



Operational Plan 2022/23



Carrathool Shire Council

Promoting a future through diversity.

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Message from the Mayor & General Manager

It is with pleasure that we present to you the Carrathool Shire Operational Plan for 2022/23.

Following extensive community consultation throughout 2021 and 2022, the new Community Strategic Plan **Towards 2032** was developed, a ten year vision for the type of community you want to live and work in. This plan informs the development of the Delivery Program for this term of Council. This Operational Plan provides the roadmap for the activities to be undertaken during 2022/23.

The individual projects and activities that will be undertaken in 2022/23 are Council's considered response to the community's collective vision as outlined in the **Towards 2032** Community Strategic Plan. The Operational Plan for 2022/23 addresses specific projects and funding required to realise the priorities identified by our community.

Like the Community Strategic Plan and the Delivery Program, the Operational Plan is adopted by Council following a 28 day period of public exhibition. This process invites community comment on the draft plan and resulting comments are considered before final release of the documents.

The Council reviewed and developed a new Community Strategic Plan in 2022 and we are encouraged that improved outcomes will be achieved. Whilst we are always mindful of the community's future needs, the IP&R framework prescribes systematic, documented and accountable plans detailing how we will fulfil the community's 10 year vision.

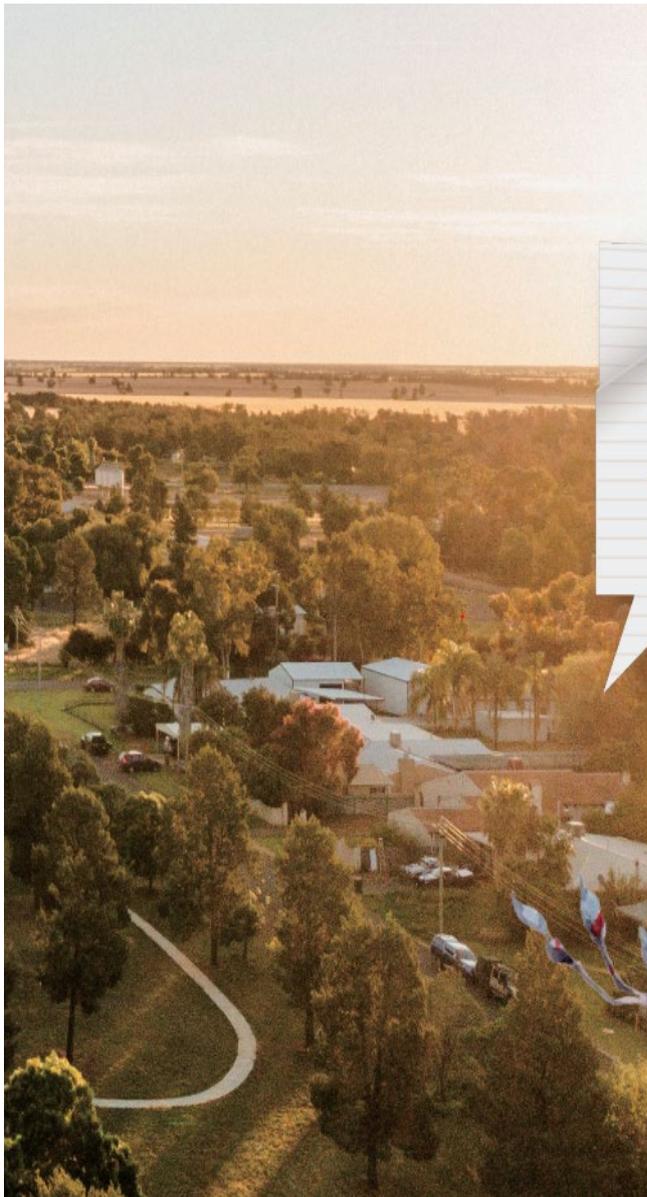
As a Council, we are excited to work with the community and all other stakeholders to realise the Community Strategic Plan **Towards 2032**. We are equally excited to present this Operational Plan, the first in this new term of Council.



Carrathool Shire – Community Vision

Council's new Community Strategic Plan: ***Towards 2032 – our vision, our plan*** identifies that an effective plan for our future requires us to understand our community.

We need to understand what is important to our community and what its visions and goals are for the future, and also what the big challenges are that we are likely to face in the future.



our vision for our future:
*A connected and thriving community
enjoying active and fulfilling lives
while protecting and appreciating our
environment and unique way of life.*



About Carrathool Shire

Carrathool Shire is located in the Riverina region of New South Wales approximately 680 kilometres south-west of Sydney and 570 kilometres north of Melbourne.

Carrathool Shire is a predominantly rural area, made up of the town of Hillston and the surrounding villages of Goolgowi, Merriwagga, Rankins Springs and Carrathool.

The Shire encompasses a total land area of about 19,000 square kilometres and has a population of approximately 2,719 people. The rural land is used largely for agriculture and horticulture, particularly sheep and cattle grazing and cotton and rice growing. Citrus and other fruits, nut, olives and vegetables also contribute strongly to the local economy.

Carrathool is named after an aboriginal word meaning “native companion”. Carrathool Shire has been home to the Wiradjuri people for more than 40,000 years.

The people of Carrathool Shire are a close knit community, some families have lived in the Shire for generations and others are new settlers. They are hard workers, with traditional values and place a great significance on sense of family and community spirit.

Carrathool Shire Council’s vision is to have a connected and thriving community enjoying active and fulfilling lives while protecting and appreciating our environment and unique way of life.

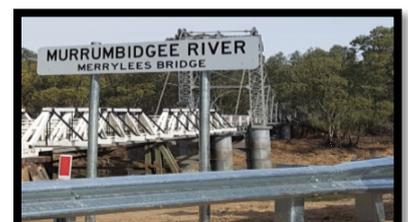
Council’s mission is to provide the community of Carrathool Shire with cost effective works, services and planning, all fundamental to the progression of quality of life.



Merriwagga Playground

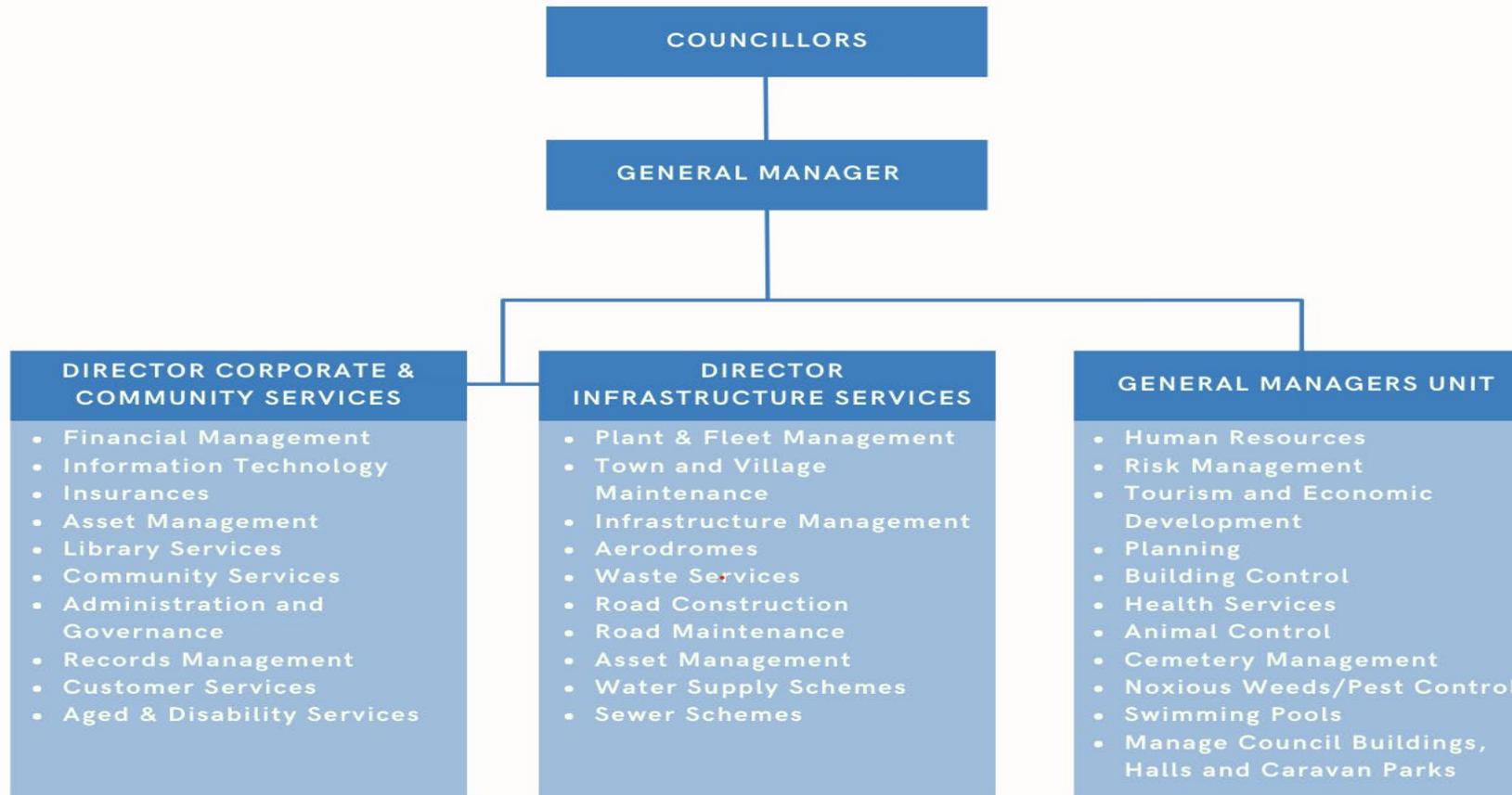


Hillston's Sculpture



Carrathool Merrylees Bridge

Organisation Structure



Integrated Planning and Reporting

IP&R was introduced in 2009 and stems from the central assumption that all council planning should originate from a sound understanding of the community’s expectations around priorities and service levels.

It comprises a series of interrelated documents that together provide a rigorous consistent approach to community planning while also ensuring alignment with regional and state priorities.

Council operates in an increasingly complex environment with responsibility under more than 50 different pieces of legislation and direct relationships with over 20 NSW and Commonwealth Government agencies. The IP&R framework is designed to allow council to navigate these complexities in a meaningful and purposeful way and to:

- integrate community priorities into council strategies and plans
- support community and stakeholders to play an active role in shaping the future of the community
- articulate the community’s vision and priorities
- assign resourcing to support delivery of the vision and priorities, while also balancing aspirations with affordability
- maintain accountability and transparency through regular monitoring and reporting.

The main parties in the IP&R process are outlined below. Each has their own unique but inter-connected role:



To support the Community Strategic Plan effectively, councils are required to develop a ten-year Resourcing Strategy comprising a Workforce Plan, Asset Management Plans and a Long-Term Financial Plan.

This new planning framework places greater emphasis on Council’s role as an advocate with other levels of government and non-government service providers. Council must now engage to a larger degree with issues outside its area of immediate influence and responsibility.

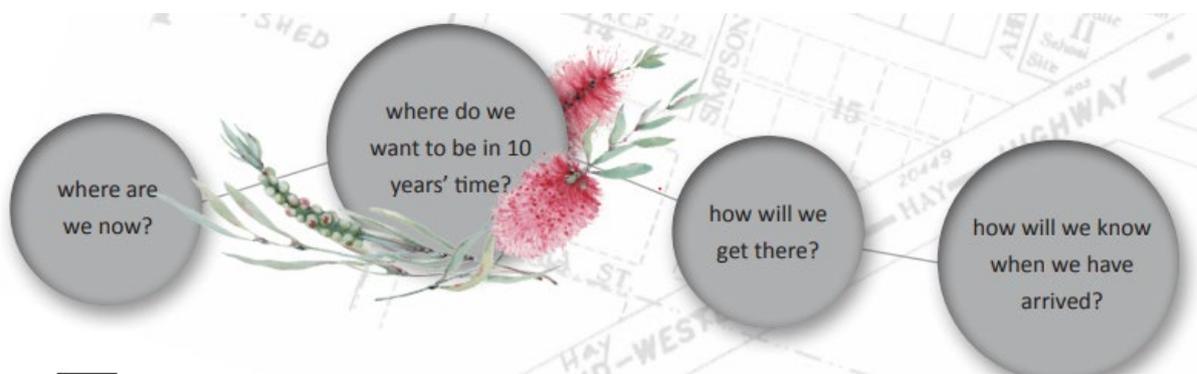
Sitting under the ten-year plans, Council is required to develop a four-year Delivery Program including a one-year Operational Plan. These plans will provide the detail of actions taken to implement the strategies and objectives outlined in the ten year Community Plan.

Carrathool Shire Council has enthusiastically embraced the opportunity to work closely with the community in setting its own vision and priorities and identifying the respective partners to ensure realisation of the vision.

The Ten Year Plan

The Community Strategic Plan is the highest level of strategic planning undertaken by Council and has a ten year plus timeframe. All other plans detailed below must support the achievement of the CSP objectives. Through the recent process of developing the *Towards 2032 – our vision, our plan* Community Strategic Plan, both Council and the community have a better understanding of:

- expected pressures that will affect the community socially, environmentally and economically and the drivers behind any change
- expected economic growth rates
- the community’s aspirations and priorities for improving its economic, environmental and social outcomes
- the community’s priorities in terms of expected levels of service and community projects.



Each of the plans and strategies detailed below support the achievement of the Community Strategic Plan objectives:

The Resourcing Strategy

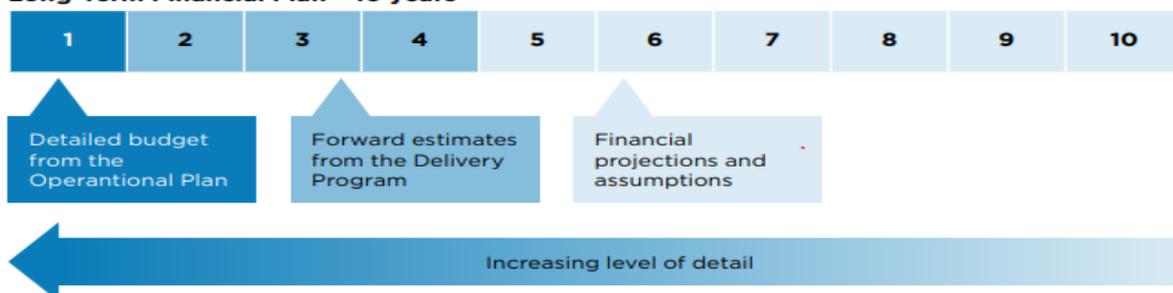
If the Community Strategic Plan (CSP) is responsible for capturing the community’s long-term vision and aspirations, it is the responsibility of the Resourcing Strategy to clearly articulate how council will implement and resource that vision.

The Resourcing Strategy consists of three components:

1. Long Term Financial Plan (LTFP)

The Long Term Financial Plan (LTFP) is a 10-year rolling plan that informs decision-making and demonstrates how the objectives of the CSP and commitments of the DP and OP will be resourced and funded. The plan captures the financial implications of asset management and workforce planning is a decision-making and problem-solving tool. It is not intended that the LTFP is set in concrete - it is a guide for future action. It provides an opportunity for Council to identify financial issues at an earlier stage and gauge the effect of these in the longer term.

Long-Term Financial Plan – 10 years



2 Workforce Management Plan

Effective workforce planning shapes the capacity and capability of the workforce to achieve council's strategic goals and objectives.

It clearly identifies how future staffing and skills requirements will be met – such as through recruitment, staff progression and development, internal redeployment, and succession planning.

Council operates within a challenging environment that demands greater flexibility, responsiveness and performance improvements to meet agile labour markets, skills shortages and an ageing workforce.

An effective workforce strategy aims to provide Council with the people best able to inform its strategic direction, develop innovative approaches to complex issues and deliver appropriate services effectively and efficiently.

3. Asset Management Planning

The key objective of asset management planning is to provide the required level of service for the community in accordance with the CSP and achieving this in the most effective manner. Levels of service are key business drivers for asset planning along with technical requirements that ensure asset sustainability.

Council assets include roads, water and sewerage assets, drains, bridges, footpaths, public buildings, recreational facilities, land and parks & gardens. As custodian, Council is responsible for effectively accounting for and managing these assets. This is a core function of Council as stated in the Local Government Act 1993.

A strong and sustainable local government system requires a robust planning process to ensure that assets are managed in the most appropriate way on behalf of the local community.

Major Issues for Carrathool Shire – Towards 2032

Council is committed to working with the community to realise the goals established in the CSP. The following issues have been identified as key challenges facing Carrathool Shire over the next ten years in achieving the goals and aspirations detailed in the new Community Strategic Plan:

- water security
- changing demographic - aging population, young people moving from the district
- economic constraints
- government regulations
- managing the balance between community expectations and Council's ability to deliver.

The Delivery Program

The Delivery Program is a statement of commitment to the community from each newly elected council and translates the community's strategic goals into clear actions. It is the primary reference point for all activities undertaken by Council during its term of office. The program allows Council to determine what is achievable over the next four years, what the priorities are, and how projects will be scheduled.

The Delivery Program outlines how Council will engage with the community and other stakeholders to determine service level expectations and identify appropriate measures. It identifies major projects and addresses ongoing improvements to the efficiency, productivity, financial management and governance of Council.

This four-year program is designed as the single point of reference for principal activities undertaken by Council during its term of office. All plans, projects, activities and funding allocations must be directly linked to this program.

Reflecting the CSP, the Delivery Program is divided into five thematic areas

Thriving and Liveable Communities
Accessible and Connected
Resilient and Welcoming
Reliable and Relevant Services
Civic Leadership & Governance

Tracking and Assessing Progress

Council is committed to implementing the strategies and actions identified in the Delivery Program. Performance indicators are embedded in the document with relevant staff assigned to each action. A range of tools will be used to measure success including:

- analysis utilising tools currently used by Council including statistics, feedback, surveys, successful grant applications together with statutory and regulatory compliance.
- Council is committed to holding annual reviews of the Community Strategic Plan. Community engagement/meetings will provide opportunities to reflect on progress. Have we done what we said we would do? Is the CSP working?
- undertaking qualitative community surveys
- feedback from other organisations (government and non-government)
- annual report outlining our progress towards implementing the Delivery Program and the effectiveness of the activities we have undertaken through the year
- state of our shire report prepared in line with the 4-year election cycle detailing our progress in implementing Towards 2032 during the 4-year term

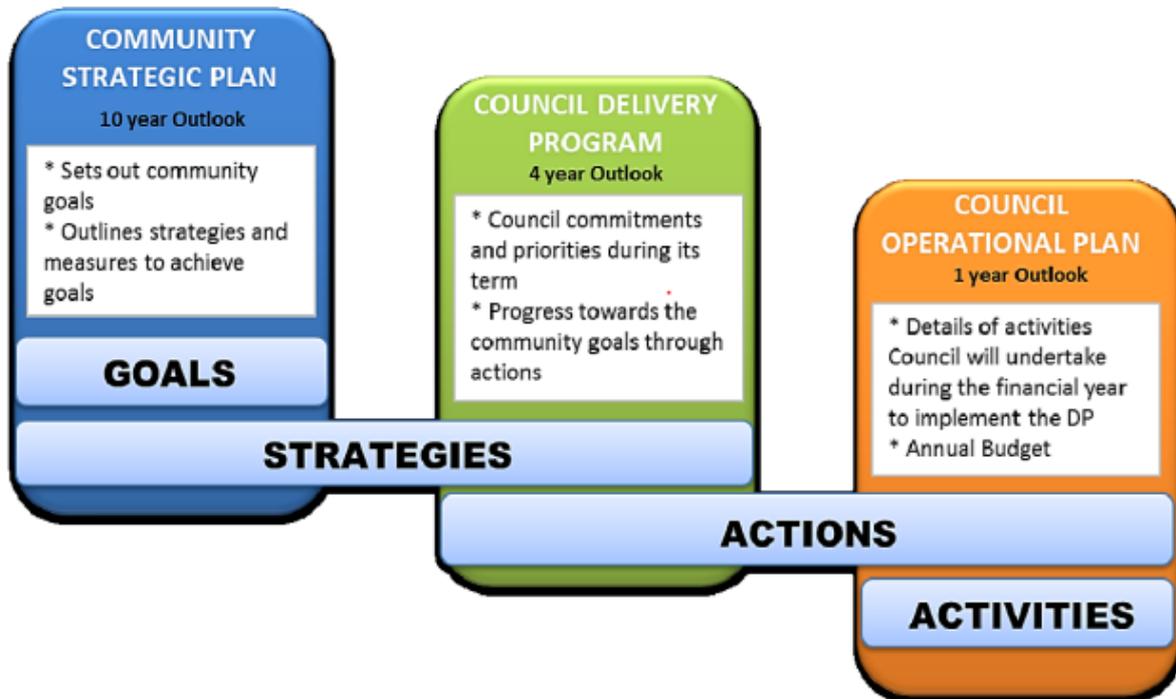
What is our Operational Plan?

The Operational Plan supports the Delivery Program and sets out Carrathool Shire Council's planned activities for 2022/23.

The Operational Plan identifies the individual projects and activities that will be undertaken within the next financial year to achieve the actions identified in the Delivery Program.

The Operational Plan allocates responsibilities for each activity and identifies how their effectiveness will be measured.

The Operational Plan includes Council’s detailed budget, statement of revenue policy including the proposed rates, fees and charges for the financial year.



Working towards community goals

The community of Carrathool Shire recently outlined their goals and aspirations during the development of *Towards 2032 – our vision, our plan*. This document forms our Community Strategic Plan (CSP).

Carrathool Shire Council has considered these goals and aspirations in the development of both the Delivery Program and the Operational Plan to ensure that we are working towards the achievement of the community’s goals.



Directions for 2022/23

The Carrathool Shire Council budget is funded through a variety of sources including general revenue (rates/fees & charges), grant funding and borrowings.

Council's budgeted surplus for the 2022/23 financial year is \$48,719. A brief overview is provided below.

Plant and Fleet

Council's Plant and Fleet program has been designed to meet all of the challenges posed by operational needs considering the need for operational efficiency and reduced down times.

Net change over cost to Council for major plant items total \$1,399,265 with the gross total cost of plant acquisitions in this budget amounting to \$2,817,265.

Roads and Bridges

Major capital road works are primarily funded through a combination of grant funding and council's general revenue. Grant funding programs include Roads to Recovery (Federal), Block Grant (State) and the Repair Program (State).

Road maintenance within the Shire is funded through the roads component of the Financial Assistance Grant for the local road network and by the State Government (through TfNSW) for our regional road network.

This year the Roads to Recovery spending amounts to \$1,456,711 with resealing works planned for Lachlan Valley Way, Lakes Rd, Black Stump Rd, Lachlan River Rd, Murrumbidgee River Rd and Wollarma Rd totalling \$1,061,175. Resealing will also be undertaken in streets in Hillston, Merriwagga, Rankins Springs and Goolgowi (\$136,536). Works totalling \$259,000 will also be undertaken on some or all of Johnsons Rd, Boorga Rd, Back Hillston Rd, Weavers Rd and Mitchells Rd.

Additional roads projects to be undertaken in 2022/23 include:

- footpath and kerb and gutter replacements in Hillston (\$165k)
- The Springs Rd – construct 2.2km (\$534k)
- Mossgiel Rd – construct 2.0km \$500k)
- Hillston heavy vehicle bypass upgrade (\$200k)
- Murrumbidgee River Rd edge repairs (\$50k)
- Barry Scenic Drive causeway construction (\$100k)
- Cowper St/Springs Rd Intersection upgrade (\$150k)
- Works totalling \$5,200,000 on Mossgiel Rd, The Springs Rd and Lachlan Valley Way (subject to grant funding availability under the Fixing Local Roads Round 4 program)

Planning and Environment

Projects funded through the 2022/23 Operational Plan include:

- works at Hillston, Rankins Springs and Carrathool tips totalling \$95k
- works at both Hillston and Goolgowi cemeteries totalling \$55k
- chemical sheds at Hillston and Goolgowi swimming pools (\$40k)
- upgrades at public halls in Carrathool, Goolgowi and Rankins Springs totalling \$161k
- Replacement of open face shelter – Hillston swimming pool (\$45k)

Parks & Gardens & Recreation Grounds

Projects funded through the 2022/23 Operational Plan include:

- Parks equipment improvements totalling \$85k
- Various works totalling \$300k to be undertaken in Hillston
- Various works totalling \$75k to be undertaken in Goolgowi
- Various works totalling \$50k to be undertaken in Hillston

Library

The Library service is one of the Shire's valued services and would not be possible without the contribution from the State Government and our membership of the Western Riverina Library Service.

The 2022/23 State Government funding stands at:

Library Subsidy	\$ 7,450
Library Local Priority Grant	\$59,500

Aged and Disability Services

The multi-service outlet provides care and support for a substantial number of clients. Council continues to provide community transport and respite services in an increasingly competitive market.

Water Supply and Sewer Services

Carrathool Shire Council provides and maintains reticulated potable water supplies to the towns and villages of Hillston, Goolgowi, Merriwagga, Rankins Springs and Carrathool. In addition, extensive rural water supply schemes supply non-potable water to Rankins Springs, Melbergen, Yoolaroi, Goolgowi, Bunda, and Black Stump schemes.

Reticulated sewerage systems are provided to service the towns of Hillston and Goolgowi, whilst Merriwagga and Carrathool are un-sewered. The village of Rankins Springs is provided with a Common Effluent Disposal system that conveys treated effluent from individual premises to a central evaporation pond.

The systems have operated reliably over the last twelve months but maintenance requirements are high. Capital improvements totalling \$1,306,956 have been planned for the water schemes in 2022/23.

Capital improvements totalling \$343,427 have also been planned for the sewerage schemes.

Riverina and Murray Joint Organisation (RAMJO)

RAMJO's mission is to work collaboratively to enhance the economic, social, economic and environmental capabilities of our communities in order to ensure long-term sustainability while acknowledging that the region:

- has mix of regional centres, medium sized towns and urban shires, through to rural shires which are large in area, but small in population;
- encompasses the Murray, Murrumbidgee and Lachlan Valley catchment areas.



