	
\$0	\$14,068	2755-2310	CTP Socially Isolated Transport	\$0	\$0	\$0	\$0	
\$191,310	\$7,830	2760-2310	CT Community Transport GMHS	\$196,090	\$200,990	\$206,010	\$213,220	
\$191,310	\$27,258		COMMUNITY TRANSPORT	\$196,090	\$200,990	\$206,010	\$213,220	
			ADHC COMMUNITY SUPPORT PROG					
(\$19,000)	(\$22,985)	2790-1400	Grant-ADHC Community Supp Prog	(\$19,480)	(\$19,970)	(\$20,470)	(\$21,190)	
(\$19,000)	(\$22,985)		SUB TOTAL - REVENUE	(\$19,480)	(\$19,970)	(\$20,470)	(\$21,190)	
			ADHC COMMUNITY SUPPORT PROG					
\$19,000	\$26,754	2790-2310	Grant-ADHC Community Supp Prog	\$19,480	\$19,970	\$20,470	\$21,190	
\$19,000	\$26,754		ADHC COMMUNITY SUPPORT PROG	\$19,480	\$19,970	\$20,470	\$21,190	
			NRCP RESPITE CARE					
(\$43,000)	\$0	2800-1400	NRCP Grant Respite Care	(\$44,080)	(\$45,180)	(\$46,310)	(\$47,930)	
(\$6,000)	(\$3,317)	2800-1480	NRCP Contribution Respite Care	(\$6,150)	(\$6,300)	(\$6,460)	(\$6,690)	
(\$49,000)	(\$3,317)		SUB TOTAL - REVENUE	(\$50,230)	(\$51,480)	(\$52,770)	(\$54,620)	
\$49,000	\$0	2800-2310	NRCP Respite Care General Expenses	\$50,230	\$51,490	\$52,780	\$54,630	
\$49,000	\$0		NRCP RESPITE CARE	\$50,230	\$51,490	\$52,780	\$54,630	
(\$54,310)	(\$23,006)	2850-1480	MSO Brokered Services Income	(\$55,670)	(\$57,060)	(\$58,490)	(\$60,540)	
(\$54,310)	(\$23,006)		SUB TOTAL - REVENUE	(\$55,670)	(\$57,060)	(\$58,490)	(\$60,540)	

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	
			Y1	Y2	Y3	Y4	
			\$54,310	\$15,189	2800-2310 MSO Brokered Services Expenditure	\$55,670	\$57,060
\$54,310	\$15,189	MSO Brokered Services	\$55,670	\$57,060	\$58,490	\$60,540	
		CHILD CARE CENTRES					2.50%
\$4,240	\$4,182	2900-2075 Hillston Billylids Annual Subsidy	\$4,350	\$4,460	\$4,570	\$4,730	
\$8,590	\$4,525	2900-2275 Schools Rates and Water	\$8,800	\$9,020	\$9,250	\$9,570	
\$0	\$0	Capital - Pre -Schools	\$0	\$0	\$10,000	\$0	
\$12,830	\$8,706	CHILD CARE CENTRES	\$13,150	\$13,480	\$23,820	\$14,300	
		YOUTH WEEK (April)					
(\$1,230)	(\$1,230)	3000-1400 Grant Youth Week	(\$1,250)	(\$1,270)	(\$1,290)	(\$1,320)	
\$0	\$0	3000-1480 Contributions Youth Week Activities	\$0	\$0	\$0	\$0	
(\$1,230)	(\$1,230)	SUB TOTAL - REVENUE	(\$1,250)	(\$1,270)	(\$1,290)	(\$1,320)	
		YOUTH WEEK (April)					2.50%
\$2,500	\$0	3000-2310 Youth Week Activities	\$3,000	\$3,050	\$3,100	\$3,180	
\$2,500	\$0	TOTAL YOUTH WEEK	\$3,000	\$3,050	\$3,100	\$3,180	
(\$750)	\$0	3100-1400 Grant Senior Citizens	(\$760)	(\$770)	(\$780)	(\$800)	
\$0	\$0	3100-1480 Contributions Senior Citizens	\$0	\$0	\$0	\$0	
(\$750)	\$0	SUB TOTAL - REVENUE	(\$760)	(\$770)	(\$780)	(\$800)	
		SENIOR CITIZENS (March)					2.50%
\$5,200	\$0	3100-2310 Senior Citizens Function	\$5,500	\$5,580	\$5,660	\$5,800	
\$5,200	\$0	SENIOR CITIZENS (March)	\$5,500	\$5,580	\$5,660	\$5,800	
		OTHER COMMUNITY SERVICES					
\$0	\$0	3150-1485 Grant Hillston Outdoor Gym & Track	\$0	\$0	\$0	\$0	
\$0	\$0	3151-1485 Grant Youth Activity in Settlers Park	\$0	\$0	\$0	\$0	
\$0	\$0	3350-1400 Grant South West Arts - Weaving Together	\$0	\$0	\$0	\$0	
\$0	\$0	SUB TOTAL - REVENUE	\$0	\$0	\$0	\$0	
		OTHER COMMUNITY SERVICES					2.50%
\$4,650	\$4,382	3350-2310 South West Arts	\$4,650	\$4,720	\$4,790	\$4,910	
	\$0	3150-2310 Hillston Outdoor Gym & Track	\$0	\$0	\$0	\$0	
\$11,930	\$8,118	3153-2310 ANZAC Interpretive Panel at Gunbar					
\$25,000	\$6,940	3154, 3157-2310 Waste Not Want No, etc					
\$41,580	\$19,440	OTHER COMMUNITY SERVICES	\$4,650	\$4,720	\$4,790	\$4,910	

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate	Estimate	Estimate	Estimate	
			2017/18	2018/19	2019/20	2020/21	
			Y1	Y2	Y3	Y4	
		LIBRARY SERVICES					2.50%
(\$6,000)	(\$5,338)	3200-1100 Library Charges & Fees	(\$6,090)	(\$6,180)	(\$6,270)	(\$6,430)	
(\$4,730)	(\$5,043)	3200-1125 Library Rental Income	(\$4,800)	(\$4,870)	(\$4,940)	(\$5,060)	
(\$520)	(\$1,098)	3200-1130 Library Misc Income	(\$530)	(\$540)	(\$550)	(\$560)	
(\$80)	\$0	3200-1350 Library Misc. Donations	(\$80)	(\$80)	(\$80)	(\$80)	
(\$15,884)	(\$21,159)	3200-1400 Library Local Priority Grant	(\$15,548)	(\$15,548)	(\$15,548)	(\$15,548)	
(\$5,171)	(\$5,056)	3200-1425 Library Subsidy (Grant)	(\$5,056)	(\$5,056)	(\$5,056)	(\$5,056)	
(\$32,385)	(\$37,693)	SUB TOTAL - REVENUE	(\$32,104)	(\$32,274)	(\$32,444)	(\$32,734)	
							2.50%
\$166,190	\$89,865	3250-2000 Library Salaries, Incl On Costs	\$194,280	\$197,190	\$200,150	\$205,150	
\$2,640	\$1,053	3250-2003 Library Travelling Exps & Subs	\$2,680	\$2,720	\$2,760	\$2,830	
\$2,120	\$841	3250-2008 Staff Training Library	\$2,150	\$2,180	\$2,210	\$2,270	
\$16,482	\$16,809	3250-2075 Contribution To WRL	\$18,000	\$18,270	\$18,540	\$19,000	
\$520	\$69	3250-2100 Library Postage	\$530	\$540	\$550	\$560	
\$1,260	\$291	3250-2105 Library Printing Stationery & Advert	\$1,280	\$1,300	\$1,320	\$1,350	
\$940	\$215	3250-2115 Library Magazine & Subscriptions	\$950	\$960	\$970	\$990	
\$8,000	\$4,905	3250-2120 Library Telephone Charges	\$8,120	\$8,240	\$8,360	\$8,570	
\$4,870	\$4,922	3250-2275 Library Rates & Charges	\$5,000	\$5,080	\$5,160	\$5,290	
\$2,640	\$1,076	3250-2310 Library Bookmobile Running Exp	\$2,680	\$2,720	\$2,760	\$2,830	
\$1,260	\$428	3250-2330 Library Furn & Equip Mtce	\$1,280	\$1,300	\$1,320	\$1,350	
\$8,000	\$5,948	3250-2335 Library Building Repairs & Mtce	\$20,000	\$8,240	\$8,360	\$8,570	
\$13,790	\$11,627	3250-2340 Library Building Insurance	\$14,000	\$14,210	\$14,420	\$14,780	
\$14,310	\$7,610	3270-2085 Library Electricity	\$14,520	\$14,740	\$14,960	\$15,330	
	\$12,770	3270-2310 Library General Expenses					
\$2,120		3270-2310-0001 Library Children's Services	\$3,150	\$3,200	\$3,250	\$3,330	
\$2,120		3270-2310-0003 Library Maintenance of Books	\$2,550	\$2,590	\$2,630	\$2,700	
\$520		3270-2310-0004 Library Freight and Cartage	\$530	\$540	\$550	\$560	
\$21,210		3270-2310-0005 Library Cleaning	\$21,530	\$21,850	\$22,180	\$22,730	
\$1,580		3270-2310-0006 Library Sundry Expenses	\$1,600	\$1,620	\$1,640	\$1,680	
\$4,020		3250-2125 Library P/Copier	\$4,080	\$4,140	\$4,200	\$4,310	
\$15,884		3270-2310-0007 Library Local Priority Grant - Expenses	\$15,548	\$15,548	\$15,548	\$15,548	
\$420		3270-2310-0014 Library Membership CPLA	\$605	\$610	\$620	\$640	
		3250-2960 Depreciation Library Books	\$0	\$0	\$0	\$0	
		3290-2910 Depreciation Library Furn & Fittings	\$0	\$0	\$0	\$0	
		3290-2925 Depreciation Library Buildings	\$0	\$0	\$0	\$0	
		3290-2970 Depreciation Library Office Equip	\$0	\$0	\$0	\$0	
\$12,000	\$11,971	Capital - Per Separate Listing	\$16,700	\$13,000	\$12,700	\$12,700	
\$302,896	\$170,400	LIBRARY SERVICES	\$351,763	\$340,788	\$345,158	\$353,068	
		ENGINEERING ADMINISTRATION					
(\$26,000)	(\$14,517)	4050-1505 Contributions by Senior Mgt Eng to Travel Costs	(\$25,000)	(\$25,380)	(\$25,760)	(\$26,400)	
(\$5,000)	(\$2,356)	4050-1506 Other Operations Travel Costs Recovered	(\$5,000)	(\$5,080)	(\$5,160)	(\$5,290)	
(\$25,000)	\$0	4050-1350 Water & Sewer Fund Contribution to Admin	(\$26,000)	(\$26,390)	(\$26,790)	(\$27,460)	
(\$56,000)	(\$16,873)	SUB TOTAL - REVENUE	(\$56,000)	(\$56,850)	(\$57,710)	(\$59,150)	

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	
			Y1	Y2	Y3	Y4	
		ENGINEERING ADMINISTRATION					2.50%
\$410,000	\$249,444	4050-2000	Operations Senior Mgt Salaries	\$416,150	\$422,390	\$428,730	\$439,450
\$30,000	\$41,923	4080-2000	Road Services Wages Wet Days	\$30,000	\$30,450	\$30,910	\$31,680
\$10,000	\$2,070	4085-2000	Town Services Wages Wet Days	\$3,000	\$3,050	\$3,100	\$3,180
\$5,000		6120-2000	Water & Sewer Wages Wet Days	\$5,000	\$5,080	\$5,160	\$5,290
\$117,000	\$45,947	4050-2008	Operations Staff Travelling Exps	\$85,000	\$86,280	\$87,570	\$89,760
\$0	\$2,888	4050-2010	Operations Asset Mgt Water	\$5,000	\$5,080	\$5,160	\$5,290
\$14,000	\$7,642	4050-2120	Operations Staff Mobile Phones	\$14,000	\$14,210	\$14,420	\$14,780
\$0	\$71,083	4050-2300	Consultant Fees	\$15,000	\$15,230	\$15,460	\$15,850
\$5,300	\$1,886	4060-2000	Operations Future Design Works	\$5,000	\$5,080	\$5,160	\$5,290
\$10,000	\$7,213	4070-2310	Operations Eng Sundry Expenses	\$12,000	\$12,180	\$12,360	\$12,670
\$2,000	\$0	4060-2010	Rural Addressing	\$2,000	\$2,030	\$2,060	\$2,110
\$2,500	\$1,252	4075-2000	OPS Staff Safety Meeting	\$2,000	\$2,030	\$2,060	\$2,110
\$19,500	\$16,257	4075-2009	Protective Clothing Outdoor Staff	\$20,000	\$20,300	\$20,600	\$21,120
\$625,300	\$447,607		ENGINEERING ADMINISTRATION	\$614,150	\$623,390	\$632,750	\$648,580
			FLEET MANAGEMENT				
			Indexation				Indexation
(\$2,989,590)	(\$1,701,249)	4100-1500	Plant Operating Income	(\$3,034,430)	(\$3,079,950)	(\$3,126,150)	(\$3,204,300)
(\$7,210)	(\$2,855)	4100-1505	Plant Other Income	(\$7,320)	(\$7,430)	(\$7,540)	(\$7,730)
\$0	(\$16,660)	4100-1506	Plant Sales Surpluses Equipment				
(\$80,000)	(\$32,029)	4190-1900	Plant Profit Sale (On WDV)	(\$81,200)	(\$82,420)	(\$83,660)	(\$85,750)
(\$3,076,800)	(\$1,752,794)		Sub Total - Fleet Mgt Revenue	(\$3,122,950)	(\$3,169,800)	(\$3,217,350)	(\$3,297,780)
			Indexation				Indexation
\$1,600,000	\$912,567	4150-2900	Plant & Tools Operating Expenses	\$1,600,000	\$1,624,000	\$1,648,360	\$1,689,570
\$82,000	\$48,079	4150-2000	Fleet Management Salaries	\$83,230	\$84,480	\$85,750	\$87,890
\$5,100	\$0	4190-2910	Fleet Management Research	\$5,000	\$5,080	\$5,160	\$5,290
\$1,289,700	\$567,983	4190-2905	Depreciation Plant & Equipment	\$1,309,050	\$1,328,690	\$1,348,620	\$1,382,340
\$2,976,800	\$1,528,630		Sub Total Fleet Mgt Expenditure	\$2,997,280	\$3,042,250	\$3,087,890	\$3,165,090
(\$100,000)	(\$224,165)		Net Cost of Fleet Management Operations	(\$125,670)	(\$127,550)	(\$129,460)	(\$132,690)
			Add Capital Associated with Plant				
\$1,103,863	\$796,383		Capital Items - Plant - Net Cost	\$1,306,160	\$1,624,910	\$1,488,000	\$1,435,000
\$1,103,863	\$796,383		FLEET MANAGEMENT TOTAL	\$1,306,160	\$1,624,910	\$1,488,000	\$1,435,000
			DEPOTS & WORKSHOPS				2.50%
\$9,540	\$7,548	4250-2095	Depots Bldgs & Other Insurance	\$8,000	\$8,120	\$8,240	\$8,450
\$6,780	\$8,718	4250-2275	Depots Rates & Charges	\$9,000	\$9,140	\$9,280	\$9,510
\$145,000	\$63,320	4250-2310	Depots Running Expenses	\$130,000	\$131,950	\$133,930	\$137,280
\$6,000	\$3,958	4250-2900	Depots Small Plant & Tools Expenses	\$6,500	\$6,600	\$6,700	\$6,870
		4250-2905	Depn Small Plant, Equip & Loose Tool	\$0	\$0	\$0	\$0
		4250-2925	Depn Depot Bldings	\$0	\$0	\$0	\$0
\$37,000	\$8,981		Capital Items - Depot Building Improvements	\$26,000	\$10,000	\$10,000	\$23,000
\$204,320	\$92,526		DEPOTS & WORKSHOPS	\$179,500	\$165,810	\$168,150	\$185,110
			STORES				2.50%
\$92,000	\$56,258	4350-2000	Storeman Salary	\$93,380	\$94,780	\$96,200	\$98,610
\$4,000	\$12	4350-2310	Stores Stocktake Adjustments	\$4,000	\$4,060	\$4,120	\$4,220
\$96,000	\$56,270		STORES	\$97,380	\$98,840	\$100,320	\$102,830
			QUARRIES & GRAVEL PITS				
(\$661,750)	(\$413,147)	4400-1370	Gravel Pits Income	(\$1,200,000)	(\$600,000)	(\$609,000)	(\$624,230)
(\$170,000)	(\$133,193)		Gravel Pits Restoration Income	(\$300,000)	(\$150,000)	(\$152,250)	(\$156,060)
(\$831,750)	(\$546,340)		SUB TOTAL - REVENUE	(\$1,500,000)	(\$750,000)	(\$761,250)	(\$780,290)
\$761,750	\$163,237	4450-2370	Gravel Pit Operational Expenses - All Pits	\$520,000	\$550,000	\$558,250	\$572,210
\$0		4450-2375	Net Transfer to Pit Rehab Reserve	-	\$0	\$0	\$0
\$0	\$1,900	4460-2370	Gravel Pits - Restoration Works	\$0	\$0	\$0	\$0
\$761,750	\$165,137		QUARRIES & GRAVEL PITS	\$520,000	\$550,000	\$558,250	\$572,210
			RMCC (Rd Mtce Council Contract)				
(\$475,000)	\$0	4500-1400	RMCC Grant Payments	(\$482,130)	(\$489,360)	(\$496,700)	(\$509,120)
(\$475,000)	\$0		SUB TOTAL - REVENUE	(\$482,130)	(\$489,360)	(\$496,700)	(\$509,120)
\$475,000	\$322,803	4500-2400	RMCC Works Expenses	\$482,130	\$489,360	\$496,700	\$509,120
\$475,000	\$322,803		TOTAL RMCC	\$482,130	\$489,360	\$496,700	\$509,120

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21								
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21		
			Y1	Y2	Y3	Y4		
			RMS SPECIAL WORK ORDERS					
(\$2,165,000)	(\$190,834)	4510-1411	RMS SPECIAL WORK ORDERS	(\$2,197,480)	(\$2,230,440)	(\$2,263,900)	(\$2,320,500)	
(\$10,600)	(\$957)	4530-1400	Claimable Road Incidents Contrib.	(\$10,760)	(\$10,920)	(\$11,080)	(\$11,360)	
(\$2,175,600)	(\$191,791)		SUB TOTAL - REVENUE	(\$2,208,240)	(\$2,241,360)	(\$2,274,980)	(\$2,331,860)	
\$2,165,000	\$328,054	4511-2405	RMS Special Work Orders	\$2,197,480	\$2,230,440	\$2,263,900	\$2,320,500	
\$10,600	\$27,909	4530-2405	Claimable Road Incidents Exp	\$10,760	\$10,920	\$11,080	\$11,360	
\$2,175,600	\$355,963		RMS SPECIAL WORK ORDERS	\$2,208,240	\$2,241,360	\$2,274,980	\$2,331,860	
			REGIONAL RDS BLOCK GRANT					
(\$1,610,227)	(\$643,000)	4540-1400	Grant Regional Rds Block Program	(\$1,634,380)	(\$1,658,900)	(\$1,683,780)	(\$1,725,870)	
(\$64,000)	(\$34,500)	4541-1400	Grant Reg Rds Traffic Facilities	(\$64,960)	(\$65,930)	(\$66,920)	(\$68,590)	
(\$1,598,250)	\$0	New	Grant Regional Rds Flood Damage	(\$799,130)	(\$799,130)	\$0	\$0	
(\$3,272,477)	(\$677,500)		SUB TOTAL - REVENUE	(\$2,498,470)	(\$2,523,960)	(\$1,750,700)	(\$1,794,460)	
\$664,000	\$317,881	4545-2410	Regional Roads Block Grant Expenses	\$673,960	\$684,070	\$694,330	\$711,690	
\$1,598,250	\$49,541	4556-2415	Regional Roads Block Grant Flood Damage	\$799,130	\$799,130			
\$1,096,000	\$422,875		RMS -Block Grant -Capital Works	\$1,025,380	\$1,040,780	\$1,056,400	\$1,072,240	
\$0	\$0		Depreciation Roads Bridges Footpaths	\$0	\$0	\$0	\$0	
\$3,358,250	\$790,297		REGIONAL RDS BLOCK GRANT	\$2,498,470	\$2,523,980	\$1,750,730	\$1,783,930	
			R2R & OTHER RD CAPITAL WORKS					
(\$2,345,778)	(\$1,010,092)	4560-1426	Grant R2R	(\$2,032,364)	(\$1,016,182)	\$0	\$0	
\$0		4542-1400	Grant RTA Repair Program	(\$290,000)	(\$294,350)	(\$298,770)	(\$306,240)	
\$0	\$0	4543-1400	Grant RTA Old 3x3 Fuel Scheme	\$0	\$0	\$0	\$0	
(\$2,345,778)	(\$1,010,092)		R2R & OTHER RD CAPITAL WORKS	(\$2,322,364)	(\$1,310,532)	(\$298,770)	(\$306,240)	
			R2R & OTHER RD CAPITAL WORKS					
\$3,523,337	\$398,673		Capital - R2R Works	\$2,032,364	\$1,016,182	\$0	\$0	
\$348,454	\$0		Capital - Repair Program	\$580,000	\$588,700	\$597,540	\$606,500	
\$3,871,791	\$398,673		R2R & OTHER RD CAPITAL WORKS	\$2,612,364	\$1,604,882	\$597,540	\$606,500	
			Carrathool Bridge					
\$0	(\$76,368)	4570-1425	Grant Carrathool Bridge Reconstruction	(\$13,000,000)	\$0	\$0	\$0	
\$0	(\$76,368)		SUB TOTAL - REVENUE	(\$13,000,000)	\$0	\$0	\$0	
			Carrathool Bridge					
\$0	\$267,812	4570-2415	Carrathool Bridge Reconstruction	\$0	\$0	\$0	\$0	
\$0	\$267,812		Capital - Carrathool Bridge WIP	\$13,000,000	\$0	\$0	\$0	
			Carrathool Bridge					
\$0	\$267,812		Capital - Carrathool Bridge WIP	\$13,000,000	\$0	\$0	\$0	
			FAG LOCAL ROADS - MTC					
(\$2,143,662)	(\$1,071,831)	4600-1405	Grant FAG Local Roads Component	(\$2,200,302)	(\$2,233,310)	(\$2,266,810)	(\$2,323,480)	
(\$5,226,501)	(\$500,000)	4600-1400	Grant -Flood Damage	(\$2,613,250)	(\$2,613,250)	\$0	\$0	
(\$7,370,163)	(\$1,571,831)		SUB TOTAL - REVENUE	(\$4,813,552)	(\$4,846,560)	(\$2,266,810)	(\$2,323,480)	
\$1,380,000	\$720,739	4600-2435	Local Roads Mtce Expenses	\$1,135,182	\$1,152,210	\$1,169,490	\$1,198,730	
\$5,226,501	\$499,389	4600-2436	Local Roads -Flood Damage	\$2,613,250	\$2,613,250			
\$844,023	\$296,680		Capital -Local Roads	\$775,120	\$775,120	\$775,120	\$775,120	
\$7,450,524	\$1,516,808		FAG LOCAL ROADS - MTC	\$4,523,552	\$4,540,580	\$1,944,610	\$1,973,850	
			ROADS/FOOTPATH MAINTENANCE					
\$153,100	\$31,059	4620-2440	Town/Village Sts Maint & Repairs	\$155,400	\$157,730	\$160,100	\$164,100	
\$29,040	\$1,042	4625-2440	Kerb & Gutter M&R	\$25,000	\$25,380	\$25,760	\$26,400	
\$29,040	\$258	4627-2440	Footpaths Maint & Repairs	\$25,000	\$25,380	\$25,760	\$26,400	
\$288,451	\$27,653		Capital - Village Sts Reconstruction	\$329,000	\$325,000	\$325,000	\$325,000	
\$70,000	\$23,747		Capital - Footpath Construction	\$50,000	\$75,000	\$40,000	\$40,000	
\$569,631	\$83,758		ROADS/FOOTPATH MAINTENANCE	\$584,400	\$608,490	\$576,620	\$581,900	

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	
			Y1	Y2	Y3	Y4	
		ANCILLIARY ROAD WORKS					
(\$2,000)	(\$2,434)	4630-1125 Road Lease Fees	(\$2,500)	(\$2,540)	(\$2,580)	(\$2,640)	
(\$17,810)	\$0	4630-1400 Street Light Subsidy	(\$24,000)	(\$24,360)	(\$24,730)	(\$25,350)	
(\$19,810)	(\$2,434)	SUB TOTAL - REVENUE	(\$26,500)	(\$26,900)	(\$27,310)	(\$27,990)	
		ANCILLIARY ROAD WORKS					2.50%
\$47,740	\$26,536	4630-2510 Street Lighting Expenses	\$48,000	\$48,720	\$49,450	\$50,690	
\$68,950	\$40,026	4632-2455 Ancillary Roads Maint & Working Exps	\$70,000	\$71,050	\$72,120	\$73,920	
\$620	\$447	4633-2340 TV Transmitter Hillston M&R and Ins	\$700	\$710	\$720	\$740	
\$2,640	\$0	4633-2455 Sundry Ancillary Expenses	\$2,000	\$2,030	\$2,060	\$2,110	
\$103,000	\$2,744	Capital - K&G Replacement Works	\$75,000	\$50,000	\$100,000	\$80,000	
		4633-2915 Depreciation Roads Bridges Footpaths	\$0	\$0	\$0	\$0	
\$222,950	\$69,754	4630-0004 ANCILLIARY ROAD WORKS	\$195,700	\$172,510	\$224,350	\$207,460	
		4660-0004 KERB & GUTTER CONSTRUCTION					
(\$25,000)	\$0	4660-1485 Contribution for Kerb & Gutter	\$0	\$0	\$0	\$0	
(\$25,000)	\$0	KERB & GUTTER CONSTRUCTION	\$0	\$0	\$0	\$0	
		PRIVATE/CONTRACT WORKS					
(\$140,000)	(\$63,958)	4700-1260 Private Works Income	(\$120,000)	(\$121,800)	(\$123,630)	(\$126,720)	
(\$140,000)	(\$63,958)	SUB TOTAL - REVENUE	(\$120,000)	(\$121,800)	(\$123,630)	(\$126,720)	
\$115,000	\$56,774	4700-2310 Private Works Expenses	\$98,000	\$99,470	\$100,960	\$103,480	
\$115,000	\$56,774	PRIVATE/CONTRACT WORKS	\$98,000	\$99,470	\$100,960	\$103,480	
(\$25,000)	(\$7,184)	Private Works - Estimated Net Profit	(\$22,000)	(\$22,330)	(\$22,670)	(\$23,240)	
		PARKS GARDENS & SPORT FIELDS		2.50%	2.50%	2.50%	
	(\$455)	4820-1260 Misc Sales Tree					
(\$9,200)	\$0	Hire Income - Hillston Stan Peters Oval	(\$9,340)	(\$9,480)	(\$9,620)	(\$9,860)	
(\$9,200)	(\$455)	SUB TOTAL - REVENUE	(\$9,340)	(\$9,480)	(\$9,620)	(\$9,860)	
\$29,700	\$26,239	4820-2275 Parks & Gardens Rates & Charges	\$29,000	\$29,440	\$29,880	\$30,630	
\$520	\$273	4830-2310 Parks & Gardens Sundry Expenses	\$0	\$0	\$0	\$0	
\$371,000	\$292,233	4830-2330 Parks & Gardens Maint & Working Exps	\$480,000	\$487,200	\$494,510	\$506,870	
\$61,800		4830-2330 Parks & Gardens Water Usage Charges	\$62,730	\$63,670	\$64,630	\$66,250	
\$6,250		4830-2330 Lease - Hillston Stan Peters Oval	\$6,340	\$6,440	\$6,540	\$6,700	
\$8,480	\$4,853	4820-2340 Parks & Gardens - Insurance	\$5,500	\$5,580	\$5,660	\$5,800	
\$5,610	\$5,213	4830-2350 Lake Woorabinda Water	\$6,500	\$6,600	\$6,700	\$6,870	
		4830-2915 Depreciation Sport Ground Buildings	\$0	\$0	\$0	\$0	
		4830-2915 Depreciation Parks & Gardens Site Improvements	\$0	\$0	\$0	\$0	
		4830-2915 Depreciation Shade Structures Parks & Garden	\$0	\$0	\$0	\$0	
		8230-2930 Depreciation Museum	\$0	\$0	\$0	\$0	
\$197,000	\$12,719	Capital - Sporting Fields, Parks & Gardens	\$144,000	\$68,000	\$30,000	\$33,000	
\$680,360	\$341,530	PARKS GARDENS & SPORT FIELDS	\$734,070	\$666,930	\$637,920	\$656,120	
		STORMWATER DRAINAGE		2.50%	2.50%	2.50%	
\$33,940	\$28,515	4850-2310 Stormwater Drainage Expenses	\$50,000	\$50,750	\$51,510	\$52,800	
\$0	\$0	Capital - Stormwater Drainage	\$100,000	\$100,000	\$0	\$0	
		4890-2940 Depreciation Stormwater Drainage	\$0	\$0	\$0	\$0	
\$33,940	\$28,515	STORM WATER DRAINAGE	\$150,000	\$150,750	\$51,510	\$52,800	
		STREET CLEANING		2.50%	2.50%	2.50%	
\$98,000	\$65,230	4900-2310 Gutter Cleaning/Litter Collect Costs	\$110,000	\$111,650	\$113,320	\$116,150	
\$98,000	\$65,230	STREET CLEANING	\$110,000	\$111,650	\$113,320	\$116,150	
		AERODROMES		2.50%	2.50%	2.50%	
\$5,400	\$3,123	4960-2275 Aerodromes Rates & Charges	\$4,500	\$4,570	\$4,640	\$4,760	
\$22,500	\$14,321	4960-2450 Aerodromes Maint & Working Exps	\$25,000	\$25,380	\$25,760	\$26,400	
		4990-2930 Depreciation Aerodromes	\$0	\$0	\$0	\$0	
\$30,000	\$202	Capital - Aerodromes	\$0	\$0	\$0	\$0	
\$57,900	\$17,646	AERODROMES	\$29,500	\$29,950	\$30,400	\$31,160	

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	
			Y1	Y2	Y3	Y4	
		TIPS MANAGEMENT & RECYCLING					2.50%
(\$31,820)	\$0	5000-1260 Sale Disposal of Waste Materials	(\$32,300)	(\$32,780)	(\$33,270)	(\$34,100)	
(\$1,060)	(\$290)	5000-1350 Sundry Waste Income	(\$1,080)	(\$1,100)	(\$1,120)	(\$1,150)	
(\$32,880)	(\$290)	SUB TOTAL - REVENUE	(\$33,380)	(\$33,880)	(\$34,390)	(\$35,250)	
		TIPS MANAGEMENT & RECYCLING		2.50%	2.50%		2.50%
\$3,060	\$2,460	5050-2275 Rubbish Tips Rates & Charges	\$3,000	\$3,050	\$3,100	\$3,180	
\$10,000	\$7,585	5050-2285 Rubbish Tip Administration Costs	\$12,000	\$12,180	\$12,360	\$12,670	
\$180,000	\$106,525	5050-2310 Rubbish Tip Working Expenses	\$195,700	\$198,640	\$201,620	\$206,660	
\$500	\$0	5051-2310 Disposal Abandoned/Derelict Vehicles	\$500	\$510	\$520	\$530	
\$30,000	\$0	5050-2290 Crush Concrete from building waste & K&G	\$30,000	\$30,450	\$30,910	\$31,680	
\$20,000		Transfer to Tip Reserve	\$20,000	\$20,000	\$20,000	\$20,000	
	\$5,171	5090-2905 Depreciation Tips & Mobile Tfer Bins	\$0	\$0	\$0	\$0	
		5091-2905 Depreciation Provision Rubbish Tips	\$0	\$0	\$0	\$0	
\$49,000	\$0	Capital Items - Per Separate List	\$40,000	\$30,000	\$30,000	\$25,000	
\$292,560	\$121,740	TIPS MANAGEMENT & RECYCLING	\$301,200	\$294,830	\$298,510	\$299,720	
		5100-0003 DOMESTIC WASTE COLLECTION					2.50%
(\$137,655)	(\$137,871)	5100-1020 Domestic Waste Charges (Net After Pensioner W/Offs)	(\$151,420)	(\$153,690)	(\$156,000)	(\$159,900)	
(\$1,060)	(\$536)	5100-1200 Domestic Waste Charges Interest	(\$1,080)	(\$1,100)	(\$1,120)	(\$1,150)	
(\$4,980)	(\$5,249)	5100-1400 Pensioner Subsidy Domestic Waste	(\$5,050)	(\$5,130)	(\$5,210)	(\$5,340)	
(\$135,150)	(\$140,667)	5100-1100 Annual Tipping Fees - Urban	(\$148,670)	(\$150,900)	(\$153,160)	(\$156,990)	
(\$75,645)	(\$69,899)	5110-1100 Annual Tipping Fees - Rural	(\$83,210)	(\$84,460)	(\$85,730)	(\$87,870)	
(\$2,120)	(\$2,182)	5120-1260 Sale of Garbage Bins	(\$2,150)	(\$2,180)	(\$2,210)	(\$2,270)	
(\$356,610)	(\$356,404)	SUB TOTAL - REVENUE	(\$391,580)	(\$397,460)	(\$403,430)	(\$413,520)	
				2.50%	2.50%		2.50%
\$58,550	\$39,030	5150-2000 DWM Carters Wages	\$59,430	\$60,320	\$61,220	\$62,750	
\$9,010	\$4,756	5150-2285 DWM Administration Costs	\$9,150	\$9,290	\$9,430	\$9,670	
\$11,870	\$455	5150-2310 DWM Collection Expenses	\$12,050	\$12,230	\$12,410	\$12,720	
\$30,350		New 16/17 Reserve New Cell	\$60,000	\$40,960	\$41,450	\$41,140	
\$109,780	\$44,241	DOMESTIC WASTE COLLECTION	\$140,630	\$122,800	\$124,510	\$126,280	
(\$7,150)		Net Cost - Tip & DWM Operations	\$16,870	(\$13,710)	(\$14,800)	(\$22,770)	
		HILLSTON POOL					
(\$10,070)	(\$15,188)	5200-1105 Hillston Pool Admission Fees	(\$10,320)	(\$10,580)	(\$10,840)	(\$11,220)	
(\$10,070)	(\$15,188)	SUB TOTAL - REVENUE	(\$10,320)	(\$10,580)	(\$10,840)	(\$11,220)	
				2.50%	2.50%		2.50%
\$28,100	\$18,206	5250-2000 Hillston Pool Wages Pool Attendant	\$28,800	\$29,520	\$30,260	\$31,320	
\$11,870	\$5,254	5250-2085 Hillston Pool Electricity	\$12,170	\$12,470	\$12,780	\$13,230	
\$520	\$336	5250-2120 Hillston Pool Telephone Charges	\$530	\$540	\$550	\$570	
\$1,160	\$1,291	5250-2275 Hillston Pool Rates & Charges	\$1,190	\$1,220	\$1,250	\$1,290	
\$51,020	\$33,259	5250-2330 Hillston Pool Maint & Working Exps	\$52,300	\$53,610	\$54,950	\$56,870	
\$9,450		5250-2330 Hillston Pool - Water Usage	\$9,690	\$9,930	\$10,180	\$10,540	
		5290-2930 Depreciation Hillston Pool					
\$700,000	\$614,255	Hillston Pool - Capital	\$0	\$0	\$0	\$0	
\$802,120	\$672,602	HILLSTON POOL	\$104,680	\$107,290	\$109,970	\$113,820	
		GOOLGOWI POOL					
(\$3,600)	(\$2,947)	5300-1105 Goolgowi Pool Admission Fees	(\$3,690)	(\$3,780)	(\$3,870)	(\$4,010)	
(\$3,600)	(\$2,947)	SUB TOTAL - REVENUE	(\$3,690)	(\$3,780)	(\$3,870)	(\$4,010)	
				2.50%	2.50%		2.50%
\$25,460	\$16,801	5350-2000 Goolgowi Wages Pool Attendant	\$26,100	\$26,750	\$27,420	\$28,380	
\$10,810	\$2,565	5350-2085 Goolgowi Pool Electricity	\$11,080	\$11,360	\$11,640	\$12,050	
\$520	\$295	5350-2120 Goolgowi Pool Telephone Charges	\$530	\$540	\$550	\$570	
\$1,160	\$0	5350-2275 Goolgowi Pool Rates & Charges	\$1,190	\$1,220	\$1,250	\$1,290	
\$38,190	\$35,158	5350-2330 Goolgowi Pool Maint & Working Exps	\$39,140	\$40,120	\$41,120	\$42,560	
\$9,450		5350-2330 Goolgowi Pool - Water Usage	\$9,690	\$9,930	\$10,180	\$10,540	
		5390-2930 Depreciation Goolgowi Pool					
\$15,000	\$0	Capital Goolgowi Pool - Per Separate Listing	\$300,000	\$0	\$80,000	\$0	
\$100,590	\$54,819	GOOLGOWI POOL	\$387,730	\$89,920	\$172,160	\$95,390	

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY		Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
		5400-0003	RURAL FIRE SERVICES				
(\$130,040)	(\$195,645)	5404-1400	Grant RFS B & C Reimbursements	(\$133,290)	(\$136,620)	(\$140,040)	(\$144,940)
\$0	\$0	5410-1400	Grant RFS Hazard Reduction	\$0	\$0	\$0	\$0
\$0	\$0	5405-1425	Grant RFS Fire Station Building		\$0	(\$90,000)	\$0
(\$40,000)	\$0	5410-1425	Grant RFS - Water Tank Hillston Aerodrome	\$0	\$0	\$0	\$0
(\$170,040)	(\$195,645)		SUB TOTAL - REVENUE	(\$133,290)	(\$136,620)	(\$230,040)	(\$144,940)
							2.50%
\$16,820	\$11,930	5450-2045	NSWFB Annual Emergency Mgt Levy	\$17,240	\$17,670	\$18,110	\$18,740
\$169,292	\$126,969	5450-2090	RFS District Emergency Mgt levy (@ 11.7%)	\$173,520	\$177,860	\$182,310	\$188,690
		New	RFS - CSC's Contribution @ 11.7% to New Bldgs		\$10,530		
\$138,257	\$96,252	5452-2090	RFS Operating Expenses	\$141,710	\$145,250	\$148,880	\$154,090
\$0		5455-2090	RFS Hazard Reduction	\$0	\$0	\$0	\$0
\$40,000	\$30,188	New	RFS - Capital New Bldgs & Water Tank	\$0	\$90,000	\$0	\$0
		5490-2925	Depreciation RFS Bldgs				
\$364,369	\$265,338		RURAL FIRE SERVICES	\$332,470	\$441,310	\$349,300	\$361,520
		5500-0003	SES OPERATIONS		2.50%	2.50%	2.50%
\$6,000	\$4,068	5550-2046	SES Annual Emergency Mgt Levy	\$6,150	\$6,300	\$6,460	\$6,690
\$3,650	\$3,260	5550-2275	SES Rates & Water Charges	\$3,740	\$3,830	\$3,930	\$4,070
\$1,000	\$0	5550-2310	SES Working Expenses	\$1,030	\$1,060	\$1,090	\$1,130
\$0	\$0		SES Buildings Capital Works	\$0	\$0	\$0	\$0
		5590-2925	SES Depreciation Bldgs				
\$10,650	\$7,328		SES OPERATIONS	\$10,920	\$11,190	\$11,480	\$11,890
\$375,019							
			FLOOD MITIGATION				
(\$608,643)	\$0	5620-1425	Grant Lachlan St Levee Strengthen	(\$300,000)	\$0	\$0	\$0
			Riverbank Stabilisation Plan	(\$50,000)	\$0	\$0	\$0
(\$120,000)		5620-1425	Grant Emergency Flood Expenses				
(\$728,643)	\$0		SUB TOTAL - REVENUE	(\$350,000)	\$0	\$0	\$0
							2.50%
\$450	\$1,807	5655-2310	Hillston Levee Rates & Charges	\$460	\$470	\$480	\$490
\$4,850	\$111,136	5660-2310	Hillston Levee Maintenance	\$4,920	\$4,990	\$5,060	\$5,190
\$120,000		5660-2310	Emergency Flood Expenses	\$4,000	\$0	\$0	\$0
			Riverbank Stabilisation Plan	\$80,000	\$0	\$0	\$0
		5620-2920	Depreciation Hillston Levee Structure				
\$744,000	\$31,236	5625-2310	Capital Lachlan St Levee	\$300,000	\$0	\$0	\$0
\$869,300	\$144,179		FLOOD MITIGATION	\$389,380	\$5,460	\$5,540	\$5,680
			PLANNING & BUILDING CONTROL				2.50%
(\$10,000)	(\$3,100)	8002-1030	Building Inspections	(\$10,250)	(\$10,510)	(\$10,770)	(\$11,150)
(\$10,000)	\$0	8002-1035	DDS Consultancy Revenue	(\$5,000)	(\$5,130)	(\$5,260)	(\$5,440)
(\$11,870)	(\$5,719)	8002-1060	Sec 149 Certificates	(\$12,170)	(\$12,470)	(\$12,780)	(\$13,230)
(\$90,000)	(\$18,139)	8002-1070	Town Planning Development Fees	(\$70,000)	(\$71,750)	(\$73,540)	(\$76,110)
(\$72,000)	(\$20,356)	8003-1030	Building Permits & Fees	(\$50,000)	(\$51,250)	(\$52,530)	(\$54,370)
(\$2,500)	(\$200)	8003-1070	Development Fees Advertising	(\$2,560)	(\$2,620)	(\$2,690)	(\$2,780)
(\$720)	(\$525)	8006-1260	Building Control Sundry Income	(\$740)	(\$760)	(\$780)	(\$810)
(\$223,783)		2082-5900-10	Section 94A Contributions	(\$50,000)	(\$30,000)	(\$10,000)	(\$10,000)
(\$420,873)	(\$48,038)		SUB TOTAL - REVENUE	(\$200,720)	(\$184,490)	(\$168,350)	(\$173,890)
			PLANNING & BUILDING CONTROL				2.50%
\$1,520	\$0	8020-2115	Mtce Agmnt B C A Stds Updates	\$1,560	\$1,600	\$1,640	\$1,700
\$2,120	\$0	8020-2300	State Environment Report Consultancy	\$2,170	\$2,220	\$2,280	\$2,360
\$4,240	\$0	8021-2310	Town Planning Sundry	\$4,350	\$4,460	\$4,570	\$4,730
\$2,500	\$1,005	8020-2030	Advertising Reqd Under Regs	\$2,560	\$2,620	\$2,690	\$2,780
\$0	\$1,539	8003-2310	ePlanning Project Costs	\$0	\$0	\$0	\$0
\$310,000	\$0		Capital - Land Subdivisions	\$0	\$250,000	\$0	\$0
\$223,783	\$0		Capital - Public Infrastructure as per S94A plan	\$68,000	\$0	\$0	\$0
\$544,163	\$2,544		PLANNING & BUILDING CONTROL	\$78,640	\$260,900	\$11,180	\$11,570