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

Delivery Program Actions 2022/23

SEE APPENDIX 1

Risks

Council is committed to working with the community and other agencies to realise the priorities and aspirations of the community as identified in the CSP. It should, however, be noted that there are matters which will influence this outcome.

Risks which may impact the delivery of the CSP include:

- Budget and other financial matters
- Aging community and a changing demographic
- Government legislation
- Increasing government regulation
- Government inaction
- Grant funding not keeping pace with increasing needs and costs



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

General Rate Structure

CARRATHOOL SHIRE COUNCIL
PROPOSED GENERAL RATE LEVY 2022/23

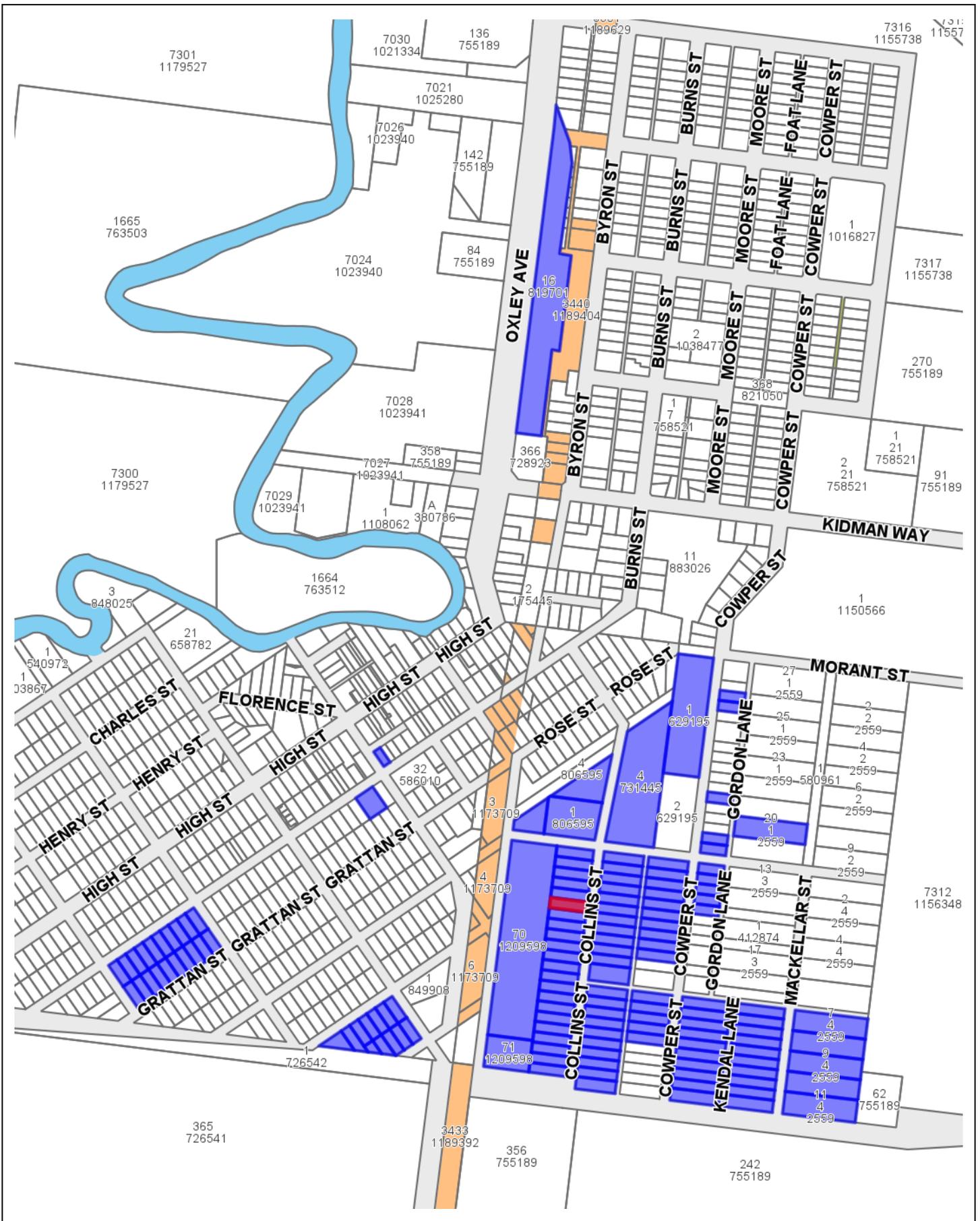
Description	Assess. Nos.	Land Value	Ad Valorem Rate	Ad Valorem Value	Minimum Rate	Minimum Rate Amount Value	Notional Income Yield	Rate Yield Percentage	Average Income Per Assessment
Farmland - General	456	\$743,886,430	0.2324948	\$1,729,497.27			\$1,729,497.27	47.35%	\$3,792.76
Farmland - General (Minimum)	176	\$10,038,340			\$510.00	\$89,760	\$89,760.00	2.46%	\$510.00
Farmland - West	6	\$8,506,000	0.2533923	\$21,553.55			\$21,553.55	0.59%	\$3,592.26
Farmland - West (Minimum)	1	\$73,300			\$510.00	\$510	\$510.00	0.01%	\$510.00
Farmland - Irrigable (Sec. 6A [3])	242	\$358,363,000	0.3176902	\$1,138,484.13			\$1,138,484.13	31.17%	\$4,704.48
Farmland - Irrigable (Minimum)	47	\$3,246,630			\$510.00	\$23,970	\$23,970.00	0.66%	\$510.00
Farmland Total	928	\$1,124,113,700		\$2,889,534.95		\$114,240	\$3,003,774.95	82.23%	
Residential - General	292	\$12,208,140	1.5389584	\$187,878.20			\$187,878.20	5.14%	\$643.42
Residential - General (Minimum)	476	\$6,712,810			\$375.00	\$178,500	\$178,500.00	4.89%	\$375.00
Residential - Rural	23	\$2,312,200	0.8354182	\$19,316.54			\$19,316.54	0.53%	\$839.85
Residential - Rural (Minimum)	25	\$673,300			\$375.00	\$9,375	\$9,375.00	0.26%	\$375.00
Residential Total	816	\$21,906,450		\$207,194.74		\$187,875	\$395,069.74	10.82%	
Business - Hillston	46	\$2,063,700	4.4135649	\$91,082.74			\$91,082.74	2.49%	\$1,980.06
Business - Hillston (Minimum)	0	\$0			\$510.00	\$0	\$0.00	0.00%	
Business - Hillston Main	41	\$1,954,200	4.7070740	\$91,985.64			\$91,985.64	2.52%	\$2,243.55
Business - Hillston Main (Minimum)	1	\$8,490			\$510.00	\$510	\$510.00	0.01%	\$510.00
Business - Goolgowi	12	\$189,100	4.2413273	\$8,020.35			\$8,020.35	0.22%	\$668.36
Business - Goolgowi (Minimum)	8	\$71,730			\$510.00	\$4,080	\$4,080.00	0.11%	\$510.00
Business - Villages	2	\$54,300	2.6772796	\$1,453.76			\$1,453.76	0.04%	\$726.88
Business - Villages (Minimum)	9	\$37,250			\$510.00	\$4,590	\$4,590.00	0.13%	\$510.00
Business - Rural	26	\$1,386,770	2.4014892	\$33,303.13			\$33,303.13	0.91%	\$1,280.89
Business - Rural (Minimum)	37	\$233,189			\$510.00	\$18,870	\$18,870.00	0.52%	\$510.00
Business Total	182	\$5,998,729		\$225,845.62		\$28,050	\$253,895.62	6.95%	
GRAND TOTAL	1,926	\$1,152,018,879		\$3,322,575		\$330,165	\$3,652,740.31	100.00%	



Differential Rate Group – 3 Carrathool Residential



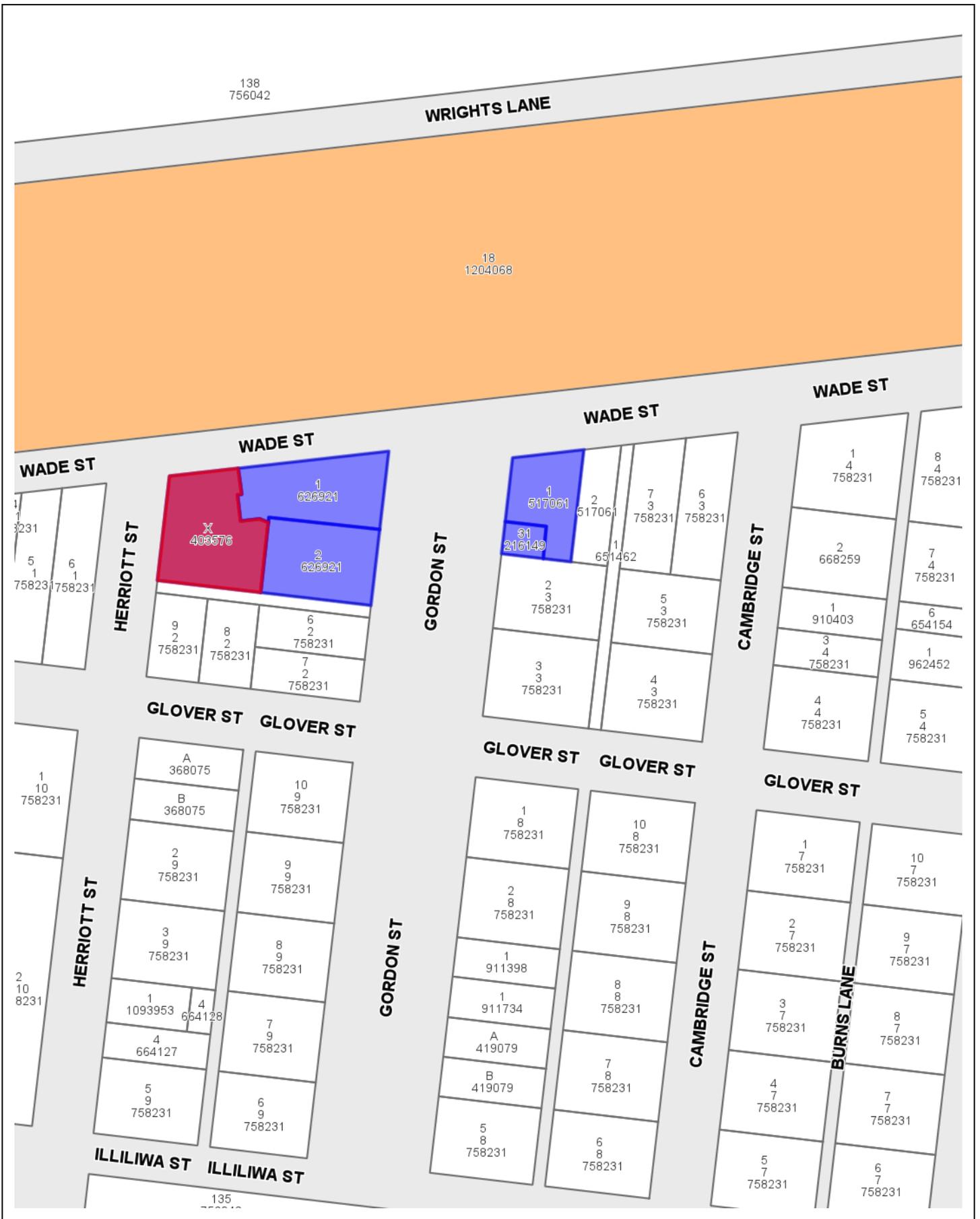
Differential Rate Group – 4 Merriwagga Residential



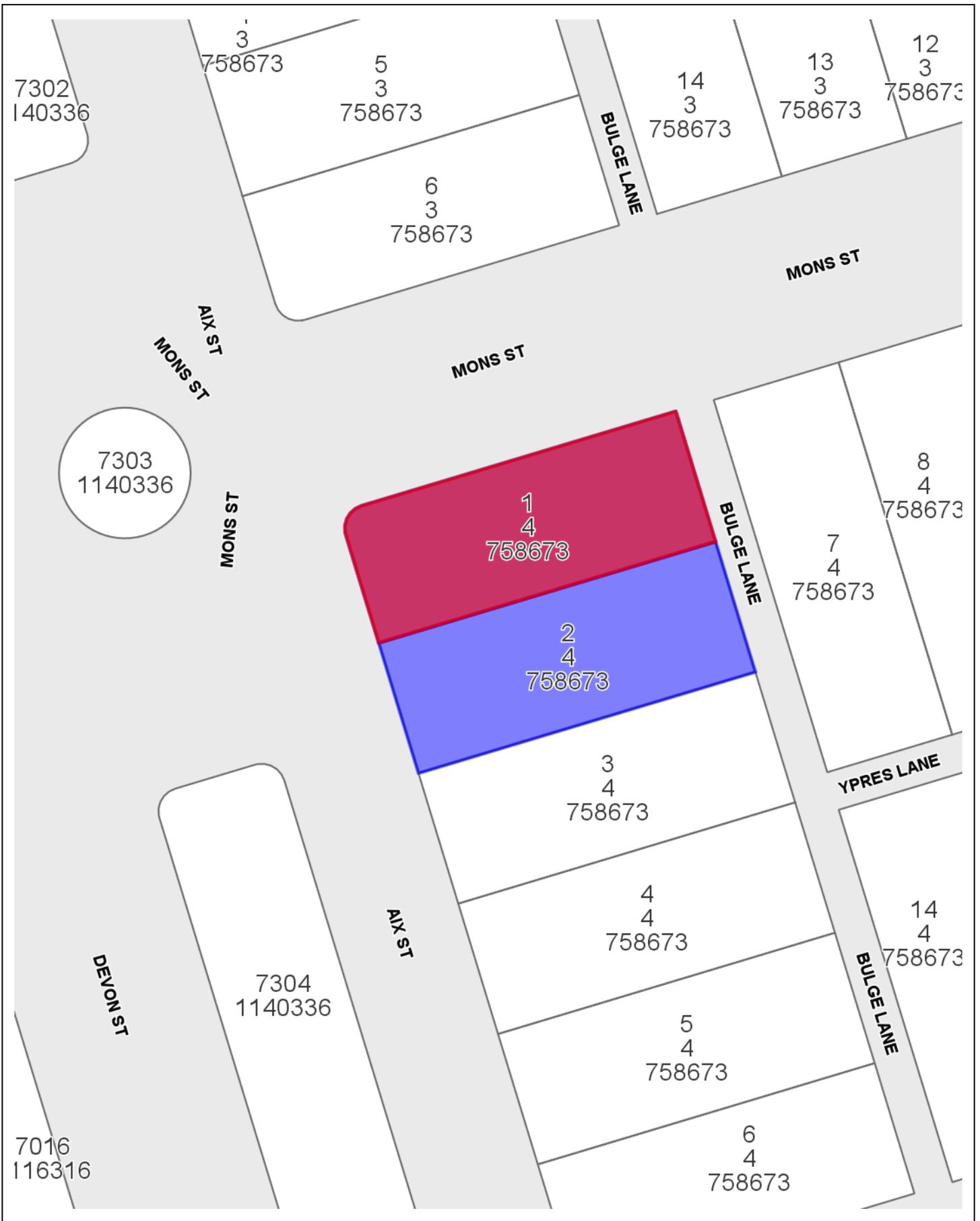
Differential Rate Group – 7 Hillston Business



Differential Rate Group – 9 Goolgowi Business



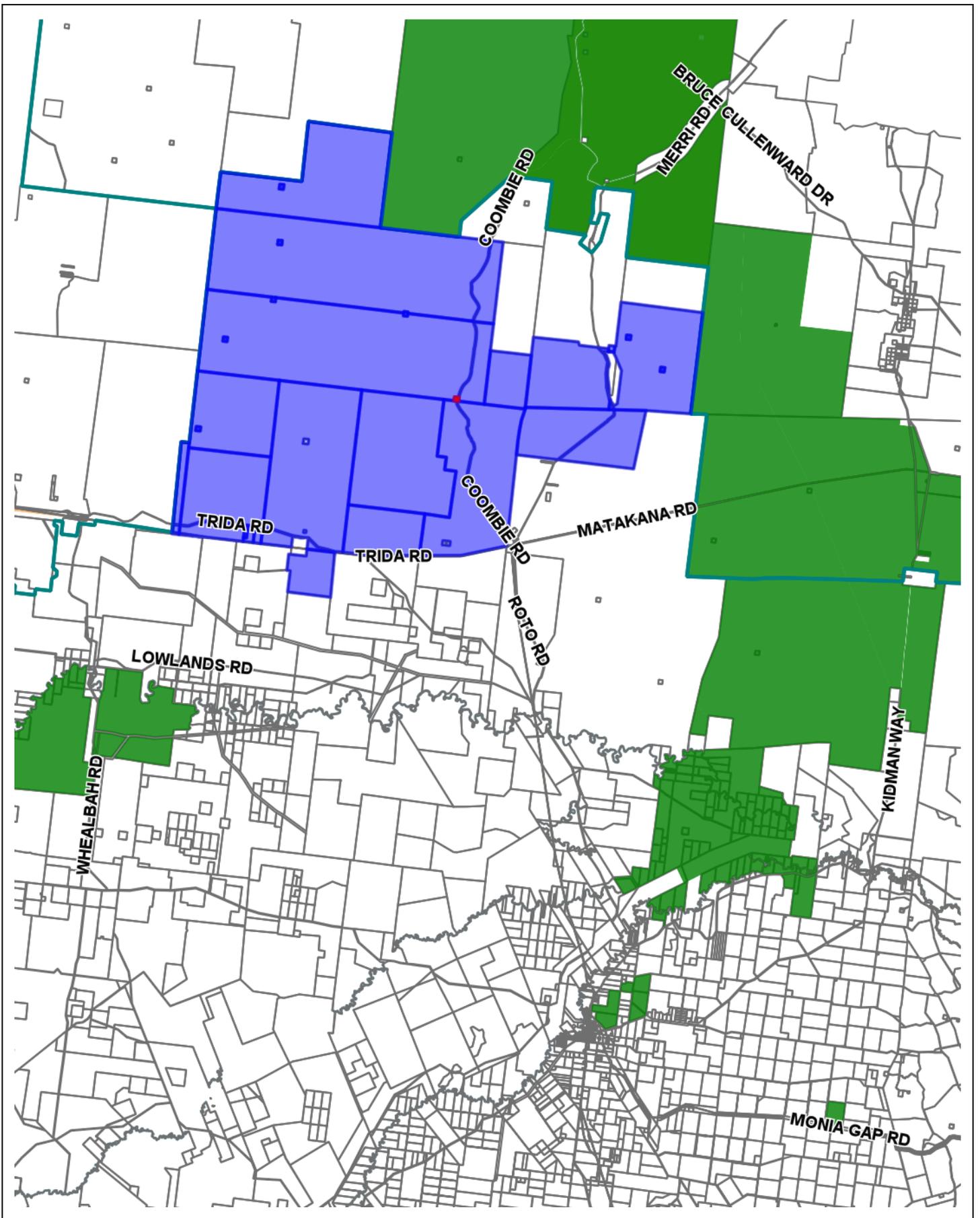
Differential Rate Group – 10 Carrathool Business



Differential Rate Group – 11 Merriwagga Business



Differential Rate Group – 12 Rankins Springs Business



Differential Rate Group – 15 Farmland West



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

Statement of Revenue Policy

Statement of Revenue Policy

CHARGING PHILOSOPHY

In accordance with s404 (1) of the *Local Government Act 1993*, Council provides the following details of its revenue policy that also incorporates the basis upon which the rates and charges will be made.

Rates and charges represent the process whereby Council recovers the cost of providing its services within the boundaries of the local government area. In general, Council follows a user-pays philosophy towards the provision of services. In the case of water, sewer and garbage services, price increases reflect the cost of providing these services. With ordinary land rates, the rate increase must not be above the limits set by IPART unless a special variation to general income has been approved.

The rates and charges levied by Council are a debt that is applied to the land and this debt becomes the responsibility of the current owner of the land. Any arrears that may not have been discharged by previous owners become the responsibility of the current owner.

The rates and charges set out in this revenue policy are designed to provide the net source of funds after allowing for loans, contributions and government grants for the programs and initiatives identified in the operational plan. The detailed outline of the income and expenditure of Council is set out in the 2022/23 budget which is contained in this plan.

GOODS & SERVICES TAX (GST)

Ordinary rates, special rates, water charges, sewerage charges and domestic waste management charges are exempt from GST because of a determination by the federal treasurer. Where Council fees as advertised in the schedule of fees and charges within the operational plan are subject to GST, the relevant charges reflect a 10% GST component.

ORDINARY RATES

Ordinary rates are applied to properties based on independent valuations supplied to Council on all rateable properties within the LGA boundaries by the Valuer-General. The valuations used in the 2022/23 rating period have a base date of 1 July 2019.

For 2022/23 Council has adopted the 0.7% rate peg set by IPART. The total estimated income yield in 2022/23 from ordinary rates is \$3,652,740.31 as detailed in the following table

CATEGORY	SUB CATEGORY	AD VALOREM	MINIMUM CHARGE	YIELD
Residential	General	1.5389584	\$375.00	\$366,378.20
Residential	Rural	0.8354182	\$375.00	\$28,691.54
Business	Hillston	4.4135649	\$510.00	\$91,082.74
Business	Hillston / Main	4.7070740	\$510.00	\$92,495.64
Business	Goolgowi	4.2413273	\$510.00	\$12,100.35
Business	Villages	2.6672796	\$510.00	\$6,043.76
Business	Rural	2.4014892	\$510.00	\$52,173.13
Farmland	General	0.2324948	\$510.00	\$1,819,257.27
Farmland	West	0.2533923	\$510.00	\$22,063.55
Farmland	General 6A (3)	0.3176902	\$510.00	\$1,162,454.13
			ESTIMATED YIELD	\$3,652,740.31

STRUCTURE OF THE ORDINARY RATE

The rating provisions of the *Local Government Act 1993* allow Councils to base their ordinary rates on a system of minimum rates and/or base rates. Carrathool Shire Council has chosen to employ the system of minimum rates as a means of levying rates on all properties throughout the LGA. The scenarios outlined on the previous page uses this provision. In accordance with s497, the structure of a rate (whether an ordinary rate or a special rate) may, at a council's discretion, consist of:

- an ad valorem amount which may be subject to a minimum amount of the rate, or
- a base amount to which an ad valorem amount is added

The minimum rate is applied to all properties to ensure there is an equitable contribution for services where properties have a relatively low land valuation.

Council has adopted a system of ad valorem rates that will apply to each property valuation to develop a variable charge on each rate notice. The ad valorem charge is multiplied by the land valuation supplied by the Valuer-General to determine the ad valorem charge. The ad valorem amount of the rate is levied on the unimproved land value of all rateable land within each rating category.

RATEABLE LAND CATEGORIES

Categorisation of all rateable land in the council area has been undertaken in accordance with the requirements of chapter 15 of the *Local Government Act 1993*. Council has used the following categories of rateable land:

- Residential
- Farmland
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in the LGA. A sub-category may be determined for the category:

- Residential – according to whether the land is rural residential land or is within a centre of population
- Farmland – according to the intensity of the land use, the irrigation capacity of the land or economic factors affecting the land
- Business – according to a centre of activity

VALUATIONS

Council will be using valuations with a base date of 1 July 2019 for rating purposes in 2022/23. The valuations are based upon the unimproved land value only of the property and do not include any structures or other improvements.

Any appeal against the property valuations should be lodged with Valuation Services – Property NSW, PO Box 745, Bathurst, NSW, 2795. Requests for the posting or emailing of review kits can be made by phone on 1800 110 038. Online objection lodgement is also available at

www.valuergeneral.nsw.gov.au/landvalues/requestareview/howtolodgeanobjection

PENSION REBATES

In accordance with s575(3)(a) and s575(3)(b) of the *Local Government Act 1993*, Council provides a rate reduction of 50% of the amount of the rate levy as detailed below:

- combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate
- water availability charges levied up to a maximum rebate of \$87.50
- sewer charges levied up to a maximum rebate of \$87.50

Council funds 45% of the total concession granted, with 55% being funded by the NSW Government.

INTEREST ON OVERDUE RATES AND CHARGES

In accordance with s566 of the *Local Government Act 1993* Council charges interest on all rates and charges that remain unpaid after they become due and payable. Rates and charges become payable one month after the date of service of the rates notice unless a person elects to pay the rates and charges by instalments.

Where a person elects to pay by instalments, rates and charges become payable on the due date of the instalment. Interest will be calculated on a daily basis using the simple interest method. The rate of interest must not exceed the maximum rate specified by the Office of Local Government applicable for overdue general rates. In 2021/22 Council adopted the maximum rate of 6%. Historically the maximum rate has been adopted annually by Council.

ANNUAL CHARGES

In accordance with s501(1) of the *Local Government Act 1993* Council proposes to make and levy an annual charge for the following services:

- Water Supply Services
- Sewerage Services
- Waste Management Services

Water Supply Services

All properties falling within the defined water supply boundaries are subject to compulsory water availability charges (s552(1)(b) *Local Government Act 1993*). The availability charge is based on the size of the meter connection and is shown on the annual rates notice. It is designed to cover some of the costs incurred by Council in providing and maintaining infrastructure such as reservoirs, pump stations and reticulation systems. Due to the fixed nature of the costs incurred by Council in operating the infrastructure, the availability charge applies to all properties able to connect to the system regardless of whether or not a connection is in place (where land is situated within 225 metres of a council water main).

The total estimated income yield in 2022/23 from the water availability charge is \$1,084,296. Detailed water access and water usage charges may be viewed in Council's Fees and Charges document.

In accordance with s566 of the *Local Government Act 1993* Council charges interest on all water supply service charges which remain unpaid after they become due and payable (see INTEREST ON OVERDUE RATES AND CHARGES section above).

Sewerage Services

All properties falling within the defined sewerage boundaries are subject to compulsory sewer availability charges (s552(3) *Local Government Act 1993*). The availability charge is based on residential and/or commercial property usage and is shown on the annual rates notice. It is designed to cover some of the costs incurred by Council in providing and maintaining infrastructure such as sewerage farms, pump stations, pressure sewers and mains. Due to the fixed nature of the costs incurred by Council in operating the infrastructure, the availability charge applies to all properties able to connect to the system regardless of whether or not a connection is in place (where land is situated within 75 metres of a council sewerage main).

The total estimated income yield in 2022/23 from the sewer availability charge is \$632,698. Detailed sewer charges may be viewed in Council's Fees and Charges document.

In accordance with s566 of the *Local Government Act 1993* Council charges interest on all sewerage service charges which remain unpaid after they become due and payable (see INTEREST ON OVERDUE RATES AND CHARGES section above).

Waste Management Services

S496 and s504 of the *Local Government Act 1993* provide that the domestic waste management services of the council must be financed by specific annual charges made and levied for that purpose alone. The Act prevents Council from applying ordinary rate income towards meeting the cost of domestic waste management services, nor can it use waste charge income for non-waste related functions.

The term 'domestic waste management service' relates to the services that comprise the periodic collection of waste, generated on domestic premises, from individual parcels of rateable land and the services associated with recycling activities to these properties.

The functions of domestic waste management services carried out by Council include, but are not limited to, the following:

- collection of domestic waste
- disposal and treatment of domestic waste
- recycling and waste minimisation activities associated with domestic waste collection and disposal

The domestic waste management charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck). In determining the annual domestic waste management charge, Council must include all expenditure that relates to the delivery of this service and may include provision for future requirements to allow for equalisation of pricing from year to year. This is considered a prudent approach as waste management is subject to changing industry regulation and cost and operational requirements that have a potential for significant variations in the future.

The total estimated income yield in 2022/23 from the domestic waste management charge is \$186,000. Detailed waste charges may be viewed in Council's Fees and Charges document.

BORROWINGS

Under the *Local Government Act 1993*, Council is required to include details of proposed borrowings in the financial period covered by this revenue policy.

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year. The borrowing of funds, if required, will be in accordance with Part 12 – Loans, s621-624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27 September 1993.

Council will not be sourcing loan funding for the 2022/23 financial year.

PRICING POLICY

Council will charge a range of fees in 2022/23 as detailed within the attached Schedule of Fees and Charges. The legislative basis for these fees may be found in s608 of the *Local Government Act 1993* which provides that Council may charge and recover an approved fee for any service it provides, including the following:

- supplying a service, product or commodity
- giving information
- providing a service in connection with the exercise of the council's regulatory functions including receiving an application for approval, granting an approval, undertaking an inspection and issuing a certificate

Under the principle of 'user pays', fees are introduced to offset the cost of service provision, or in the case of commercial activities, to realise a reasonable rate of return on assets employed by the council, in order to support the provision of services and to alleviate the burden that would otherwise be unfairly placed upon ratepayers.

Council has given due consideration to the following factors in determining the appropriate price for each fee:

- the cost of providing the service
- whether the goods or service are supplied on a commercial basis
- the importance of the service to the community
- the capacity of the user to pay
- the impact of the activity on public amenity
- competitive market prices
- prices dictated by legislation

Council discloses its pricing policy by showing a pricing code against each individual fee within the Schedule of Fees and Charges, as:

- **Statutory** – the price for goods/services is
- a statutory price set by government legislation
- **Full Cost Recovery** – the price is set to recover the total operating costs, both direct and indirect of providing the goods/services. Indirect costs are to include taxation equivalent payments (where applicable) in accordance with the principles of National Competition Policy
- **Partial Cost Recovery** – The price is set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods/services. The remainder of the costs are met from property rates and general-purpose income
- **Zero Cost Recovery** – Council absorbs the full cost of service delivery

- **Reference Price** – the price is set by reference to prices charged for similar goods/services by like councils or competitors

A goods and services tax (GST) is applicable to a number of goods and/or services supplied by Council. Goods and/or services that are subject to GST have been identified in the Schedule of Fees and Charges.

Some goods and/or services have been declared GST free or are excluded under Division 81 of the *Goods and Services Tax Act 1999*. Goods and/or services which are GST free or excluded from GST have been identified in the Schedule of Fees and Charges.

Accordingly, if a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased, but only to the extent of the GST.

WAIVING A FEE OR CHARGE

s610E of the *Local Government Act 1993* allows Council to waive payment of, or reduce, a fee if it is satisfied that the case falls within a category of hardship or any other category where Council has determined it may consider waiving payment or reducing a fee.

The following principles will be considered when applying any reduction or waiver of a fee or charge:

- compliance with statutory requirements
- fairness and consistency
- integrity
- equity and transparency
- commercial imperatives

Some fees or services are prescribed by legislation or are regulatory in nature and a fee waiver or reduction is not available in connection with those fees.

Council will directly, or through delegated authority, assess and make determinations on requests for reduction or waiver of fees in accordance with these principles.



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

Schedule of Fees & Charges

Pricing Codes

<u>CODE</u>	<u>SERVICE TYPE</u>	<u>FEE BASIS</u>
1.	<u>Public Good</u> – Service provides a broad community benefit. Inconceivable or impractical to charge for service on a user basis.	Zero Cost Recovery
2.	<u>Practical Constraint</u> – Service is a minor part of the overall operation of Council, or the potential for revenue collection is so minor as to be outweighed by the costs of collection.	Zero Cost Recovery
3.	<u>Shared Benefits</u> – Benefits from the provision of the service accrue to the community as a whole as well as individual users (Community Service Obligation).	Partial Cost Recovery
4.	<u>Stimulus</u> – A stimulus to the demand for the service is required. In the short term, part of the cost of the service is to be recovered.	Partial Cost Recovery
5.	<u>Evasion</u> – Charging prices to recover full cost may result in widespread evasion.	Partial Cost Recovery
6.	<u>Equity</u> – The service is targeted to low income users.	Partial Cost Recovery
7.	<u>Economic</u> – Service promoted or encourages local economic activity.	Full Cost Recovery
8.	<u>Private Good</u> – Service benefits particular users and provides a contribution to their individual income, welfare or profits without any broader benefits to the community.	Full Cost Recovery
9.	<u>Monopoly</u> – Council has a monopoly over the provision of the service and there is minimal or no competition.	Full Cost Recovery
10.	<u>Developmental</u> – Fee set will enable Council to develop and maintain a service.	Full Cost Recovery
11.	<u>Contribution</u> – Charges levied to compensate community for an increase in demand for service or facilities as a consequence of a development proposal.	Full Cost Recovery
12.	<u>Regulatory – Non-fixed</u> – Fee charged to cover cost incurred by legislative requirements where no community service obligation exists.	Full Cost Recovery
13.	<u>Regulatory – Fixed</u> – Fee fixed by legislation.	Statutory
14.	<u>Market</u> – Service provided is in competition with that provided by another council or agency (private or public) and there is pressure to set a price which will attract adequate usage of the service.	Reference Pricing
15.	<u>In-House</u> – Service provided predominately for Council use but sale to external markets will defray costs.	Reference Pricing
16.	<u>Entrepreneurial</u> – The service is a profit-making activity and the price paid by users pricing should recover an amount greater than the full cost of providing that service.	Rate of Return
17.	<u>Penalty</u> – Fee charged is greater than the cost of the service to act as a pricing disincentive.	Rate of Return

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
ADMINISTRATIVE SERVICES				
<u>BINDING OF DOCUMENTS</u>				
Per Document	8	Y	6.00	6.00
Sending Overseas plus charges as below	8	Y	5.50	5.50
Send (per A4 Sheet) - First Page	8	Y	2.00	2.00
- Each Page Thereafter	8	Y	1.00	1.00
Receive (per A4 Sheet) - First Page	8	Y	1.00	1.00
- Each Page Thereafter	8	Y	0.50	0.50
<u>PHOTOCOPY CHARGES - GOOLGOWI & HILLSTON DISTRICT OFFICES</u>				
NB The following photocopy charges generally relate to single page small scale documents.				
Black and white A4 copy	8	Y	0.30	0.30
Black and white A4 bulk rate (over 20 sheets) incl Charitable Organisations	8	Y	0.15	0.15
Black and white A3	8	Y	0.50	0.50
Black and white A3 Bulk rate (over 20 sheets) incl Charitable Organisations	8	Y	0.25	0.25
Colour A4	8	Y	1.20	1.20
Colour A4 Bulk rate (over 20 sheets) incl Charitable Organisations	8	Y	0.60	0.60
Colour A3	8	Y	2.50	2.50
Colour A3 Bulk rate (over 20 sheets) incl Charitable Organisations	8	Y	1.20	1.20
Scan + Email Charges	8	Y	2.00	2.00
<u>PHOTOCOPYING OF LARGER AND/OR SPECIAL RUN ARTICLES</u>				
The photocopy charges set out above will apply. However where collating, stapling etc may apply, a written request is required and the cost of collating etc will be based upon estimated staff time involved and the works must be pre-paid before photocopying commences.				
<u>LAMINATING CHARGES - GOOLGOWI OFFICE</u>				
Per credit card size	8	Y	2.00	2.00
per A4 size	8	Y	3.00	3.00
per A3 size	8	Y	6.00	6.00
<u>PLAN PRINTING (SHIRE ROADS MAPS)</u>				
A0 per sheet	8	Y	14.00	14.00
A1 per sheet	8	Y	7.00	7.00
<u>HIRE OF COUNCIL CHAMBERS - GOOLGOWI</u>				
Day	3	Y	80.00	80.00
Half Day	3	Y	40.00	40.00
Night	3	Y	80.00	80.00
<u>HIRE OF OLD COUNCIL CHAMBERS GOOLGOWI</u>				
Day	3	Y	NEW	80.00
Half Day	3	Y	NEW	40.00
Night	3	Y	NEW	80.00
<u>HIRE OF COUNCIL CHAMBERS - HILLSTON</u>				
Day	3	Y	100.00	100.00
Half Day	3	Y	50.00	50.00
Night	3	Y	100.00	100.00
<u>HIRE OF HILLSTON STREET STALL</u>				
Day	3	Y	15.00	15.00
<u>STREET TRADER ANNUAL FEE</u>				
Annual	3	Y	150.00	150.00
<u>HIRE OF GOOLGOWI PRESCHOOL BUILDING</u>				
This annual cost will be divided between the groups using the facility proportioned to their usage. Consumables <u>NOT</u> supplied by Council.	3	Y	1,400.00	1,400.00

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
LIBRARY SERVICES				
<u>LIBRARY CHARGES (APPLICABLE TO NON-RESIDENTS)</u>				
Non refundable charge (maximum 3 items)	3	Y	20.00	20.00
Replacement or repair of lost or damaged books or other collection items	8	Y	Cost of item	Cost of item
Inter Library Loans - State Library of NSW	3	Y	5.00	5.00
Inter Library Loans - University Library/Others	3	Y	20.00	20.00
Inter Library Loans - On Cost from Regional Library	3	Y	15.00	15.00
<u>PHOTOCOPY CHARGES - HILLSTON LIBRARY</u>				
NB The following photocopy charges generally relate to single page to small scale documents.				
Black and white A4	8	Y	0.30	0.30
Black and white A4 Bulk rate (20+ copies) incl Charitable Organisations	8	Y	0.15	0.15
Black and white A3	8	Y	0.50	0.50
Black and white A3 Bulk rate (20+ copies) incl Charitable Organisations	8	Y	0.30	0.30
Colour A4	8	Y	1.00	1.00
Colour A4 Bulk rate (20+ copies) incl Charitable Organisations	8	Y	0.50	0.50
Colour A3	8	Y	2.00	2.00
Colour A3 Bulk rate (20+ duplicate copies) incl Charitable Organisations	8	Y	1.00	1.00
Scanning to email	8	Y	2.00	2.00
Printing A4 from computers/devices/USB/email per page Black and White	8	Y	0.50	0.50
Printing A3 from computers/devices/USB/email per page Black and White	8	Y	1.00	1.00
Printing A4 from computers/devices/USB/email per page Colour	8	Y	1.00	1.00
Printing A3 from computers/devices/USB/email per page Colour	8	Y	2.00	2.00
<u>PHOTOCOPYING OF LARGER AND/OR SPECIAL RUN ARTICLES</u>				
The photocopy charges set out above will apply. However where collating, stapling etc may apply a written request is required and the cost of collating etc will be based upon estimated staff time involved and the works pre-paid before photocopying commences.				
<u>FAX CHARGES</u>				
Sending Overseas plus charges as below	8	Y	5.50	5.50
Send (per A4 Sheet) - First Page	8	Y	2.00	2.00
- Each Page Thereafter	8	Y	1.00	1.00
Receive (per A4 Sheet) - First Page	8	Y	1.00	1.00
- Each Page Thereafter	8	Y	0.50	0.50
<u>LAMINATING</u>				
Credit card size	8	Y	2.00	2.00
A4 size	8	Y	3.00	3.00
A3 size	8	Y	6.00	6.00
<u>COMPUTER/INTERNET CHARGES</u>				
Hire - (1/2 hr maximum in case more users waiting)	1	Y	3.00	3.00
Scanning per document (up to 8 pages)	8	Y	3.00	3.00
Library Public Access Computers Social Media Surfing the Net	1	Y	2.00	2.00
Library Public Access Computers Study Purposes	1	N	Free	Free
WiFi - 1 Hour 300 MB Download Limit	1	N	Free	Free
Disc Polishing Repairs	8	Y	4.00	4.00
<u>RURAL TRANSACTION CENTRE (RTC) - HILLSTON LIBRARY</u>				
Hire Meeting Room (Non Commercial)	3	Y	40.00 full day	40.00 full day
	3	Y	20.00 half day	20.00 half day
Hire Meeting Room (Commercial)	3	Y	60.00 full day	60.00 full day
	3	Y	30.00 half day	30.00 half day
Evening Hire	3	Y	55.00	55.00
Crockery Fee Cutlery Hire	3	Y	10.00	10.00
Crockery/cutlery hire if needs washing up by Library Staff	3	Y	25.00	25.00
Data Projector	3	Y	30.00/day	30.00/day
Hire of RTC Office - Daily Rate	3	Y	35.00/day	35.00/day
Hire of RTC Office - Weekly Rate	3	Y	170.00/week	170.00/week

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
CARAVAN PARKS				
<u>HILLSTON CARAVAN PARK- SITE FEES</u>				
<i>(Fees are for 2 adults per night)</i>				
Unpowered Sites	7	Y	23.00	25.00
Powered Sites	7	Y	30.00	32.00
Additional adult per night	7	Y	5.00	10.00
Child per night	7		NEW	5.00
CMCA Members discount on powered & unpowered sites/ CMCA Pensioner/ Senior Card Holders	7	Y	10.00%	10.00%
Weekly rate – based on 7 days	7	Y	daily x 7	daily x 7
Weekly rate after 4 weeks continuous stay	7	Y	daily x 6	daily x 6
<u>HILLSTON CARAVAN PARK - CABIN FEES</u>				
<i>(Fees are for 2 adults per night)</i>				
- Deluxe Cabins (4 Person Max)	7	Y	120.00/night +8.00/extra person	125.00/night +10.00/extra person
- New Cabins (4 Person Max)	7	Y	110.00/night +8.00/extra person	115.00/night +10.00/extra person
- Cabins(4 Person Max)	7	Y	85.00/night +6.00/extra person	90.00/night +10.00/extra person
- Long Term Cabins (4 Person Max)	7	Y	290.00/week + 12.50 extra person	295.00/week +15.00/extra person
Security deposit cabins only	7	Y	200.00	200.00
Note: Deposits - refundable upon leaving without cabin damage or stolen items				
<u>HILLSTON CARAVAN PARK - MISCELLANEOUS</u>				
Shower per person	7	Y	3.00	4.00
Linen Pack	7	Y	25.00	25.00
Early check in / late check out	7	Y	NEW	40.00
Cancellation	7	Y	NEW	Equivalent nightly rate
No-show	7	Y	NEW	Full cost of booking
Vacant van without power in park area, per day	7	Y	18.00	20.00
<u>GOOLGOWI & RANKINS SPRINGS CARAVAN PARKS</u>				
<i>(Fees are for 2 adults per night)</i>				
Unpowered Sites	7	Y	20.00	25.00
Powered Sites	7	Y	27.00	32.00
Additional adult per night	7	Y	5.00	10.00
Child per night	7	Y	NEW	5.00
CMCA Members 10% discount on powered & unpowered sites/ CMCA Pensioner/ Senior Card Holders	7	Y	10.00%	10.00%
Weekly rate	7	Y	daily x 7	daily x 7
Weekly rate after 4 weeks continuous stay	7	Y	daily x 6	daily x 6
SWIMMING POOLS				
<u>GOOLGOWI ENTRY FEES</u>				
Season Ticket - Family (incl. Child up to 18 yrs & full time student)	3	Y	140.00	140.00
Season Ticket - Single	3	Y	70.00	70.00
Entry Fee - Over 13 years	3	Y	3.50	3.50
2 to 13 years	3	Y	2.50	2.50
Under 2 years	2		Free	Free
Seniors (over 55 years) and non swimmers	3	Y	2.00	2.00
<u>HILLSTON ENTRY FEES</u>				
Season Ticket - Family (incl. Child up to 18 yrs & full time student)	3	Y	140.00	140.00
Season Ticket - Single	3	Y	70.00	70.00
Entry Fee - Over 13 years	3	Y	3.50	3.50
Entry Fee - 2 to 13 years	3	Y	2.50	2.50
Entry Fee - Under 2 years	2		Free	Free
Entry Fee - Seniors (over 55 yrs) and non swimmers	3	Y	2.00	2.00
<u>PRIVATE POOL HIRE</u>				
Deposit (refundable upon the facility and fittings being left clean and undamaged)	3	Y	200.00	200.00
Hire per hour including Lifeguard	3	Y	80.00	80.00
Hire per hour with Lifeguard provided by hirer	3	Y	35.00	35.00
Private Functions: Any private function e.g. party which is to be held out of normal operating hours must be booked through Council.			At market price	At market price
Alcohol Free Areas: Hillston and Goolgowi pool areas There is STRICTLY NO GLASS.				

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
CEMETERIES				
HILLSTON CEMETERY				
Land for grave, 1.2m x 2.4m under right of burial	3	Y	150.00	150.00
Burial of indigent person under instructions from Institutions etc.				
Normal interment fee, subject to such reductions as Council may authorise in a particular case				
Placing of ashes in crematorium wall (including standard niche plate)	3	Y	280.00	280.00
First interment (includes grave plot)	3	Y	700.00	700.00
Second interment (includes re-opening grave)	3	Y	400.00	400.00
Garden Memorial (includes standard plate)	3	Y	400.00	400.00
Garden memorial special plaques (provided by family)	3	Y	230.00	230.00
Cremated remains - placed in existing grave	3	Y	170.00	170.00
GOOLGOWI/HILLSTON/RANKINS SPRINGS LAWN CEMETERIES				
Land for each grave, first interment providing and fixing in concrete of inscribed bronze plaque and perpetual maintenance.	3	Y	1,800.00	1,800.00
NB: Includes standard nickel plate. If "special plate" is required additional fee based upon difference in cost of standard to special plate will apply.				
Re-opening of grave for second interment + additional information on bronze plaque.	3	Y	900.00	900.00
NB: Includes standard nickel plate. If "special plate" is required additional fee based upon difference in cost of standard to special plate will apply.				
Saturday Burial Additional Charge	3	Y	412.00	412.00
Sunday/Public Holiday Burial Additional Charge	9	Y	Full Cost Recovery	Full Cost Recovery
Photos colour -additional cost	9	Y	at cost	at cost
MERRIWAGGA/GUNBAR CEMETERIES				
Grave Digging – Merriwagga/Gunbar	3	Y	750.00	1,000.00
RATES/VARIOUS STATUTORY/OTHER REPORTS				
INTEREST OVERDUE RATES & CHARGES (MAXIMUM RATE IS SET BY THE OFFICE OF LOCAL GOVERNMENT)				
Overdue Rates/Charges	13	N	6%	6%
Consumption/Excess Water	13	N	6%	6%
Private Works, Leases Etc	13	N	6%	6%
CERTIFICATES (STATUTORY FEES)				
Under Section 603 Local Government Act	13	N	85.00	90.00
Under Section 608 Local Government Act (Info On Outstanding Notices)	13	N	85.00	90.00
Urgent Request for 603 Certificate Fee	12	N	31.00	35.00
SUPPLY OF INFORMATION				
Annual Report (per copy)	3	Y	45.00	45.00
GIPPA/Privacy Act Request (per application)	13	N	30.00	30.00
Per hour after the first hour	8	N	30.00	30.00
GIPPA/PIPPA Request for internal review	13	N	45.00	45.00
Water Supply Agreement	3	Y	45.00	45.00
ADMINISTRATION CHARGES				
Dishonoured Cheque Administration Fee (including bank charges)	12	Y	55.00	55.00

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
ANIMAL CONTROL				
<u>DOG/CAT REGISTRATION</u>				
Microchipping fee	14	Y	35.00	35.00
Fee for Dog Collar for Barking Dogs (per week)	13	Y	50.00	50.00
Deposit for Dog Collar	13	Y	50.00	50.00
<u>LIFETIME - COMPANION ANIMALS ACT - STATUTORY FEES</u>				
Desexed animal (dog)	13	N	58.00	69.00
Desexed animal (cat)	13	N		59.00
Registered Breeder	13	N	58.00	69.00
Desexed animal - Pensioner Owners	13	N	25.00	29.00
Non desexed animal	13	N	210.00	234.00
Desexed animal pound/shelter	13	N	29.00	0.00
Non desexed animal under 6 months - if the animal is not desexed by the desexing age an additional fee of \$152 is applicable.	13	N	58.00	69.00
Late Fee - if the registration fee has not been paid 28 days after the date on which the animal is required to be registered.	13	N	16.00	19.00
Assistance animals are required to be microchipped and registered but there is no registration fee	13	N	Free	Free
Working dogs are not required to be microchipped and registered but it is recommended for the protection of the dog.	13	N	Exempt	Exempt
Greyhounds registered with the Greyhound Racing Authority Act 1985 are not required to be microchipped and registered but it is recommended for the protection of the dog.	13	N	Exempt	Exempt
<u>ANNUAL PERMIT CATEGORY</u>				
Cat not desexed by four months of age	13	N		85.00
Dangerous dog / Restricted dog	13	N		206.00
<u>POUND FEES</u>				
Surrender fee	13	N	170.00	170.00
Sustenance for Impounded animals, each day - Dogs	13	N	22.00	22.00
Sustenance for Impounded animals, each day - Other Animals	13	N	20.00	20.00
<u>Release Fees</u>				
Dogs & Cats	13	N	30.00	30.00
If impounded twice within 12 months	13	N	50.00	50.00
Third release within 12 months	13	N	140.00	140.00
Fourth release within 12 months	13	N	200.00	200.00
Subsequent releases thereafter	13	N	250.00	250.00
Plus microchip and registration fee if animal is not registered	13	N	0.00	0.00
Horse and cattle, per day	13	N	70.00	70.00
Sheep, goats and small animals - per day	13	N	30.00	30.00
Bulls and Stallions	13	N	80.00	80.00
Goats and Pigs	13	N	50.00	50.00

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
WASTE MANAGEMENT				
<u>WASTE MANAGEMENT (INCORPORATED IN RATES NOTICE)</u>				
Tipping Charge - Rural and Urban	12	N	185.00	185.00
Garbage collection charge	9	N	203.00	203.00
Garbage collection charge per extra service	9	N	135.00	135.00
<u>RESIDENTS - GARBAGE DEPOT FEES & CHARGES</u>				
Tipping Charge included in Rate Notice				
Disposal of Car tyres - New Charge as from July 2012	9	N	15.00	15.00
Disposal of Truck tyres - New Charge as from July 2012	9	N	40.00	40.00
<u>NON RESIDENTS - GARBAGE DEPOPT FEES & CHARGES</u>				
Car, Utilities, Station Wagons, Box Trailers	9	Y	20.00	20.00
Tandem Trailers, Small Trucks	9	Y	40.00	40.00
Large Trucks	9	Y	70 per m3	70 per m3
Semi Trailers, Rigid Truck & Trailer Combination	9	Y	70 per m3	70 per m3
Green Waste (uncontaminated)	9	Y	15 per m3	15 per m3
Tyres - Car	9	Y	10.00	15.00
Tyres - Truck	9	Y	25.00	40.00
<u>GARBAGE BINS (240L)</u>				
Complete Bin	9	Y	77.00	77.00
Wheels (each)	9	Y	10.00	10.00
Axle	9	Y	10.00	10.00
Lid	9	Y	15.00	15.00
Hinge	9	Y	5.00	5.00
<u>ASBESTOS WASTE - HILLSTON TIP</u>				
Bonded Asbestos Wrapped in accordance with Dept. Environment & Conservation	12	Y	165.00 per m3	165.00 per m3
Minimum Charge	12	Y	165.00	165.00
<u>TRUCK WASH CHARGES</u>				
Hillston Truck Wash				
Usage per minute	8	Y	0.40	0.40
with minimum fee	8		2.50	2.50
Additional Key (each)	8	Y	50.00	50.00
<u>GOOLGOWI TRUCK/CAR WASH</u>				
Minimum time charge 1/2 hour	8	Y	15.00	15.00
With operator per half hour	8	Y	40.00	40.00
Steam Cleaner (Min. half hour)	8	Y	40.00	40.00