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21	
			Y1	Y2	Y3	Y4	
		HEALTH SERVICES					2.50%
(\$2,640)	\$0	8100-1105	Inspection Fees Food Premises	\$0	\$0	\$0	\$0
(\$3,810)	(\$2,545)	8103-1105	Application Section 68 Septic Tank	(\$3,910)	(\$4,010)	(\$4,110)	(\$4,250)
\$0	(\$9,886)	8103-1105	Other Revenues - Health	(\$9,000)	(\$9,230)	(\$9,460)	(\$9,790)
(\$840)	(\$598)	8104-1105	Licences & Fees Drainage Diagrams	(\$860)	(\$880)	(\$900)	(\$930)
(\$10,500)	(\$4,077)	8106-1125	Medical Centre Rent (Doctor)	(\$10,760)	(\$11,030)	(\$11,310)	(\$11,710)
(\$26,400)	(\$10,165)	8107-1125	Medical Centre Rent (G/Murray)	(\$27,060)	(\$27,740)	(\$28,430)	(\$29,430)
(\$12,730)	(\$5,769)	8120-1506	Health Travel Recovered	(\$13,050)	(\$13,380)	(\$13,710)	(\$14,190)
(\$56,920)	(\$33,039)		SUB TOTAL - REVENUE	(\$64,640)	(\$66,270)	(\$67,920)	(\$70,300)
			HEALTH SERVICES		2.50%	2.50%	2.50%
\$199,500	\$92,348	8120-2000	Plan/Environment Services Salaries + On Costs	\$204,490	\$209,600	\$214,840	\$222,360
\$38,820	\$0	8120-2003	Plan & Environment Services Travel Exps	\$39,790	\$40,780	\$41,800	\$43,260
\$520	\$0	8120-2025	Health Services Law Costs	\$530	\$540	\$550	\$570
\$1,360	\$2,056	8120-2120	Mobile Phone Costs Dir Planning & Environment	\$1,390	\$1,420	\$1,460	\$1,510
\$2,120	\$2,076	8120-2310	Health Services Sundry Admin Exps	\$2,170	\$2,220	\$2,280	\$2,360
\$3,180	\$0	8123-2075	Contrib. Rural Doctors Network	\$3,260	\$3,340	\$3,420	\$3,540
\$8,460	\$6,802	8125-2330	Medical Centre Hillston Blding Mtce	\$8,670	\$8,890	\$9,110	\$9,430
\$8,590	\$7,362	8125-2340	Medical Centre Bld Insurance	\$8,800	\$9,020	\$9,250	\$9,570
	\$1,723	8126-2310					
\$4,840	\$1,101	8126-2330	Medical Centre Ground Mtce	\$4,960	\$5,080	\$5,210	\$5,390
		8130-2925	Depreciation Hillston Medical Ctr Blding				
\$27,000	\$16,754		Capital - Medical Centre	\$0	\$0	\$30,000	\$0
\$294,390	\$130,222		HEALTH SERVICES	\$274,060	\$280,890	\$317,920	\$297,990
			COUNCIL BUILDINGS MTCE & REPAIR		2.50%	2.50%	2.50%
\$42,210	\$16,446	8150-2085	Office Lighting (Gwi & HDO)	\$43,270	\$44,350	\$45,460	\$47,050
\$17,490	\$10,271	8150-2275	Office Bldgs Rates Charges (Gwi & HDO)	\$17,930	\$18,380	\$18,840	\$19,500
\$37,130	\$22,340	8150-2310	Office Cleaning Costs (Gwi & HDO)	\$38,060	\$39,010	\$39,990	\$41,390
\$28,760	\$14,825	8150-2330	Office Buildings Mtce & Repairs	\$29,480	\$30,220	\$30,980	\$32,060
\$24,400	\$23,546	8151-2340	Office Bldgs Insurance	\$25,010	\$25,640	\$26,280	\$27,200
\$1,580	\$4	8151-2330	Office Furn & Fittings M & R	\$1,620	\$1,660	\$1,700	\$1,760
\$7,520		8151-2340	Office Bldgs Insurance (HDO)	\$7,710	\$7,900	\$8,100	\$8,380
\$6,360	\$3,674	8152-2330	Office Gardens & Rubbish Removal	\$6,520	\$6,680	\$6,850	\$7,090
\$45,720	\$23,105	8155-2275	Rates Council Bldg NEI	\$25,000	\$25,630	\$26,270	\$27,190
\$5,300	\$6,010	8155-2340	Other Bldgs NEI Insurance	\$5,430	\$5,570	\$5,710	\$5,910
\$10,600	\$12,915	8155-2330	Other Bldgs NEI M&R	\$10,870	\$11,140	\$11,420	\$11,820
\$25,000		8150-2330	Building & Operational Land Revaluation				
		8154-2925	Depn Office Bldgs & Bldgs NEI				
		2900-2925	Depn Preschool Bldg				
\$0	\$0		Capital - Goolgowi Old (Bldg)	\$0	\$0	\$5,000	\$0
\$0	\$0		Capital - Goolgowi Records Storage Facility	\$0	\$0	\$0	\$0
\$0	\$0		Capital - Hillston Office - New Complex	\$0	\$0	\$10,000	\$0
\$110,000	\$0		Capital - Goolgowi Admin Blding	\$0	\$0	\$0	\$0
\$362,070	\$133,137		COUNCIL BUILDINGS MTCE & REPAIR	\$210,900	\$216,180	\$236,600	\$229,350
			PUBLIC HALLS - REVENUE / CONTRIBUTIONS				
			Hillston Hall	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)
\$0		8200-1485	Contrib. Hillston Community C'ttee - Capital Items	\$0	\$0	\$0	\$0
\$0		8201-1485	Contrib. Merriwagga Hall C'ttee - Capital Items	\$0	\$0	\$0	\$0
\$0	\$0		SUB TOTAL - REVENUE	(\$15,000)	(\$15,000)	(\$15,000)	(\$15,000)
			PUBLIC HALLS MTC & REPAIRS		2.50%	2.50%	2.50%
\$8,320	\$1,542	8200-2200	Hillston Community Centre M & R	\$8,530	\$8,740	\$8,960	\$9,270
\$19,030	\$21,000	8220-2330	Hillston Community Centre Cleaning/Mgt	\$60,000	\$61,500	\$63,040	\$65,250
\$7,630	\$7,404	8200-2275	Public Halls Rates & Charges	\$7,820	\$8,020	\$8,220	\$8,510
\$9,440	\$6,808	8200-2330	Public Halls Repairs & Maintenance	\$9,680	\$9,920	\$10,170	\$10,530
\$33,940	\$29,178	8200-2340	Public Halls Bldgs Insurance	\$34,790	\$35,660	\$36,550	\$37,830
\$8,590	\$334	8201-2275	Church Rates & Charges	\$8,800	\$9,020	\$9,250	\$9,570
		8230-2925	Depreciation Public Halls Bldgs				
\$30,000	\$0		Capital - Public Halls & Library Buildings	\$36,000	\$45,000	\$48,500	\$5,000
\$116,950	\$66,265		PUBLIC HALLS MTCE & REPAIRS	\$165,620	\$177,860	\$184,690	\$145,960

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate	Estimate	Estimate	Estimate	
			2017/18	2018/19	2019/20	2020/21	
			Y1	Y2	Y3	Y4	
		COUNCIL DWELLINGS MTCE & REPAIRS					2.50%
(\$56,650)	(\$33,184)	8250-1125 Council Dwellings Rents	(\$58,070)	(\$59,520)	(\$61,010)	(\$63,150)	
(\$56,650)	(\$33,184)	SUB TOTAL - REVENUE	(\$58,070)	(\$59,520)	(\$61,010)	(\$63,150)	
\$25,660	\$24,712	8250-2275 Council Dwellings Rates & Charges	\$26,300	\$26,960	\$27,630	\$28,600	
\$64,700	\$46,170	8250-2330 Council Dwellings Mtce & Repairs	\$66,320	\$67,980	\$69,680	\$72,120	
	\$0	8250-2330 Dwellings-Repairs Special	\$0	\$0	\$0	\$0	
\$29,060	\$25,360	8250-2340 Dwellings Bld Insurance	\$29,790	\$30,530	\$31,290	\$32,390	
		8290-2925 Depreciation Dwellings					
\$90,000	\$63,589	Capital - Council Dwellings	\$535,000	\$35,000	\$37,000	\$32,000	
\$209,420	\$159,831	COUNCIL DWELLINGS MTCE & REPAIRS	\$657,410	\$160,470	\$165,600	\$165,110	
		PUBLIC PRIVIES MTCE & REPAIRS		2.50%	2.50%	2.50%	
\$1,060	\$996	8300-2275 Public Toilets Rates & Charges	\$1,500	\$1,520	\$1,540	\$1,580	
\$55,140	\$41,405	8300-2330 Public Toilets M & R	\$70,000	\$71,050	\$72,120	\$73,920	
		8330-2925 Depreciation Public Toilets					
\$9,000	\$182	Capital - Public Privies	\$15,000	\$8,000	\$3,000	\$11,000	
\$65,200	\$42,583	PUBLIC PRIVIES MTCE & REPAIRS	\$86,500	\$80,570	\$76,660	\$86,500	
			2.5%	2.5%	2.5%	3.5%	
		NOXIOUS PLANTS GRANT WORKS					
(\$45,610)	(\$40,299)	8400-1400 Grant Noxious Weeds Program	(\$46,750)	(\$47,920)	(\$49,120)	(\$50,840)	
(\$5,300)		8400-1405 Grant NSW DPI Alligator Weed	(\$5,430)	(\$5,570)	(\$5,710)	(\$5,910)	
(\$50,910)	(\$40,299)	SUB TOTAL - REVENUE	(\$52,180)	(\$53,490)	(\$54,830)	(\$56,750)	
\$91,230	\$53,266	8420-2310 Noxious Weeds Grant Program Costs	\$93,510	\$95,850	\$98,250	\$101,690	
\$5,300		8422-2310 NSW DPI Alligator Weed Program	\$5,430	\$5,570	\$5,710	\$5,910	
\$96,530	\$53,266	NOXIOUS PLANTS WORKS	\$98,940	\$101,420	\$103,960	\$107,600	
		NOXIOUS PLANTS ADMIN & INSPECTIONS					2.50%
(\$840)	(\$420)	8450-1350 Noxious Weeds Sundry Income/Travel	(\$860)	(\$880)	(\$900)	(\$930)	
(\$840)	(\$420)	SUB TOTAL - REVENUE	(\$860)	(\$880)	(\$900)	(\$930)	
		DOG CONTROL					2.50%
(\$250)	\$0	8551-1040 Dog Rental Barking Collars	(\$260)	(\$270)	(\$280)	(\$290)	
(\$3,180)	\$0	8550-1055 Companion Animals Registration Fees	(\$3,260)	(\$3,340)	(\$3,420)	(\$3,540)	
(\$100)	(\$34)	8550-1105 Dog Impounding Fees	(\$100)	(\$100)	(\$100)	(\$100)	
(\$1,200)	(\$879)	8550-1305 Dog/Cat Fines and Costs	(\$1,230)	(\$1,260)	(\$1,290)	(\$1,340)	
	(\$3,727)	8550-1400 Operational Grants-Animal Control					
\$0	\$0	8550-1040 Dog Cat Registration Fees Lifetime	\$0	\$0	\$0	\$0	
(\$200)	\$0	8552-1040 Dog/Cat Misc Income (No GST)	(\$210)	(\$220)	(\$230)	(\$240)	
(\$4,930)	(\$4,640)	SUB TOTAL - REVENUE	(\$5,060)	(\$5,190)	(\$5,320)	(\$5,510)	
				2.50%	2.50%	2.50%	
		DOG CONTROL					
\$70,010	\$46,989	8570-2310 Animal Control Operating Expenses	\$85,000	\$87,130	\$89,310	\$92,440	
\$8,000	\$0	Capital - Dog Pounds	\$0	\$0	\$0	\$0	
\$78,010	\$46,989	DOG CONTROL	\$85,000	\$87,130	\$89,310	\$92,440	
		OTHER ANIMAL CONTROL		2.50%	2.50%	2.50%	
\$520	\$171	8620-2310 Straying Stock Control Expenses	\$530	\$540	\$550	\$570	
\$520	\$171	OTHER ANIMAL CONTROL	\$530	\$540	\$550	\$570	
		CEMETERIES MANAGEMENT					2.50%
(\$15,160)	(\$10,518)	8650-1105 Public Cemeteries Burial Fees	(\$15,540)	(\$15,930)	(\$16,330)	(\$16,900)	
(\$15,160)	(\$10,518)	SUB TOTAL - REVENUE CEMETERIES MGT	(\$15,540)	(\$15,930)	(\$16,330)	(\$16,900)	
				2.50%	2.50%	2.50%	
		CEMETERIES MANAGEMENT					
\$1,580	\$2,054	8670-2275 Public Cemeteries Rates & Charges	\$2,200	\$2,260	\$2,320	\$2,400	
\$48,800	\$29,041	8670-2310 Cemeteries Maintenance Expenses	\$50,020	\$51,270	\$52,550	\$54,390	
\$0		8690-2920 Depreciation Public Cemeteries	\$0	\$0	\$0	\$0	
\$54,000	\$840	Capital - Per Separate Listing	\$5,500	\$0	\$5,000	\$8,000	
\$104,380	\$31,935	CEMETERIES MANAGEMENT	\$57,720	\$53,530	\$59,870	\$64,790	

CARRATHOOL SHIRE COUNCIL

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	COST CENTRE / ACTIVITY	Estimate	Estimate	Estimate	Estimate	
			2017/18	2018/19	2019/20	2020/21	
			Y1	Y2	Y3	Y4	
		HILLSTON CARAVAN PARK					2.50%
(\$171,860)	(\$106,954)	8701-1110 Hillston Cvan Pk Cabins Short Term	(\$176,160)	(\$180,560)	(\$185,070)	(\$191,550)	
(\$89,850)	(\$59,969)	8702-1110 Hillston Cvan Pk Rents Short Term	(\$92,100)	(\$94,400)	(\$96,760)	(\$100,150)	
(\$84,870)	(\$78,471)	8703-1110 Hillston Cvan Pk Cabins Long Term	(\$86,990)	(\$89,160)	(\$91,390)	(\$94,590)	
(\$2,640)	(\$18)	8704-1110 Hillston Cvan Pk Rents Long Term	(\$2,710)	(\$2,780)	(\$2,850)	(\$2,950)	
(\$9,010)	(\$6,707)	8705-1260 Hillston Cvan Pk Wash Mach Income	(\$9,240)	(\$9,470)	(\$9,710)	(\$10,050)	
(\$358,230)	(\$252,118)	SUB TOTAL - REVENUE	(\$367,200)	(\$376,370)	(\$385,780)	(\$399,290)	
		HILLSTON CARAVAN PARK		2.50%	2.50%		2.50%
\$81,470	\$41,758	8705-2290 Hillston Cvan Pk Contract Payments	\$83,510	\$85,600	\$87,740	\$90,810	
\$40,310	\$21,296	8705-2310 Hillston Cvan Pk Commission Payable	\$41,320	\$42,350	\$43,410	\$44,930	
\$114,040	\$61,133	8705-2330 Hillston Cvan Pk Mtce & Repairs	\$116,890	\$119,810	\$122,810	\$127,110	
\$8,370	\$5,842	8705-2335 Hillston Cvan Pk Rates & Charges	\$8,580	\$8,790	\$9,010	\$9,330	
\$9,430	\$9,018	8705-2340 Hillston Cvan Pk Insurance	\$9,670	\$9,910	\$10,160	\$10,520	
		8705-2390 Hillston Cvan Park Depreciation					
\$10,000	\$0	Capital - Hillston Caravan Park	\$0	\$0	\$0	\$0	
\$0	\$0	Capital- Dump Stations for Travellers	\$0	\$0	\$0	\$0	
\$263,620	\$139,047	HILLSTON CARAVAN PARK	\$259,970	\$266,460	\$273,130	\$282,700	
		GOOLGOWI CARAVAN PARK		2.50%	2.50%		2.50%
(\$21,640)	(\$14,873)	8710-1110 Goolgowi Cvan Pk Fees Short Term	(\$22,180)	(\$22,730)	(\$23,300)	(\$24,120)	
(\$2,580)	\$0	8711-1110 Goolgowi Cvan Pk Fees Long Term	(\$2,640)	(\$2,710)	(\$2,780)	(\$2,880)	
(\$520)	(\$286)	8712-1260 Goolgowi Cvan Pk Wash Mach Income	(\$530)	(\$540)	(\$550)	(\$570)	
(\$24,740)	(\$15,159)	SUB TOTAL - REVENUE	(\$25,350)	(\$25,980)	(\$26,630)	(\$27,570)	
		GOOLGOWI CARAVAN PARK		2.50%	2.50%		2.50%
\$1,060	\$753	8710-2290 Goolgowi Cvan Pk Cont/Commission Payments	\$1,090	\$1,120	\$1,150	\$1,190	
\$1,900	\$1,170	8710-2340 Goolgowi Cvan Pk Insurance	\$1,950	\$2,000	\$2,050	\$2,120	
\$28,420	\$15,519	8710-2330 Goolgowi Cvan Mtce & Repairs	\$29,130	\$29,860	\$30,610	\$31,680	
\$4,660	\$2,331	8710-2335 Goolgowi Cvan Rates & Charges	\$4,780	\$4,900	\$5,020	\$5,200	
		8712-2920 Depreciation Goolgowi Caravan Park					
\$5,000	\$0	Capital - Goolgowi Caravan Park	\$0	\$0	\$5,000	\$0	
\$41,040	\$19,774	GOOLGOWI CARAVAN PARK	\$36,950	\$37,880	\$43,830	\$40,190	
		RANKINS SPRINGS CARAVAN PARK		2.50%	2.50%		2.50%
(\$8,870)	(\$6,555)	8715-1110 R/Springs Cvan Pk Fees Short Term	(\$9,090)	(\$9,320)	(\$9,550)	(\$9,880)	
(\$8,870)	(\$6,555)	SUB TOTAL - REVENUE	(\$9,090)	(\$9,320)	(\$9,550)	(\$9,880)	
		RANKINS SPRINGS CARAVAN PARK		2.50%	2.50%		2.50%
\$34,690	\$25,804	8715-2330 R/Springs Cvan Pk Mtce & Repairs	\$35,560	\$36,450	\$37,360	\$38,670	
\$420	\$824	8715-2335 R/Springs Cvan Pk Rates & Charges	\$430	\$440	\$450	\$470	
\$940	\$740	8715-2340 R/Springs Cvan Pk Insurance	\$960	\$980	\$1,000	\$1,040	
		8730-2920 Depreciation R/Springs Caravan Park					
\$7,500	\$3,182	Capital - Rankins Springs Caravan Park	\$0	\$0	\$0	\$0	
\$43,550	\$30,550	8715-0004 OTHER CARAVAN PARK EXPENSES	\$36,950	\$37,870	\$38,810	\$40,180	
		NB - Surplus on C/Parks (less external funded Capital Improvements) to be transferred to Caravan Park Reserve					
(\$358,230)		Hillston Caravan Park Revenue	(\$367,200)	(\$376,370)	(\$385,780)	(\$399,290)	
(\$24,740)		Goolgowi Caravan Park Revenue	(\$25,350)	(\$25,980)	(\$26,630)	(\$27,570)	
(\$8,870)		Rankins Springs Caravan Park Revenue	(\$9,090)	(\$9,320)	(\$9,550)	(\$9,880)	
(\$391,840)		Total Caravan Park Revenue	(\$401,640)	(\$411,670)	(\$421,960)	(\$436,740)	
\$253,620		Hillston Caravan Park Operational Costs	\$259,970	\$266,460	\$273,130	\$282,700	
\$36,040		Goolgowi Caravan Park Operational Costs	\$36,950	\$37,880	\$38,830	\$40,190	
\$36,050		Rankins Springs Caravan Park Operational Costs	\$36,950	\$37,870	\$38,810	\$40,180	
\$325,710		Total Caravan park Operational Costs	\$333,870	\$342,210	\$350,770	\$363,070	
(\$66,130)		Equals Surplus to Caravan Parks Reserve	(\$67,770)	(\$69,460)	(\$71,190)	(\$73,670)	
\$1,289,700		Total Depreciation	\$1,309,050	\$1,328,690	\$1,348,620	\$1,382,340	
(\$33,124,538)		Total Revenue per breakdown	(\$42,202,034)	(\$27,674,806)	(\$23,073,134)	(\$23,315,274)	
(\$32,556,351)		Total Revenue per Summary	(\$40,121,284)	(\$25,562,846)	(\$20,929,494)	(\$21,118,044)	
\$568,187		Variance -Cost Recovery	\$2,080,750	\$2,111,960	\$2,143,640	\$2,197,230	
			(\$2,080,750)	(\$2,111,960)	(\$2,143,640)	(\$2,197,230)	
			\$0	\$0	\$0	\$0	
\$36,018,517		Total Expenses	\$43,318,781	\$28,866,060	\$24,158,928	\$24,467,548	
\$10,162,411		Capital	\$20,816,924	\$5,706,992	\$4,155,520	\$3,917,060	
		Loan loan repayments	\$334,100	\$313,490	\$227,250	\$233,340	
\$33,968,517			\$41,238,031	\$26,754,100	\$22,015,288	\$22,270,318	
			(\$2,080,750)	(\$2,111,960)	(\$2,143,640)	(\$2,197,230)	
			\$0	\$0	\$0	\$0	



General Fund - Capital Items

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
\$1,103,863	\$796,383		Plant Carrathool Shire Council - Net Cost	\$1,306,160	\$1,624,910	\$1,488,000	\$1,435,000
\$1,103,863	\$796,383		General Fund Plant & Equipment	\$1,306,160	\$1,624,910	\$1,488,000	\$1,435,000
\$64,000	\$32,805		Office Equipment, Incl Information Technology	\$43,500	\$55,000	\$40,000	\$40,000
\$5,000	\$2,538		Office Furniture	\$6,000	\$6,000	\$6,000	\$0
\$0	\$0		Library Furniture & Fittings	\$4,200	\$0	\$0	\$0
\$49,000	\$0		Rubbish Tips	\$40,000	\$30,000	\$30,000	\$25,000
\$110,000	\$0		Office Buildings	\$0	\$0	\$15,000	\$0
\$90,000	\$63,589		Council Dwellings	\$535,000	\$35,000	\$37,000	\$32,000
\$715,000	\$614,255		Swimming Pools	\$300,000	\$0	\$80,000	\$0
\$37,000	\$8,981		Depot Buildings	\$26,000	\$10,000	\$10,000	\$23,000
\$27,000	\$16,754		Medical Centre	\$0	\$0	\$30,000	\$0
\$30,000	\$0		Public Halls & Library	\$36,000	\$45,000	\$48,500	\$5,000
\$0	\$0		Pre-Schools	\$0	\$0	\$10,000	\$0
\$40,000	\$30,188		RFS/SES Buildings	\$0	\$90,000	\$0	\$0
\$197,000	\$12,719		Sporting Fields, Parks & Gardens	\$144,000	\$68,000	\$30,000	\$33,000
\$9,000	\$182		Public Privies	\$15,000	\$8,000	\$3,000	\$11,000
\$12,000	\$11,971		Library Books	\$12,500	\$13,000	\$12,700	\$12,700
\$8,000	\$0		Tourism Signs	\$8,200	\$0	\$8,800	\$0
\$744,000	\$31,236		Levee Banks	\$300,000	\$0	\$0	\$0
\$54,000	\$840		Cemeteries	\$5,500	\$0	\$5,000	\$8,000
\$8,000	\$0		Dog Pounds	\$0	\$0	\$0	\$0
\$22,500	\$3,182		Caravan Parks	\$0	\$90,000	\$5,000	\$0
\$0	\$0		Stormwater Drainage	\$100,000	\$100,000	\$0	\$0
\$310,000	\$0		Land Subdivisions	\$0	\$250,000	\$0	\$0
\$223,783	\$0		Public Infrastructure as per S94A plan	\$68,000	\$0	\$0	\$0
			ROADS - GRANT FUNDED WORKS:				
\$3,523,337	\$398,673		R2R - Works	\$2,032,364	\$1,016,182	\$0	\$0
\$348,454	\$0		Repair Prog & 3x3 Works	\$580,000	\$0	\$0	\$0
\$1,096,000	\$422,875		RMS -Block Grant -Capital Works	\$1,025,380	\$1,040,780	\$1,056,400	\$1,072,240
\$844,023	\$296,680		Local Roads-Capital Works	\$775,120	\$775,120	\$775,120	\$775,120
\$0	\$267,812		Carrathool Bridges	\$13,000,000	\$0	\$0	\$0
			ROADS - COUNCIL FUNDED WORKS:				
\$288,451	\$27,653		Village Streets	\$329,000	\$325,000	\$325,000	\$325,000
\$30,000	\$202		Aerodrome Fence	\$0	\$0	\$0	\$0
\$70,000	\$23,747		Footpath Reconstruction	\$50,000	\$75,000	\$40,000	\$40,000
\$103,000	\$2,744		K & G Construction	\$75,000	\$50,000	\$100,000	\$80,000
\$10,162,411	\$3,066,008		Sub Total General Fund, Including Plant	\$20,816,924	\$5,706,992	\$4,155,520	\$3,917,060
			LOAN PRINCIPAL REPAYMENTS				
\$295,356	\$0		Existing Loans	\$326,180	\$297,250	\$210,190	\$215,410
\$95,674	\$0		New Proposed Loans	\$7,920	\$16,240	\$17,060	\$17,930
\$391,031	\$0		Sub Total General Fund, Loan Principal	\$334,100	\$313,490	\$227,250	\$233,340
\$10,553,442	\$3,066,008		Total G/F + Incl Plant + Loans	\$21,151,024	\$6,020,482	\$4,382,770	\$4,150,400
			GENERAL FUND - CAPITAL - FUNDING ARRANGEMENT				
(\$784,000)	(\$61,423)		Capital Grants - Infrastructure Excluding Roads	\$0	(\$90,000)	\$0	\$0
(\$5,811,814)	(\$399,084)		Capital Grants - Roads & Associated Infrastructure	(\$17,122,864)	(\$1,016,182)	\$0	\$0
\$0	(\$120,000)		Reserve - Plant Replacement	(\$120,000)	(\$400,000)	(\$250,000)	\$0
(\$500,000)	(\$250,000)		Reserve - Building	(\$345,000)	(\$250,000)	\$0	\$0
\$0	(\$8,000)		Reserve - Furniture	\$0	\$0	\$0	\$0
\$0	\$0		Reserve - Section 94	(\$18,000)	\$0	\$0	\$0
(\$19,500)	(\$46,500)		Reserve - Caravan Parks	\$0	(\$90,000)	\$0	\$0
(\$25,000)	(\$1,372)		Capital Contributions for K & G Works	\$0	(\$25,000)	(\$50,000)	(\$40,000)
\$0	\$0		Sale - Land & Buildings	\$0	\$0	\$0	\$0
\$0	(\$100,000)		New Loan Funds - Stormwater Drainage	(\$100,000)	(\$100,000)	\$0	\$0
(\$700,000)	(\$400,000)		New Loan Funds - Hillston Pool Complex	\$0	\$0	\$0	\$0
(\$1,131,500)	(\$1,064,137)		Plant Sales / Trade-Ins/Other Exp	(\$1,361,500)	(\$807,090)	(\$1,035,000)	(\$807,090)
			Funded from Unspent Capital Grants	\$0			
(\$391,031)	\$0		Loan Principal From General Fund Revenue	(\$334,100)	(\$313,490)	(\$227,250)	(\$233,340)
(\$1,190,597)	(\$615,492)		Balance from General Fund Rate Revenue	(\$1,749,560)	(\$2,928,720)	(\$2,820,520)	(\$3,303,310)
(\$10,553,442)	(\$3,066,008)		Sub Total Funding Assets, Including Loans	(\$21,151,024)	(\$6,020,482)	(\$4,382,770)	(\$4,150,400)

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
Gross Cost	Gross Cost	CSC - Vehicle &	Description	Gross Cost	Gross Cost	Gross Cost	Gross Cost
\$179,999	\$119,598	4162-4300	Administration / Finance / CDO Vehicles	\$219,090	\$205,000	\$208,000	\$208,000
\$145,455	\$69,744	4162-4300	Health Light Vehicles	\$158,190	\$144,000	\$145,000	\$145,000
\$0	\$0	4162-4300	Hillston Medical Centre	\$50,910	\$0	\$50,000	\$0
\$12,273	\$0	4162-4300	Parks & Gardens Equipment	\$14,550	\$10,000	\$12,000	\$12,000
\$0	\$0	4162-4300	Parks & Gardens Vehicles	\$31,820	\$0	\$20,000	\$0
\$10,909	\$11,545	4162-4300	Parks & Gardens Plant & Equipment	\$82,740	\$8,000	\$12,000	\$12,000
\$564,545	\$218,070	4162-4300	Engineering Light Vehicles	\$600,000	\$650,000	\$660,000	\$660,000
\$986,363	\$903,528	4162-4300	Major Plant	\$1,058,190	\$980,000	\$980,000	\$1,100,000
\$15,455		4162-4300	Engineering Sundry Plant	\$15,450	\$15,000	\$15,000	\$0
\$22,000	\$14,040	4162-4300	Workshop Equipment - Goolgowi	\$7,000	\$7,000	\$8,000	\$8,000
\$7,000		4162-4300	Workshop Equipment - Hillston	\$17,910	\$7,000	\$8,000	\$8,000
\$156,364	\$25,024	4162-4300	HACC & CT Vehicles	\$159,080	\$156,000	\$155,000	\$155,000
\$249,091	\$139,872	4162-4300	Water & Sewer Vehicles	\$252,730	\$250,000	\$250,000	\$250,000
\$2,349,454	\$1,501,421		GROSS CHANGE OVER COSTS	\$2,667,660	\$2,432,000	\$2,523,000	\$2,558,000
(\$1,131,500)	(\$705,038)		Less Vehicles Sales & Trade-Ins	(\$1,361,500)	(\$807,090)	(\$1,035,000)	(\$1,123,000)
(\$114,091)			Other Expenditure already allowed in GF				
\$1,103,863	\$796,383		Sub Total Plant - CSC Only	\$1,306,160	\$1,624,910	\$1,488,000	\$1,435,000
			Office Equipment				
\$5,000	\$1,075	1475-4300	Goolgowi - Office Equip (+ Photocopiers)	\$5,000	\$15,000	\$5,000	\$5,000
\$14,000		1475-4300	Hillston - Office Equip (+ Photocopiers)	\$8,500	\$10,000	\$5,000	\$5,000
\$45,000	\$31,730	2271-4310	Goolgowi & Hillston - IT Equipment	\$30,000	\$30,000	\$30,000	\$30,000
\$64,000	\$32,805		Sub Total - Office Equipment	\$43,500	\$55,000	\$40,000	\$40,000
\$5,000	\$2,538	1480-4300	Goolgowi & HDO Furn & Fittings	\$6,000	\$6,000	\$6,000	\$0
			Library Furniture & Fittings	\$4,200	\$0	\$0	\$0
\$5,000	\$2,538		Sub Total - Office Furniture	\$10,200	\$6,000	\$6,000	\$0
			Rubbish Tips (MFTS)				
\$40,000	\$0	5071-4300	Hillston Tip Upgrade	\$40,000	\$0	\$0	\$15,000
\$5,000	\$0	5075-4300	Goolgowi Tip Upgrade	\$0	\$10,000	\$10,000	\$0
\$2,000	\$0	5080-4300	Merriwagga Tip	\$0	\$10,000	\$10,000	\$0
\$1,000	\$0	5085-4300	Rankins Springs Tip	\$0	\$5,000	\$5,000	\$5,000
\$1,000	\$0	5090-4300	Carrathool Tip	\$0	\$5,000	\$5,000	\$5,000
\$49,000	\$0		Sub Total - Rubbish Tips	\$40,000	\$30,000	\$30,000	\$25,000
			Carrathool Shire Council - Offices				
\$10,000		8162-4300	Goolgowi Old Admin Building	\$0	\$0	\$5,000	\$0
\$0		8164-4300	Goolgowi Records Storage Facility	\$0	\$0	\$0	\$0
\$0		8170-4310	Hillston Office	\$0	\$0	\$10,000	\$0
\$100,000		8171-4300	Goolgowi Admin Blding	\$0	\$0	\$0	\$0
\$110,000	\$0		Sub Total	\$0	\$0	\$15,000	\$0
			DWELLINGS				
		8260-4307	New Dwelling - Hillston (Funding from Bld Reserve)	\$320,000	\$0	\$0	\$0
		8260-4307	Dwelling - 4 Frank Campbell Cres Gwi (DCS)	\$0	\$0	\$5,000	\$0
			Dwelling - 209 High St Hillston. Excl land	\$0	\$15,000	\$0	\$0
		8260-4308	Dwelling - 10 Frank Campbell Cres Gwi (GM)	\$0	\$0	\$20,000	\$0
		8260-4309	Dwelling - 23 Cowper St Hillston (DW)	\$0	\$0	\$0	\$0
		8260-4310	Dwelling - 40 Moore St Hillston	\$10,000	\$0	\$0	\$0
		8261-4310	Flats - 40 Moore St Hillston	\$0	\$0	\$12,000	\$12,000
\$25,000	\$15,039	8262-430	Dwelling - 15 Bunyip St Gwi	\$0	\$0	\$0	\$0
		8263-4310	Dwelling - 44 Napier St Gwi	\$0	\$20,000	\$0	\$0
	\$5,800	8264-4310	Dwelling - 35 Moira St Gw	\$15,000	\$0	\$0	\$0
		8265-4310	Dwelling - Soil Lab Gwi	\$0	\$0	\$0	\$0
		8266-4310	Dwelling - 18 Charles St Hillston	\$0	\$0	\$0	\$0
		8270-4310	Dwelling - 15 Napier St Gwi	\$0	\$0	\$0	\$20,000
\$35,000	\$21,883	8271-4310	Unit 1 - 12 Moira St Gwi	\$0	\$0	\$0	\$0
\$30,000	\$20,867	8272-4310	Unit 2 - 12 Moira St Gwi	\$0	\$0	\$0	\$0
\$0			Purchase & develop High St. Property	\$190,000	\$0	\$0	\$0
\$90,000	\$63,589		Sub Total - Dwellings	\$535,000	\$35,000	\$37,000	\$32,000

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
			SWIMMING POOLS				
\$700,000	\$614,255	5280-4300	Hillston Pool - Upgrade (From Loan Funds)	\$0	\$0	\$0	\$0
\$15,000	\$0	5380-4300	Goolgowi Pool	\$300,000	\$0	\$80,000	\$0
\$715,000	\$614,255		Sub Total - Swimming Pools	\$300,000	\$0	\$80,000	\$0
			Depot Buildings (MFTS)				
\$15,000		4270-4300	Hillston Depot	\$10,000	\$8,000	\$0	\$15,000
\$20,000	\$8,981	4275-4300	Goolgowi Depot	\$12,000	\$0	\$10,000	\$0
\$2,000		4276-4300	Rankins Springs Depot	\$2,000	\$2,000	\$0	\$5,000
		4277-4300	Carrathool Depot	\$2,000	\$0	\$0	\$3,000
\$37,000	\$8,981		Sub Total - Depot Buildings	\$26,000	\$10,000	\$10,000	\$23,000
			MEDICAL CENTRE				
\$27,000	\$16,754	8130-4310	Hillston Medical Centre	\$0	\$0	\$30,000	\$0
\$0		8130-4310	Hillston Medical Centre - Carport	\$0	\$0	\$0	\$0
\$27,000	\$16,754		Sub Total - Medical Centre Building	\$0	\$0	\$30,000	\$0
			Public Halls & Library				
\$0		3295-4300	Hillston Library	\$0	\$40,000	\$40,000	\$0
\$15,000		8234-4300	Goolgowi Public Hall	\$0	\$0	\$0	\$0
\$15,000		8234-4310	Hillston Community Centre/Sign	\$30,000	\$0	\$3,500	\$0
\$0		8245-4300	Rankins Springs and District War Memorial Hall	\$6,000	\$0	\$0	\$5,000
\$0		8246-4300	Carrathool Public Hall	\$0	\$0	\$5,000	\$0
\$0		8247-4300	Merriwagga Public Hall	\$0	\$5,000	\$0	\$0
\$0		8248-4300	Gunbar Public Hall	\$0	\$0	\$0	\$0
\$0		8249-4300	Wallanthery Hall	\$0	\$0	\$0	\$0
\$30,000	\$0		Sub Total - Public Halls & Library	\$36,000	\$45,000	\$48,500	\$5,000
			Pre Schools				
\$0		2400-4300	Goolgowi Pre School	\$0	\$0	\$10,000	\$0
\$0	\$0		Sub Total - Pre Schools	\$0	\$0	\$10,000	\$0
\$979,000	\$703,579		Total - Buildings Non Specialised	\$897,000	\$90,000	\$230,500	\$60,000
			RFS Buildings				
	\$0		New RFS - Gunbar & Goolgowi Fire Stations	\$0	\$90,000	\$0	\$0
\$40,000	\$30,188		New RFS - Water Tank Hillston Aerodrome	\$0	\$0	\$0	\$0
\$40,000	\$30,188		Sub Total - RFS Buildings	\$0	\$90,000	\$0	\$0
			Sporting Facilities (MFTS)				
\$50,000	\$2,424	4840-4315	Playground Equipment (Global Allocation)	\$10,000	\$5,000	\$0	\$6,000
			Special Projects - 2017/18				
			Sprinkler System - Cedar Park	\$20,000	\$0	\$0	\$2,000
\$6,000	\$6,500		Sprinkler System - Lions Park Hillston	\$10,000	\$0	\$0	\$3,000
\$6,000			Sprinkler System - McFarlane Park	\$7,000	\$0	\$0	\$1,000
\$2,000			Memorial Park Improvements	\$0	\$0	\$0	\$4,000
\$20,000			Tree Line for Regent Street Hillston / Upgrade Etc	\$0	\$0	\$0	\$0
\$5,000	\$3,795		Tree Line Griffith Approach	\$0	\$5,000	\$0	\$0
\$12,000			Lake Woorabinda Upgrade	\$0	\$13,000	\$5,000	\$0
\$0			Carrathool park upgrade (BBQ and cover)	\$8,000	\$0	\$0	\$0
			Special Projects - 2017/18 to 2025/26				
\$25,000			Centre Garden Upgrade	\$0	\$5,000	\$0	\$2,000
\$15,000			Centre Gardens Raised Beds	\$0	\$0	\$0	\$1,000
\$30,000			Park Furniture - Global	\$10,000	\$5,000	\$0	\$0
			Future On-Going Park Improvements Works				
\$15,000		4840-4316	Hillston Swing Bridge	\$35,000	\$0	\$2,000	\$4,000
\$0		4840-4311	Hillston Memorial Park	\$2,000	\$5,000	\$2,000	\$3,000
\$0		4840-4312	Newton Park		\$2,000	\$2,000	\$2,000
\$0		4840-4318	Goolgowi Park - Structures	\$5,000	\$5,000	\$5,000	\$2,000
\$8,000		4840-4319	Rankins Springs Rec Grounds	\$15,000	\$0	\$0	\$2,000
\$3,000		4840-4320	Merriwagga Park	\$20,000	\$1,000	\$2,000	\$1,000
\$0		4840-4321	Hillston - John Woods Park	\$2,000	\$2,000	\$2,000	\$0
\$0			Rankins Springs Rec grounds	\$0	\$0	\$0	\$0
\$0		4840-4300	18/19 - Carrathool Sports Ground & Building	\$0	\$20,000	\$10,000	\$0
\$197,000	\$12,719		Sub Total - Sporting Facilities	\$144,000	\$68,000	\$30,000	\$33,000

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
			Public Privies				
\$0	\$182	8300-4300	Goolgowi	\$0	\$0	\$3,000	\$3,000
\$4,000		8300-43010	Rankins Springs	\$0	\$2,000	\$0	\$2,000
\$5,000		8300-4305	Hillston	\$5,000	\$3,000	\$0	\$6,000
\$0		8300-4315	Merriwagga	\$10,000	\$3,000	\$0	\$0
\$0		8300-4320	Carrathool	\$0	\$0	\$0	\$0
\$9,000	\$182		Sub Total - Public Privies Buildings	\$15,000	\$8,000	\$3,000	\$11,000
\$232,000	\$43,089		Sub Total - Buildings Specialised	\$159,000	\$166,000	\$33,000	\$44,000
			LIBRARY BOOKS				
\$12,000	\$11,971	3280-4310	Library Books	\$12,500	\$13,000	\$12,700	\$12,700
\$12,000	\$11,971		Sub Total - Library Books	\$12,500	\$13,000	\$12,700	\$12,700
			TOURISM SIGNS				
\$8,000	\$0	1972-4300	Tourism Signs	\$8,200	\$0	\$8,800	\$0
\$8,000	\$0		Sub Total - Tourism Signs	\$8,200	\$0	\$8,800	\$0
			LEVEE BANKS				
\$744,000	\$31,236	5681-4300	Lachlan St - Construction Works Etc	\$300,000	\$0	\$0	\$0
\$744,000	\$31,236		Sub Total - Levee Banks	\$300,000	\$0	\$0	\$0
			CARAVAN PARKS				
\$7,500	\$3,182	8722-4300	Rankins Springs Caravan Park	\$0	\$0	\$0	\$0
\$5,000		8770-4300	Goolgowi Caravan Park	\$0	\$0	\$5,000	\$0
\$10,000		8771-4300	Hillston Caravan Park	\$0	\$0	\$0	\$0
			Hillston Caravan Park (New Cabins from Reserves)	\$0	\$90,000		\$0
\$0			Dump Stations for Travellers	\$0	\$0	\$0	\$0
\$22,500	\$3,182		Sub Total - Caravan Parks	\$0	\$90,000	\$5,000	\$0
			CEMETERIES (MFTS)				
\$25,000	\$840	8650-4300	Hillston Cemetery	\$3,000	\$0	\$0	\$2,000
\$12,000		8650-4300	Hillston Cemetery - Auto Watering	\$0	\$0	\$5,000	\$0
\$15,000		8660-4300	Goolgowi Cemetery	\$2,500	\$0	\$0	\$2,000
\$2,000		8665-4300	Carrathool Cemetery	\$0	\$0	\$0	\$1,000
\$0			Rankins Springs Cemetery	\$0	\$0	\$0	\$3,000
\$54,000	\$840		Sub Total - Cemeteries	\$5,500	\$0	\$5,000	\$8,000
			DOG POUNDS				
\$2,500		8600-4300	Dog Pound Hillston	\$0	\$0	\$0	\$0
\$5,500		8601-4300	Dog Pound Goolgowi	\$0	\$0	\$0	\$0
\$8,000	\$0		Sub Total - Dog Pounds	\$0	\$0	\$0	\$0
\$48,500	\$4,022		Grand Total - Other Assets	\$5,500	\$90,000	\$10,000	\$8,000
\$223,783			Public Infrastructure as per S94A plan	\$68,000			
			LAND SUBDIVISIONS				
\$200,000			Hillston - Residential	\$0	\$0	\$0	\$0
\$10,000			Hillston - Industrial	\$0	\$250,000	\$0	\$0
\$100,000			Goolgowi - Residential	\$0	\$0	\$0	\$0
\$310,000	\$0		Sub Total - Land Subdivisions	\$0	\$250,000	\$0	\$0
			STORMWATER DRAINAGE				
\$0		4851-4300	Stormwater Drainage - Construction	\$100,000	\$100,000	\$0	\$0
\$0	\$0		Sub Total - Stormwater Drainage	\$100,000	\$100,000	\$0	\$0