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
PLANNING & BUILDING CONTROL				
<u>COMPLYING DEVELOPMENTS</u>				
Not exceeding \$5,000 in value	14	Y	260.00	260.00
\$5,001 - \$ 20,000 in value	14	Y	330.00	330.00
>\$ 20,000 - \$50,000 in value	14	Y	400.00	400.00
>\$ 50,000 - \$100,000 in value	14	Y	480.00	480.00
\$100,001 - \$250,000 in value	14	Y	650.00 plus an additional 4.00 for each 1,000 (or part of) by which the estimated cost exceeds 100,000	650.00 plus an additional 4.00 for each 1,000 (or part of) by which the estimated cost exceeds 100,000
\$250,001 - \$500,000 in value	14	Y	1,350.00 plus an additional 3.00 for each 1,000 (or part of) by which the estimated cost exceeds 250,000	1,350.00 plus an additional 3.00 for each 1,000 (or part of) by which the estimated cost exceeds 250,000
More than \$500,001 in value	14	Y	2,230.00 plus an additional 2.00 for each 1,000 (or part of) by which the estimated cost exceeds 500,000	2,230.00 plus an additional 2.00 for each 1,000 (or part of) by which the estimated cost exceeds 500,000
<u>DEVELOPMENT APPLICATION FEES - STATUTORY CHARGES</u>				
Up to \$5000 in value	13	N	110.00	129.00
\$5,001 - \$50,000 in value	13	N	170 plus an additional 3.00 for each 1,000 (or part of) by which the estimated cost exceeds 5,001	198 plus an additional 3.00 for each 1,000 (or part of) by which the estimated cost exceeds 5,001
\$50,001 - \$250,000 in value	13	N	352 plus an additional 3.64 for each 1,000 (or part of) by which the estimated cost exceeds 50,000	412 plus an additional 3.64 for each 1,000 (or part of) by which the estimated cost exceeds 50,000
\$250,001 - \$500,000 in value	13	N	1,160 plus an additional 2.34 for each 1,000 (or part of) by which the estimated cost exceeds 250,000	1,356 plus an additional 2.34 for each 1,000 (or part of) by which the estimated cost exceeds 250,000
\$500,001 - \$1,000,000 in value	13	N	1,745 plus an additional 1.64 for each 1,000 (or part of) by which the estimated cost exceeds 500,000	2,041 plus an additional 1.64 for each 1,000 (or part of) by which the estimated cost exceeds 500,000
1,000,001 - \$10,000,000 in value	13	N	2,615 plus an additional 1.44 for each 1,000 (or part of) by which the estimated cost exceeds 1,000,000	3,058 plus an additional 1.44 for each 1,000 (or part of) by which the estimated cost exceeds 1,000,000
More than \$10,000,000 in value	13	N	15,875 plus an additional 1.19 for each 1,000 (or part of) by which the estimated cost exceeds 10,000,000	18,565 plus an additional 1.19 for each 1,000 (or part of) by which the estimated cost exceeds 10,000,000

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
DEVELOPMENT APPLICATION FEES - STATUTORY CHARGES (CONT)				
Dwelling Houses up to \$100,000 - estimated cost of construction	13	N	455.00	532.00
Dwelling Houses over \$100,000 - Estimated cost of construction	13	N	As per scale of fees for Development Applications as listed above	As per scale of fees for Development Applications as listed above
Development not involving the erection of a building/carrying out of work/subdivision (Sec 250 EP&A Regulations)	13	N	285.00	333.00
DA notification of Change of use - No structural change or planning approval required	13	N	105.00	105.00
Application for subdivision - new road	13	N	665 plus 65 for each additional lot	777 plus 65 for each additional lot
Application for subdivision - no new road	13	N	330 plus 53 for each additional lot	386 plus 53 for each additional lot
Application for subdivision - strata	13	N	330 plus 65 for each additional lot	386 plus 65 for each additional lot
Designated development less than \$250,000 in value	13	N	Normal DA Fees + 920 + 2,000 advertising fee	Normal DA Fees + 920 + 2,000 advertising fee
Designated development \$250,001 - \$500,000	13	N	Normal DA Fees + 920 + 2,000 advertising fee	Normal DA Fees + 1,076 + 2,596 advertising fee
Designated development \$500,001 - \$1,000,000	13	N	Normal DA Fees + 920 + 2,000 advertising fee	Normal DA Fees + 1,076 + 2,596 advertising fee
Designated Development >\$1,000,001	13	N	Normal DA Fees + 920 + 2,000 advertising fee	Normal DA Fees + 1,076 + 2,596 advertising fee
Development by Crown	13	N	Normal DA Fees as per Page 1	Normal DA Fees as per Page 1
Integrated approvals - fee for concurring authority - not council charge	13	N	320.00	374.00
Integrated approvals - fee for Administration	13	N	140.00	164.00
BAL Risk Assessment Certificate (assessment/certification of bush fire risk category)	13	Y	250.00	250.00
NOTE - All other applicable fees to be charged at the maximum charge specified in Part 15 Environmental Planning and Assessment Regulation 2000.				

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
MODIFY DEVELOPMENT CONSENT				
4.55(1) - minor error	13	N	71.00	83.00
4.55(1A) - minimal environmental impact	13	N	645 or 50% of the original fee -which ever is less	754 or 50% of the original fee -whichever is less
4.55(2) - Other	13	N	See Regulation	See Regulation
up to \$5,000 in value	13	N	55.00	64.00
\$5,001 - \$ 250,000 in value	13	N	85 plus an additional 1.50 for each 1,000 (or part of) of the estimated cost.	99 plus an additional 1.50 for each 1,000 (or part of) of the estimated cost.
\$250,001 - \$500,000 in value	13	N	500 plus an additional 0.85 for each 1,000 (or part of) by which the estimated cost exceeds 250,000.	585 plus an additional 0.85 for each 1,000 (or part of) by which the estimated cost exceeds 250,000.
\$500,001 - \$1,000,000 in value	13	N	712 plus an additional 0.50 for each 1,000 (or part of) by which the estimated cost exceeds 500,000.	833 plus an additional 0.50 for each 1,000 (or part of) by which the estimated cost exceeds 500,000.
\$1,000,001 - \$10,000,000 in value	13	N	987 plus an additional 0.40 for each 1,000 (or part of) by which the estimated cost exceeds 1,000,000	1,154 plus an additional 0.40 for each 1,000 (or part of) by which the estimated cost exceeds 1,000,000
More than \$10,000,000 in value	13	N	4,737 plus an additional 0.27 for each 1,000 (or part of) by which the estimated cost exceeds 10,000,000	5,540 plus an additional 0.27 for each 1,000 (or part of) by which the estimated cost exceeds 10,000,000
Dwelling house less than \$100,000 (Sec 247 EP&A Regs)	13	N	455.00	222.00
Section 8.2 Review of Determination (DA)	13	N	See clause 257 of Planning Regulation	See clause 257 of Planning Regulation
CONTRIBUTIONS - PROVISION OR IMPROVEMENT OF AMENITIES/SERVICES				
<i>The maximum percentage of the proposed cost of carrying out development that may be imposed by a levy under section 7.12 of the Act</i>				
Single dwellings or development solely for residential ancillary use	11	N	\$0.00	0.00
Up to and including \$100,000	11	N	\$0.00	0.00
\$100,001 - \$200,000 (percentage of overall cost)	11	N	11%	1%
> \$200,000 (percentage of overall cost)	11	N	1%	1%
CONSTRUCTION CERTIFICATE				
up to \$5,000 in value	14	Y	210.00	210.00
\$5,001 - \$ 100,000 in value	14	Y	360 plus 0.50% of balance in excess of 5,000	360 plus 0.50% of balance in excess of 5,000
\$100,001 - \$250,000 in value	14	Y	670 plus 0.40% of balance in excess of 100,000	670 plus 0.40% of balance in excess of 100,000
\$250,000 - \$1,000,000 in value	14	Y	1,130 plus 0.30% of balance in excess of 250,000	1,130 plus 0.30% of balance in excess of 250,000
\$1,000,001 - \$5,000,000 in value	14	Y	1,960 plus 0.25% of balance in excess of 1,000,000	1,960 plus 0.25% of balance in excess of 1,000,000
More than \$5,000,001 in value	14	Y	Price on application	Price on application
SECTION 68 LGA				
Manufactured Home Approval	13	N	350.00	350.00
Sewer connection - town	13	N	170.00	170.00
Application to Install septic (OSSMS)	13	N	369.00	369.00
Approval to Operate	13	N	168.00	168.00

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
COMPLIANCE CERTIFICATE (INSPECTIONS)				
New Dwellings - up to 6 inspections	14	Y	800.00	800.00
Alterations/additions to dwellings - up to 5 inspections	14	Y	650.00	650.00
Pools/Garage/Sheds/Carports - up to 2 inspections	14	Y	200.00	200.00
Commercial/Industrial - up to 8 inspections	14	Y	800.00	800.00
Alterations/additions to Commercial/Industrial - up to 6 inspections	14	Y	600.00	600.00
Additional Inspections	14	Y	150.00	150.00
UPSS Inspections (underground petrol tanks)	14	y	200.00	200.00
Occupation Certificate	14	Y	150.00	150.00
Completion Certificate - Manufactured Homes	14	Y	150.00	150.00
SUBDIVISION CERTIFICATE				
Certificate - no construction	14	Y	155.00	155.00
Certificate - with construction	14	Y	200.00	200.00
ADMINISTRATION				
Advertising fee for developments (per advertisement)	14	Y	300.00	300.00
Bond/Bank guarantee - relocated second-hand dwellings	13	N	5,000.00	5,000.00
Search of historical building records (per hour) - 2 yrs old or more	13	N	100.00	100.00
Work Inspections (Shops & Industries Act)	13	N	110.00	110.00
Application to vary building alignment (including SEPP 1 objection or any request to vary a Council policy requiring a report to Council)	13	N	400.00	400.00
Bond/Bank guarantee - compliance with consent conditions	13	N	2,000.00	2,000.00
Planning meetings - pre-lodgement advice (per hour)	13	Y	150.00	1,510.00
Planning property inquiry fee (per hour)	13	Y	70.00	70.00
BUILDING CERTIFICATES				
Class 1 or 10 Building (per dwelling/building on the allotment)	13	N	250.00	250.00
All other buildings not exceeding 200m2 floor area	13	N	250.00	250.00
All other buildings between 200 - 2,000m2 floor area	13	N	250 plus 0.50 per sq metre of balance in excess of 200 sq metres	250 plus 0.50 per sq metre of balance in excess of 200 sq metres
All other buildings exceeding 2,000m2 floor area	13	N	1,165 plus 0.075 per sq metre of balance in excess of 2000 sq metres	1,165 plus 0.075 per sq metre of balance in excess of 2000 sq metres
Application that relates to part of a building or does not have floor area	13	N	250.00	250.00
Additional Inspection Fee	13	Y	90.00	150.00
Copy of existing building certificate	13	N	13.00	15.00
STATE LEVIES				
Long Service Leave Levy - greater than \$25,000	13	Y	0.35% of estimated cost	0.35% of estimated cost
Planning Levy for DA over \$50,000	13	Y	0.64 per 1,000 value	0.64 per 1,000 value

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
AMUSEMENT/ENTERTAINMENT DEVICE APPROVALS				
Application fee for temporary Structure (Circus/Side Show Tents) for entertainments - includes inspection of structure	14	Y	160.00	160.00
SWIMMING POOL INSPECTION FEES				
First Swimming Pool Inspection	13	N	150.00	200.00
Re-Inspection resulting from first inspection	13	N	100.00	150.00
Registration Fee	13	N	10.00	15.00
SOLID FUEL HEATER				
Application & Inspection on completion/certificate - solid fuel heater	14	Y	115.00	150.00
APPROVAL & INSPECTION FEES				
Hairdresser inspection fee	14	Y	100.00	150.00
Public health inspection fee	14	Y	100.00	150.00
Food Premises Inspection fee	13	N	200.00	200.00
<i>Food premises Annual Administration Charge</i>				
Up to and including 5 handlers	13	N	110.00	120.00
More than 5 but not more than 50 handlers	13	N	150.00	160.00
More than 50 handlers	13	N	200.00	210.00
Issuing Improvement notice (Include the cost of 1 re-inspection)	14	N	330.00	340.00
PLANNING CERTIFICATES				
Section 10.7 (2)	13	N	53.00	53.00
Section 10.7 (5)	13	N	80.00	80.00
Sewerage/Drainage Diagram	14	N	26.00	26.00
Certificate under 735A LGA	14	N	65.00	65.00
Biosecurity Certificate (cf Noxious Weeds)	13	N	200.00	200.00
ENVIRONMENTAL MONITORING INSPECTION FEE				
Piggeries - over 25 sows	14	N	150.00	150.00
Poultry - over 100 birds	14	N	400.00	400.00
Cattle Feed Lots - 50 - 1000 head	14	N	150.00	150.00
Cattle Feed Lots - 1001 - 5000 head	14	N	300.00	300.00
Cattle Feed Lots - 5001 - 15000 head	14	N	400.00	400.00
LOCAL APPROVALS				
Renewal	14	N	100.00	100.00
Fire safety statement admin fee	14	N	100.00	100.00
Street Trading - use of Council Street and parks by outside vendor	14	N	100.00	100.00
Granting of approvals not covered elsewhere	14	N	100.00	100.00

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
HILLSTON MULTI SERVICE OUTLET				
COMMUNITY TRANSPORT				
All trips based on return trip same day.				
Carers for HEALTH transport are charged 50% of the stated fee.				
SOCIAL GROUP - Griffith	6	Y	20.00	10.00
SOCIAL GROUP - Hillston Local	6	Y	10.00	5.00
HEALTH - Goolgowi to Griffith (per person)	6	Y	21.00	15.00
GENERAL - Goolgowi to Griffith (per person)	6	Y	35.00	25.00
STANDBY - Goolgowi to Griffith (per person)	6	Y	NEW	15.00
HEALTH - Goolgowi to Wagga Wagga (per person)	6	Y	51.00	40.00
STANDBY - Goolgowi to Wagga Wagga (per person)	6	Y	NEW	40.00
HEALTH - Hillston Local (per person)	6	Y	10.00	5.00
GENERAL - Hillston Local (per person)	6	Y	15.00	5.00
GENERAL - Hillston to Merriwagga (per person)	6	Y	35.00	25.00
GENERAL - Hillston to Goolgowi (per person)	6	Y	40.00	25.00
HEALTH - Hillston to Griffith (per person)	6	Y	30.00	20.00
GENERAL - Hillston to Griffith (per person)	6	Y	45.00	30.00
STANDBY - Hillston to Griffith (per person)	6	Y	NEW	20.00
HEALTH - Hillston to Wagga Wagga (per person)	6	Y	70.00	60.00
STANDBY - Hillston to Wagga Wagga (per person)	6	Y	NEW	60.00
HEALTH - Merriwagga to Griffith (per person)	6	Y	25.00	15.00
GENERAL - Merriwagga to Griffith (per person)	6	Y	40.00	25.00
STANDBY - Merriwagga to Griffith (per person)	6	Y	NEW	15.00
HEALTH - Merriwagga to Wagga Wagga (per person)	6	Y	55.00	45.00
STANDBY - Merriwagga to Wagga Wagga (per person)	6	Y	NEW	45.00
HEALTH - Rankins Springs to Griffith (per person)	6	Y	50.00	15.00
HEALTH - Rankins Springs to Wagga Wagga (per person)	6	Y	90.00	40.00
NON-EMERGENCY HEALTH RELATED TRANSPORT (NEHRT)				
Client Contribution	14	Y	NEW	30.00
Travel - per km	14	Y	NEW	0.75
COMMONWEALTH HOME SUPPORT PROGRAM				
Domestic Assistance/Personal Care (Weekday) - per hour	6	Y	16.00	14.00
Personal Care/Domestic Assistance (Saturday) - per hour (min 1 hour)	6	Y	21.00	19.00
Personal Care/Domestic Assistance (Sunday) - per hour (min 1 hour)	6	Y	30.00	28.00
Home Modifications - Major (one per annum)	6	Y	70% of total costs	70% of total costs
Home Modifications - Minor (one per annum)	6	Y	200.00	200.00
Home Maintenance (Lawns) Hillston - per hour (min 1 hour)	6	Y	15.00	15.00
Home Maintenance (Lawns) Merriwagga - per hour (min 1 hour)	6	Y	16.00	16.00
Home Maintenance (Lawns) Goolgowi - per hour (min 1 hour)	6	Y	16.00	16.00
Social Groups (per hour)	6	Y	2.00	1.00
Social Group Outing - Local (per person)	6	Y	10.00	8.00
Social Group Outing - Griffith (per person)	6	Y	20.00	15.00
Meals - Main	6	Y	6.00	5.00
Meals - Dessert	6	Y	3.00	2.50

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
BROKERED COMMUNITY SUPPORT (NDIS)				
04-104-0125-6-1: Access Community, Social And Rec Activities Standard - Weekday Daytime (per hour)	14	Y	65.00	70.00
01-011-0107-1-1: Assistance with Self-Care Activities Standard - Weekday Daytime (per hour)	14	Y	62.00	70.00
01-013-0107-1-1: Assistance with Self-Care Activities Standard - Saturday - per hour (min 1 hour)	14	Y	80.00	85.00
Travel (per km)	14	Y	0.80	0.85
Home Maintenance (Lawns) Hillston - per hour (min 1 hour)	14	Y	NEW	57.00
BROKERED COMMUNITY SUPPORT (OTHER)				
Domestic Assistance/Personal Care (Weekday) - per hour	14	Y	70.00	70.00
Domestic Assistance/Personal Care (Saturday) - per hour (min 1 hour)	14	Y	80.00	85.00
Domestic Assistance/Personal Care (Sunday) - per hour (min 1 hour)	14	Y	100.00	100.00
Travel	14	Y	0.80	0.90
Social Groups (per hour)	14	Y	NEW	44.00
WHS Home Safety Inspection	14	Y	85.00	85.00
HOME CARE PACKAGES				
Personal Care/Domestic Assistance (Weekday) - per hour (min 1 hour)	14	Y	51.00	52.00
Personal Care/Domestic Assistance (Saturday) - per hour (min 1 hour)	14	Y	72.00	73.00
Personal Care/Domestic Assistance (Sunday) - per hour (min 1 hour)	14	Y	85.00	90.00
Travel (per km)	14	Y	0.80	0.90
Home Maintenance (Lawns) Hillston - per hour (min 1 hour)	14	Y	55.00	57.00
Home Maintenance (Lawns) Merriwagga - per hour (min 1 hour)	14	Y	60.00	62.00
Home Maintenance (Lawns) Goolgowi - per hour (min 1 hour)	14	Y	65.00	66.00
Home Maintenance - Other	14	Y	NEW	By Request
Social Groups (per hour)	14	Y	42.00	40.00
Meals - Main	14	Y	15.00	15.00
Meals - Dessert	14	Y	8.00	8.00
Home Modifications	14	Y	At Cost	At Cost
Home Modifications Management Fee	14	Y	10%	10%
Care Management - HCP Level 1 (per month)	14	Y	145.00	119.73
Care Management - HCP Level 2 (per month)	14	Y	260.00	239.47
Care Management - HCP Level 3 (per month)	14	Y	625.00	419.07
Care Management - HCP Level 4 (per month)	14	Y	920.00	598.67
Package Management - HCP Level 1 (per month)	14	Y	NEW	21.41
Package Management - HCP Level 2 (per month)	14	Y	NEW	42.82
Package Management - HCP Level 3 (per month)	14	Y	NEW	149.88
Package Management - HCP Level 4 (per month)	14	Y	NEW	171.29
Transport - Hillston (per person)	14	Y	30.00	35.00
Transport - Griffith (per person)	14	Y	200.00	210.00
Transport - Wagga (per person)	14	Y	570.00	570.00
Transport - Other (per person)	14	Y	NEW	By Request

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
TRANSPORT & COMMUNICATIONS				
<u>KERB & GUTTER CONSTRUCTION</u>				
Charge to landholder for new construction				
50% of cost of construction per metre	13	Y	50.00%	50.00%
Rear - 50% of cost of construction per metre	13	Y	50.00%	50.00%
Side - 50% of cost of construction per metre	13	Y	50.00%	50.00%
Vehicle Crossing - Charge to landholder				
Crossing per block	12	N	108.00	108.00
Additional crossing per block	12	N	215.00	215.00
<u>PETROL PUMP CHARGES (ON FOOTPATH)</u>				
For single/double pump, each, per annum	12	Y	77.00	77.00
- half year	12	Y	39.00	39.00
<u>ROAD LEASING</u>				
Application Charge	12	Y	1,000.00	1,000.00
Rental per hectare per annum	12	Y	10.00	10.00
Minimum charge for any road rental	12	Y	52.00	52.00
<u>ROAD OPENING APPLICATIONS/WORKS WITHIN ROAD RESERVE</u>				
Processing of Application/Processing of application for works within the road reserve	12	N	190.00	190.00
<u>RESTORATION CHARGES</u>				
Concrete per m2	12	N	557.00	557.00
Sealed pavement per m2	12	N	268.00	268.00
- patching only (no preparation work)	12	N	74.00	74.00
Loam per m2	12	N	136.00	136.00
Gravel per m2	12	N	153.00	153.00
Formed earth per m2	12	N	89.00	89.00
<u>ROAD CLOSING APPLICATIONS</u>				
Processing of application.	12	N	236.00	236.00
<u>RURAL ADDRESSING SIGNS</u>				
First rural addressing plate and post	12	Y	Nil	Nil
Replacement rural addressing plate and post	12	Y	74.00	74.00
<u>HIRE OF PLANT</u>				
COUNCIL'S GENERAL POLICY IS NOT TO HIRE MINOR PLANT UNLESS A COUNCIL OPERATOR IS AVAILABLE. ALL APPLICATIONS ARE SUBJECT TO THE SIGNING OF AN AGREEMENT ACCEPTING COUNCIL'S CONDITIONS & COSTINGS.				
Hire of Plant - Individual costings to be determined by Directors/Managers				
Rates include administration and supervision costs.				
Materials - Cost price (including freight etc) plus a percentage for overheads				
Labour				
Supervisor (normal time)	16	Y	113.00	113.00
Plant Operator (normal time)	16	Y	69.00	69.00
Overtime first 2 hrs 1.5 x normal time				
after 2 hrs 2 x normal time - Plus overheads 44.9%				
Mechanics - per hour, minimum half hour (includes overheads and use of workshop and equipment)	16	Y	103.00	103.00
With Approval Only				
Any other items not listed - Cost price + 10%				
Council reserves the right to review these fees and charges at any time.				
*FEE SHOWN RELATES TO MONDAY TO FRIDAY ONLY.				
ROSTERED DAY OFF, WEEKENDS & PUBLIC HOLIDAYS & WORKDAYS OVERTIME IN EXCESS OF TWO HOURS - ADDITIONAL 36.00 + 3.60 GST = 39.60				
Fees will be reviewed on a quarterly basis & the fees listed only apply for the first quarter.				

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
GRAVEL AT PITS				
Crushed < 20 mm/Tn plus delivery costs if required	8	Y	19.85	20.35
Crushed < 30 mm/Tn plus delivery costs if required	8	Y	19.20	20.00
Crushed < 40 mm/Tn plus delivery costs if required	8	Y	18.50	19.00
Pushed/Tn plus delivery costs if required	8	Y	13.50	14.00
Gravel Haulage/m ³ /km	8	Y	0.95	1.00
SALE OF USED MATERIALS				
Used Grader blades (each 2.1 metre long)	8	N	5.00	5.00
MAJOR PLANT				
PLEASE NOTE THAT THE FEES SHOWN FOR MAJOR PLANT WILL BE REVIEWED BY COUNCIL ON A QUARTERLY BASIS. ALL RATES ARE ON A PER HOUR BASIS INCLUDING OPERATOR UNLESS OTHERWISE STATED (GST INCLUDED).				
Grader	16	3526	180.00	180.00
Loader	16	3051	150.00	150.00
Loader	16	3052	140.00	140.00
Backhoe	16	3062	95.00	95.00
MT Roller	16	4529 4530	165.00	165.00
Vib Smooth Roller	16	4528	180.00	180.00
Vib Padfoot Roller	16	4533	190.00	190.00
Trucks & Other Plant				
Tip Truck (Semi) with tipper body	16	2060 2571	160.00	160.00
Tip Truck (Semi) with water cart	16	2065 2545	160.00	160.00
Tip Truck (Semi) with float	16	2065 2544	160.00	160.00
Tip Truck (Small)	16	2053 2062	110.00	110.00
Tip Truck (Small) and trailer	16	2062	130.00	130.00
Backhoe	16	3062	95.00	95.00
Tractors / Rollers / Slashers				
Tractor (Large) 4x4 including implement	16	3049	136.00	136.00
Tractor (Medium) 2wd including implement	16	3048,3031 3032,3043	90.00	90.00
Tractor (Small) 2wd	16	3066	80.00	80.00
Combo Roller	16	4534 4535 4536	40.00	40.00
Grid Roller	16	4509	60.00	60.00
Road Broom	16	7040,7110	40.00	40.00
Slashers	16	5047, 5070, 5060	25.00	25.00
Mowers & Miscellaneous				
Ride On Mowers	16	5093 5100 5107	50.00	80.00
Ride On Mowers	16	5088	50.00	80.00
Forklift	16	3,063	50.00	50.00
Sundry Plant				
Garbage Compactor Truck	16	2046	130.00	130.00
Street Sweeper	16	2059	150.00	150.00
Patching Truck	16	2054	150 plus materials	150 plus materials

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
HALL & RECREATION FACILITIES				
All damage to Hall & Recreation Facilities including contents to be charged at cost less security deposit	3	Y	At Cost	At Cost
Security Deposit on all Hall & Recreation Facilities	3	N	150.00	200.00
<u>STAN PETERS OVAL & HILLSTON SPORTS PAVILLION</u>				
Private hire (Oval) (excluding schools & Junior sports)	3	Y	150 per day	150 per day
Private hire (Pavillion) (excluding schools & Junior sports)	3	Y	200 per day	200 per day
Group 20 Game days (Oval & Pavillion)	3	Y	350 per day	350 per day
Use of flood lights on oval	3	Y	0.60 per KWH	0.60 per KWH
Annual Fee - Swans Football Club (Oval, Netball Courts & Pavillion)	3	Y	3,500 per season (plus security bond)	3,500 per season (plus security bond)
Annual Fee - Senior League or Rugby Club (Oval & Pavillion)	3	Y	350 per season (plus security bond)	350 per season (plus security bond)
Annual Fee - Cricket Club (Oval & Pavillion)	3	Y	1,000 per season (plus security bond)	1,000 per season (plus security bond)
<u>CARRATHOOL COMBINED SPORTS & HALL COMMITTEE CHARGES</u>				
<i>(Per Day)</i>				
Hall meeting room hire	3	Y	20.00	20.00
Hall hire	3	Y	80.00	80.00
Hall hire cleaning bond	3	Y	50.00	50.00
Hall - hire chairs - per chair	3	Y	1.00	1.00
Hall - hire tables - up to 5 (per table)	3	Y	10.00	10.00
Hall - hire tables - more than 5 (per table)	3	Y	5.00	5.00
Hall - hire bain marie	3	Y	25.00	25.00
Sports Club	3	Y	20.00	20.00
Sports Club hire with kitchen	3	Y	25.00	25.00
Sports Club + BBQ and gas	3	Y	30.00	30.00
BBQ without gas	3	Y	10.00	10.00
BBQ with gas	3	Y	25.00	25.00
Tennis Court hire	3	Y	gold coin donation	gold coin donation
Golf Course use	3	Y	gold coin donation	gold coin donation
Hire chairs white			1.00	1.00
<u>GOOLGOWI PUBLIC HALL</u>				
Hirers must provide their own public risk insurance cover and clean the hall before and after use.				
Hall hire - hourly rate	3	Y	20.00	20.00
Hall hire - all day function	3	Y	100.00	100.00
Hall hire - evening function	3	Y	100.00	100.00
Hall hire - night function (till after midnight)	3	Y	200.00	200.00
Hall hire - weekend function (2 days)	3	Y	300.00	300.00
Hall hire - special function <small>includes chair covers/decorations/white crockery/matching cutlery/tulle etc Chair covers/cloths to be returned laundered (incl ironing) or additional fee will apply</small>	3	Y	600.00	600.00
Refundable deposit for table/chair hire	3	Y	30.00	30.00
Table hire - wooden (per table)	3	Y	5.00	5.00
Table hire - laminate (per table)	3	Y	8.00	8.00
Chair hire- plastic (per chair)	3	Y	1.00	1.00
Note: Fees are waived for use by Carrathool Shire Council and Goolgowi Public School Concert - refundable security deposit still required.				
For other events/occasions price will be negotiated based on hirer requirements				
<u>GUNBAR PUBLIC HALL</u>				
Hall hire including all facilities	3	Y	150.00	150.00
Supper room hire & facilities	3	Y	70.00	70.00
Supper room hire without facilities	3	Y	20.00	20.00
Cleaning fee if hall is not left in a clean & tidy condition	3	Y	100.00	100.00
Hall hire annual rate - Dept Primary Industries	3	Y	150.00	150.00
Note: Fees are waived for functions after local funerals, however donations may be accepted if offered.				