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
		4561-4400	R2R Program Works		\$1,016,182		
\$37,025	\$6,868		R2R ID No 6 Roto Rd Init Seal	\$70,000			
\$498,743	\$111,060		R2R ID No 7 Merungle Rd Seal	\$84,000			
\$385,762	\$2,581		R2R ID No 8 MRR Initial Seal				
\$256,029	\$107,545		R2R ID No 9 Springs Rd Seal				
\$0	\$6,995		R2R ID 11/13 Hillston Sts Reh				
\$212,400	\$459		R2R ID No. Mbidgee RR Reseal				
\$100,000	\$0		R2R Id No. Mbidgee RR Construct	\$400,000			
\$52,325	\$0		R2R ID No. Munros Rd Reseal				
\$338,532	\$13,781		R2R ID No. Bk Hills Rd Resheet				
\$147,000	\$91,201		R2R ID No. Camerons Rd Resheet				
\$126,000	\$391		R2R Id No. McKinley Rd Resheet				
\$232,521	\$336		R2R ID No Melbergen Rd Resheet				
\$112,000	\$40,820		R2R ID No Boorga Rd Resheet				
\$100,000	\$13,993		R2R ID No Lachlan V Wy Resheet				
\$100,000	\$476		R2R ID No Mossgeil Rd Resheet				
\$125,000	\$178		R2R ID No Erigolia Rd Construc				
\$600,000	\$1,990		R2R ID No Roto Rd Construction	\$600,000			
\$100,000	\$0		R2R ID No R Springs Rd Const				
			Local Roads Resheet	\$878,364			
\$3,523,337	\$398,673		Sub Total Roads - R2R-Road Works	\$2,032,364	\$1,016,182	\$0	\$0
		4545-4999	RMS -Block Grant -Capital Works				
\$50,000	\$5,741		Construction Mossgeil Rd MR80R				
\$718,536	\$397,785		Gravel Resheet Mossgeil Road				
\$327,464	\$19,350		RMS MR501R Capital Works				
			MR 321 Heavy patching	\$150,000	\$152,250	\$154,530	\$156,850
			MR 224 Heavy patching	\$30,000	\$30,450	\$30,910	\$31,370
			MR 368 Heavy patching	\$5,000	\$5,080	\$5,160	\$5,240
			MR 80 Heavy patching	\$15,000	\$15,230	\$15,460	\$15,690
			MR 501 Resheeting	\$270,000	\$274,050	\$278,160	\$282,330
			MR 80 Culvert	\$200,000	\$203,000	\$206,050	\$209,140
			MR 501 resealing	\$59,000	\$59,890	\$60,790	\$61,700
			MR 321 resealing	\$112,380	\$114,070	\$115,780	\$117,520
			MR 368 resealing	\$138,000	\$140,070	\$142,170	\$144,300
			MR 371 resealing	\$46,000	\$46,690	\$47,390	\$48,100
\$1,096,000	\$422,875		Sub Total Roads - R2R-Road Works	\$1,025,380	\$1,040,780	\$1,056,400	\$1,072,240
		4546-4999	RMS Repair Program Capital Works				
\$348,454	\$411		Repair Program Rs Springs Rd				
			MR 368 Springs Road west end	\$290,000	\$294,350	\$298,770	\$303,250
			MR 80 Mossgeil Road resheeting	\$290,000	\$294,350	\$298,770	\$303,250
\$348,454	\$411		Sub Total Roads - Grant Funded Works	\$580,000	\$588,700	\$597,540	\$606,500
\$0		4600-4999	Local Roads-Capital Works		\$775,120	\$775,120	\$775,120
\$135,324			Reseal - Cahill's Road				
\$111,603			Gravel Resheet Carrathool Road				
\$287,570	\$266,469		Gravel Resheet - Mitchells Rd				
\$86,637			Gravel Resheet - Barry Scenic				
\$31,500	\$16,493		Gravel Resheet - Bunda Road				
\$31,500	\$118		Gravel Resheet - Ilkadoon Road				
\$26,460			Gravel Resheet - McDonalds Rd				
\$18,492	\$13,011		Gravel Resheet - Norwood Road				
\$104,437			Gravel Resheet - Wallanthery R				
\$10,500	\$590		Gravel Resheet - Gunbar/Boolig				
			Erigolia Road reseal	\$90,000			
			Merriwagga Road reseal	\$155,000			
			Murrumbidgee River Road reseal	\$75,000			
			Roto Road reseal	\$57,000			
			Lachlan River Road reseal	\$57,000			
			Local Road Resheets	\$341,120			
\$844,023	\$296,680		Sub Local Roads - Grant Funded Works	\$775,120	\$775,120	\$775,120	\$775,120
		4633-4999	Carrathool Bridges -WIP	\$13,000,000	\$0	\$0	\$0
	\$267,812		Carrathool Bridges				
\$0	\$267,812		Sub Local Roads - Grant Funded Works	\$13,000,000	\$0	\$0	\$0
			VILLAGES STREETS				
\$122,451	\$27,653	4640-4400	Village Sts Reconstruction - Hillston	\$175,000	\$100,000	\$100,000	\$100,000
\$30,000		4640-4400	Village Sts Reconstruction - Goolgowi	\$30,000	\$100,000	\$100,000	\$100,000
\$131,000			Village Works - Reseals	\$119,000	\$120,000	\$120,000	\$120,000
\$5,000			Other Village Works	\$5,000	\$5,000	\$5,000	\$5,000
\$288,451	\$27,653		Sub Total - Council Funded Road Works	\$329,000	\$325,000	\$325,000	\$325,000
\$30,000	\$202		Hillston Aerodrome-Fence	\$0	\$0	\$0	\$0
\$0			Goolgowi Aerodrome	\$0	\$0	\$0	\$0
\$30,000	\$202		Sub Total - Aerodrome	\$0	\$0	\$0	\$0

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
\$70,000	\$23,747	4642-4440	Footpath Construction	\$50,000	\$75,000	\$40,000	\$40,000
\$70,000	\$23,747		Sub Total - Footpath Construction	\$50,000	\$75,000	\$40,000	\$40,000
\$103,000	\$2,744	4660-4400	K & G Replacement Hillston	\$75,000	\$25,000	\$50,000	\$50,000
\$0		4660-4400	K & G Construction Goolgowi	\$0	\$25,000	\$50,000	\$30,000
\$103,000	\$2,744		Sub Total - K & G Construction Works	\$75,000	\$50,000	\$100,000	\$80,000
\$443,451	\$54,346		Total - Roads - Other Council Funded Works	\$454,000	\$450,000	\$465,000	\$445,000
\$8,285,420	\$2,385,417		Total General Fund	\$20,816,924	\$5,267,912	\$3,709,360	\$3,464,020
				\$20,816,924	Total Per Column U		\$0
			LOANS - General Fund Principal Repayments				
\$73,687		2080-6200-132	Loan No 132 - Const Library/RTC	\$78,680	\$41,330	\$0	\$0
\$74,122		2080-6200-134	Loan No 134 - Levee Bank & High Street		\$0	\$0	\$0
\$57,128		2080-6200-200	Loan No 200 - Finalise High St (\$500K/10Yrs)	\$50,950	\$52,640	\$0	\$0
\$90,420		2080-6200-201	Loan No 201 - \$890K G/F Various	\$102,300	\$105,630	\$109,060	\$110,660
\$33,392		2080-620-202	Loan No 202 - \$400K G/F Toodler Hillston Pool	\$35,080	\$36,290	\$37,520	\$38,810
\$55,653		2080-620-203	Loan No. 203 - \$700K G/F Hillston Pool 10yrs @	\$59,170	\$61,360	\$63,610	\$65,940
\$295,356	\$0		Sub Total - Existing Loans	\$326,180	\$297,250	\$210,190	\$215,410
			Principal on Proposed New Loans To Be Raised				
\$6,629		TBA	Lachlan St Levee \$80,000 (10 Yrs @ 5%)				
\$0		TBA	17/18 - Stormwater \$100K (10Yrs @ 5%)	\$7,920	\$8,320	\$8,740	\$9,190
\$0		TBA	18/19 - Stormwater \$100K (10Yrs @ 5%)		\$7,920	\$8,320	\$8,740
\$95,674	\$0		Sub Total - Principal on Proposed New Loans	\$7,920	\$16,240	\$17,060	\$17,930
\$391,031	\$0		Sub Total General Fund Loan Repayments	\$334,100	\$313,490	\$227,250	\$233,340
			GENERAL FUND - CAPITAL FUNDING SCHEDULE, INCLUDING LOAN PRINCIPAL				
\$0	(\$100,000)		15/16 - Stormwater \$100K (10 Yrs @ 5.0%)		\$0	\$0	\$0
\$0			17/18 - Stormwater \$100K (10 Yrs @ 5.0%)	(\$100,000)	\$0	\$0	\$0
\$0			18/19 - Stormwater \$100K (10 Yrs @ 5.0%)		(\$100,000)	\$0	\$0
\$0	(\$100,000)		Sub Total - Loans Stormwater Drains	(\$100,000)	(\$100,000)	\$0	\$0
(\$700,000)	(\$400,000)		16/17 - Hillston Pool (\$700,000 X 10Yrs X 5.0%)		\$0	\$0	\$0
(\$700,000)	(\$400,000)		Sub Total - Loans Hillston Pool	\$0	\$0	\$0	\$0
(\$700,000)	(\$500,000)		Grand Total - New Loan Funds	(\$100,000)	(\$100,000)	\$0	\$0
\$0	(\$120,000)		Reserve Funds - Plant	(\$120,000)	(\$400,000)	(\$250,000)	\$0
\$0	(\$120,000)		Reserve Funds - Plant	(\$120,000)	(\$400,000)	(\$250,000)	\$0
(\$100,000)	\$0		Reserve Funds - Council Chambers Goolgowi		\$0	\$0	\$0
(\$90,000)	\$0		Reserve Funds - Council Dwellings		\$0	\$0	\$0
\$0	\$0		Reserve Funds - New Dwelling Hillston 2017/18	(\$345,000)	\$0	\$0	\$0
(\$200,000)	(\$200,000)		Reserve Funds Bldg - Land Subdivisions - Hillston Res		\$0	\$0	\$0
(\$10,000)	\$0		Reserve Funds Bldg - Land Subdivisions - Hillston Ind	\$0	(\$250,000)	\$0	\$0
(\$100,000)	\$0		Reserve Funds Bldg - Land Subdivisions - Goolgowi Res		\$0	\$0	\$0
\$0	(\$50,000)		Reserve Funds Bldg - Hillston Caravan Park		\$0	\$0	\$0
\$0	\$0		Reserve Funds Bldg - Hillston Office		\$0	\$0	\$0
\$0	\$0		Reserve Funds Bldg - Goolgowi Office		\$0	\$0	\$0
(\$500,000)	(\$250,000)		Sub Total - Building Reserve	(\$345,000)	(\$250,000)	\$0	\$0
\$0	(\$8,000)		Furniture Reserve	\$0	\$0	\$0	\$0
\$0	(\$8,000)		Sub Total - Furniture Reserve	\$0	\$0	\$0	\$0
			RESERVE CARAVAN PARKS				
(\$10,000)	(\$40,000)		Hillston C/Pk - Part Funding New Cabins	\$0	(\$90,000)	\$0	\$0
(\$4,500)	(\$3,000)		Rankins Springs C/Pk -		\$0	\$0	\$0
(\$5,000)	(\$3,500)		Goolgowi C/Pk		\$0	\$0	\$0
(\$19,500)	(\$46,500)		Sub Total - Caravan Park Reserve	\$0	(\$90,000)	\$0	\$0
(\$519,500)	(\$304,500)		Grant Total - Various Reserve Funds	(\$465,000)	(\$340,000)	\$0	\$0
(\$1,131,500)	(\$1,064,137)		Plant Sales / Trade Ins	(\$1,361,500)	(\$807,090)	(\$1,035,000)	(\$807,090)
(\$114,091)			Other Expenditure already allowed in GF				
(\$1,245,591)	(\$1,064,137)		Sub Total - Plant Sales / Trade-Ins/Other Exp	(\$1,361,500)	(\$807,090)	(\$1,035,000)	(\$807,090)
(\$223,783)	\$0		Section 94A Contributions	(\$68,000)	\$0	\$0	\$0
(\$223,783)			Sub Total -Section 94A Contributions	(\$68,000)	\$0	\$0	\$0

PRELIMINARY - DELIVERY PLAN 2017/18 to 2020/21							
Budget Current Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
\$0	\$0		Land Sales	\$0	\$0	\$0	\$0
\$0	\$0		Sale of Buildings	\$0	\$0	\$0	\$0
\$0	\$0		Sub Total - Land & Building Sales	\$0	\$0	\$0	\$0
(\$40,000)	(\$30,188)		New RFS - Water Tank Hillston Aerodrome	\$0	\$0	\$0	\$0
\$0	\$0		RFS - Gunbar Fire Station	\$0	(\$90,000)	\$0	\$0
\$0	\$0		RFS - Goolgowi Fire Station	\$0	\$0	\$0	\$0
(\$744,000)	(\$31,236)		Levee Bank Hillston				
(\$784,000)	(\$61,423)		Sub Total - Capital Grants, Excluding Roads	\$0	(\$90,000)	\$0	\$0
			Carrathool Bridge	(\$13,000,000)			
(\$1,096,000)	(\$422,875)		RMS -Block Grant -Capital Works	(\$1,025,380)			
(\$844,023)	(\$296,680)		Local Roads-Capital Works	(\$775,120)			
(\$3,523,337)	(\$398,673)		Grant - R2R	(\$2,032,364)	(\$1,016,182)	\$0	\$0
(\$348,454)	(\$411)		RMS Repair Program Capital Works	(\$290,000)	\$0	\$0	\$0
(\$5,811,814)	(\$399,084)		Sub Total - Capital Grants Roads Infrastructure	(\$17,122,864)	(\$1,016,182)	\$0	\$0
(\$25,000)	(\$1,372)		K & G Contributions @ 50%	\$0	(\$25,000)	(\$50,000)	(\$40,000)
\$0	\$0		Contributions By Hall C'ttees	\$0	\$0	\$0	\$0
(\$25,000)	(\$1,372)		Sub Total - Other Capital Contributions	\$0	(\$25,000)	(\$50,000)	(\$40,000)

Water Supply Schemes - Detailed Financial Projections

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
REVENUE (All Sources) SUMMARY							
\$951,064	\$500,575		GOOLGOWI WATER SUPPLY(GWS)	\$664,780	\$1,120,680	\$738,940	\$779,750
\$489,266	\$408,887		HILLSTON WATER (HWS)	\$507,950	\$523,180	\$538,850	\$554,980
\$493,867	\$726,872		RANKINS SPRINGS WATE(RSWS)	\$678,690	\$562,920	\$599,690	\$639,210
\$294,562	\$101,771		MELBERGEN WATER (MWS)	\$266,840	\$239,960	\$253,970	\$268,940
\$33,021	\$33,781		CARRATHOOL WATER (CWS)	\$34,000	\$35,020	\$36,070	\$37,160
\$2,261,780	\$1,771,886		Total Revenue	\$2,152,260	\$2,481,760	\$2,167,520	\$2,280,040
EXPENDITURE SUMMARY, INCI CAPITAL & LOAN PRINCIPAL							
\$895,006	\$320,180		GOOLGOWI WATER SUPPLY(GWS)	\$736,100	\$997,959	\$709,709	\$892,759
\$622,495	\$140,251		HILLSTON WATER (HWS)	\$612,460	\$631,670	\$517,460	\$376,470
\$534,257	\$483,563		RANKINS SPRINGS WATE(RSWS)	\$723,461	\$606,101	\$583,231	\$625,621
\$304,841	\$83,531		MELBERGEN WATER (MWS)	\$273,210	\$234,120	\$248,710	\$241,400
\$85,298	\$25,312		CARRATHOOL WATER (CWS)	\$96,740	\$133,140	\$85,160	\$87,280
\$2,441,898	\$1,052,837			\$2,441,971	\$2,602,990	\$2,144,270	\$2,223,530
180,118	(\$719,049)		Net Annual Est (Surplus) / Deficit	289,711	121,230	(\$23,250)	(\$56,510)

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
GOOLGOWI WATER SUPPLY - REVENUE URBAN							
\$79,854	\$227,707	6000-1216	Goolgowi Urban Potable Access	\$82,250	\$84,720	\$87,260	\$89,880
\$62,396	\$21,528	6000-1218	Goolgowi Urban Raw Access	\$64,270	\$66,200	\$68,190	\$70,240
\$39,861	\$30,768	6000-1217	Goolgowi Urban Potable Consumption	\$41,060	\$42,290	\$43,560	\$44,870
\$28,263	\$6,141	6000-1219	Goolgowi Urban Raw Consumption	\$29,110	\$29,980	\$30,880	\$31,810
(\$5,120)		6001-1026	GWS Pensioner Rates Abandoned	(\$5,250)	(\$5,380)	(\$5,510)	(\$5,650)
\$2,815	\$2,527	6000-1410	GWS Grant Pensioner Rate Subsidy	\$2,890	\$2,960	\$3,030	\$3,110
\$208,069	\$288,671		S/Total GWS Urban Water Revenue	\$214,330	\$220,770	\$227,410	\$234,260
GOOLGOWI WATER SUPPLY - REVENUE RURAL							
\$127,050	\$58,394	6000-1230	GWS Yoolari Water Access Charges	\$139,760	\$153,740	\$169,110	\$186,020
\$279,263	\$148,587	6000-1235	GWS Yoolari Consumpt Charges	\$293,230	\$307,890	\$323,280	\$339,440
\$13,892	\$0	6000-1240	GWS Black Stump Consumpt Charges	\$14,590	\$15,320	\$16,090	\$16,890
\$2,790	\$1,470	6001-1260	GWS Misc Water Sales	\$2,870	\$2,960	\$3,050	\$3,140
	\$3,234	6001-1021	GWS Interest on Overdue Charges				
	\$275	6004-1260	GWS Inc Sundry Meter Reading				
	(\$55)	6001-1027	GWS User Charges Written Off				
\$320,000	\$0	6004-1270	GWS Rural New Loan Funds (15Ys)	\$0	\$420,000	\$0	\$0
\$742,995	\$211,905		S/Total - GWS Rural Revenue	\$450,450	\$899,910	\$511,530	\$545,490
\$951,064	\$500,575		G/Total - Revenue (Urban + Rural)	\$664,780	\$1,120,680	\$738,940	\$779,750
GOOLGOWI WATER SUPPLY - OPERATIONAL COSTS							
\$41,280	\$18,958	6020-2800	GWS Senior Mgt Eng S'vision Costs	\$42,310	\$43,370	\$44,450	\$45,560
\$5,341	\$0	6020-2805	GWS Direct Executive Expenses	\$5,470	\$5,610	\$5,750	\$5,890
\$56,878	\$31,480	6020-2810	GWS Mains Mtce Expenses	\$58,300	\$59,760	\$61,250	\$62,780
\$11,749	\$5,708	6020-2815	GWS Reservoirs Mtce Expenses	\$12,040	\$12,340	\$12,650	\$12,970
\$4,807	\$2,166	6020-2816	GWS Meter Reading	\$4,930	\$5,050	\$5,180	\$5,310
\$79,497	\$53,621	6020-2825	GWS Pump Stations Mtce Expenses	\$81,480	\$83,520	\$85,610	\$87,750
\$4,502	\$14	6020-2830	GWS Treatment Operations	\$4,610	\$4,730	\$4,850	\$4,970
\$6,368	\$256	6020-2835	GWS Treatment Chemical Costs	\$6,530	\$6,690	\$6,860	\$7,030
\$2,416	\$205	6020-2840	GWS Treatment Mtce Expenses	\$2,480	\$2,540	\$2,600	\$2,670
\$2,307	\$4,990	6031-2015	GWS Insurance	\$2,360	\$2,420	\$2,480	\$2,540
\$8,235	\$0	6025-2870	GWS Telemetry Costs	\$8,440	\$8,650	\$8,870	\$9,090
\$229,917	\$56,766	6020-2820	GWS Pump Stations Energy Costs	\$235,670	\$241,560	\$247,600	\$253,790
\$28,823	\$3,912	6020-2845	GWS Purchase of Water	\$29,540	\$30,280	\$31,040	\$31,820
\$9,420		6090-2840	GWS Share Global Telemetry Costs	\$9,760	\$3,290	\$3,370	\$3,450
\$491,539	\$178,077		S/Total GWS Operational Costs	\$503,920	\$509,810	\$522,560	\$535,620
\$8,337	\$6,280	6030-2015	Loan \$180K 20yrs x 5.0% - 30/06/2014	\$0	\$0	\$0	\$0
\$3,832	\$2,886	6030-2015	Loan \$ 80K 20yrs x 5.0% - 30/06/2015	\$0	\$0	\$0	\$0
		New	Proposed Loan Allocation -Consolidated	\$22,703	\$21,547	\$20,344	\$19,091
\$16,000	\$0		Loan \$ 320K15yrs x 5.0% - 30/06/2017	\$0	\$0	\$0	\$0
			Loan \$ 420K15yrs x 5.0% - 30/06/2018	\$0	\$20,640	\$19,660	\$18,620
\$28,169	\$9,166		S/Total GWS Loan Interest Payments	\$22,703	\$42,187	\$40,004	\$37,711
\$519,708	\$187,243		G/Total GWS Operational Costs	\$526,623	\$551,997	\$562,564	\$573,331
GOOLGOWI WATER - CAPITAL COSTS & LOAN PRINCIPAL PAYMENTS							
\$153,000	\$6,997	See Separate Schedules	Capital Items - Urban Separate Schedule	\$33,000	\$208,000	\$8,000	\$217,000
\$199,000	\$119,627		Capital Items - Yoolaroi Scheme	\$149,000	\$190,000	\$89,000	\$50,000
\$23,298	\$6,312		Loan Principal - Per Separate Schedule	\$27,476	\$47,961	\$50,144	\$52,428
\$375,298	\$132,936		S/Total - Capital & Loan Principal	\$209,476	\$445,961	\$147,144	\$319,428
\$895,006	\$320,180		G/T - GWS - All Costs	\$736,100	\$997,959	\$709,709	\$892,759
(\$56,058)	(\$180,395)		Net Annual Est (Surplus) / Deficit	\$71,320	(\$122,721)	(\$29,231)	\$113,009