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
HILLSTON COMMUNITY CENTRE				
Facilities				
Hire of whole hall (includes kitchen, bar, Don Hyder Room)	3	Y	300.00	300.00
Hire of main hall - half day only (hall only)	3	Y	85.00	85.00
- Sporting use casual hire	3	Y	25.00	25.00
- Casual hire only per hour	3	Y	30.00	30.00
Hire of whole hall - half day only	3	Y	150.00	150.00
Hire of Kitchen only (incl cool room)	3	Y	60.00	60.00
Hire of Don Hyder Room	3	Y	40.00	40.00
Sports Competition Use Charges - Seniors per hour	3	Y	38.00	38.00
Sports Competition Use Charges - Juniors per hour	3	Y	38.00	38.00
Cleaning fee if hall is not left in a clean & tidy condition	3	Y	100.00	100.00
Equipment				
Hire of crockery/cutlery & cooking facilities	3	Y	150.00	150.00
<u>Single hire items:</u>				
Table place settings - per setting	3	Y	1.50	1.50
Dinner plate - per plate	3	Y	0.50	0.50
Side plate, sweet bowls - per plate	3	Y	0.50	0.50
Cups & saucers - per set	3	Y	0.50	0.50
Coffee mugs - per mug	3	Y	0.50	0.50
Cutlery (Per Item)	3	Y	0.30	0.30
Water carafes/bottles - per item	3	Y	0.50	0.50
Baine Marie	3	Y	15.00	15.00
Urns - per item	3	Y	15.00	15.00
Pie warmer	3	Y	15.00	15.00
BBQ (incl gas and tools)	3	Y	20.00	20.00
BBQ cleaning fee (if not left clean & tidy)	3	Y	50.00	50.00
Tea towels - each	3	Y	1.00	1.00
Replacement for broken item - per item	3	Y	10.00	10.00
<u>Tables:</u>				
Round (indoor only) per table	3	Y	10.00	10.00
rectangle per table	3	Y	8.00	8.00
Orange Chairs per chair	3	Y	1.00	1.00
MERRIWAGGA COMMUNITY HALL				
Hall hire including all facilities (including funerals)	3	Y	180.00	180.00
Supper room hire & facilities	3	Y	80.00	80.00
Supper room hire without facilities	3	Y	30.00	30.00
Cleaning fee if hall is not left in a clean & tidy condition	3	Y	100.00	100.00
Reduced fees may apply to the dance group and other community group events at the discretion of the committee				
RANKINS SPRINGS & DISTRICT WAR MEMORIAL HALL				
Main hall and supper room	3	Y	225.00	225.00
Main hall (full day)	3	Y	170.00	170.00
Main hall (half day)	3	Y	110.00	110.00
Supper room (full day)	3	Y	120.00	120.00
Supper room (half day)	3	Y	85.00	85.00
Hall hire for elections (no bond required)	3	Y	200.00	200.00
Local meetings (no bond required)	3	Y	20.00	20.00
Cool room hire (max 3 days no bond required)	3	Y	50.00	50.00
Kitchen hire (includes use of coolroom)	3	Y	80.00	80.00
Tablecloth hire - each (Maximum charge \$30.00)	3	Y	5.00	5.00
Trestle tables & brown tin chairs	3	Y	Nominal	Nominal
1 white table & 8 plastic chair set	3	Y	10.00	10.00
Additional white table & 8 plastic chair set - each	3	Y	5.00	5.00
Chair covers returned washed per cover	3	Y	2.00	2.00
Chair covers returned unwashed per cover	3	Y	3.00	3.00
Table Decorations, Fairy Lights etc	3	Y	Donation	Donation
BBQ Use for gas	3	Y	10.00	10.00
Note: Some fees are waived for Church or School functions.				
RANKINS SPRINGS SPORT & RECREATION GROUND				
Private hire first day	3	Y	55.00	80.00
Private hire after first day	3	Y	38.00	40.00
Annual fee - Football Club	3	Y	55.00	200.00
Annual fee - Fishing Club	3	Y	55.00	80.00
Annual fee - Tennis Club	3	Y	165.00	200.00
Annual fee - Pony Club	3	Y	165.00	200.00
Refundable Deposit (refundable - if the facility left in clean and tidy condition)			100.00	100.00

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
WATER SERVICES - (CHARGES UNIFORM TO ALL SCHEMES)				
WATER CONNECTIONS				
Normal service, 20 mm (3/4")	9	N	370.00	381.00
With metre strainer	9	N	484.00	499.00
25 mm (1")	9	N	1,149.00	1,183.00
with metre strainer	9	N	1,238.00	1,275.00
40 mm (1.5")	9	N	2,151.00	2,216.00
with metre strainer	9	N	2,413.00	2,485.00
50 mm (2")	9	N	3,153.00	3,248.00
with meter strainer	9	N	3,390.00	3,492.00
Rural Services				
Note: Potable water schemes - without strainer/ Non-Potable scheme - with strainer.				
(Developer charge to be paid if construction of service line from the watermain is required)	9	N	At Cost	At Cost
RURAL CONNECTION TO TOWN/VILLAGE WATER SUPPLY				
Rural properties requiring town water supply are to apply to Council on the form "Rural Connection to Town Water Supply".				
Permission will not be granted if town water supply does not have excess capacity.				
If the application is granted, the main will be tapped and a meter will be installed at the nearest point convenient to the Council water main.				
Property owner will be responsible for laying and maintaining same, from meter to property.				
WATER METER REPAIRS				
Repair of damage (other than normal wear and tear) are detailed in Private Works, General.	9	N	At cost	At cost
Moving Existing Water Connection				
Move 20mm- less than one (1) meter (laterally), no new mains tapping required.	9	N	By quotation	By quotation
Move 20mm-and main tapping required	9	N	By quotation	By quotation
WATER METER TESTS				
Charge must be paid prior to testing. Fully refundable if meter found to be incorrect (as defined in Local Government Water Services legislation)				
20mm/25mm	9	Y	259.00	285.00
32mm/40mm	9	Y	317.00	349.00
50mm/80mm	9	Y	374.00	411.00
100/150mm	9	Y	461.00	507.00
WATER METER READING				
Should a water meter reading be requested (in the case of sale etc.) the following shall apply:-				
Within town of Hillston, villages of Carrathool, Goolgowi, Merriwagga & Rankins Springs	9	N	88.00	97.00
Other meters (rural etc.)	9	N	170.00	187.00
UPGRADE METER SIZE				
Within the town of Hillston, villages of Carrathool, Goolgowi, Merriwagga and Rankins Springs.	9	Y	By quotation	By quotation
Other meters (rural etc)	9	Y	By quotation	By quotation
WATER RE-CONNECTION AFTER DISCONNECTION				
Should a water meter be required to be re-connected after Council has disconnected it for whatever cause the following shall apply:				
Within the town of Hillston, villages of Carrathool, Goolgowi, Merriwagga and Rankins Springs.	9	N	137.00	151.00
Other meters (rural etc)	9	N	179.00	197.00
(Additional cost if new meter required)	9	N	110.00	121.00
PIPE LOCATION FEES				
Locate only	9	N	At cost	At cost
Locate and Exposed	9	N	At cost	At cost
Locate, Exposed and Provide Traffic control	9	N	At cost	At cost
WATER DEVELOPER CHARGE				
(Where no charges has been levied on property before)				
Hillston Water	9	N	1,636.00	1,800.00
Goolgowi Water – Small Rural	9	N	1,636.00	1,800.00
Rankins Springs	9	N	1,636.00	1,800.00
Carrathool	9	N	1,636.00	1,800.00

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
WATER CHARGES PAYABLE BY SPORTING ASSOCIATIONS & CHURCHES (ALL SCHEMES)				
Council's Policy No. 36 (Readopted 20/04/2021) provides:				
<i>"That water & sewer access charges be waived for churches and user charges only apply after 150kls."</i>				
<i>"User charges only apply to Sporting Associations after 4,500kls."</i>				
WATER ACCESS - ANNUAL CHARGES & USAGE CHARGES				
<u>GOOLGOWI VILLAGE - POTABLE</u>				
Water access charge 20 mm	9	N	480.00	494.00
Water access charge 25 mm	9	N	540.00	556.00
Water access charge 40 mm	9	N	555.00	572.00
Water access charge 50 mm	9	N	575.00	592.00
One Flat Rate for all amounts of usage	9	N	1.10	1.14
Sport Reserves over 4,500 kl	9	N	1.10	1.14
<u>MERRIWAGGA VILLAGE - POTABLE</u>				
Water access charge 20mm	9	N	465.00	479.00
One Flat Rate for all amounts of usage	9	N	1.05	1.08
<u>HILLSTON TOWN - POTABLE</u>				
Access Charge 20 mm connection	9	N	480.00	494.00
Access Charge 25 mm connection	9	N	540.00	556.00
Access Charge 40 mm connection	9	N	555.00	572.00
Access Charge 50 mm connection	9	N	575.00	592.00
One Flat Rate for all amounts of usage	9	N	1.10	1.14
Sport Reserves over 4,500 kl	9	N	1.10	1.14
CARRATHOOL VILLAGE POTABLE				
Water access charge 20mm connection	9	N	480.00	494.00
Water access charge 25 mm connection	9	N	540.00	556.00
Water access charge 40 mm connection	9	N	555.00	572.00
Water access charge 50 mm connection	9	N	575.00	592.00
One Flat Rate for all amounts of usage	9	N	1.10	1.14
Sport Reserves over 4,500 kl	9	N	1.10	1.14
<u>GOOLGOWI VILLAGE - RAW</u>				
Water access charge 20 mm	9	N	455.00	469.00
Water access charge 25 mm	9	N	520.00	536.00
Water access charge 40 mm	9	N	540.00	556.00
Water access charge 50 mm	9	N	555.00	572.00
One Flat Rate for all amounts of usage	9	N	0.68	0.70
Sport Reserves over 4,500 kl	9	N	0.68	0.70
<u>RANKINS SPRINGS VILLAGE & ATTACHED FARMLETS - RAW</u>				
A water service charge to non rateable properties	9	N	455.00	469.00
Access Charge 20 mm connection	9	N	455.00	469.00
Access Charge 25 mm connection	9	N	520.00	536.00
Access Charge 40 mm connection	9	N	540.00	556.00
Access Charge 50 mm connection	9	N	555.00	572.00
One Flat Rate for all amounts of usage	9	N	0.68	0.70
Sport Reserves over 4,500 kl	9	N	0.68	0.70
ADDITIONAL METER CONNECTION (ALL SCHEMES)				
Subject to council's policy, terms and conditions and site assessment	9	N	195.00	215.00
<u>RANKINS SPRINGS VILLAGE - POTABLE</u>				
Water access charge 20mm connection	9	N	480.00	494.00
Water access charge 25 mm connection	9	N	540.00	556.00
Water access charge 40 mm connection	9	N	555.00	572.00
Water access charge 50 mm connection	9	N	575.00	592.00
One Flat Rate for all amounts of usage	9	N	1.10	1.14

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
GOOLGOWI RURAL WATER - YOOLAROI				
Water access charge 20 mm connection	9	N	2,372.00	2,443.00
One Flat Rate for all amounts of usage	9	N	2.39	2.47
GOOLGOWI RURAL WATER - BLACK STUMP				
Water access charge 20 mm connection	9	N	2,372.00	2,443.00
User charge per kilolitre	9	N	0.98	1.01
GOOLGOWI RURAL WATER - BUDAWONG/BUNDA/GOORAWIN				
Water access charge 20 mm connection	9	N	2,372.00	2,443.00
Water access charge 25 mm connection	9	N	2,713.00	2,794.00
One Flat Rate for all amounts of usage	9	N	2.39	2.47
RANKINS SPRINGS RURAL WATER - STAGE 2 & STAGE 3				
Access Charge 20 mm connection	9	N	2,372.00	2,443.00
Access Charge 25 mm connection	9	N	3,120.00	3,213.00
Access Charge 40 mm connection	9	N	3,220.00	3,316.00
Access Charge 50 mm connection	9	N	3,390.00	3,491.00
One Flat Rate for all amounts of usage	9	N	2.39	2.47
Assessment Number 1351-01 (Proten)				
Water Access Charge 80mm- Same As Stage 2 & 3	9	N	3,070.00	3,162.00
Water Usage - First 75,000KL	9	N	1.68	1.73
Water Usage - Second 75,000KL (Supply Rate from MIA plus additional)	9	N	0.463/KL	0.48/KL
Water Usage over 150,000 KL (If Council water supplied)	9	N	2.39	\$2.47
Water Usage over 150,000 KL (If Proten water supplied)	9	N	0.463/KL	0.48/KL
Supply Rate from MIA plus additional charge	9	N	0.463/KL	0.48/KL
RANKINS SPRINGS RURAL WATER - STAGE 1				
Assessment Number 1987 (Aztec)				
Water Access Charge 80mm - Same As Stage 2 & 3	9	N	2,120.00	2,183.00
One Flat Rate for all amounts of usage	9	N	0.41	0.41
MELBERGEN RURAL WATER SUPPLY				
Water Access Charge	9	N	2,372.00	2,443.00
One Flat Rate for all amounts of usage	9	N	2.60	2.68
STAND PIPES				
Carrathool (Stand Pipe)				
Stand-pipe supplies payable in advance per kl	9	N	3.61	3.97
With a minimum charge of	9	N	225.00	248.00
Goolgowi – Raw (Stand Pipe)				
Supply from stand-pipe at Council depot per kl.	9	N	3.19	3.51
Pump Charge for each load	9	N	67.00	74.00
Goolgowi – Potable				
Supply from Standpipe per kl PLUS	9	N	3.20	3.52
Pump Charge for each load-Goolgowi standpipe	9	N	53.00	58.00
Pump Charge for each load-Merriwagga standpipe	9	N	40.00	44.00
Hillston (Stand Pipe)				
Stand-pipe supplies (payable in advance) per kl.	9	N	3.97	4.37
Pump Charge for each load	9	N	67.00	74.00
Rankins Springs (Stand Pipe)				
Stand-pipe supplies (payable in advance) per kl.	9	N	3.20	3.52
With a minimum charge of	9	N	53.00	58.00
Storages (Dam)				
Goolgowi Dam (per Job) Per kl.	9	N	3.86	4.25
with a minimum charge of	9	N		
(After business hours will attract additional charges, minimum 0.5hr charge applies)	9	N	\$52/hr	54/hr

Fees & Charges Schedule 2022/23

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2021/22 \$	PROPOSED FEES & CHARGES 2022/23 \$
SEWER AND/OR SEPTIC				
APPROVAL TO OPERATE - OSSMs (LGA s68)				
Hillston Sewer/Goolgowi Sewer	9	N	As below	As below
SEWERAGE DEVELOPER CHARGE	9	N	1,100.00	1,210.00
(Where no charge has been levied on property before)				
SEWER CHARGES - GOOLGOWI SCHEME				
Residents base charge	9	N	662.00	728.00
Motels base charge	9	N	662.00	728.00
Motel Additional Unit Charge	9	N	68.00	75.00
Service Stations 1½ base charges	9	N	990.00	1,092.00
Caravan Parks base charge	9	N	662.00	728.00
Caravan Park additional Site Charge	9	N	38.00	42.00
Dual occupancy 2 X base charges	9	N	1,320.00	1,452.00
Flats base charge	9	N	662.00	728.00
Flat charge per additional unit 35% of base charge	9	N	232.00	255.00
Clubs and Hotels	9	N	1,517.00	1,669.00
Laundromat 2 base charges	9	N	1,320.00	1,452.00
SEWER CHARGES - HILLSTON SCHEME				
Residents base charge	9	N	752.00	827.00
Residents - base charge 80%	9	N	712.00	783.00
Pressure sewer charge	9	N	752.00	827.00
Motels base charge	9	N	755.00	830.00
Motel Additional Unit Charge	9	N	76.00	84.00
Service Stations 1½ base charges	9	N	1,130.00	1,243.00
Caravan Parks base charge	9	N	752.00	827.00
Caravan Park additional Site Charge	9	N	40.00	44.00
Dual occupancy 2 base charges	9	N	1,503.00	1,653.00
Flats base charge	9	N	752.00	827.00
Flat charge per additional unit 35% of base charge	9	N	263.00	289.00
Clubs and Hotels	9	N	1,503.00	1,653.00
Laundromat 2 base charges	9	N	1,503.00	1,653.00
Backpacker Hostel	9	N	1,992.00	2,001.00
SULLAGE DEVELOPER CHARGES				
(Where no charge has been levied on property before)				
Rankins Springs	9	N	1,141.00	1,255.00
RANKINS SPRINGS SULLAGE CHARGES				
Paid in Full - Domestic	9	N	455.00	500.00
- Commercial	9	N	931.00	1,024.00
GOOLGOWI/HILLSTON SEWER CHARGES - NON RATEABLE				
Properties - Police Stations, Hospitals, Schools & etc				
Water Closet	9	N	217.00	239.00
Urinal	9	N	108.00	119.00
Churches - (50% of Above)	9	N	55.00	60.00
Water Closet	9	N	108.00	119.00
Urinal	9	N	55.00	60.00
DUMPING OF SEPTIC EFFLUENT				
Goolgowi/Hillston/Rankins Springs (per load)				
- Normal work hours	9	N	160.00	165.00
- Outside normal work hours	9	N	300.00	309.00
PRESSURE SEWER CONNECTION HILLSTON TOWN AREA ONLY				
Lachlan St	9	N	10,275.00	11,302.00
Cowper St/Gould Lane	9	N	9,535.00	10,488.00
McCormick Lane	9	N	10,346.00	11,480.00
High St/Molesworth st	9	N	9,137.00	10,051.00
All other connection requests will be assessed on a case by case basis	9	N	At cost	At cost



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

General Fund Financial Projections

GENERAL FUND TOTAL INCOME SUMMARY - BUDGET 2022/23										GENERAL FUND OPERATIONAL EXPENDITURE SUMMARY - BUDGET 2022/23										
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$	Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$	
10,000	10,385	5,000	10,000	FUNCTIONS OR ACTIVITIES										FUNCTIONS OR ACTIVITIES						
120,100	151,451	68,015	3,438,180	Governance	10,000	10,000	10,000	10,000	10,000	(555,138)	(528,961)	(253,577)	(684,150)	Governance	(647,180)	(660,124)	(718,326)	(686,793)	(700,528)	
289,538	258,321	147,091	340,200	Administration	3,135,900	3,038,168	3,091,519	3,145,976	3,201,564		(5,167,534)	(2,664,212)	(6,087,279)	Administration	(6,132,849)	(6,253,631)	(6,381,769)	(6,512,746)	(6,646,932)	
317,073	355,340	170,736	330,200	Public Order & Safety	154,900	157,998	161,158	164,381	167,669		(533,111)	(252,463)	(556,282)	Public Order & Safety	(571,547)	(582,978)	(594,637)	(606,530)	(618,661)	
522,331	659,051	492,861	1,697,100	Health	329,200	335,784	342,500	349,350	356,337	(533,419)	(579,171)	(255,300)	(661,899)	Health	(500,774)	(511,060)	(521,566)	(532,296)	(543,255)	
928,523	835,288	0	895,671	Environment	523,400	533,868	544,545	555,436	566,545	(494,899)	(724,109)	(362,138)	(2,186,695)	Environment	(795,399)	(811,307)	(827,533)	(844,084)	(860,965)	
173,534	206,855	58,212	166,500	Community Services & Education	733,181	747,845	762,802	778,058	793,619	(673,262)	(709,893)	(7,963)	(942,872)	Community Services & Education	(743,712)	(758,586)	(773,758)	(789,233)	(805,018)	
112,434	105,548	85,276	234,800	Housing & Community Amenities	228,000	231,260	234,585	237,977	241,436	(1,945,174)	(568,230)	(203,505)	(647,309)	Housing & Community Amenities	(643,864)	(653,569)	(663,505)	(673,678)	(684,094)	
1,406,197	1,268,774	297,514	1,466,000	Recreation & Culture	99,450	101,439	103,468	105,537	107,648	(368,000)	(1,656,465)	(768,781)	(1,684,627)	Recreation & Culture	(1,685,098)	(1,714,771)	(1,744,932)	(1,775,700)	(1,807,371)	
14,367,413	12,351,055	14,572,887	14,205,874	Mining, Manufacturing & Construction	1,368,200	1,395,564	1,423,475	1,451,945	1,480,984	(129,158)	(1,186,430)	(155,411)	(1,466,227)	Mining, Manufacturing & Construction	(1,459,776)	(1,485,576)	(1,511,892)	(1,538,734)	(1,566,113)	
612,330	975,437	353,050	1,005,200	Transport & Communications	15,780,545	16,096,156	16,418,079	16,746,441	17,081,369	(858,895)	(949,878)	(458,673)	(1,207,583)	Transport & Communications	(10,776,723)	(10,992,537)	(11,212,682)	(11,437,244)	(11,666,313)	
7,804,053	6,817,828	4,838,122	7,841,344	Economic Affairs	749,800	764,796	780,092	795,694	811,608					Economic Affairs	(912,347)	(930,986)	(950,018)	(969,451)	(989,294)	
				General Purpose Income	8,227,445	8,355,466	8,485,683	8,618,135	8,752,864					General Purpose Income						
26,663,526	23,995,333	21,088,763	31,631,069	TOTAL	31,340,021	31,768,344	32,357,906	32,958,929	33,571,642	(5,557,945)	(29,252,665)	(11,684,830)	(27,390,215)	TOTAL	(24,869,268)	(25,355,126)	(25,900,618)	(26,366,489)	(26,888,545)	
				Original Budget Result																
				Operational Result (Income less Expenditure)	6,470,753	4,296,087	3,340,157	3,475,309	3,565,966											
				Add Back Depreciation	4,736,586	4,831,318	4,927,944	5,026,503	5,127,033											
				Less Capital Expenditure	(11,158,620)	(9,000,000)	(8,000,000)	(8,000,000)	(8,000,000)											
				General Fund Result (Including Capital)	48,719	127,405	268,101	501,812	692,999											