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
			GOOLGOWI URBAN WATER - CAPITAL				
\$2,000		6057-4300	Hydrants Replacements - Goolgowi	\$2,000	\$2,000	\$2,000	\$2,000
\$2,000		6058-4300	Hydrants Replacements - Merriwagga	\$2,000	\$2,000	\$2,000	\$2,000
\$4,000	\$2,712	6083-4300	Pump Replacement (I.e. Future Provision)	\$4,000	\$4,000	\$4,000	\$4,000
\$120,000	\$1,076	6086-4300	Aerator Replacement	\$0	\$0	\$0	\$0
\$10,000	\$3,177	TBA	Goolgowi Disinfection System - Hypo	\$0	\$0	\$0	\$0
\$0		TBA	Tank Sealing-Goolgowi Potable	\$0	\$20,000	\$0	\$0
\$0		TBA	Install Meters for Un-metered Properties	\$0	\$0	\$0	\$0
\$0		TBA	L1/ML2-Reset buttons	\$0	\$0	\$0	\$0
\$0		TBA	Water Testing Equipment Upgrade	\$0	\$0	\$0	\$0
\$0		6090-4320	Water Hardes Investigation	\$0	\$0	\$0	\$0
\$0		TBA	Additional Potable Tanks		\$50,000	\$0	\$0
\$0		TBA	Goolgowi Mains Network (2020/21)	\$0	\$0	\$0	\$45,000
\$0		TBA	Goolgowi West Extend (2020/21)	\$0	\$0	\$0	\$14,000
\$0		TBA	Goolgowi Public School RTU (2020/21)	\$0	\$0	\$0	\$20,000
\$0		TBA	Merriwagga Mains Extensions - Mons st	\$0	\$90,000	\$0	\$0
\$15,000	\$32	New 16/17	ML2 / Goolgowi Potable Tank Covers	\$0	\$0	\$0	\$0
\$0		New 17/18	Bunda New Shed - Merriwagga	\$15,000	\$0	\$0	\$0
\$0		New 18/19	Langtree Bore Pump Replacement	\$0	\$40,000		\$0
			Goolgowi Main Replacement				\$130,000
			Goolgowi Raw Water Autoflush	\$10,000			
\$153,000	\$6,997		Sub Total - Goolgowi Urban Water	\$33,000	\$208,000	\$8,000	\$217,000
			YOOLAROI SCHEME - CAPITAL				
\$4,000	\$765	6055-4300	Yoolaroi Pump Replacement (Future Provision)	\$4,000	\$4,000	\$4,000	\$4,000
\$0		6056-4300	Reline Storages Y4 Y2 Y5 Y6	\$30,000	\$20,000	\$0	\$0
\$0	\$278	TBA	Palmyra/Blackstump pipework	\$0	\$0	\$0	\$0
\$6,000		TBA	MIA-Palmyra Offtake Channnel Mtce.	\$0	\$6,000	\$0	\$6,000
\$0		TBA	Pipework-Y2	\$0	\$0	\$0	\$0
\$0	\$2,995	TBA	Y3-Switchboard+Shed	\$0	\$0	\$0	\$0
\$0		TBA	Bunda/Yoolaroi Tree Clearing	\$10,000	\$10,000	\$0	\$0
\$0	\$1,550	TBA	Palmyra/Y1/Y7/Y2-Reset buttons	\$0	\$0	\$0	\$0
\$0		TBA	Y1 / Palmyra Dam Fencing	\$0	\$0	\$0	\$0
\$0		TBA	Dam Mtce. Palmyra	\$20,000	\$0	\$0	\$20,000
\$170,000	\$564	TBA	Mains Replacement - Woolamai Rd	\$70,000	\$0	\$0	\$0
\$0		TBA	Mains Replacement-Back Hillston Road	\$0	\$150,000	\$0	\$0
\$151,175	\$85,092	TBA	Install Solar - for Palmyra	\$0	\$0	\$0	\$0
\$0		TBA	Install Solar - for Goolgowi Dam	\$0	\$0	\$0	\$0
\$0	\$26,980	TBA	Yoolaroi Mains Replace Woolamai Rd	\$0	\$0	\$0	\$0
\$0		TBA	Yoolaroi Ugrade RTU Y3 & Y4 (2020/21)	\$0	\$0	\$0	\$20,000
\$15,000	\$53	New 16/17	Palmyra Dam Bank Construction	\$0	\$0	\$0	\$0
\$4,000	\$1,350	New 16/17	Instal Ultrasonic sensor - Y2 / Y4	\$0	\$0	\$0	\$0
\$0		New 16/17	Filter Upgrade Y1	\$15,000	\$0	\$15,000	\$0
			Bunda Water Replacement	\$0	\$0	\$70,000	\$0
\$350,175	\$119,627		S/Total - Goolgowi Rural Water Capital	\$149,000	\$190,000	\$89,000	\$50,000
\$352,000	\$126,624		Total Urban & Rural Capital	\$182,000	\$398,000	\$97,000	\$267,000
			GOOLGOWI WATER - LOAN PRINCIPAL REPAYMENTS				
\$5,953	\$4,437		Loan \$180K 20yrs x 5.0% - 30/06/2014	\$0	\$0	\$0	\$0
\$2,516	\$1,875		Loan \$ 80K 20yrs x 5.0% - 30/06/2015	\$0	\$0	\$0	\$0
\$14,830		TBA	Loan \$ 320K15yrs x 5.0% - 30/06/2017	\$0	\$0	\$0	\$0
		TBA	Loan \$ 420K15yrs x 5.0% - 30/06/2018	\$0	\$19,330	\$20,310	\$21,340
			Proposed Loan Allocation-Consolidated	\$27,476	\$28,631	\$29,834	\$31,088
\$23,298	\$6,312		S/Total - Goolgowi Rural Water Loan Principal	\$27,476	\$47,961	\$50,144	\$52,428

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
HILLSTON WATER (HWS) - REVENUE							
\$248,251	\$273,634	6100-1210	HWS Access Charges	\$255,700	\$263,370	\$271,270	\$279,410
\$241,020	\$126,690	6100-1215	HWS Consumption Charges	\$248,250	\$255,700	\$263,370	\$271,270
\$5,000	\$367	6103-1260	HWS Tapping Fees	\$5,130	\$5,260	\$5,390	\$5,520
	\$1,345	6101-1025	HWS User Water Sales	\$2,000	\$2,050	\$2,100	\$2,150
	\$1,935	6101-1200	HWS Interest on Overdue Charges	\$2,000	\$2,050	\$2,100	\$2,150
	\$440	6104-1260	HWS Sundry Income	\$0	\$0	\$0	\$0
(\$9,100)		6101-1205	HWS Pensioner Rates Abandoned	(\$9,330)	(\$9,560)	(\$9,800)	(\$10,050)
\$4,095	\$4,476	6100-1410	HWS Grants Pensioner Rate Subsidy	\$4,200	\$4,310	\$4,420	\$4,530
\$489,266	\$408,887		S/Total - HWS Revenue	\$507,950	\$523,180	\$538,850	\$554,980
HILLSTON WATER - OPERATIONAL COSTS							
\$72,080	\$20,960	6120-2800	HWS Senior Mgt Eng S'vision Costs	\$73,880	\$75,730	\$77,620	\$79,560
\$5,341	\$0	6120-2805	HWS Direct Executive Expenses	\$5,470	\$5,610	\$5,750	\$5,890
\$5,000	\$516	6120-2000	S&W Wet Days W & S Services				
\$54,901	\$35,129	6120-2810	HWS Mains Mtce Expenses	\$56,270	\$57,680	\$59,120	\$60,600
\$5,270	\$1,779	6120-2815	HWS Reservoirs Mtce Expenses	\$5,400	\$5,540	\$5,680	\$5,820
\$2,884	\$771	6120-2816	HWS Meter Reading	\$2,960	\$3,030	\$3,110	\$3,190
\$36,235	\$7,581	6120-2825	HWS Pump Stations Mtce Expenses	\$37,140	\$38,070	\$39,020	\$40,000
\$38,431	\$16,429	6120-2830	HWS Treatment Operations	\$39,390	\$40,370	\$41,380	\$42,410
\$7,638	\$3,447	6120-2835	HWS Treatment Chemical Costs	\$7,830	\$8,030	\$8,230	\$8,440
\$1,207	\$157	6120-2840	HWS Treatment Mtce Expenses	\$1,240	\$1,270	\$1,300	\$1,330
\$5,000	\$5,114	6131-2015	HWS Insurance	\$5,130	\$5,260	\$5,390	\$5,520
\$6,368	\$1,175	6125-2870	HWS Telemetry Cost	\$6,530	\$6,690	\$6,860	\$7,030
	\$187	6174-2810	HWS Main Bore 4 Maintenance				
\$84,214	\$15,760	6120-2820	HWS Pump Stations Energy Costs	\$86,320	\$88,480	\$90,690	\$92,960
\$14,000	\$11,697	6120-2845	HWS Purchase of Water	\$14,350	\$14,710	\$15,080	\$15,460
\$3,425		6190-2840	HWS Share Global Telemetry Costs	\$3,550	\$1,200	\$1,230	\$1,260
\$341,995	\$120,700		S/Total HWS - Operational Costs	\$345,460	\$351,670	\$360,460	\$369,470
HILLSTON WATER SUPPLY - CAPITAL							
\$3,000		6154-4300	Stop Value Replacements	\$0	\$3,000	\$0	\$0
\$230,000	\$843	6170-4300	Water Mains Replacement	\$150,000	\$150,000	\$150,000	\$0
\$0			Water Testing Equipment Upgrade	\$0	\$0	\$0	\$0
\$5,000		6175-4300	Pump Replacements (Future Provision)	\$5,000	\$5,000	\$5,000	\$5,000
\$2,000		6177-4300	Hydrants Replacements (Future Provision)	\$2,000	\$2,000	\$2,000	\$2,000
\$0		TBA	Generator Bore 5	\$50,000	\$0	\$0	\$0
\$0		TBA	Water Reservoir New Ladder		\$80,000	\$0	\$0
\$33,669		TBA	Install Meters for Un-metered Properties	\$0	\$0	\$0	\$0
\$80,479	\$4,229	TBA	Solar Power Hillston Sites	\$0	\$0	\$0	\$0
	\$664	TBA	HWS Bore	\$0	\$0	\$0	\$0
	\$1,695		New Shed 15/16 (Replace Burnt				
\$0	\$1,090	TBA	Online Chlorine Monitoring System	\$20,000	\$0	\$0	\$0
	\$29		Treatment Works Bldg. Upgrade				
\$5,500	\$3,472	New 16/17	Sodium Hypo - WTP (Bore 2)	\$0	\$0	\$0	\$0
\$40,000	\$7,530	New 16/17	Solar Fencing	\$0	\$0	\$0	\$0
\$0		New 16/17	Bore 2 Site Upgrade	\$0	\$0	\$0	\$0
			Bore 2 Pump Replacement	\$40,000			
			Re-line Bore 2 Reservoir(Provision)		\$40,000		
\$399,648	\$19,551		S/Total - Capital & Loan Principal	\$267,000	\$280,000	\$157,000	\$7,000
\$622,495	\$140,251		G/T - HWS - All Costs	\$612,460	\$631,670	\$517,460	\$376,470
\$133,229,577	(\$268,636)		Net Annual Est (Surplus) / Deficit	\$104,510	\$108,490	(\$21,390)	(\$178,510)

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
RANKINS SPRINGS WATER (RSWS)							
\$20,799	\$15,046	6200-1225	RSWS Urban Access	\$21,420	\$22,060	\$22,720	\$23,400
\$7,787	\$2,424	6200-1230	RSWS Urban Consumption	\$8,020	\$8,260	\$8,510	\$8,770
(\$361)		6201-1205	RSWS Pensioner Rates Abandoned	(\$370)	(\$380)	(\$390)	(\$400)
\$165	\$193	6200-1410	RSWS Grant Pensioner Rate Subsidy	\$170	\$170	\$170	\$170
\$28,390	\$17,662		S/Total RSWS - Urban Revenue	\$29,240	\$30,110	\$31,010	\$31,940
\$153,824	\$162,989	6200-1210	RSWS Access Charges	\$169,210	\$186,130	\$204,740	\$225,210
\$311,654	\$123,848	6200-1215	RSWS Consump Charges, Incls ProTen	\$327,240	\$343,600	\$360,780	\$378,820
	\$385	6204-1260	RSWS Misc Income	\$0	\$0	\$0	\$0
	\$2,733	6201-1200	RSWS Interest on Overdue Charges	\$3,000	\$3,080	\$3,160	\$3,240
	(\$192)	6201-1025	RSWS User Water Sales	\$0	\$0	\$0	\$0
\$0		6210-1600	RSWS Proposed Loan Borrowings	\$150,000	\$0	\$0	\$0
\$0	\$419,446	6200-1425	RSWS Grant Village Potable System	\$0	\$0	\$0	\$0
\$465,478	\$709,209		S/Total RSWS - Rural Revenue	\$649,450	\$532,810	\$568,680	\$607,270
\$493,867	\$726,872		G/Total - Revenue (Urban + Rural)	\$678,690	\$562,920	\$599,690	\$639,210
RANKINS SPRINGS WATER - OPERATIONAL COSTS							
\$30,960	\$16,434	6220-2800	RSWS Senior Mgt Eng S'vision Costs	\$31,730	\$32,520	\$33,330	\$34,160
\$5,341	\$0	6220-2805	RSWS Direct Executive Expenses	\$5,470	\$5,610	\$5,750	\$5,890
\$93,359	\$41,205	6220-2810	RSWS Mains Mtce Expenses	\$95,690	\$98,080	\$100,530	\$103,040
\$4,546	\$3,637	6220-2815	RSWS Mtce Expenses	\$4,660	\$4,780	\$4,900	\$5,020
\$4,807	\$690	6220-2816	RSWS Meter Reading	\$4,930	\$5,050	\$5,180	\$5,310
\$47,049	\$24,272	6220-2825	RSWS Pump Stations Mtce Expenses	\$48,230	\$49,440	\$50,680	\$51,950
\$5,000	\$513	6220-2830	RSWS Treatment Operations	\$20,000	\$20,500	\$21,010	\$21,540
\$9,000	\$727	6220-2835	RSWS Treatment Chemical Costs	\$10,000	\$10,250	\$10,510	\$10,770
\$13,000	\$1,072	6220-2840	RSWS Treatment Mtce Expenses	\$13,330	\$13,660	\$14,000	\$14,350
\$5,000	\$2,716	6231-2015	RSWS Insurance	\$5,130	\$5,260	\$5,390	\$5,520
\$461	\$0	6220-2275	RSWS Rates & Charges	\$470	\$480	\$490	\$500
\$2,855	\$158	6225-2870	RSWS Telemetry Costs	\$2,930	\$3,000	\$3,080	\$3,160
\$159,104	\$43,961	6220-2820	RSWS Pump Stations Energy Costs	\$200,000	\$205,000	\$210,130	\$215,380
\$27,275	\$1,774	6220-2845	RSWS Purchase of Water	\$27,960	\$28,660	\$29,380	\$30,110
\$5,995		6290-2840	RSWS Share Global Telemetry Costs	\$6,210	\$2,090	\$2,150	\$2,200
\$413,751	\$137,159		S/Total RSWS OpCost, Excl Loan Interest	\$476,740	\$484,380	\$496,510	\$508,900
\$19,916	\$28,355	6230-2015	Loan \$430K 20yrs x 5.0% - 30/06/2014	\$0	\$0	\$0	\$0
\$17,728		6230-2015	Loan \$370K 20yrs x 5.0% - 30/06/2015	\$0	\$0	\$0	\$0
\$0		New	Proposed Interest Allocation-Consolidated	\$36,069	\$34,233	\$32,322	\$30,330
\$0		TBA	New Loan 2017/18 - \$150K x 15yrs x 5.0%	\$0	\$0	\$0	\$0
\$37,644	\$28,355		S/Total RSWS Loan Interest	\$36,069	\$34,233	\$32,322	\$30,330
\$451,395	\$165,514		G/Total - Operational Costs	\$512,809	\$518,613	\$528,832	\$539,230
RANKINS SPRINGS WATER - CAPITAL							
\$2,000	\$838	6257-4300	Pump Replacement (Future Provision)	\$2,000	\$2,000	\$2,000	\$2,000
\$30,000	\$297	6259-4300	Desilt & Reline Storage Tanks	\$0	\$40,000	\$0	\$20,000
\$0	\$53	6278-4300	Replace Storage Pipes R2 - R10	\$0	\$0	\$0	\$0
\$0		TBA	Upgrade RTU's (2020/21)	\$0	\$0	\$0	\$15,000
\$0		TBA	Tree Clearing-Erigolia	\$10,000	\$0	\$0	\$0
\$25,000		New 16/17	R/Springs Treatment Plant Fencing	\$0	\$0	\$0	\$0
\$0		New 16/17	R3 Branch Line Replacement	\$150,000	\$0	\$0	\$0
\$0		New 16/17	R2 Dam Improvements	\$5,000	\$0	\$5,000	\$0
\$406,272	\$280,886		Potable Reticulation System	\$0	\$0	\$0	\$0
\$287,243	\$15,251		Potable Water Treatment Plant	\$0	\$0	\$0	\$0
\$10,000	\$0		Tree Clearing Erigolia	\$0	\$0	\$0	\$0
\$185,050	\$468		Potable Scheme R2 Dam	\$0	\$0	\$0	\$0
	\$982		RSWS RETICULATION SYSTEM	\$0	\$0	\$0	\$0
\$945,565	\$298,774		S/Total - RSWS Capital Costs	\$167,000	\$42,000	\$7,000	\$37,000
RANKINS SPRINGS WATER - LOAN PRINCIPAL REPAYMENTS							
\$14,220	\$10,599		Loan \$430K 20yrs x 5.0% - 30/06/2014	\$0	\$0	\$0	\$0
\$11,642	\$8,676		Loan \$370K 20yrs x 5.0% - 30/06/2015	\$0	\$0	\$0	\$0
PRINCIPAL ON PROPOSED NEW LOAN FUNDS							
\$0			New Loan 2017/18 - \$150K x 15yrs x 5.0%	\$0	\$0	\$0	\$0
			Proposed Loan Allocation-Consolidated	\$43,653	\$45,488	\$47,399	\$49,391
\$25,862	\$19,275		S/Total - RSWS Loan Principal	\$43,653	\$45,488	\$47,399	\$49,391
\$82,862	\$318,048		S/Total - Capital & Loan Principal	\$210,653	\$87,488	\$54,399	\$86,391
\$534,257	\$483,563		G/T - RSWS - All Costs	\$723,461	\$606,101	\$583,231	\$625,621
\$40,390			Net Annual Est (Surplus) /Deficit	\$44,771	\$43,181	(\$16,459)	(\$13,589)

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
MELBERGEN WATER (MWS) - REVENUE							
\$47,586	\$45,542	6300-1210	MWS Access Charges	\$52,340	\$57,570	\$63,330	\$69,660
\$126,457	\$56,193	6300-1215	MWS Consump Charges	\$132,780	\$139,420	\$146,390	\$153,710
\$1,126	\$36	6301-1200	MWS Interest on Overdue Charges	\$1,150	\$1,180	\$1,210	\$1,240
\$39,393		6306-1260	MWS Sale Water to Goldenfields C C	\$40,570	\$41,790	\$43,040	\$44,330
\$0		6306-1600	Loan 2017/18 \$40K 10 yrs x 5.0%-Co Funded	\$40,000	\$0	\$0	\$0
\$80,000		TBA		\$0	\$0	\$0	\$0
\$294,562	\$101,771		G/Total - MWS Revenue	\$266,840	\$239,960	\$253,970	\$268,940
MELBERGEN WATER - OPERATIONAL COSTS							
\$21,362	\$6,752	6320-2800	MWS Senior Mgt Eng S'vision Costs	\$21,900	\$22,450	\$23,010	\$23,590
\$5,341	\$0	6320-2805	MWS Direct Executive Expenses	\$5,470	\$5,610	\$5,750	\$5,890
\$31,953	\$12,283	6320-2810	MWS Mains Mtce Expenses	\$32,750	\$33,570	\$34,410	\$35,270
\$1,647	\$438	6320-2815	MWS Reservoirs Mtce Expenses	\$1,690	\$1,730	\$1,770	\$1,810
\$2,563	\$151	6320-2816	MWS Meter Reading	\$2,630	\$2,700	\$2,770	\$2,840
\$56,143	\$18,125	6320-2820	MWS Pump Stations Energy Costs	\$57,550	\$58,990	\$60,460	\$61,970
\$25,584	\$8,554	6320-2825	MWS Pump Stations Mtce Expenses	\$26,220	\$26,880	\$27,550	\$28,240
\$187	\$0	6320-2830	MWS Treatment Operations	\$190	\$190	\$190	\$190
\$187	\$0	6320-2840	MWS Treatment Mtce Expenses	\$190	\$190	\$190	\$190
\$6,039	\$3,252	6320-2845	MWS Purchase of Water	\$6,190	\$6,340	\$6,500	\$6,660
\$15,922	\$14,311	6325-2800	MWS Ballyrogan Expenses	\$16,320	\$16,730	\$17,150	\$17,580
\$4,502		6325-2870	MWS Telemetry Costs	\$4,610	\$4,730	\$4,850	\$4,970
\$1,922	\$1,805	6331-2015	MWS Insurance	\$1,970	\$2,020	\$2,070	\$2,120
\$5,139		6390-2840	MWS Share Global Telemetry Costs	\$5,330	\$1,790	\$1,840	\$1,880
\$11,116	\$10,539	6330-2015	Loan \$240K 20yrs x 5.0% - 30/06/2014	\$0	\$0	\$0	\$0
\$2,872		6330-2015	Loan \$60K x20yrs x 5.0% - 30/06/2015	\$0	\$0	\$0	\$0
Interest on Proposed new Loan Funds:							
\$2,000		TBA		\$0	\$0	\$0	\$0
\$4,000		NEW	Proposed Interest Allocation-Consolidated	\$12,759	\$12,110	\$11,433	\$10,729
\$198,478	\$76,210		G/Total - MWS OpExp	\$195,769	\$196,030	\$199,943	\$203,929
MELBERGEN WATER - CAPITAL							
\$2,000		6373-4300	Pump Replacement (Future Provision)	\$2,000	\$2,000	\$2,000	\$2,000
\$0		6377-4300	Desilt Reservoir M3 M2 M4 M7	\$0	\$5,000	\$0	\$0
\$0		6380-4300	Replace Storage Pipework M2 M3 M4 M7	\$20,000	\$0	\$0	\$0
\$0		6381-4300	Desilt & Reline Storages M2 M3 M4 & M7	\$0	\$0	\$0	\$0
\$0		TBA	New Fence at M2	\$0	\$0	\$0	\$0
\$0		TBA	M1 Bore Cleaning (2018/19)	\$0	\$15,000	\$0	\$0
\$0		TBA	Upgrade RTU's (2020/21)	\$0	\$0	\$0	\$18,000
\$0		TBA	Mains Replace - Rankins Springs Rd (24/25)	\$0	\$0	\$0	\$0
\$85,000		New 16/17	Replace Mains (M2 - M3- 940 Mtrs)	\$0	\$0	\$0	\$0
\$0		New	Generator at M1 Bore	\$40,000	\$0	\$0	\$0
			M1 Bore Pump Replacement(Provision)			\$30,000	
\$87,000	\$0		S/Total - MWS Capital Costs	\$62,000	\$22,000	\$32,000	\$20,000
MELBERGEN WATER - LOAN PRINCIPAL REPAYMENTS							
\$7,937	\$5,916	2800-3005-63	Loan \$240K 20yrs x 5.0% - 30/06/2014	\$0	\$0	\$0	\$0
\$1,886	\$1,406	2800-3005-63	Loan \$60K x20yrs x 5.0% - 30/06/2015	\$0	\$0	\$0	\$0
Proposed New Loan Funds:							
\$3,180		TBA		\$0	\$0	\$0	\$0
\$6,360		NEW	Proposed Loan Allocation-Consolidated	\$15,441	\$16,091	\$16,767	\$17,471
\$19,363	\$7,322		S/Total - MWS Loan Principal	\$15,441	\$16,091	\$16,767	\$17,471
\$106,363	\$7,322		S/Total - Capital & Loan Principal	\$77,441	\$38,091	\$48,767	\$37,471
\$304,841	\$83,531		G/Total - MWS - All Costs	\$273,210	\$234,120	\$248,710	\$241,400
\$10,280	(\$18,240)		Net Annual Est (Surplus) / Deficit	\$6,370	(\$5,840)	(\$5,260)	(\$27,540)

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
CARRATHOOL WATER (CWS) - REVENUE							
\$15,723	\$21,198	6400-1210	CWS Access Charges	\$16,190	\$16,680	\$17,180	\$17,700
\$17,613	\$11,024	6400-1215	CWS Consump Charges	\$18,140	\$18,680	\$19,240	\$19,820
(\$1,140)		6401-1026	CWS Pensioner Rates Abandoned	(\$1,170)	(\$1,200)	(\$1,230)	(\$1,260)
\$625	\$578	6400-1410	CWS Grants Pensioner Rate Subsidy	\$640	\$660	\$680	\$700
	\$874	6401-1200	CWS Interest on Overdue Charges				
	(\$3)	6401-1025	CWS User Water Sales				
\$200	\$110	6404-1260	CWS Inc Sundry Inc Meter Reading	\$200	\$200	\$200	\$200
\$33,021	\$33,781		S/Total - CWS Revenue	\$34,000	\$35,020	\$36,070	\$37,160
CARRATHOOL WATER - OPERATIONAL COSTS							
\$10,320	\$2,656	6420-2800	CWS Senior Mgt Eng S'vision Costs	\$10,580	\$10,840	\$11,110	\$11,390
\$10,320	\$150	6420-2805	CWS Direct Executive Expenses	\$10,580	\$10,840	\$11,110	\$11,390
\$21,412	\$2,812	6420-2810	CWS Mains Mtce Expenses	\$21,950	\$22,500	\$23,060	\$23,640
\$2,043	\$427	6420-2815	CWS Reservoirs Mtce Expenses	\$2,090	\$2,140	\$2,190	\$2,240
\$929	\$97	6420-2816	CWS Meter Reading	\$950	\$970	\$990	\$1,010
\$9,500	\$7,132	6420-2825	CWS Pump Stations Mtce Expenses	\$9,740	\$9,980	\$10,230	\$10,490
\$2,500	\$867	6420-2830	CWS Treatment Operations	\$2,560	\$2,620	\$2,690	\$2,760
\$1,500		6420-2835	CWS Treatment Chemical Costs	\$1,540	\$1,580	\$1,620	\$1,660
\$604	\$1,560	6420-2840	CWS Treatment Mtce Expenses	\$620	\$640	\$660	\$680
\$600		6431-2015	CWS Insurance	\$620	\$640	\$660	\$680
\$599	\$450	6420-2275	CWS Rates & Charges	\$610	\$630	\$650	\$670
\$3,185	\$646	6425-2870	CWS Scheme Telemetry Costs	\$3,260	\$3,340	\$3,420	\$3,510
\$12,431	\$3,698	6420-2820	CWS Pump Stations Energy Costs	\$12,740	\$13,060	\$13,390	\$13,720
\$1,000	\$591	6420-2845	CWS Purchase of Water	\$1,030	\$1,060	\$1,090	\$1,120
\$855		6490-2840	CWS-Share Global Telemetry Costs	\$870	\$300	\$290	\$320
\$77,798	\$21,086		S/Total - CWS Operational Costs	\$79,740	\$81,140	\$83,160	\$85,280
CARRATHOOL WATER - CAPITAL							
\$2,000		6473-4300	Pump Replacements (Future Provision)	\$2,000	\$2,000	\$2,000	\$2,000
\$0		6475-4300	Remote Water Logging Provision	\$0	\$50,000	\$0	\$0
\$0		6474-4300	Replace Switchboard	\$0	\$0	\$0	\$0
\$5,500	\$4,226	New 16/17	Sodium Hypo Unit	\$0	\$0	\$0	\$0
			Reticulation Pumps & Pipe upgrade	\$15,000	\$0	\$0	\$0
\$7,500	\$4,226		S/Total - CWS Capital	\$17,000	\$52,000	\$2,000	\$2,000
\$85,298	\$25,312		G/Total - CWS - All Costs	\$96,740	\$133,140	\$85,160	\$87,280
\$52,277	(\$8,469)		Net Annual Est (Surplus) / Deficit	\$62,740	\$98,120	\$49,090	\$50,120
\$2,112	\$2,112	1st	GWS - \$180K - 20yrs x 5.0% - 30/06/2014				
\$2,094	\$2,094	2nd	GWS - \$180K - Raised 2013/14				
\$2,075	\$2,075	3rd	GWS - \$180K - Raised 2013/14				
\$2,056		4th	GWS - \$180K - Raised 2013/14				
\$8,337	\$6,280		Total - Interest GWS - \$180K - 13/14	\$0	\$0	\$0	\$0
\$970	\$970	1st	GWS - \$80K - 20yrs x 5.0% - 30/06/2015				
\$962	\$962	2nd	GWS - \$80K - Raised 2014/15				
\$954	\$954	3rd	GWS - \$80K - Raised 2014/15				
\$946		4th	GWS - \$80K - Raised 2014/15				
\$3,832	\$2,886		Total - Interest GWS - \$80K - 14/15	\$0	\$0	\$0	\$0
\$16,000		New	GWS - \$320K - 15yrs x 5.0% - 30/06/2017				
\$16,000			Total - Interest GWS - \$320K - 17/18	\$0	\$0	\$0	\$0
		New	GWS - \$420K - 15yrs x 5.0% - 30/06/2018	\$0	\$20,640	\$19,660	\$18,620
			Total - Interest GWS - \$420K - 18/19	\$0	\$20,640	\$19,660	\$18,620
		New	Proposed Loan Allocation -Consolidated	\$22,703	\$21,547	\$20,344	\$19,091
			Total - Interest GWS - Proposed - 17/18	\$22,703	\$21,547	\$20,344	\$19,091
\$5,045	\$5,045	1st	RSWS - \$430K - 20yrs x 5.0% - 30/06/2014				
\$5,001	\$5,001	2nd	RSWS - \$430K - Raised 2013/14				
\$4,957	\$4,957	3rd	RSWS - \$430K - Raised 2013/14				
\$4,912		4th	RSWS - \$430K - Raised 2013/14				
\$19,916	\$15,003		Total Interest RSWS - \$430K - 13/14	\$0	\$0	\$0	\$0

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
\$4,486	\$4,486	1st	RSWS - \$370K - 20yrs x 5.0% - 30/06/2015				
\$4,450	\$4,450	2nd	RSWS - \$370K - Raised 2014/15				
\$4,414	\$4,414	3rd	RSWS - \$370K - Raised 2014/15				
\$4,378		4th	RSWS - \$370K - Raised 2014/15				
\$17,728	\$13,350		Total Interest RSWS - \$370K - 14/15	\$0	\$0	\$0	\$0
		New	RWS - \$150K - 15yrs x 5.0% - 30/06/2017				
\$0			Total Interest RSWS - \$150K - 17/18	\$0	\$0	\$0	\$0
		New	Proposed Loan Allocation -Consolidated	\$36,069	\$34,233	\$32,322	\$30,330
\$0			Total Interest RSWS Proposed- 17/18	\$36,069	\$34,233	\$32,322	\$30,330
\$2,816	\$2,816	1st	MWS - \$240K - 20 yrs x 5.0% - 30/06/2014				
\$2,791	\$2,791	2nd	MWS - \$240K - Raised 2013/14				
\$2,767	\$2,767	3rd	MWS - \$240K - Raised 2013/14				
\$2,742		4th	MWS - \$240K - Raised 2013/14				
\$11,116	\$8,374		Total Interest MWS - \$240K - 13/14	\$0	\$0	\$0	\$0
\$727	\$727	1st	MWS - \$60 K - 20yrs x 5.0% - 30/06/2015				
\$721	\$721	2nd	MWS - \$60 K - Raised 2014/15				
\$715	\$715	3rd	MWS - \$60 K - Raised 2014/15				
\$709		4th	MWS - \$60 K - Raised 2014/15				
\$2,872	\$2,163		Total Interest MWS - \$60K - 14/15	\$0	\$0	\$0	\$0
\$2,000		TBA					
\$2,000			Total Interest MWS - \$40K - 1718	\$0	\$0	\$0	\$0
\$4,000		New	Proposed Loan Allocation -Consolidated	\$12,759	\$12,110	\$11,433	\$10,729
\$4,000			Total - Interest MWS -Proposed 17/18	\$12,759	\$12,110	\$11,433	\$10,729
\$1,461	\$1,461	1st	GWS - \$180K - 20yrs x 5.0% - 30/06/2014				
\$1,479	\$1,479	2nd	GWS - \$180K - Raised 2013/14				
\$1,497	\$1,497	3rd	GWS - \$180K - Raised 2013/14				
\$1,516		4th	GWS - \$180K - Raised 2013/14				
\$5,953	\$4,437		Total Principal GWS - \$180 - 13/14	\$0	\$0	\$0	\$0
\$617	\$617	1st	GWS - \$80K - 20yrs x 5.0% - 30/06/2015				
\$625	\$625	2nd	GWS - \$80K - Raised 2014/15				
\$633	\$633	3rd	GWS - \$80K - Raised 2014/15				
\$641		4th	GWS - \$80K - Raised 2014/15				
\$2,516	\$1,875		Total Principal GWS - \$80K - 14/15	\$0	\$0	\$0	\$0
\$14,830		New	GWS - \$320K - 15yrs x 5.0% - 30/06/2017				
\$14,830			Total Principal GWS - \$320K - 17/18	\$0	\$0	\$0	\$0
		New	GWS - \$420K - 15yrs x 5.0% - 30/06/2018	\$0	\$19,330	\$20,310	\$21,340
			Total Principal GWS - \$420K - 18/19	\$0	\$19,330	\$20,310	\$21,340
		New	Proposed Loan Allocation -Consolidated	\$27,476	\$28,631	\$29,834	\$31,088
			Total Principal GWS - Proposed - 17/18	\$27,476	\$28,631	\$29,834	\$31,088
\$3,489	\$3,489	1st	RSWS - \$430K - 20yrs x 5.0% - 30/06/2014				
\$3,533	\$3,533	2nd	RSWS - \$430K - Raised 2013/14				
\$3,577	\$3,577	3rd	RSWS - \$430K - Raised 2013/14				
\$3,622		4th	RSWS - \$430K - Raised 2013/14				
\$14,220	\$10,599		Total Principal RSWS - \$430K - 13/14	\$0	\$0	\$0	\$0
\$2,856	\$2,856	1st	RSWS - \$370K - 20yrs x 5.0% - 30/06/2015				
\$2,892	\$2,892	2nd	RSWS - \$370K - Raised 2014/15				
\$2,928	\$2,928	3rd	RSWS - \$370K - Raised 2014/15				
\$2,966		4th	RSWS - \$370K - Raised 2014/15				
\$11,642	\$8,676		Total Principal RSWS - \$370K - 14/15	\$0	\$0	\$0	\$0
		New	RWS - \$150K - 15yrs x 5.0% - 30/06/2017				
\$0			Total Principal RSWS - \$150K - 17/18	\$0	\$0	\$0	\$0

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
		New	Proposed Loan Allocation -Consolidated	\$43,653	\$45,488	\$47,399	\$49,391
\$0			Total Principal RSWS - Proposed - 17/18	\$43,653	\$45,488	\$47,399	\$49,391
\$1,947	\$1,947	1st	MWS - \$240K - 20 yrs x 5.0% - 30/06/2014				
\$1,972	\$1,972	2nd	MWS - \$240K - Raised 2013/14				
\$1,996	\$1,996	3rd	MWS - \$240K - Raised 2013/14				
\$2,021		4th	MWS - \$240K - Raised 2013/14				
\$7,937	\$5,916		Total Principal MWS - \$240K - 13/14	\$0	\$0	\$0	\$0
\$463	\$463	1st	MWS - \$60 K - 20yrs x 5.0% - 30/06/2015				
\$469	\$469	2nd	MWS - \$60 K - Raised 2014/15				
\$474	\$474	3rd	MWS - \$60 K - Raised 2014/15				
\$480		4th	MWS - \$60 K - Raised 2014/15				
\$1,886	\$1,406		Total Principal MWS - \$60K - 14/15	\$0	\$0	\$0	\$0
\$3,180		TBA					
\$3,180			Total Principal MWS - \$40K - 17/18	\$0	\$0	\$0	\$0
\$6,360		New	Proposed Loan Allocation -Consolidated	\$15,441	\$16,091	\$16,767	\$17,471
\$6,360			Total Principal MWS - Proposed- 17/18	\$15,441	\$16,091	\$16,767	\$17,471

Sewer Schemes - Detailed Financial Projections

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
REVENUE (All Sources) SUMMARY							
\$65,967	\$70,101		GOOLGOWI SEWER (GSF)	\$72,560	\$79,820	\$87,810	\$166,590
\$291,788	\$267,162		HILLSTON SEWER (HSF)	\$315,970	\$292,570	\$321,820	\$354,000
\$7,109	\$7,233		RANKINS SPRINGS SULLAGE (RSS)	\$7,820	\$8,600	\$9,460	\$10,400
\$35,940	\$0		TELEMETRY OPERATIONAL COSTS	\$37,240	\$12,550	\$12,860	\$13,180
\$400,805	\$344,496		Total Revenue	\$433,590	\$393,540	\$431,950	\$544,170
EXPENDITURE SUMMARY, INCI CAPITAL & LOAN PRINCIPAL							
\$88,549	\$19,612		GOOLGOWI SEWER (GSF)	\$69,930	\$114,480	\$55,400	\$131,897
\$276,248	\$118,631		HILLSTON SEWER (HSF)	\$336,760	\$310,450	\$374,990	\$295,700
\$48,147	\$17,376		RANKINS SPRINGS SULLAGE (RSS)	\$18,320	\$7,890	\$8,040	\$8,190
\$35,940	\$6,155		TELEMETRY OPERATIONAL COSTS	\$37,240	\$12,550	\$12,860	\$13,180
\$448,884	\$161,774		Total Expenditure	\$462,250	\$445,370	\$451,290	\$448,967
48,079	(\$182,722)		Net Annual Est (Surplus) / Deficit	28,660	51,830	19,340	(\$95,203)
GOOLGOWI SEWER (GSF)							
GOOLGOWI SEWER - REVENUE							
\$66,781	\$68,533	6501-1022	GSF Sewer Access Charges	\$73,460	\$80,810	\$88,890	\$97,780
\$385	\$340	6501-1200	GSF Interest on Overdue Charges	\$420	\$460	\$510	\$560
(\$2,651)		6501-1026	GSF Pensioner Rates Abandoned	(\$2,920)	(\$3,210)	(\$3,530)	(\$3,880)
\$1,452	\$1,227	6500-1410	GSF Grants Pensioner Rate Subsidy	\$1,600	\$1,760	\$1,940	\$2,130
\$65,967	\$70,101		S/Total	\$72,560	\$79,820	\$87,810	\$96,590
\$0		TBA	Proposed New Loans	\$0	\$0	\$0	\$70,000
\$65,967	\$70,101		S/Total - Revenue	\$72,560	\$79,820	\$87,810	\$166,590
GOOLGOWI SEWER - OPERATIONAL COSTS							
\$475	\$450	6520-2275	GSF Rates & Charges	\$490	\$500	\$510	\$520
\$2,000	\$564	6520-2800	GSF Contrib to Mgt & Admin Costs	\$2,050	\$2,100	\$2,150	\$2,200
\$2,500	\$0	6520-2805	GSF Direct Executive & Supervision Exps	\$2,560	\$2,620	\$2,690	\$2,760
\$6,200	\$1,294	6520-2810	GSF Mains Mtc Expenses	\$6,360	\$6,520	\$6,680	\$6,850
\$2,270	\$136	6520-2815	GSF Reservoirs Mtc Expenses	\$2,330	\$2,390	\$2,450	\$2,510
\$3,793	\$1,853	6520-2820	GSF Pump Stations Energy Costs	\$3,890	\$3,990	\$4,090	\$4,190
\$8,000	\$689	6520-2825	GSF Pump Stations Mtc Expenses	\$8,200	\$8,410	\$8,620	\$8,840
\$1,920	\$532	6520-2830	GSF Treatment Operations	\$1,970	\$2,020	\$2,070	\$2,120
\$769	\$227	6520-2840	GSF Treatment Mtc Expenses	\$790	\$810	\$830	\$850
\$500	\$526	6520-2835	GSF Treatment Chemical Costs	\$3,000	\$3,080	\$3,160	\$3,240
\$1,321		6525-2870	GSF Telemetry Costs	\$1,350	\$1,380	\$1,410	\$1,450
\$1,500	\$1,332	6531-2015	GSF Insurance	\$1,540	\$1,580	\$1,620	\$1,660
\$3,429		6590-2840	GSF Share Global Telemetry Costs	\$3,550	\$1,200	\$1,230	\$1,260
\$34,676	\$7,604		S/Total	\$38,080	\$36,600	\$37,510	\$38,450
\$4,632	\$3,489	6530-2015	Int Loan \$100K 20yrs x 5.0% - 2013/14	\$4,460	\$4,290	\$4,100	\$3,900
\$4,790	\$3,607	6530-2015	Int Loan \$100K 20yrs x 5.0% - 2014/15	\$4,620	\$4,460	\$4,290	\$4,100
Proposed New Loan Funds:							
\$0		TBA	Loan 20/21 \$ 70K 20yrs x 5.0%	\$0	\$0	\$0	\$3,460
\$44,097	\$14,700		S/Total - Operational Costs	\$47,160	\$45,350	\$45,900	\$49,910
GOOLGOWI SEWER - CAPITAL							
\$2,000		6575-4300	GSF Pump Replacement (Future Provision)	\$2,000	\$2,000	\$2,000	\$2,000
\$66,882		6570-4300	GSF Re-Commission Old Ponds	\$0	\$60,000	\$0	\$0
\$14,000		TBA	GSF CCTV Inspections	\$14,000	\$0	\$0	\$0
\$0	\$103	TBA	GSF SPS4 Dosing System	\$0	\$0	\$0	\$0
\$0		TBA	GSF Electric Winches	\$0	\$0	\$0	\$0
\$2,000		TBA	GSF Vent Pipe Extensions	\$0	\$0	\$0	\$0
\$0		TBA	GSF Sewer Relining (2020/21)	\$0	\$0	\$0	\$70,000
\$84,882	\$103		S/Total - Capital	\$16,000	\$62,000	\$2,000	\$72,000
GOOLGOWI SEWER - LOAN PRINCIPAL							
\$3,307	\$2,465	6590-6200	Int Loan \$100K 20yrs x 5.0% - 2013/14	\$3,470	\$3,660	\$3,840	\$4,030
\$3,145	\$2,344	6590-6200	Int Loan \$100K 20yrs x 5.0% - 2014/15	\$3,300	\$3,470	\$3,660	\$3,840
Proposed New Loan Funds:							
\$0		TBA	Loan 20/21 \$ 70K 20yrs x 5.0%	\$0	\$0	\$0	\$2,117
\$6,452	\$4,809		S/Total - Loan Principal	\$6,770	\$7,130	\$7,500	\$9,987
\$88,549	\$19,612		G/T GSF - All Costs	\$69,930	\$114,480	\$55,400	\$131,897
Net Annual Est	(\$50,489)		Net Annual Est (Surplus) / Deficit	(\$2,630)	\$34,660	(\$32,410)	(\$34,693)