GENERAL FUND TOTAL INCOME SUMMARY - BUDGET 2022/23										GENERAL FUND OPERATIONAL EXPENDITURE SUMMARY - BUDGET 2022/23									
Actual 2019/20	Actual 2020/21	Actual 31/12/21	Original Budget 2021/22	Description	Proposed Budget 2022/23	Proposed Budget 2023/24	Proposed Budget 2024/25	Proposed Budget 2025/26	Proposed Budget 2026/27	Actual 2019/20	Actual 2020/21	Actual 31/12/21	Original Budget 2021/22	Description	Proposed Budget 2022/23	Proposed Budget 2023/24	Proposed Budget 2024/25	Proposed Budget 2025/26	Proposed Budget 2026/27
		\$	\$		\$	\$	\$	\$	\$	\$	\$	\$	\$		\$	\$	\$	\$	\$
10,000	10,385	5,000	10,000	GOVERNANCE	10,000	10,000	10,000	10,000	10,000	(329,574)	(318,670)	(154,205)	(334,100)	GOVERNANCE	(336,764)	(343,499)	(350,369)	(357,377)	(364,524)
0	0	0	0	General Manager	0	0	0	0	0	(157,079)	(136,171)	(45,917)	(212,800)	General Manager	(196,916)	(200,854)	(204,871)	(208,969)	(213,148)
0	0	0	0	Council & Councillors	0	0	0	0	0	0	(84)	(138)	(40,000)	Council & Councillors	0	0	(45,000)	0	0
0	0	0	0	Elections	0	0	0	0	0	(68,485)	(74,036)	(53,318)	(97,250)	Elections	(113,500)	(115,770)	(118,085)	(120,447)	(122,856)
0	0	0	0	Civic Business	0	0	0	0	0	(555,138)	(528,961)	(253,577)	(684,150)	Civic Business	(647,180)	(660,124)	(718,326)	(686,793)	(700,528)
10,000	10,385	5,000	10,000	Total Governance	10,000	10,000	10,000	10,000	10,000					Total Governance					
18,761	14,272	16,250	20,400	ADMINISTRATION	22,400	22,848	23,305	23,771	24,246	(533,419)	(483,498)	(256,234)	(655,243)	ADMINISTRATION	(609,002)	(621,182)	(633,606)	(646,278)	(659,203)
51,728	46,909	24,458	60,000	Corporate Administration	32,000	32,640	33,293	33,959	34,638	(494,899)	(545,386)	(248,033)	(784,488)	Corporate Administration	(776,039)	(791,560)	(807,391)	(823,539)	(840,010)
10,000	10,385	5,000	10,000	HR & Risk Management	10,000	10,000	10,000	10,000	10,000	(673,262)	(659,743)	(374,265)	(829,148)	HR & Risk Management	(824,161)	(839,102)	(854,322)	(869,825)	(885,917)
0	0	0	2,400,000	Finance	2,448,000	2,496,960	2,546,899	2,597,837	2,649,794	(1,945,174)	(1,849,227)	(702,762)	(2,074,430)	Finance	(2,069,985)	(2,111,385)	(2,153,612)	(2,196,685)	(2,240,618)
0	0	0	0	Employee Leave Entitlements/Oncosts	0	0	0	0	0	(368,000)	(405,191)	(232,171)	(467,850)	Employee Leave Entitlements/Oncosts	(479,369)	(488,956)	(498,736)	(508,710)	(518,884)
9,689	61,703	0	80,000	IT Services	25,000	26,250	27,563	28,941	30,388	(129,158)	(128,504)	(140,819)	(139,160)	IT Services	(160,533)	(163,744)	(171,931)	(180,527)	(189,554)
0	0	0	755,000	Insurances (excluding plant & buildings)	550,000	400,000	400,000	400,000	400,000	(50,000)	(50,000)	(50,000)	(50,000)	Insurances (excluding plant & buildings)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
44,384	36,786	22,307	62,780	Transfers to/from Reserves	48,500	49,470	50,459	51,469	52,498	(858,895)	(944,402)	(551,396)	(804,600)	Transfers to/from Reserves	(950,451)	(969,460)	(988,849)	(1,008,626)	(1,028,799)
-\$14,462	-\$18,604	0	50,000	Engineering Administration	0	0	0	0	0	(166,297)	(151,583)	(158,531)	(282,360)	Engineering Administration	(198,308)	(203,242)	(208,323)	(213,556)	(218,947)
0	0	0	0	Land & Property Sales	0	0	0	0	0					Land & Property Sales	0	0	0	0	0
0	0	0	0	Council Buildings	0	0	0	0	0					Council Buildings	(198,308)	(203,242)	(208,323)	(213,556)	(218,947)
120,100	151,451	68,015	3,438,180	Total Administration	3,135,900	3,038,168	3,091,519	3,145,976	3,201,564	(5,169,104)	(5,167,534)	(2,664,212)	(6,087,279)	Total Administration	(6,132,849)	(6,253,631)	(6,381,769)	(6,512,746)	(6,646,932)
258,850	246,479	144,152	326,500	PUBLIC ORDER & SAFETY	148,000	150,960	153,979	157,059	160,200	(386,730)	(493,544)	(235,511)	(520,782)	PUBLIC ORDER & SAFETY	(536,547)	(547,278)	(558,223)	(569,388)	(580,775)
30,688	11,842	2,939	13,700	Emergency Services	6,900	7,038	7,179	7,322	7,469	(60,618)	(39,567)	(16,952)	(35,500)	Emergency Services	(35,000)	(35,700)	(36,414)	(37,142)	(37,885)
289,538	258,321	147,091	340,200	Animal Control	154,900	157,998	161,158	164,381	167,669	(447,348)	(533,111)	(252,463)	(556,282)	Animal Control	(571,547)	(582,978)	(594,637)	(606,530)	(618,661)
16,122	18,664	8,915	5,200	HEALTH	16,200	16,524	16,854	17,192	17,535	(73,015)	(76,126)	(408)	(87,613)	HEALTH	(46,500)	(47,430)	(48,379)	(49,346)	(50,333)
300,951	336,676	161,821	325,000	Health Services (inspections)	313,000	319,260	325,645	332,158	338,801	(484,006)	(503,045)	(254,892)	(574,286)	Health Services (inspections)	(454,274)	(463,630)	(473,187)	(482,949)	(492,922)
317,073	355,340	170,736	330,200	Medical Services	329,200	335,784	342,500	349,350	356,337	(557,021)	(579,171)	(255,300)	(661,899)	Medical Services	(500,774)	(511,060)	(521,566)	(532,296)	(543,255)
439,280	440,642	436,825	445,800	ENVIRONMENT	447,400	456,348	465,475	474,784	484,280	(89,333)	(75,793)	(43,700)	(99,700)	ENVIRONMENT	(94,000)	(95,880)	(97,798)	(99,754)	(101,749)
10,646	10,480	6,928	16,000	Domestic Waste Management	20,000	20,400	20,808	21,224	21,649	(241,801)	(273,102)	(136,840)	(287,250)	Domestic Waste Management	(307,783)	(313,939)	(320,217)	(326,622)	(333,154)
48,791	113,336	42,936	56,200	Tips & Recycling Management	56,000	57,120	58,262	59,428	60,616	(104,571)	(87,889)	(51,193)	(110,000)	Tips & Recycling Management	(110,000)	(112,200)	(114,444)	(116,733)	(119,068)
0	0	0	0	Noxious Plants Control	0	0	0	0	0	(99,840)	(92,425)	(56,506)	(110,000)	Noxious Plants Control	(115,000)	(117,300)	(119,646)	(122,039)	(124,480)
23,614	94,593	6,171	1,179,100	Street Cleaning	0	0	0	0	0	(79,932)	(144,413)	(42,899)	(149,260)	Street Cleaning	(82,420)	(84,068)	(85,750)	(87,465)	(89,214)
0	0	0	0	Flood Mitigation	0	0	0	0	0	(82,800)	(50,487)	(30,999)	(87,145)	Flood Mitigation	(86,196)	(87,920)	(89,678)	(91,472)	(93,301)
522,331	659,051	492,861	1,697,100	Stormwater Drainage	523,400	533,868	544,545	555,436	566,545	(698,277)	(724,109)	(362,138)	(2,186,695)	Stormwater Drainage	(795,399)	(811,307)	(827,533)	(844,084)	(860,965)
926,636	835,288	0	894,071	COMMUNITY SERVICES & EDUCATION	729,868	744,465	759,355	774,542	790,033	(790,176)	(691,360)	0	(925,372)	COMMUNITY SERVICES & EDUCATION	(729,868)	(744,465)	(759,355)	(774,542)	(790,033)
0	0	0	0	MSO - Aged & Disability Services	0	0	0	0	0	(8,424)	(14,132)	(7,963)	(14,300)	MSO - Aged & Disability Services	(8,018)	(8,179)	(8,342)	(8,509)	(8,679)
1,887	0	0	1,600	Childcare Services	3,313	3,379	3,447	3,516	3,586	(4,671)	(4,401)	0	(3,200)	Childcare Services	(5,826)	(5,943)	(6,061)	(6,183)	(6,306)
928,523	835,288	0	895,671	Youth Week	733,181	747,845	762,802	778,058	793,619	(803,271)	(709,893)	(7,963)	(942,872)	Youth Week	(743,712)	(758,586)	(773,758)	(789,233)	(805,018)
				Total Community Services & Education										Total Community Services & Education					

21,224	14,629	6,909	20,000	HOUSING & COMMUNITY AMENITIES	18,000	18,360	18,727	19,102	19,484	(69,334)	(59,909)	(22,581)	(59,700)	HOUSING & COMMUNITY AMENITIES	(62,755)	(64,010)	(65,290)	(66,596)	(67,928)
0	0	0	0	Cemeteries	0	0	0	0	0	(82,031)	(86,058)	(37,905)	(97,850)	Cemeteries	(96,908)	(98,846)	(100,823)	(102,840)	(104,896)
0	52,562	0	27,500	Public Toilets	27,500	28,050	28,611	29,183	29,767	(54,107)	(52,621)	(22,691)	(65,000)	Public Toilets	(55,000)	(56,100)	(57,222)	(58,366)	(59,534)
71,958	64,401	28,694	70,000	Street Lighting	65,000	66,300	67,626	68,979	70,358	(165,306)	(155,098)	(115,384)	(161,680)	Street Lighting	(171,295)	(175,631)	(180,099)	(184,705)	(189,453)
0	0	0	0	Council Dwellings	0	0	0	0	0	(18,390)	(12,960)	(4,945)	(28,700)	Council Dwellings	(15,500)	(15,810)	(16,126)	(16,449)	(16,778)
80,352	75,263	22,608	49,000	Other Buildings	117,500	118,550	119,621	120,713	121,828	(210,825)	(201,584)	(203,505)	(234,379)	Other Buildings	(242,406)	(243,172)	(243,944)	(244,722)	(245,505)
173,534	206,855	58,212	166,500	Town Planning	228,000	231,260	234,585	237,977	241,436	(599,993)	(568,230)	(203,505)	(647,309)	Town Planning	(643,864)	(653,569)	(663,505)	(673,678)	(684,094)
				Total Housing & Community Amenities										Total Housing & Community Amenities					
				RECREATION & CULTURE										RECREATION & CULTURE					
84,337	82,660	73,995	82,800	Library	79,950	81,549	83,180	84,844	86,540	(323,235)	(496,783)	(154,147)	(425,485)	Library	(420,056)	(428,457)	(437,026)	(445,767)	(454,682)
13,500	14,448	7,355	14,500	Hillston Swimming Pool	10,000	10,200	10,404	10,612	10,824	(205,213)	(174,676)	(80,660)	(209,720)	Hillston Swimming Pool	(189,151)	(188,526)	(187,733)	(186,879)	(186,239)
6,431	5,153	1,693	5,500	Goolgowi Swimming Pool	4,000	4,080	4,162	4,245	4,330	(80,330)	(122,690)	(46,871)	(125,062)	Goolgowi Swimming Pool	(119,560)	(121,128)	(122,716)	(124,322)	(125,950)
4,341	2,764	909	129,000	Parks Gardens & Sports Fields	2,500	2,550	2,601	2,653	2,706	(659,199)	(733,009)	(393,801)	(751,310)	Parks Gardens & Sports Fields	(812,816)	(829,072)	(845,654)	(862,567)	(879,818)
3,825	523	1,323	3,000	Public Halls	3,000	3,060	3,121	3,184	3,247	(164,840)	(129,307)	(93,301)	(173,050)	Public Halls	(143,515)	(147,588)	(151,803)	(156,165)	(160,681)
112,434	105,548	85,276	234,800	Total Recreation & Culture	99,450	101,439	103,468	105,537	107,648	(1,432,817)	(1,656,465)	(768,781)	(1,684,627)	Total Recreation & Culture	(1,685,098)	(1,714,771)	(1,744,932)	(1,775,700)	(1,807,371)
				MINING, MANUFACTURING & CONSTRUCTION										MINING, MANUFACTURING & CONSTRUCTION					
13,539	29,643	7,755	31,000	Building Control	18,200	18,564	18,935	19,314	19,700	(182,202)	(188,293)	(14,365)	(216,227)	Building Control	(209,776)	(210,576)	(211,392)	(212,224)	(213,073)
1,392,658	1,239,131	289,759	1,435,000	Quarries	1,350,000	1,377,000	1,404,540	1,432,631	1,461,283	(1,113,296)	(998,137)	(141,047)	(1,250,000)	Quarries	(1,250,000)	(1,275,000)	(1,300,500)	(1,326,510)	(1,353,040)
1,406,197	1,268,774	297,514	1,466,000	Total Mining, Manufacturing & Construction	1,368,200	1,395,564	1,423,475	1,451,945	1,480,984	(1,295,498)	(1,186,430)	(155,411)	(1,466,227)	Total Mining, Manufacturing & Construction	(1,459,776)	(1,485,576)	(1,511,892)	(1,538,734)	(1,566,113)
				TRANSPORT & COMMUNICATIONS										TRANSPORT & COMMUNICATIONS					
3,719,642	3,103,891	1,760,236	3,609,000	Fleet Management	3,610,000	3,682,200	3,755,844	3,830,961	3,907,580	(3,065,778)	(2,922,933)	(1,731,866)	(3,548,378)	Fleet Management	(2,977,614)	(3,037,166)	(3,097,910)	(3,159,868)	(3,223,065)
0	0	0	0	Depots & Workshops	0	0	0	0	0	(159,643)	(157,112)	(91,879)	(174,450)	Depots & Workshops	(171,044)	(174,744)	(178,533)	(182,413)	(186,385)
0	0	0	0	Stores	0	0	0	0	0	(111,058)	(110,289)	(68,646)	(110,125)	Stores	(127,115)	(129,657)	(132,250)	(134,895)	(137,593)
527,551	574,587	180,621	543,000	RMCC Contract Works	543,000	553,860	564,937	576,236	587,761	(421,747)	(598,236)	(651)	(543,000)	RMCC Contract Works	(543,000)	(553,860)	(564,937)	(576,236)	(587,761)
1,544,121	1,383,849	88,643	805,000	RMS Special Work Orders	505,000	515,100	525,402	535,910	546,628	(1,180,428)	(1,376,641)	(185,565)	(805,000)	RMS Special Work Orders	(505,000)	(515,100)	(525,402)	(535,910)	(546,628)
0	0	0	0	Footpaths	0	0	0	0	0	(90,770)	(96,547)	(34,227)	(160,000)	Footpaths	(160,000)	(163,200)	(166,464)	(169,793)	(173,189)
5,400	5,817	2,822	3,000	Ancillary Roadworks	6,000	6,120	6,242	6,367	6,495	(91,276)	(156,173)	(41,040)	(61,000)	Ancillary Roadworks	(90,490)	(92,300)	(94,146)	(96,028)	(97,949)
8,570,699	7,091,469	5,899,811	9,245,874	Roads Summary (additional detail - roads tab)	11,116,545	11,338,876	11,565,653	11,796,966	12,032,906	(2,443,559)	(1,503,919)	(2,659,134)	(2,659,134)	Roads Summary (additional detail - roads tab)	(2,925,834)	(2,984,351)	(3,044,038)	(3,104,918)	(3,167,017)
0	191,442	6,640,753	0	Flood Damage	0	0	0	0	0	(186,920)	(4,217,719)	(2,538,767)		Flood Damage	0	0	0	0	0
0	0	0	0	Aerodromes	0	0	0	0	0	(58,699)	(60,635)	(39,515)	(62,905)	Aerodromes	(81,725)	(83,360)	(85,027)	(86,728)	(88,462)
0	0	0	0	Depreciation - Roads/Bridges/Footpaths	0	0	0	0	0	(5,311,947)	(5,448,678)	(1,570,650)	(3,141,300)	Depreciation - Roads/Bridges/Footpaths	(3,194,901)	(3,258,799)	(3,323,975)	(3,390,455)	(3,458,264)
14,367,413	12,351,055	14,572,887	14,205,874	Total Transport & Communications	15,780,545	16,096,156	16,418,079	16,746,441	17,081,369	(13,121,825)	(16,648,882)	(6,302,806)	(11,265,292)	Total Transport & Communications	(10,776,723)	(10,992,537)	(11,212,682)	(11,437,244)	(11,666,313)
				ECONOMIC AFFAIRS										ECONOMIC AFFAIRS					
0	11,200	16,000	0	Economic Development	3,000	3,060	3,121	3,184	3,247	(175,683)	(195,502)	(116,011)	(193,912)	Economic Development	(286,202)	(291,926)	(297,765)	(303,720)	(309,794)
2,456	3,161	1,069	15,200	Tourism	200	204	208	212	216	(71,199)	(74,716)	(29,488)	(92,810)	Tourism - Visitor Centre	(6,000)	(6,120)	(6,242)	(6,367)	(6,495)
371,744	454,733	262,775	457,100	Hillston Caravan Park	477,600	487,152	496,895	506,833	516,970	(373,714)	(296,324)	(193,640)	(402,830)	Hillston Caravan Park	(345,702)	(352,952)	(360,363)	(367,941)	(375,688)
22,369	17,851	6,301	20,000	Goolgowi Caravan Park	20,000	20,400	20,808	21,224	21,649	(38,825)	(40,621)	(21,532)	(43,760)	Goolgowi Caravan Park	(47,111)	(48,080)	(49,070)	(50,081)	(51,114)
13,880	11,776	5,656	10,000	Rankins Springs Caravan Park	12,000	12,240	12,485	12,734	12,989	(62,180)	(59,542)	(33,277)	(66,900)	Rankins Springs Caravan Park	(63,007)	(64,297)	(65,614)	(66,959)	(68,332)
6,428	84,060	5,080	60,000	Commercial Properties	60,000	61,200	62,424	63,672	64,946	(4,217)	(3,621)	(1,517)	(4,735)	Commercial Properties	(4,325)	(4,412)	(4,500)	(4,590)	(4,682)
195,453	392,656	56,169	442,900	Private Works	177,000	180,540	184,151	187,834	191,590	(199,418)	(279,552)	(63,208)	(402,636)	Private Works	(160,000)	(163,200)	(166,464)	(169,793)	(173,189)
612,330	975,437	353,050	1,005,200	Total Economic Affairs	749,800	764,796	780,092	795,694	811,608	(925,236)	(949,878)	(458,673)	(1,207,583)	Total Economic Affairs	(912,347)	(930,986)	(950,018)	(969,451)	(989,294)
				GENERAL PURPOSE INCOME										GENERAL PURPOSE INCOME					
3,425,297	3,537,621	3,601,559	3,594,060	Rates	3,640,841	3,677,130	3,713,780	3,750,794	3,788,176					Rates	0	0	0	0	0
3,917,022	2,945,723	1,105,560	3,958,084	FAGs	4,335,404	4,422,112	4,510,554	4,600,765	4,692,781					FAGs	0	0	0	0	0
282,624	136,589	27,738	105,200	Interest	62,200	63,444	64,713	66,007	67,327					Interest	0	0	0	0	0
179,110	197,895	103,265	184,000	Other	189,000	192,780	196,636	200,568	204,580					Other	0	0	0	0	0
7,804,053	6,817,828	4,838,122	7,841,344	Total General Purpose Income	8,227,445	8,355,466	8,485,683	8,618,135	8,752,864					Total General Purpose Income	0	0	0	0	0
26,663,526	23,995,333	21,088,763	31,631,069	TOTAL	31,340,021	31,768,344	32,357,906	32,958,929	33,571,642	(25,605,528)	(29,252,665)	(11,684,830)	(27,390,215)	TOTAL	(24,869,268)	(25,355,126)	(25,900,618)	(26,366,489)	(26,888,545)



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

Plant Acquisitions

CARRATHOOL SHIRE COUNCIL

SUMMARY PLANT AQUISITIONS 2022/23

New Acquisitions (Net cost after Trade-in & GST)

PLANT NO	Qty	VEHICLE TYPE	Person Responsible	ESTIMATED COST PER VEHICLE (INCLUD GST)	Less - GST COMPONENT	ESTIMATED COST PER VEHICLE (EXCL GST)	Less - EST TRADE IN VALUE (EXCL GST)	NET CHANGE OVER COST TO COUNCIL
Admin/Finance Vehicles								
1330	1	Toyota Camry Hybrid	Corporate vehicle	\$32,000	\$2,909	\$29,091	\$23,000	\$6,091
1329	1	Toyota Camry Hybrid	Director Corporate services	\$32,000	\$2,909	\$29,091	\$23,000	\$6,091
1332	2	Toyota Camry Hybrid	General Manager	\$32,000	\$2,909	\$29,091	\$23,000	\$6,091
1332		Toyota Camry Hybrid	General Manager	\$32,000	\$2,909	\$29,091	\$23,000	\$6,091
1325	2	Toyota Camry Hybrid	Corporate lease out vehicle (Hacc)	\$32,000	\$2,909	\$29,091	\$23,000	\$6,091
1325		Toyota Camry Hybrid	Corporate lease out vehicle (Hacc)	\$32,000	\$2,909	\$29,091	\$23,000	\$6,091
1333	1	Toyota Rav 4 Hybrid	Community Liason Officer	\$38,000	\$3,455	\$34,545	\$28,000	\$6,545
					\$0	\$0		\$0
TOTAL				\$230,000	\$20,909	\$209,091	\$166,000	\$43,091
Health Light Vehicles								
1331	1	Toyota Camry Hybrid	Project manager	\$32,000	\$2,909	\$29,091	\$23,000	\$6,091
1863	1	Nissan Navara King cab 4x4	Noxious Weeds Officer	\$50,195	\$4,563	\$45,632	\$36,000	\$9,632
1337	2	Isuzu MUX 4x2 Wagon	Manager Regulatory Services	\$44,000	\$4,000	\$40,000	\$31,000	\$9,000
1337		Isuzu MUX 4x2 Wagon	Manager Regulatory Services	\$44,000	\$4,000	\$40,000	\$31,000	\$9,000
						\$0		\$0
								\$0
TOTAL				\$170,195	\$15,472	\$154,723	\$121,000	\$33,723
HACC Lease back Vehicles								
	1	Toyota HiAce Bus W/chair	Hacc	\$85,000	\$7,727	\$77,273		\$77,273
	1	Rav 4 4x2 Hybrid	Hacc	\$38,000	\$3,455	\$34,545		\$34,545
TOTAL				\$123,000	\$11,182	\$111,818	\$0	\$111,818

CARRATHOOL SHIRE COUNCIL

SUMMARY PLANT AQUISITIONS 2022/23

New Acquisitions (Net cost after Trade-in & GST)

PLANT NO	Qty	VEHICLE TYPE	Person Responsible	ESTIMATED COST PER VEHICLE (INCLUD GST)	Less - GST COMPONENT	ESTIMATED COST PER VEHICLE (EXCL GST)	Less - EST TRADE IN VALUE (EXCL GST)	NET CHANGE OVER COST TO COUNCIL
Engineering Light Vehicles								
1589	1	Ford Ranger 4x2 Dual Cab	Project Engineer	\$41,000	\$3,727	\$37,273	\$27,000	\$10,273
1869	1	Toyota Hilux 4x4 Dual Cab	Town Services Overseer	\$51,000	\$4,636	\$46,364	\$38,000	\$8,364
1856	1	Nissan Navara 4x4 King Cab	Fleet and Depot Supervisor	\$50,195	\$4,563	\$45,632	\$36,000	\$9,632
1866	2	Ford Ranger 4x4 Dual Cab	Northern Overseer	\$49,000	\$4,455	\$44,545	\$36,000	\$8,545
1866		Ford Ranger 4x4 Dual Cab	Northern Overseer	\$49,000	\$4,455	\$44,545	\$36,000	\$8,545
1865	2	Toyota Hilux 4x4 Dual Cab	Technical Assistant	\$51,000	\$4,636	\$46,364	\$38,000	\$8,364
1865		Toyota Hilux 4x4 Dual Cab	Technical Assistant	\$51,000	\$4,636	\$46,364	\$38,000	\$8,364
1861	2	Ford Ranger 4x4 Dual Cab	Manager Infrastructure	\$51,000	\$4,636	\$46,364	\$38,000	\$8,364
1861		Ford Ranger 4x4 Dual Cab	Manager Infrastructure	\$51,000	\$4,636	\$46,364	\$38,000	\$8,364
1317	1	Sedan type vehicle	Manager Fleet & Town Services	\$32,000	\$2,909	\$29,091	\$15,000	\$14,091
1577	1	Ford Ranger 4x2 Dual Cab	Works Vehicle	\$41,000	\$3,727	\$37,273	\$25,000	\$12,273
1581	1	Toyota Hilux 4x2 single Cab	Maintenance Officer	\$31,000	\$2,818	\$28,182	\$20,000	\$8,182
1582	1	Ford Ranger 4x2 Dual Cab	Works Vehicle	\$41,000	\$3,727	\$37,273	\$25,000	\$12,273
1583	1	Ford Ranger 4x2 Dual Cab	Works Vehicle	\$41,000	\$3,727	\$37,273	\$25,000	\$12,273
New	1	Light truck with tipper	Rankins Springs Works Vehicle	\$61,000	\$5,545	\$55,455		\$55,455
1578	1	Extra Cab 4x2 Utility	Stores vehicle	\$41,000	\$3,727	\$37,273	\$24,000	\$13,273
1870	2	Toyota Hilux 4x4 Dual Cab	Southern overseer	\$51,000	\$4,636	\$46,364	\$38,000	\$8,364
1870		Toyota Hilux 4x4 Dual Cab	Southern overseer	\$51,000	\$4,636	\$46,364	\$38,000	\$8,364
					\$0	\$0		\$0
					\$0	\$0		\$0
TOTAL				\$834,195	\$75,837	\$758,358	\$535,000	\$223,358

CARRATHOOL SHIRE COUNCIL

SUMMARY PLANT ACQUISITIONS 2022/23

New Acquisitions (Net cost after Trade-in & GST)

PLANT NO	Qty	VEHICLE TYPE	Person Responsible	ESTIMATED COST PER VEHICLE (INCLUD GST)	Less - GST COMPONENT	ESTIMATED COST PER VEHICLE (EXCL GST)	Less - EST TRADE IN VALUE (EXCL GST)	NET CHANGE OVER COST TO COUNCIL
Parks and Gardens Vehicles								
1558	1	Toyota Hilux 4x2 single Cab	Hillston park and Gardens	\$31,000	\$2,818	\$28,182	\$15,000	\$13,182
TOTAL				\$31,000	\$2,818	\$28,182	\$15,000	\$13,182
Parks and Gardens Plant and Equipment								
5110	1	Husqvarna Ride on Mower	Goolgowi Parks & Gardens	\$15,000	\$1,364	\$13,636	\$3,000	\$10,636
5126	1	Husqvarna Ride on Mower	Hillston Parks & Gardens	\$15,000	\$1,364	\$13,636	\$3,000	\$10,636
	3	Push Mowers	Shared	\$3,000	\$273	\$2,730		\$2,730
TOTAL				\$33,000	\$3,001	\$30,002	\$6,000	\$24,002
Major Plant								
3524	1	Motor Grader	Goolgowi	\$513,000	\$46,636	\$436,364	\$180,000	\$256,364
2063	1	Prime Mover Truck	Goolgowi	\$385,000	\$35,000	\$350,000	\$140,000	\$210,000
2577	1	Tri Axle Side Tipper	Shared	\$175,000	\$15,910	\$159,091	\$40,000	\$119,091
3060	1	Backhoe	Goolgowi	\$200,000	\$18,182	\$181,818	\$30,000	\$151,818
						\$0		\$0
TOTAL				\$1,273,000	\$115,728	\$1,127,273	\$390,000	\$737,273

CARRATHOOL SHIRE COUNCIL

SUMMARY PLANT AQUISITIONS 2022/23

New Acquisitions (Net cost after Trade-in & GST)

PLANT NO	Qty	VEHICLE TYPE	Person Responsible	ESTIMATED COST PER VEHICLE (INCLUD GST)	Less - GST COMPONENT	ESTIMATED COST PER VEHICLE (EXCL GST)	Less - EST TRADE IN VALUE (EXCL GST)	NET CHANGE OVER COST TO COUNCIL
OTHER EXPENDITURE								
Minor Plant & Workshop Equipment								
	1	Workshop Tooling	Goolgowi	\$8,800	\$800	\$8,000		\$8,000
	1	Workshop Tooling	Hillston	\$8,800	\$800	\$8,000		\$8,000
	1	Pressure Washer	Hillston	\$12,000	\$1,091	\$10,909	\$1,000	\$9,909
TOTAL				\$29,600	\$2,691	\$26,909	\$1,000	\$25,909
Sundry Plant - Engineering								
	1	Diesl Generator	Hillston	\$12,000	\$1,091	\$10,909		\$10,909
	4	Water Transfer pumps	Shared	\$9,000	\$818	\$8,182		\$8,182
	1	Suction Vac trailing unit	Shared	\$95,000	\$8,636	\$86,364		\$86,364
	1	6' Slasher	hillston	\$14,000	\$1,273	\$12,727	\$1,000	\$11,727
TOTAL				\$130,000	\$11,818	\$118,182	\$1,000	\$117,182
Sundry Plant - Parks & Gardens								
5105	2	Lawn Edgers	Shared	\$2,000	\$182	\$1,818		\$1,818
5111	3	Brush Cutters	Shared	\$3,000	\$273	\$2,727		\$2,727
7213	2	Chainsaws	Shared	\$3,000	\$273	\$2,727		\$2,727
5074	2	Hedge Trimmer	Shared	\$2,000	\$182	\$1,818		\$1,818
5531	1	Spray tank & Reel	Shared	\$5,000	\$454	\$4,545		\$4,545
TOTAL				\$15,000	\$1,363	\$13,636	\$0	\$13,636

CARRATHOOL SHIRE COUNCIL

SUMMARY PLANT AQUISITIONS 2022/23

New Acquisitions (Net cost after Trade-in & GST)

PLANT NO	Qty	VEHICLE TYPE	Person Responsible	ESTIMATED COST PER VEHICLE (INCLUD GST)	Less - GST COMPONENT	ESTIMATED COST PER VEHICLE (EXCL GST)	Less - EST TRADE IN VALUE (EXCL GST)	NET CHANGE OVER COST TO COUNCIL
Water & Sewerage - (Funded by General Fund. Repaid via Charges allocated to General Fund)								
1583	2	Ford ranger 4x2 Dual cab	Rankins Springs Water & Sewer	\$41,000	\$3,727	\$37,273	\$23,000	\$14,273
1583		Ford ranger 4x2 Dual cab	Rankins Springs Water & Sewer	\$41,000	\$3,727	\$37,273	\$23,000	\$14,273
1864	2	Toyota Hilux 4x4 Dual Cab	Goolgowi Water & Sewer	\$51,000	\$4,636	\$46,364	\$38,000	\$8,364
1864		Toyota Hilux 4x4 Dual Cab	Goolgowi Water & Sewer	\$51,000	\$4,636	\$46,364	\$38,000	\$8,364
1334	1	Toyota Camry Hybrid	Manager Water & Sewer	\$32,000	\$2,909	\$29,091	\$25,000	\$4,091
1868	1	Ford ranger 4x4 Dual Cab	Water & Sewer Team Leader	\$47,000	\$4,273	\$42,727	\$36,000	\$6,727
					\$0	\$0		\$0
TOTAL				\$263,000	\$23,909	\$239,091	\$183,000	\$56,091
GRAND TOTALS				\$3,131,990	\$284,728	\$2,817,265	\$1,418,000	\$1,399,265
SUMMARY								
			ADMIN/FINANCE			\$209,091	\$166,000	\$43,091
			HEALTH LIGHT VEHICLES			\$154,723	\$121,000	\$33,723
			HACC LEASE BACK VEHICLES			\$111,818	\$0	\$111,818
			ENGINEERING LIGHT VEHICLES			\$758,358	\$535,000	\$223,358
			PARKS & GARDENS - VEHICLES			\$28,182	\$15,000	\$13,182
			PARKS & GARDENS - PLANT & EQUIP.			\$30,002	\$6,000	\$24,002
			MAJOR PLANT			\$1,127,273	\$390,000	\$737,273
			WATER & SEWER PLANT			\$239,091	\$183,000	\$56,091
						\$2,658,538	\$1,416,000	\$1,242,538
OTHER EXPENDITURE								
			Minor Plant & Workshop Equipment			\$26,909	\$1,000	\$25,909
			Sundry Plant - Engineering			\$118,182	\$1,000	\$117,182
			Sundry Plant - Parks & Gardens			\$13,636	\$0	\$13,636
						\$158,727	\$2,000	\$156,727
GRAND TOTAL - GENERAL FUND						\$2,817,265	\$1,418,000	\$1,399,265
FUNDED FROM EXTERNAL GRANTS								
			HACC			\$0	\$0	\$0
			CACP			\$0	\$0	\$0
						\$0	\$0	\$0
TOTAL						\$2,817,265	\$1,418,000	\$1,399,265
LESS: VEHICLES FUNDED FROM EXTERNAL SERVICES (HACC/CACP)						\$0	\$0	\$0
NET COST TO CARRATHOOL SHIRE COUNCIL						\$2,817,265	\$1,418,000	\$1,399,265



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

General Fund Capital Items

GENERAL FUND CAPITAL PROJECTS 2022/23

Functional Area	Project Description	Proposed Budget 2022/23 \$
Corporate & Community	Goolgowi Office Equipment	-
	Goolgowi & Hillston Phone System Replacement	(36,000)
	Cyber Security Improvements	(33,000)
	Goolgowi & Hillston IT Equipment	(30,000)
	Goolgowi & Hillston Furniture & Fittings	-
	Library Books	(14,000)
		(113,000)
Swimming Pools	Hillston Pool - Separate shed for chemicals	(20,000)
	Goolgowi Pool - Separate shed for chemicals	(20,000)
	Hillston Pool - Replace pool shelter	(45,000)
	Loan Principal No 202A Toddlers Pool Hillston	(41,529)
	Loan Principal No 203 Upgrade Hillston Pool	(70,955)
	Loan Principal No 204 Upgrade Goolgowi Pool	(17,542)
		(215,026)
Buildings & Regulatory	Goolgowi Depot - Upgrade Sheds for chemical & minor plant (mowers)	(40,000)
	Rankins Springs Depot - Wash Bay & drainage	(25,000)
	Carrathool Hall - new septic tank	(18,000)
	Carrathool Hall - Painting & fascia	(40,000)
	Goolgowi Hall - Painting	(33,000)
	Goolgowi Pre School (Wilkie Place) - Heating/cooling and flooring (rear of hall)	(40,000)
	Rankins Springs Hall - Ceiling work & painting	(30,000)
	Hillston - Subdivision	(150,000)
	Loan Principal No 205 Hillston Sub-Division	(14,618)
AV Conferencing Facilities	(15,000)	
		(405,618)
Recreation	Park Furniture - Global	(35,000)
	Playground Equipment - Global	(50,000)
	Hillston - Irrigation replacement Kidman Way (near rail tree line)	(10,000)
	Hillston - Re turf centre garden section near Harveys service centre	(10,000)
	Hillston - Stan Peters Oval Storage - Pitch Roller/Mowers/User Groups	(50,000)
	Hillston - Lions Park fence (replace bollards)	(65,000)
	Hillston - Stan Peters Oval -Perimeter Irrigation	(15,000)
	Hillston - Lions Park stage 2 irrigation	(40,000)
	Hillston - Hall, Pool, and Office carpark upgrade & repairs	(20,000)
	Hillston - High Street Footpath Irrigation	(30,000)
	Hillston - High st pop up sprinklers Fire station to Kidman Way Mote	(20,000)
	Tree trimming or removal at Hall (large Gum trees)	(15,000)
	Merriwagga - Park Fence, Tidy town park refurbish and landscape	(50,000)
	Goolgowi - Irrigation Settlers Park Stage 1	(40,000)
	Hillston - Stormwater flap replacement	(25,000)
	Goolgowi - Town entrance Zara st centre garden replacement	(35,000)
Hillston - Heavy duty bollards for Haines St (entry from Kidman Way)	(10,000)	
		(520,000)
Plant & Equipment	Gross Plant Acquisitions	(2,817,265)
	Less Plant Trade In/Sales	1,418,000
	Net Plant Acquisitions	(1,399,265)
		(1,399,265)

Cemeteries	Hillston Cemetery - New Signage & Fencing	(40,000)
	Goolgowi Cemetery - Seating & Landscaping	(15,000)
		(55,000)
Roads & Road Infrastructure	Rural Works	
	R2R Program - Lachlan Valley Way (MR510 East) Reseal 6.71km	(310,500)
	R2R Program - Rankins Springs (MR371 Lakes Rd) Reseal 4.83km	(217,800)
	R2R Program - Black Stump Rd Reseal 3.9km	(134,500)
	R2R Program - Lachlan River Rd Reseal 0.30km	(12,000)
	R2R Program - Murrumbidgee River Rd Reseal 10.5km	(375,375)
	R2R Program - Wollarma Rd Reseal 0.18km	(11,000)
	Hillston Town Streets	
	R2R Program - Henry St Reseal	(14,000)
	R2R Program - Charles St Reseal	(14,000)
	Merriwagga Town Streets	
	R2R Program - Federation St Reseal	(5,000)
	R2R Program - GHA Entrance (Devon St) Reseal	(6,500)
	R2R Program - Mons St Reseal	(18,548)
	Rankins Springs Town Streets	
	R2R Program - Kiwi St Reseal	(22,500)
	R2R Program - Bales Ave Reseal	(14,000)
	R2R Program - Whitton Stock Route Reseal	(5,500)
	Goolgowi Town Streets	
	R2R Program - Lowan St Reseal	(17,039)
	R2R Program - Zara St Reseal	(13,443)
	R2R Program - Bunyip St Reseal	(6,006)
	Rural Rds	
	works on some or all of the below roads	(259,000)
	Southern - Johnsons Rd	
	Southern - Boorga Rd	
	Southern - Back Hillston Rd	
	Northern - Weavers Rd	
	Northern - Mitchells Rd	
	Regional Rds - Repair Program	
	The Springs Rd (MR368) Construct 2.2km	(534,000)
	Regional Rds - Block Grant	
Mossgiel Rd (MR80) Construct 2.0km	(500,000)	
Local Roads Capital		
Hillston HV Bypass - Upgrade	(200,000)	
Murrumbidgee River Rd - Edge Repair	(50,000)	
Barry Scenic Dr - Construct Concrete Causeway	(100,000)	
Cowper St/Springs Rd Intersection - Upgrade	(150,000)	
Fixing Local Roads Program (FLR)		
FLR 4 Program - Mossgiel Rd (MR80) Construct 10km	(2,000,000)	
FLR 4 Program - The Springs Rd (MR368) Construct 10km	(2,000,000)	
FLR 4 Program - Lachlan Valley Way (MR501 West) Construct 6km	(1,200,000)	
Footpath replacement Hillston - Oval entrance to caravan park	(20,000)	
K&G Rep - Byron & Herrick st 350mt	(90,000)	
K&G Rep - Molesworth & Collins st 150mt	(40,000)	
K&G Rep - Haines st	(15,000)	
	(8,355,711)	
Waste	Hillston Tip Upgrade - Fence & Entrance Road	(30,000)
	Rankins Springs Tip - Roadworks & Signage	(15,000)
	Carrathool Tip - Fence & Cell	(50,000)
	(95,000)	

(11,158,620)



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

Water & Sewer Financial Projections

WATER FUNDS SUMMARY - DRAFT BUDGET 2022/23							
Description	Revised Total Income \$	Revised Operational Expenditure \$	Revised Operational Result Surplus/(Deficit) \$	Revised Capital Expenditure \$	Revised Capital Result Surplus/(Deficit) \$	Depreciation \$	Revised Cash Result Surplus/(Deficit) \$
Goolgowi Water	847,339	(830,653)	16,686	(334,959)	(334,959)	331,973	13,700
Hillston Water	593,731	(513,083)	80,647	(390,000)	(390,000)	114,062	(195,291)
Rankins Springs Water	638,228	(764,749)	(126,520)	(274,478)	(274,478)	316,740	(84,258)
Melbergen Water	194,962	(355,220)	(160,258)	(165,419)	(165,419)	201,328	(124,349)
Carrathool Water	46,917	(97,959)	(51,042)	(70,000)	(70,000)	15,803	(105,239)
ALL FUNDS			(240,487)		(1,234,856)	979,906	(495,437)

SEWER FUNDS SUMMARY - DRAFT BUDGET 2022/23							
Description	Revised Total Income \$	Revised Operational Expenditure \$	Revised Operational Result Surplus/(Deficit) \$	Revised Capital Expenditure \$	Revised Capital Result Surplus/(Deficit) \$	Depreciation \$	Revised Cash Result Surplus/(Deficit) \$
Goolgowi Sewer	123,083	(86,832)	36,252	(39,176)	(39,176)	30,795	27,871
Hillston Sewer	515,562	(315,627)	199,935	(299,251)	(299,251)	97,675	(1,641)
Rankins Springs Sullage	12,851	(20,656)	(7,805)	(5,000)	(5,000)	5,889	(6,916)
Telemetry			0	(5,000)	(5,000)		(5,000)
ALL FUNDS (excludes telemetry)			228,382		(343,427)	134,359	19,314

GOOLGOWI WATER TOTAL INCOME DRAFT BUDGET 2022/23										GOOLGOWI WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2022/23									
Actual 2019/20	Actual 2020/21	Actual 31/12/21	Original Budget 2021/22	Description	Proposed Budget 2022/23	Proposed Budget 2023/24	Proposed Budget 2024/25	Proposed Budget 2025/26	Proposed Budget 2026/27	Actual 2019/20	Actual 2020/21	Actual 31/12/21	Original Budget 2021/22	Description	Proposed Budget 2022/23	Proposed Budget 2023/24	Proposed Budget 2024/25	Proposed Budget 2025/26	Proposed Budget 2026/27
\$	\$	\$	\$		\$	\$	\$	\$	\$	\$	\$	\$	\$		\$	\$	\$	\$	\$
GOOLGOWI WATER (URBAN)										GOOLGOWI WATER (URBAN)									
150,361	155,646	160,720	160,000	Goolgowi Urban Access	165,542	168,852	172,229	175,674	179,188	(30,571)	(35,705)	(17,200)	(44,000)	GWS Senior Mgt Engineering Supervision Exps	(32,816)	(33,472)	(34,141)	(34,824)	(35,521)
89,072	77,153	38,182	80,000	Goolgowi Urban Consumption Charges	59,327	60,514	61,724	62,959	64,218	(3,509)	(3,049)	0	(6,000)	GWS Direct Engineering Expenses	(2,000)	(2,040)	(2,081)	(2,122)	(2,165)
24,743	25,487	26,235	28,000	GWS Merriwagga Urban Access	27,022	27,562	28,114	28,676	29,250	(95,282)	(113,823)	(82,187)	(95,000)	GWS Mains Mtce Expenses	(96,900)	(98,838)	(100,815)	(102,831)	(104,888)
15,877	10,931	7,447	12,000	GWS Merriwagga Urban Consumption Charges	11,671	11,904	12,142	12,385	12,633	(19,757)	(12,428)	(5,769)	(13,622)	GWS Reservoirs Mtce Expenses	(13,894)	(14,172)	(14,455)	(14,744)	(15,039)
2,285	2,348	2,285	3,286	GWS Grant Pensioner Rate Subsidy	2,353	2,400	2,448	2,497	2,547	(5,543)	(3,838)	(1,694)	(4,000)	GWS Meter Reading Expenses	(4,080)	(4,162)	(4,245)	(4,330)	(4,416)
(4,275)	(4,104)	(4,062)	(5,964)	GWS Pensioner Rates Abandoned	(4,184)	(4,268)	(4,353)	(4,440)	(4,529)	(145,069)	(133,161)	(46,182)	(145,000)	GWS Pump Stations Energy Costs	(130,500)	(133,110)	(135,772)	(138,488)	(141,257)
0	0	(1)	0	GWS User Charges Interest Write Off	0	0	0	0	0	(102,334)	(89,606)	(102,750)	(95,000)	GWS Pump Stations Mtce Expenses	(120,000)	(122,400)	(124,848)	(127,345)	(129,892)
278,063	267,461	230,806	277,322	Total Urban	261,731	266,965	272,305	277,751	283,306	(12,752)	(8,117)	(11,748)	(16,500)	GWS Treatment Operations	(16,830)	(17,167)	(17,510)	(17,860)	(18,217)
GOOLGOWI WATER (RURAL)										GOOLGOWI WATER (RURAL)									
74,992	79,385	83,638	85,000	GWS Rural Water Access Charges	86,147	87,870	89,627	91,420	93,248	(6,997)	(5,277)	(342)	(7,390)	GWS Treatment Chemical Costs	(6,000)	(6,120)	(6,242)	(6,367)	(6,495)
141,432	129,976	93,687	130,000	GWS Rural Consumption Charges	141,498	144,328	147,214	150,159	153,162	(2,518)	(1,000)	(76)	(2,700)	GWS Treatment Mtce Expenses	(2,754)	(2,809)	(2,865)	(2,923)	(2,981)
110,939	104,293	124,153	115,000	GWS Other Rural Access Charges	127,878	130,436	133,044	135,705	138,419	0	0	(2,749)	(20,000)	All Funds Water Asset Revaluation	0	0	0	0	0
221,289	266,556	150,568	210,000	GWS Other Rural Consumption Charges	225,085	229,587	234,178	238,862	243,639	(31,051)	(30,574)	(3,364)	(33,000)	GWS Purchase of Water	(20,000)	(20,400)	(20,808)	(21,224)	(21,649)
0	0	0	0	GWS Black Stump Consumption Charges	0	0	0	0	0	0	(2,235)	(12)	(24,500)	GWS Telemetry Costs	(24,990)	(25,490)	(26,000)	(26,520)	(27,050)
7,169	458	1,981	1,500	GWS Interest on Overdue Charges	2,500	2,550	2,601	2,653	2,706	(20,001)	(18,976)	(8,928)	(17,758)	GWS Interest Payable on Loans	(16,540)	(15,278)	(13,970)	(12,612)	(11,204)
1,538	409	4,343	1,000	GWS Misc Incl Water Sales NEI	2,000	2,040	2,081	2,122	2,165	(3,972)	(5,002)	(5,593)	(6,050)	GWS Insurance Costs	(6,376)	(6,503)	(6,634)	(6,766)	(6,902)
(1,760)	(99)	(39)	(500)	GWS User Charges Written Off	(500)	(510)	(520)	(531)	(541)	(8,413)	(6,508)	0	0	GWS Share Global Telemetry Costs	0	0	0	0	0
0	0	0	0	GWS Access Charges/Extra Meters	0	0	0	0	0	(314,277)	(333,594)	(158,100)	(316,200)	GWS Depreciation System	(328,424)	(334,992)	(341,692)	(348,526)	(355,497)
432	240	424	500	GWS Inc Sundry Inc Meter Reading	500	510	520	531	541	(3,759)	(3,491)	(1,550)	(3,100)	Depreciation Telemetry All Schemes	(3,549)	(3,620)	(3,692)	(3,766)	(3,842)
0	3,468	484	0	GWS Tapping Fees	500	510	520	531	541	0	0	0	(5,000)	GWS Mains Inspections	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)
556,031	584,686	459,239	542,500	Total Rural	585,608	597,320	609,267	621,452	633,881										
834,094	852,147	690,045	819,822	TOTAL GOOLGOWI	847,339	864,286	881,571	899,203	917,187	(805,805)	(806,384)	(448,244)	(854,820)	TOTAL GOOLGOWI	(830,653)	(845,673)	(860,973)	(876,555)	(892,426)

GOOLGOWI WATER CAPITAL PROJECTS DRAFT BUDGET 2022/23									
Actual 2019/20	Actual 2020/21	Actual 31/12/21	Original Budget 2021/22	Description	Proposed Budget 2022/23	Proposed Budget 2023/24	Proposed Budget 2024/25	Proposed Budget 2025/26	Proposed Budget 2026/27
\$	\$	\$	\$		\$	\$	\$	\$	\$
Goolgowi/Merriwagga Urban Scheme									
				Generator Upgrade (Merriwagga)	0	(35,000)	0	0	0
				WaterMains Replacement (Urban)	(73,500)	(73,500)	0	0	0
				WaterMains Replacement (Rural)	(98,000)	(57,500)	(78,200)	0	0
				Telemetry upgrades	(54,545)	(54,545)	0	0	0
				Hydrants Replacement (Goolgowi & Merriwagga)	0	(10,000)	0	(10,000)	0
Yoolaroi Scheme									
				Reline Storages (Y4,Y2)	(11,000)	0	(22,000)	0	0
				Additional Water storages (Y4,Y5)	(10,000)	0	0	0	0
				Water Mains Replacement (Yoolaroi)	(54,000)	(60,500)	(61,200)	(61,200)	(81,600)
				Loan Principal Repayments	(33,914)	(35,176)	(36,484)	(37,842)	(39,250)
0	0	(16,199)	(32,699)	Total Goolgowi Water Capital	(334,959)	(326,221)	(197,884)	(109,042)	(120,850)

HILLSTON WATER TOTAL INCOME DRAFT BUDGET 2022/23										HILLSTON WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2022/23									
Actual 2019/20	Actual 2020/21	Actual 31/12/21	Original Budget 2021/22	Description	Proposed Budget 2022/23	Proposed Budget 2023/24	Proposed Budget 2024/25	Proposed Budget 2025/26	Proposed Budget 2026/27	Actual 2019/20	Actual 2020/21	Actual 31/12/21	Original Budget 2021/22	Description	Proposed Budget 2022/23	Proposed Budget 2023/24	Proposed Budget 2024/25	Proposed Budget 2025/26	Proposed Budget 2026/27
305,657	316,666	325,661	320,000	HILLSTON WATER	335,431	342,139	348,982	355,962	363,081	(39,487)	(47,490)	(20,583)	(65,000)	HILLSTON WATER	(32,816)	(33,472)	(34,141)	(34,824)	(35,521)
395,380	284,242	139,362	290,000	HMS Access Charges	253,543	258,614	263,786	269,062	274,443	(3,068)	(1,904)	(907)	(4,000)	HMS Senior Mgt Engineering Supervision Exps	(4,162)	(4,245)	(4,330)	(4,417)	(4,505)
379	4,268	370	0	HMS Consumption Charges	1,000	1,020	1,040	1,061	1,082	(972)	(120)	(237)	(4,000)	HMS Direct Engineering Expenses	(4,000)	(4,080)	(4,162)	(4,245)	(4,330)
602	1,781	434	2,500	HMS Tapping Fees	1,500	1,530	1,561	1,592	1,624	(117,362)	(135,538)	(57,644)	(123,200)	S&W Wet Days W & S Services	(125,664)	(128,177)	(130,741)	(133,356)	(136,023)
5,946	593	2,552	2,000	HMS User Water Sales	3,500	3,570	3,641	3,714	3,789	(3,951)	(5,545)	(2,619)	(6,119)	HMS Mains Mtc Expenses	(6,250)	(6,375)	(6,503)	(6,633)	(6,765)
(7,571)	(7,269)	(7,195)	(6,470)	HMS Interest on Overdue Charges	(7,411)	(7,559)	(7,710)	(7,865)	(8,023)	(3,789)	(2,468)	(1,354)	(3,352)	HMS Reservoirs Mtc Expenses	(3,420)	(3,488)	(3,558)	(3,629)	(3,702)
1,982	2,365	1,490	1,500	HMS Pensioner Rates Abandoned	2,000	2,040	2,081	2,122	2,165	(23,849)	(34,991)	(15,710)	(42,025)	HMS Meter Reading	(42,870)	(43,727)	(44,602)	(45,494)	(46,404)
4,046	4,159	4,047	4,870	HMS Sundry Incl Meter Reading	4,168	4,251	4,336	4,423	4,512	(26,891)	(19,603)	(8,896)	(35,000)	HMS Pump Stations Mtc Expenses	(35,700)	(36,414)	(37,142)	(37,885)	(38,643)
		0	196,534	HMS Grants Pensioner Rate Subsidy	0	0	0	0	0	(5,196)	(4,239)	(2,672)	(10,250)	HMS Treatment Operations	(10,455)	(10,664)	(10,877)	(11,095)	(11,317)
				IWCM Strategy (10% co-contribution-all schemes)						(1,067)	(1,496)	(7,594)	(2,000)	HMS Treatment Mtce Expenses	(10,200)	(10,404)	(10,612)	(10,824)	(11,041)
										(2,179)	(2,482)	(2,789)	(6,230)	HMS Treatment Chemical Costs	(3,180)	(3,243)	(3,308)	(3,374)	(3,442)
										(229)	(2,497)	(359)	(14,900)	HMS Insurance	(17,135)	(17,478)	(17,827)	(18,184)	(18,547)
										(78,340)	(55,455)	(21,443)	(80,000)	HMS Telemetry Cost	(81,600)	(83,232)	(84,897)	(86,595)	(88,326)
										(8,689)	(12,355)	(9,310)	(16,246)	HMS Pump Stations Energy Costs	(16,570)	(16,901)	(17,239)	(17,584)	(17,936)
										(107,478)	(110,135)	(51,000)	(102,000)	HMS Purchase of Water	(112,749)	(115,004)	(117,304)	(119,650)	(122,049)
										(1,367)	(1,270)	(525)	(1,050)	HMS Depreciation System	(1,313)	(1,339)	(1,366)	(1,393)	(1,421)
										(3,057)	(2,366)	0	0	HMS Telemetry Depreciation	0	0	0	0	0
										0	0	0	(5,000)	HMS Share Global Telemetry Costs	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)
														HMS Mains Inspections					
706,421	606,805	466,721	810,934	TOTAL HILLSTON	593,731	605,605	617,717	630,072	642,673	(426,971)	(439,944)	(203,642)	(520,372)	TOTAL HILLSTON	(513,083)	(523,345)	(533,812)	(544,488)	(555,378)