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
			HILLSTON SEWER (HSF)				
			HILLSTON SEWER - REVENUE				
\$241,230	\$262,046	6601-1022	HSF Sewer Access Charges	\$265,350	\$291,890	\$321,080	\$353,190
\$1,760	\$753	6601-1200	HSF Interest on Overdue Charges	\$1,940	\$2,130	\$2,340	\$2,570
(\$9,339)		6601-1026	HSF Pensioner Rates Abandoned	(\$10,270)	(\$11,300)	(\$12,430)	(\$13,670)
\$5,137	\$4,091	6600-1410	HSF Grants Pensioner Rate Subsidy	\$5,650	\$6,220	\$6,840	\$7,520
	\$273	6601-1265	HSF Misc Income				
\$3,000		New 16/17	Private Works Income from Jetting	\$3,300	\$3,630	\$3,990	\$4,390
\$241,788	\$267,162		S/Total	\$265,970	\$292,570	\$321,820	\$354,000
\$50,000		6602-1260	HSF New Loan Funds	\$50,000		\$0	\$0
\$291,788	\$267,162		S/Total - Revenue	\$315,970	\$292,570	\$321,820	\$354,000
			HILLSTON SEWER - OPERATIONAL COSTS				
\$2,229	\$1,911	6620-2275	HSF Rates & Charges	\$2,280	\$2,340	\$2,400	\$2,460
\$7,245	\$3,967	6620-2800	HSF Contrib to Mgt & Admin Costs	\$7,430	\$7,620	\$7,810	\$8,010
\$4,000	\$0	6620-2805	HSF Direct Executive & Supervision Exps	\$4,100	\$4,200	\$4,310	\$4,420
\$20,000	\$13,650	6620-2810	HSF Mains Mtce Expenses	\$20,500	\$21,010	\$21,540	\$22,080
\$3,612	\$0	6620-2815	HSF Reservoirs Mtc Expenses	\$3,700	\$3,790	\$3,880	\$3,980
\$30,439	\$9,660	6620-2820	HSF Pump Stations Energy Costs	\$31,200	\$31,980	\$32,780	\$33,600
\$46,120	\$25,322	6620-2825	HSF Pump Stations Mtce Expenses	\$47,270	\$48,450	\$49,660	\$50,900
\$35,140	\$25,710	6620-2830	HSF Treatment Operations	\$36,020	\$36,920	\$37,840	\$38,790
\$7,000	\$1,710	6620-2835	HSF Treatment Chemical Costs	\$7,180	\$7,360	\$7,540	\$7,730
\$5,000	\$980	6620-2840	HSF Treatment Mtce Expenses	\$5,130	\$5,260	\$5,390	\$5,520
\$826	\$0	6620-2845	HSF Purchase of Water	\$850	\$870	\$890	\$910
\$2,415	\$0	6625-2870	HSF Telemetry Costs	\$2,480	\$2,540	\$2,600	\$2,670
\$3,500	\$3,016	6631-2015	HSF Insurance	\$3,590	\$3,680	\$3,770	\$3,860
\$4,128	\$0	6620-2836	HSF Pressure Sewer Maintenance	\$4,230	\$4,340	\$4,450	\$4,560
\$6,850		6690-2840	HSF Share Global Telemetry Costs	\$7,110	\$2,390	\$2,450	\$2,510
\$178,503	\$85,926		S/Total	\$183,070	\$182,750	\$187,310	\$192,000
\$11,579	\$8,724	6632-2015	Int Loan \$250K 20yrs x 5.0% - 2013/14	\$11,160	\$10,710	\$10,260	\$9,760
\$9,582	\$7,216	6632-2015	Int Loan \$200K 20yrs x 5.0% - 2014/15	\$9,270	\$8,920	\$8,570	\$8,200
			Proposed New Loan Funds:				
\$2,424		TBA	Loan 17/18 \$50K x 20 x 5.0%	\$2,470	\$2,400	\$2,320	\$2,230
\$2,500		TBA	Loan 18/19 \$50K x 20 x 5.0%	\$0	\$0	\$0	\$0
\$204,588	\$101,866		S/Total - Operational Costs	\$205,970	\$204,780	\$208,460	\$212,190
			HILLSTON SEWER - CAPITAL				
\$3,000		6672-4300	HSF Sewer Pressure Pumps	\$3,000	\$3,000	\$3,000	\$3,000
\$2,000		6676-4300	HSF Install Pressure Sewer Mains	\$2,000	\$2,000	\$2,000	\$2,000
\$3,000	\$3,958	6677-4300	HSF Pump Replacement (Provision)	\$3,000	\$3,000	\$3,000	\$3,000
\$0		6682-4300	HSF Sewer Mains Relining	\$0	\$50,000	\$50,000	\$0
\$36,000	\$1,955	TBA	HSF CCTV Inspections	\$0	\$0	\$0	\$36,000
\$0		TBA	HSF Jetting & Inspections	\$0	\$0	\$0	\$0
\$0		TBA	HSF Dosing System SPS6 / SPS1 / SPS3	\$0	\$10,000	\$0	\$0
\$10,000		New 17/18	HSF Treatment Plant Upgrade	\$75,000	\$0	\$0	\$0
			HSF Pumpsations Reset/Buttons	\$6,000	\$0	\$0	\$0
			HSF Pumpwell Lid Upgrade	\$8,000	\$0	\$0	\$0
			HSF Testing Kit	\$2,000	\$0	\$0	\$0
			HSF SPS5 Upgrade	\$0	\$0	\$90,000	\$0
			Additional Aeration Unit	\$15,000	\$0	\$0	\$0
			Evaporation Pond Mtce	\$0	\$20,000	\$0	\$20,000
\$54,000	\$5,913		S/Total - HSF Capital	\$114,000	\$88,000	\$148,000	\$64,000
			HILLSTON SEWER - LOAN PRINCIPAL				
\$8,268	\$6,162	6690-6200	Int Loan \$250K 20yrs x 5.0% - 2013/14	\$8,690	\$9,140	\$9,580	\$10,090
\$6,292	\$4,690	6690-6200	Int Loan \$200K 20yrs x 5.0% - 2014/15	\$6,600	\$6,960	\$7,300	\$7,680
			Proposed New Loan Funds:				
\$1,588		TBA	Loan 17/18 \$50K x 20 x 5.0%	\$1,500	\$1,570	\$1,650	\$1,740
\$1,512		TBA	Loan 18/19 \$50K x 20 x 5.0%	\$0	\$0	\$0	\$0
\$17,659	\$10,852		S/Total - HSF Loan Principal	\$16,790	\$17,670	\$18,530	\$19,510
\$71,659	\$16,765		S/Total Capital & Loan Principal	\$130,790	\$105,670	\$166,530	\$83,510
\$276,248	\$118,631		G/T HSF - All Costs	\$336,760	\$310,450	\$374,990	\$295,700
(\$15,540)	(\$148,531)		Net Annual Est (Surplus) / Deficit	\$20,790	\$17,880	\$53,170	(\$58,300)

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
RANKINS SPRINGS SULLAGE (RSS)							
RANKINS SPRINGS SULLAGE - REVENUE							
\$6,999	\$7,127	6700-1023	RSS Charges	\$7,700	\$8,470	\$9,320	\$10,250
	\$106	6700-1200	RSS Interest on overdue Accts				
\$110		6701-1260	RSS Septic Tank Cleaning	\$120	\$130	\$140	\$150
\$7,109	\$7,233		S/Total - Revenue	\$7,820	\$8,600	\$9,460	\$10,400
RANKINS SPRINGS SULLAGE - OPERATIONAL COSTS							
\$2,673	\$130	6720-2800	RSS Contrib to Mgt & Admin Cost	\$2,740	\$2,810	\$2,880	\$2,950
\$2,415	\$1,116	6720-2810	RSS Repairs & Maintenance	\$2,480	\$2,540	\$2,600	\$2,670
\$232		6725-2870	RSS Telemetry Costs	\$240	\$250	\$260	\$270
	\$63	6720-2095	RSS Insurance Costs				
\$827		6726-2810	RS Share Global Telemetry Costs	\$860	\$290	\$300	\$300
\$6,147	\$1,310		S/Total - Operational Costs	\$6,320	\$5,890	\$6,040	\$6,190
RANKINS SPRINGS SULLAGE - CAPITAL COSTS							
\$0			Capital Works	\$0	\$0	\$0	\$0
\$2,000			Pump Replacement(Provision)	\$2,000	\$2,000	\$2,000	\$2,000
\$40,000	\$16,066	New 16/17	Upgrade Rising Mains (PS Evp Pond)	\$0	\$0	\$0	\$0
			Evaporation Pond Fence	\$10,000	\$0	\$0	\$0
\$42,000	\$16,066		S/Total RSS Capital Costs	\$12,000	\$2,000	\$2,000	\$2,000
\$48,147	\$17,376		G/T - RSS - All Costs	\$18,320	\$7,890	\$8,040	\$8,190
\$41,037	\$10,143		Net Annual Est (Surplus) / Deficit	\$10,500	(\$710)	(\$1,420)	(\$2,210)
TELEMETRY OPERATIONAL COSTS - GLOBAL ALLOCATION FOR BOTH WATER SEWER SCHE							
TELEMETRY - COST RECOVERY FROM WATER & SEWER SCHEMES							
\$35,940	\$0	7000-1360	TSS Contrib from Water & Sewer Services	\$37,240	\$12,550	\$12,860	\$13,180
\$35,940	\$0		S/Total - Revenue	\$37,240	\$12,550	\$12,860	\$13,180
TELEMETRY OPERATIONAL COSTS - FOR BOTH WATER & SEWER							
\$11,940	\$6,155	7000-2870	TSS Mtce & Wkg Expenses	\$12,240	\$12,550	\$12,860	\$13,180
\$11,940	\$6,155		S/Total - Operational Costs	\$12,240	\$12,550	\$12,860	\$13,180
TELEMETRY CAPITAL - GLOBAL FOR BOTH WATER & SEWER SCHEMES							
\$0		7000-4300	ScadaC Upgrade / Citec Upgrade	\$0	\$0	\$0	\$0
\$0		7001-4300	Computer Water Mains Analysis	\$0	\$0	\$0	\$0
\$0		7002-4300	Repeater Repairs + Spares	\$0	\$0	\$0	\$0
\$4,000		TBA	New Hillston Repeater Tower	\$0	\$0	\$0	\$0
\$0		TBA	SMS Alarms+ Tariff Pump Timers	\$0	\$0	\$0	\$0
\$20,000		TBA	Telemetry Training	\$0	\$0	\$0	\$0
			CMFIRMF Computer Upgrade	\$25,000			
\$24,000	\$0		S/Total - Telemetry Capital Works	\$25,000	\$0	\$0	\$0
\$0	\$6,155		Net Annual Est (Surplus) / Deficit	\$0	\$0	\$0	\$0
DISTRIBUTION OF TELEMETRY COSTS TO WATER & SEWER SCHEMES							
		%					
\$9,420		26.21%	GWS	\$9,760	\$3,290	\$3,370	\$3,450
\$3,425		9.53%	HWS	\$3,550	\$1,200	\$1,230	\$1,260
\$5,995		16.68%	RSWS	\$6,210	\$2,090	\$2,150	\$2,200
\$5,139		14.30%	MWS	\$5,330	\$1,790	\$1,840	\$1,880
\$855		2.38%	CWS	\$870	\$300	\$290	\$320
\$24,835	\$0	69.10%	S/Total - Water Schemes	\$25,720	\$8,670	\$8,880	\$9,110
\$3,429		9.54%	GSF	\$3,550	\$1,200	\$1,230	\$1,260
\$6,850		19.06%	HSF	\$7,110	\$2,390	\$2,450	\$2,510
\$827		2.30%	RS Sullage	\$860	\$290	\$300	\$300
\$11,106	\$0	30.90%	S/Total - Sewer Schemes	\$11,520	\$3,880	\$3,980	\$4,070
\$35,940	\$0	100.00%	Grand Total - Water & Sewer Schemes	\$37,240	\$12,550	\$12,860	\$13,180
\$35,940	\$0		S/Be	\$37,240	\$12,550	\$12,860	\$13,180
\$0	\$0		Variation	\$0	\$0	\$0	\$0

PRELIMINARY - DELIVERY PLAN 2017/18 TO 2020/21							
Current Budget Estimate 2016/17	Per PCS Rev/Exp. Balance 1/31/17	G/L No	Description	Estimate 2017/18	Estimate 2018/19	Estimate 2019/20	Estimate 2020/21
				Y1	Y2	Y3	Y4
\$1,173	\$1,173	1st	GSF - \$100K - Raised 2013/14	\$1,130	\$1,090	\$1,040	\$990
\$1,163	\$1,163	2nd	GSF - \$100K - Raised 2013/14	\$1,120	\$1,080	\$1,030	\$980
\$1,153	\$1,153	3rd	GSF - \$100K - Raised 2013/14	\$1,110	\$1,070	\$1,020	\$970
\$1,142		4th	GSF - \$100K - Raised 2013/14	\$1,100	\$1,050	\$1,010	\$960
\$4,632	\$3,489		Total Interest GSF - \$100K - 20yrs x 5.0% - 2013/14	\$4,460	\$4,290	\$4,100	\$3,900
\$1,212	\$1,212	1st	GSF - \$100K - Raised 2014/15	\$1,170	\$1,130	\$1,090	\$1,040
\$1,202	\$1,202	2nd	GSF - \$100K - Raised 2014/15	\$1,160	\$1,120	\$1,080	\$1,030
\$1,193	\$1,193	3rd	GSF - \$100K - Raised 2014/15	\$1,150	\$1,110	\$1,070	\$1,020
\$1,183		4th	GSF - \$100K - Raised 2014/15	\$1,140	\$1,100	\$1,050	\$1,010
\$4,790	\$3,607		Total Interest GSF - \$100K - 20yrs x 5.0% - 2014/15	\$4,620	\$4,460	\$4,290	\$4,100
\$0		New	GSF - \$70K - Raised 2020/21	\$0	\$0	\$0	\$3,460
\$0			Total Interest GSF - \$70K - 20yrs x 5.0% - 2020/21	\$0	\$0	\$0	\$3,460
\$2,933	\$2,933	1st	HSF - \$250K - Raised 2013/14	\$2,830	\$2,720	\$2,610	\$2,490
\$2,908	\$2,908	2nd	HSF - \$250K - Raised 2013/14	\$2,800	\$2,690	\$2,580	\$2,460
\$2,882	\$2,882	3rd	HSF - \$250K - Raised 2013/14	\$2,780	\$2,660	\$2,550	\$2,420
\$2,856		4th	HSF - \$250K - Raised 2013/14	\$2,750	\$2,640	\$2,520	\$2,390
\$11,579	\$8,723		Total Interest HSF \$250K 20yrs x 5.0% - 2013/14	\$11,160	\$10,710	\$10,260	\$9,760
\$2,425	\$2,425	1st	HSF - \$200K - Raised 2014/15	\$2,350	\$2,260	\$2,180	\$2,090
\$2,405	\$2,405	2nd	HSF - \$200K - Raised 2014/15	\$2,330	\$2,240	\$2,150	\$2,060
\$2,386	\$2,386	3rd	HSF - \$200K - Raised 2014/15	\$2,310	\$2,220	\$2,130	\$2,040
\$2,366		4th	HSF - \$200K - Raised 2014/15	\$2,280	\$2,200	\$2,110	\$2,010
\$9,582	\$7,216		Total Interest HSF - \$200K 20yrs x 5.0% - 2014/15	\$9,270	\$8,920	\$8,570	\$8,200
\$2,424		TBA	HSF - \$50K - Raised 2017/18	\$2,470	\$2,400	\$2,320	\$2,230
\$2,424			Total Interest HSF - \$50K 20yrs x 5.0% - 2017/18	\$2,470	\$2,400	\$2,320	\$2,230
\$2,500		TBA	HSF - \$50K - Raised 2016/17	\$0	\$0	\$0	\$0
\$2,500			Total Interest HSF - \$50K 20yrs x 5.0% - 2018/19	\$0	\$0	\$0	\$0
\$811	\$811	1st	GSF - \$100K - Raised 2013/14	\$850	\$900	\$940	\$990
\$822	\$822	2nd	GSF - \$100K - Raised 2013/14	\$860	\$910	\$950	\$1,000
\$832	\$832	3rd	GSF - \$100K - Raised 2013/14	\$870	\$920	\$970	\$1,010
\$842		4th	GSF - \$100K - Raised 2013/14	\$890	\$930	\$980	\$1,030
\$3,307	\$2,465		Total Principal GSF - \$100K 20yrs x 5.0% - 2013/14	\$3,470	\$3,660	\$3,840	\$4,030
\$772	\$772	1st	GSF - \$100K - Raised 2014/15	\$810	\$850	\$900	\$940
\$781	\$781	2nd	GSF - \$100K - Raised 2014/15	\$820	\$860	\$910	\$950
\$791	\$791	3rd	GSF - \$100K - Raised 2014/15	\$830	\$870	\$920	\$970
\$801		4th	GSF - \$100K - Raised 2014/15	\$840	\$890	\$930	\$980
\$3,145	\$2,344		Total Principal GSF - \$100K 20yrs x 5.0% - 2014/15	\$3,300	\$3,470	\$3,660	\$3,840
\$0		TBA	GSF - \$70K - Raised 2020/21	\$0	\$0	\$0	\$2,100
\$0			Total Principal GSF - \$70K 20yrs x 5.0% - 2020/21	\$0	\$0	\$0	\$2,100
\$2,029	\$2,029	1st	HSF - \$250K - Raised 2013/14	\$2,130	\$2,240	\$2,350	\$2,470
\$2,054	\$2,054	2nd	HSF - \$250K - Raised 2013/14	\$2,160	\$2,270	\$2,380	\$2,510
\$2,080	\$2,080	3rd	HSF - \$250K - Raised 2013/14	\$2,190	\$2,300	\$2,410	\$2,540
\$2,106		4th	HSF - \$250K - Raised 2013/14	\$2,210	\$2,330	\$2,440	\$2,570
\$8,268	\$6,162		Total Principal HSF - \$250K 20yrs x 5.0% - 2013/14	\$8,690	\$9,140	\$9,580	\$10,090
\$1,544	\$1,544	1st	HSF - \$200K - Raised 2014/15	\$1,620	\$1,710	\$1,790	\$1,880
\$1,563	\$1,563	2nd	HSF - \$200K - Raised 2014/15	\$1,640	\$1,730	\$1,810	\$1,910
\$1,583	\$1,583	3rd	HSF - \$200K - Raised 2014/15	\$1,660	\$1,750	\$1,840	\$1,930
\$1,602		4th	HSF - \$200K - Raised 2014/15	\$1,680	\$1,770	\$1,860	\$1,960
\$6,292	\$4,690		Total Principal HSF - \$200K 20yrs x 5.0% - 2014/15	\$6,600	\$6,960	\$7,300	\$7,680
\$1,588		TBA	HSF - \$50K - Raised 2017/18	\$1,500	\$1,570	\$1,650	\$1,740
\$1,588			Total Principal HSF - \$50K 20yrs x 5.0% - 2017/18	\$1,500	\$1,570	\$1,650	\$1,740
\$1,512		TBA	HSF - \$50K - Raised 2016/17	\$0	\$0	\$0	\$0
\$1,512			Total Principal HSF - \$50K 20yrs x 5.0% - 2018/19	\$0	\$0	\$0	\$0



CARRATHOOL SHIRE COUNCIL

9-11 Cobram Street
PO Box 12
Goolgowi NSW 2652
E: council@carrathool.nsw.gov.au
T: 02 6965 1900
W: www.carrathool.nsw.gov.au