HILLSTON WATER CAPITAL PROJECTS DRAFT BUDGET 2022/23									
Actual 2019/20	Actual 2020/21	Actual 31/12/21	Original Budget 2021/22	Description	Proposed Budget 2022/23	Proposed Budget 2023/24	Proposed Budget 2024/25	Proposed Budget 2025/26	Proposed Budget 2026/27
		(\$137,565)	(\$130,000)	HMS - Water Mains Replacement	(110,000)	(130,000)	(140,000)	(112,000)	0
		0	(\$5,000)	HMS - Hydrants Replacement	0	(5,000)	0	(5,000)	0
		0	(\$40,000)	HMS - Bore 2 Pump Replacement					
		0		(25% co-contribution on IWCM outcome)					
		0	(\$218,371)	HMS - IWCM Strategy (10% co-contribution all schemes)					
				Fencing Upgrades (Aerodrome Bore-4)	(15,000)	0	0	0	0
				Telemetry Upgrades	(50,000)	0	0	0	0
				Additional water storages (Aerodrome, Bore-4)	(65,000)	0	0	0	0
				Hillston Subdivision Utility Connection	(150,000)				
0	0	(\$137,565)	(\$393,371)	Total Hillston Water Capital	(390,000)	(135,000)	(140,000)	(117,000)	0

MELBERGEN WATER TOTAL INCOME DRAFT BUDGET 2022/23										MELBERGEN WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$	Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
61,469	65,368	56,248	68,636	MELBERGEN WATER	57,936	59,094	60,276	61,482	62,712	(17,537)	(19,834)	(8,399)	(21,535)	MELBERGEN WATER	(16,408)	(16,736)	(17,071)	(17,412)	(17,760)
126,200	121,367	69,734	125,000	MWS Access Charges	106,826	108,963	111,142	113,365	115,632	0	(1,847)	0	(6,000)	MWS Senior Mgt Engineering Supervision Exps	(2,000)	(2,040)	(2,081)	(2,122)	(2,165)
191	30	74	1,334	MWS Consump Charges	200	204	208	212	216	(18,505)	(21,674)	(8,948)	(19,000)	MWS Mains Mtce Expenses	(19,380)	(19,768)	(20,163)	(20,566)	(20,978)
50,164	24,064	0	30,000	MWS Interest on Overdue Charges	30,000	30,600	31,212	31,836	32,473	(102)	(1,519)	(139)	(1,907)	MWS Reservoirs Mtc Expenses	(2,000)	(2,040)	(2,081)	(2,122)	(2,165)
(2)	0	(4)	0	MWS Sale Water to Goldenfields C C	0	0	0	0	0	(1,430)	(821)	(375)	(2,983)	MWS Meter Reading	(3,050)	(3,111)	(3,173)	(3,237)	(3,301)
				MWS User Water Sales						(11,974)	(11,811)	(2,692)	(25,000)	MWS Pump Stations Energy Costs	(25,000)	(25,500)	(26,010)	(26,530)	(27,061)
										(19,407)	(29,420)	(17,608)	(27,000)	MWS Pump Stations Mtce Expenses	(27,540)	(28,091)	(28,653)	(29,226)	(29,810)
										(45)	(20)	(147)	(500)	MWS Treatment Mtce Expenses	0	0	0	0	0
										(2,941)	(2,781)	(3,040)	(6,500)	MWS Purchase of Water	(6,630)	(6,763)	(6,898)	(7,036)	(7,177)
										(29,494)	(23,768)	(9,312)	(23,000)	MWS Ballyrogan Expenses	(23,460)	(23,929)	(24,408)	(24,896)	(25,394)
										0	(956)	0	(10,400)	MWS Telemetry Costs	(10,608)	(10,820)	(11,037)	(11,257)	(11,482)
										(1,365)	(1,560)	(1,736)	(2,390)	MWS Insurance	(1,979)	(2,019)	(2,059)	(2,101)	(2,143)
										(195,642)	(204,655)	(96,900)	(193,800)	MWS Depreciation System	(199,399)	(203,387)	(207,455)	(211,604)	(215,836)
										(2,051)	(1,905)	(1,025)	(2,050)	MWS Share Telemetry Depn Costs	(1,929)	(1,968)	(2,007)	(2,047)	(2,088)
										(13,104)	(12,433)	(5,849)	(11,634)	Interest Payable on Loans	(10,837)	(10,010)	(9,152)	(8,263)	(7,341)
										(4,598)	(3,551)	0	0	MWS Share Global Telemetry Costs	0	0	0	0	0
										0	0	0	(5,000)	MWS Mains Inspections	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)
238,022	210,829	126,053	224,970	TOTAL MELBERGEN	194,962	198,861	202,838	206,895	211,033	(318,195)	(338,555)	(156,172)	(358,699)	TOTAL MELBERGEN	(355,220)	(361,281)	(367,448)	(373,725)	(380,112)

MELBERGEN WATER CAPITAL PROJECTS DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
				Water Mains Replacement	(81,200)	0	(89,800)	0	0
				Telemetry Upgrades	(32,000)	(32,000)	0	0	0
				Mt.Daylight pump station pipe upgrades	(30,000)	0	0	0	0
(20,654)	(21,422)	(10,613)	(21,422)	MWS - Loan Principal Repayments	(22,219)	(23,046)	(23,904)	(24,793)	(25,716)
(20,654)	(21,422)	(10,613)	(21,422)		(165,419)	(55,046)	(113,704)	(24,793)	(25,716)

RANKINS SPRINGS WATER TOTAL INCOME DRAFT BUDGET 2022/23										RANKINS SPRINGS WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$	Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
RANKINS SPRINGS WATER (URBAN)										RANKINS SPRINGS WATER									
18,868	35,176	38,879	37,000	RSWS Urban Access	40,045	40,846	41,663	42,496	43,346	(29,068)	(32,302)	(15,513)	(40,000)	RSWS Senior Mgt Engineering Supervision Exps	(16,408)	(16,736)	(17,071)	(17,412)	(17,760)
11,373	9,753	6,619	10,100	RSWS Urban Consumption	10,318	10,524	10,735	10,949	11,168	0	(1,874)	0	(5,000)	RSWS Direct Engineering Expenses	(2,000)	(2,040)	(2,081)	(2,122)	(2,165)
0	0	0	0	RSWS GrantVillage Potable System	0	0	0	0	0	(97,858)	(88,007)	(52,173)	(100,000)	RSWS Mains Mtce Expenses	(102,000)	(104,040)	(106,121)	(108,243)	(110,408)
(326)	(533)	(310)	(420)	RSWS Pensioner Rates Abandoned	(319)	(326)	(332)	(339)	(346)	(476)	(340)	(1,946)	(5,279)	RSWS Reservoir Mtce Expenses	(5,385)	(5,493)	(5,603)	(5,715)	(5,829)
174	179	174	180	RSWS Grant Pensioner Rate Subsidy	180	183	187	191	194	(5,062)	(6,316)	(2,200)	(5,576)	RSWS Meter Reading	(5,690)	(5,804)	(5,920)	(6,038)	(6,159)
30,089	44,575	45,362	46,860	Total Urban	50,223	51,228	52,252	53,297	54,363	(58,551)	(59,667)	(32,306)	(60,000)	RSWS Pump Stations Mtce Expenses	(61,200)	(62,424)	(63,672)	(64,946)	(66,245)
RANKINS SPRINGS WATER (RURAL)										RANKINS SPRINGS WATER									
185,083	200,729	211,650	208,000	RSWS Access Charges	218,000	222,359	226,807	231,343	235,970	(43,890)	(31,991)	(26,351)	(40,000)	RSWS Treatment Operations	(40,800)	(41,616)	(42,448)	(43,297)	(44,163)
303,969	244,766	161,656	271,000	RSWS Consump Charges	246,506	251,436	256,465	261,594	266,826	(5,499)	(2,902)	(1,090)	(7,000)	RSWS Treatment Chemical Costs	(7,140)	(7,283)	(7,428)	(7,577)	(7,729)
106,250	156,916	52,500	161,000	RSWS ProTen Water Consumption	120,000	122,400	124,848	127,345	129,892	(17,415)	(19,380)	(9,626)	(21,000)	RSWS Treatment Mtce Expenses	(21,420)	(21,848)	(22,285)	(22,731)	(23,186)
2,828	180	860	500	RSWS Misc Income	1,000	1,020	1,040	1,061	1,082	(2,053)	(2,350)	(2,638)	(6,230)	RSWS Insurance	(3,007)	(3,067)	(3,129)	(3,191)	(3,255)
5,848	468	1,579	3,000	RSWS Interest on Overdue Charges	2,500	2,550	2,601	2,653	2,706	0	0	0	(523)	RSWS Rates & Charges	0	0	0	0	0
603,978	603,059	428,245	643,500	Total Rural	588,005	599,765	611,761	623,996	636,476	(282)	(2,235)	0	(19,750)	RSWS Telemetry Costs	(20,145)	(20,548)	(20,959)	(21,378)	(21,806)
										(141,844)	(103,171)	(43,883)	(140,000)	RSWS Pump Stations Energy Costs	(120,000)	(122,400)	(124,848)	(127,345)	(129,892)
										(28,775)	(25,134)	(848)	(20,000)	RSWS Purchase of Water	(15,000)	(15,300)	(15,606)	(15,918)	(16,236)
										(309,050)	(327,512)	(153,000)	(306,000)	RSWS Depreciation System	(314,504)	(320,794)	(327,210)	(333,754)	(340,429)
										(2,392)	(2,222)	(1,025)	(2,050)	RSWS Depreciation Telemetry	(2,236)	(2,281)	(2,326)	(2,373)	(2,420)
										(27,588)	(26,174)	(12,314)	(24,491)	Interest Payable on Loans	(22,814)	(21,074)	(19,268)	(17,396)	(15,454)
										(5,356)	(4,142)	0	0	RSWS Share Global Telemetry Costs	0	0	0	0	0
										0	0	0	(5,000)	RSWS Mains Inspections	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)
634,067	647,634	473,608	690,360	TOTAL RANKINS SPRINGS	638,228	650,993	664,013	677,293	690,839	(775,159)	(735,719)	(354,912)	(807,899)	TOTAL RANKINS SPRINGS	(764,749)	(777,848)	(791,177)	(804,743)	(818,548)

RANKINS SPRINGS WATER CAPITAL PROJECTS DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
0	0	(31,164)	0	RSWS - Pipe Replacement (Water Mains)	(58,700)	(86,000)	(55,000)	(35,000)	0
				WTP-filter replacement (provision)	(20,000)	0	0	0	(20,000)
				Stop valves/Hydrant replacement	0	(10,000)	(20,000)	0	0
				Fencing Upgrade (Chruckshank-R3)	(35,000)	0	0	0	0
				Generator (WTP)	(35,000)	0	0	0	0
				Storage Shed Construction(WTP & R3)	(25,000)	(30,000)	0	0	0
				Additional potable storage tanks	0	(30,000)	0	0	0
				Telemetry Upgrades	(32,000)	(32,000)	0	0	0
				Relining Storages(R5, R4)	(22,000)	0	(11,000)	0	0
(43,482)	(45,100)	(22,344)	0	Loan Principal Repayments	(46,778)	(48,518)	(50,323)	(52,196)	(54,138)
(43,482)	(45,100)	(53,507)	0	Total Rankins Springs Water Capital	(274,478)	(236,518)	(136,323)	(87,196)	(74,138)

CARRATHOOL WATER TOTAL INCOME DRAFT BUDGET 2022/23										CARRATHOOL WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2022/23										
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$	Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$	
23,538	24,287	25,530	25,015	CARRATHOOL WATER										CARRATHOOL WATER						
41,377	23,586	10,039	26,000	CWS Access Charges	26,296	26,822	27,358	27,905	28,464	(6,518)	(8,288)	(3,636)	(8,620)	CWS Senior Mgt Engineering Supervision Exps	(16,408)	(16,736)	(17,071)	(17,412)	(17,760)	
(977)	(938)	(928)	(1,329)	CWS Consume Charges	20,340	20,747	21,162	21,585	22,017	0	0	0	(3,000)	CWS Direct Engineering Expenses	(2,000)	(2,040)	(2,081)	(2,122)	(2,165)	
522	537	522	742	CWS Pensioner Rates Abandoned	(956)	(975)	(995)	(1,015)	(1,035)	(3,508)	(6,433)	(1,564)	(10,000)	CWS Mains Mtce Expenses	(10,200)	(10,404)	(10,612)	(10,824)	(11,041)	
553	59	236	515	CWS Grants Pensioner Rate Subsidy	538	549	560	571	582	(804)	(645)	0	(2,358)	CWS Reservoirs Mtce Expenses	(1,100)	(1,122)	(1,144)	(1,167)	(1,191)	
492	73	0	200	CWS Interest on Overdue Charges	500	510	520	531	541	(804)	(707)	(298)	(1,066)	CWS Meter Reading	(1,090)	(1,112)	(1,134)	(1,157)	(1,180)	
(27)	(6)	(14)	0	CWS Inc Sundry Inc Meter Reading	200	204	208	212	216	(11,176)	(17,866)	(5,161)	(16,287)	CWS Pump Stations Mtce Expenses	(16,620)	(16,952)	(17,291)	(17,637)	(17,990)	
				CWS User Water Sales	0	0	0	0	0	(9,975)	(4,702)	(4,284)	(9,000)	CWS Treatment Operations	(9,180)	(9,364)	(9,551)	(9,742)	(9,937)	
										(2,525)	0	0	(2,563)	CWS Treatment Chemical Costs	(1,000)	(1,020)	(1,040)	(1,061)	(1,082)	
										(515)	0	0	0	CWS Treatment Mtce Expenses	(500)	(510)	(520)	(531)	(541)	
										(348)	(399)	(446)	(770)	CWS Insurance	(508)	(518)	(529)	(539)	(550)	
										0	0	0	(707)	CWS Rates & Charges	0	0	0	0	0	
										(1,376)	(617)	0	(5,000)	CWS Scheme Telemetry Costs	(5,100)	(5,202)	(5,306)	(5,412)	(5,520)	
										(11,381)	(10,285)	(1,983)	(12,000)	CWS Pump Stations Energy Costs	(12,240)	(12,485)	(12,734)	(12,989)	(13,249)	
										(2,271)	(884)	(650)	(1,179)	CWS Purchase of Water	(1,210)	(1,234)	(1,259)	(1,284)	(1,310)	
										(14,572)	(15,380)	(8,175)	(16,350)	CWS Depreciation System	(15,413)	(15,721)	(16,036)	(16,356)	(16,684)	
										(341)	(317)	(175)	(350)	CWS Telemetry Depreciation	(390)	(398)	(406)	(414)	(422)	
										(771)	(591)	0	0	CWS-Share Global Telemetry Costs	0	0	0	0	0	
										0	0	0	(5,000)	CWS Mains Inspections	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)	
65,478	47,598	35,385	51,143	TOTAL CARRATHOOL	46,917	47,856	48,813	49,789	50,785	(66,885)	(67,114)	(26,371)	(94,250)	TOTAL CARRATHOOL	(97,959)	(99,918)	(101,917)	(103,955)	(106,034)	

CARRATHOOL WATER CAPITAL PROJECTS DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
				Additional storage tanks	(40,000)	0	0	0	0
				Fencing Upgrades	(25,000)	0	0	0	0
				Telemetry Upgrades	(5,000)	(5,000)	0	0	0
				Stop valves/Hydrant replacement	0	(20,000)	(10,000)	0	0
\$0	\$0	\$0	\$0		(70,000)	(25,000)	(10,000)	0	0

GOOLGOWI SEWER TOTAL INCOME DRAFT BUDGET 2022/23										GOOLGOWI SEWER OPERATIONAL EXPENDITURE DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$	Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
91,867	101,637	111,883	108,000	GOOLGOWI SEWER	123,071	125,532	128,043	130,604	133,216	(480)	(502)	(512)	(543)	GOOLGOWI SEWER	(527)	(538)	(549)	(560)	(571)
812	100	425	1,500	GSF Sewer Access Charges	1,000	1,020	1,040	1,061	1,082	(2,919)	(3,936)	(971)	(4,500)	GSF Rates & Charges	(24,612)	(25,104)	(25,606)	(26,118)	(26,640)
(2,185)	(2,062)	(2,026)	(4,400)	GSF Interest on Overdue Charges	(2,229)	(2,273)	(2,319)	(2,365)	(2,412)	(826)	(240)	0	(2,900)	GSF Senior Mgt Engineering Supervision Exps	(1,000)	(1,020)	(1,040)	(1,061)	(1,082)
1,151	1,188	1,128	2,400	GSF Pensioner Rates Concession	1,241	1,266	1,291	1,317	1,344	(17,310)	(2,102)	(1,013)	(4,000)	GSF Direct Engineering & Supervision Exps	(4,080)	(4,162)	(4,245)	(4,330)	(4,416)
				GSF Grants Pensioner Rates Subsidy						(1,373)	(1,629)	(103)	(2,634)	GSF Mains Mtce Expenses	(2,700)	(2,754)	(2,809)	(2,865)	(2,923)
										(2,665)	(3,654)	(2,816)	(5,000)	GSF Reservoirs Mtc Expenses	(5,100)	(5,202)	(5,306)	(5,412)	(5,520)
										(5,339)	(1,395)	(7,434)	(7,000)	GSF Pump Stations Energy Costs	(7,140)	(7,283)	(7,428)	(7,577)	(7,729)
										(1,004)	(493)	(314)	(3,000)	GSF Pump Stations Mtce Expenses	(1,000)	(1,020)	(1,040)	(1,061)	(1,082)
										0	0	0	0	GSF Treatment Operations	0	0	0	0	0
										(2,105)	0	(153)	(3,400)	GSF Treatment Mtce Expenses	(2,500)	(2,550)	(2,601)	(2,653)	(2,706)
										0	0	0	(2,700)	GSF Treatment Chemical Costs	(2,754)	(2,809)	(2,865)	(2,923)	(2,981)
										0	0	0	(5,000)	GSF Telemetry Costs	0	0	0	0	0
										(1,108)	(1,148)	(1,282)	(7,900)	All Fund Sewer Asset Revaluations	(1,462)	(1,491)	(1,521)	(1,551)	(1,582)
										(23,916)	(25,709)	(12,250)	(24,500)	GSF Insurance	(25,835)	(26,352)	(26,879)	(27,416)	(27,965)
										(2,634)	(5,438)	(1,025)	(2,050)	GSF Depreciation System	(4,960)	(5,059)	(5,160)	(5,264)	(5,369)
										(8,741)	(3,881)	(1,511)	(5,187)	GSF Share Telemetry Depn Costs	0	0	0	0	0
										(3,070)	(2,366)	0	0	Interest Payable on Loans	(3,162)	(2,795)	(2,394)	(1,991)	(1,588)
														GSF Share Global Telemetry Costs	0	0	0	0	0
91,645	100,863	111,410	107,500	TOTAL GOOLGOWI	123,083	125,545	128,056	130,617	133,229	(73,490)	(52,493)	(29,384)	(80,314)	TOTAL GOOLGOWI	(86,832)	(88,138)	(89,444)	(90,782)	(92,155)

GOOLGOWI SEWER CAPITAL PROJECTS DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
				GSF -Pump Replacement	(5,000)	0	(5,000)	0	(5,000)
(15,223)	(14,797)	(7,764)	(14,797)	Telemetry Upgrades	(18,182)	(18,182)	0	0	0
				GSF - Loan Principal Repayments	(15,994)	(16,361)	(16,762)	(17,165)	(17,568)
(15,223)	(14,797)	(7,764)	(14,797)		(39,176)	(34,543)	(21,762)	(17,165)	(22,568)

HILLSTON SEWER TOTAL INCOME DRAFT BUDGET 2022/23										HILLSTON SEWER OPERATIONAL EXPENDITURE DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$	Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
368,835	409,085	451,796	440,000	HILLSTON SEWER	496,976	506,915	517,053	527,395	537,942	(5,436)	(4,888)	(2,398)	(2,500)	HILLSTON SEWER	(2,450)	(2,499)	(2,549)	(2,600)	(2,652)
2,417	261	1,199	1,500	HSF Sewer Access Charges	1,800	1,836	1,873	1,910	1,948	(7,738)	(8,648)	(4,452)	(11,000)	HSF Rates & Charges	(24,612)	(25,104)	(25,606)	(26,118)	(26,640)
(7,114)	(6,595)	(6,595)	(11,400)	HSF Interest on Overdue Charges	(7,255)	(7,400)	(7,548)	(7,699)	(7,853)	(2,164)	(966)	0	(4,643)	HSF Senior Mgt Engineering Supervision Exps	(1,000)	(1,020)	(1,040)	(1,061)	(1,082)
3,747	3,869	3,673	5,000	HSF Pensioner Rates Abandoned	4,041	4,122	4,204	4,288	4,374	(67,964)	(25,482)	(16,622)	(40,000)	HSF Direct Engineering & Supervision Exps	(40,800)	(41,616)	(42,448)	(43,297)	(44,163)
0	78,746	10,275	20,000	HSF Grants Pensioner Rate Subsidy	20,000	20,400	20,808	21,224	21,649	(9,233)	(7,623)	(5,304)	(12,000)	HSF Mains Mtce Expenses	(12,240)	(12,485)	(12,734)	(12,989)	(13,249)
				HSF Pressure Sewer Connections						(25,440)	(20,435)	(8,922)	(35,000)	HSF Reservoirs Mtc Expenses	(25,000)	(25,500)	(26,010)	(26,530)	(27,061)
										(27,560)	(20,093)	(10,630)	(43,000)	HSF Pump Stations Energy Costs	(43,860)	(44,737)	(45,632)	(46,545)	(47,475)
										(23,092)	(15,966)	(13,377)	(26,650)	HSF Pump Stations Mtce Expenses	(27,200)	(27,744)	(28,299)	(28,865)	(29,442)
										(7,457)	(4,915)	(2,260)	(9,000)	HSF Treatment Operations	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)
										(4,922)	(3,932)	(10,687)	(6,827)	HSF Treatment Chemical Costs	(15,300)	(15,606)	(15,918)	(16,236)	(16,561)
										0	(447)	0	(3,600)	HSF Treatment Mtce Expenses	(3,672)	(3,745)	(3,820)	(3,897)	(3,975)
										(2,161)	(2,456)	(2,763)	(4,400)	HSF Telemetry Costs	(3,150)	(3,213)	(3,277)	(3,343)	(3,410)
										(1,481)	(12,090)	(4,531)	(6,458)	HSF Insurance	(6,600)	(6,732)	(6,867)	(7,004)	(7,144)
										(81,788)	(86,954)	(40,800)	(81,600)	HSF Pressure Sewer Maintenance	(86,389)	(88,117)	(89,879)	(91,677)	(93,510)
										(6,003)	(6,003)	(2,825)	(5,650)	HSF Depreciation System	(6,003)	(6,123)	(6,246)	(6,370)	(6,498)
										(5,263)	(5,804)	(2,550)	(5,100)	HSF Depreciation Plant & Equipment	(5,283)	(5,389)	(5,496)	(5,606)	(5,718)
										(19,615)	(8,675)	(3,378)	(11,794)	HSF Share Telemetry Depn Costs	(7,068)	(6,247)	(5,352)	(4,450)	(3,549)
										(6,127)	(4,732)	0	0	Interest Payable on Loans	0	0	0	0	0
										0	(3,606)	(42)	0	HSF Share Global Telemetry Costs	0	0	0	0	0
													0	HSF Purchase of Water	0	0	0	0	0
367,885	485,366	460,348	455,100	TOTAL HILLSTON	515,562	525,873	536,390	547,118	558,060	(303,444)	(243,715)	(131,540)	(309,222)	TOTAL HILLSTON	(315,627)	(320,977)	(326,376)	(331,895)	(337,543)

HILLSTON SEWER CAPITAL PROJECTS DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
(11,110)	(36,941)	(24,168)	(18,000)	HSF - Sewer Pressure Pumps	(10,500)	(10,500)	(7,000)	(7,000)	(7,000)
(15,049)	(16,481)	(11,460)	(10,000)	HSF - Pump Replacement	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
				HSF Sewer Mains Relining	(115,000)	(105,700)	0	0	0
				Telemetry Upgrades	(32,000)	(32,000)	0	0	0
(34,028)	(33,645)	(17,355)	(33,645)	HSF - Loan Principal Repayments	(35,751)	(36,572)	(37,467)	(38,369)	(39,270)
				Hillston Subdivision Utility Connection	(100,000)				
(60,187)	(87,067)	(52,984)	(61,645)		(299,251)	(190,772)	(50,467)	(51,369)	(52,270)

RANKINS SPRINGS SULLAGE TOTAL INCOME DRAFT BUDGET 2022/23										RANKINS SPRINGS SULLAGE OPERATIONAL EXPENDITURE DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$	Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
9,489	10,445	11,501	11,495	RANKINS SPRINGS SULLAGE										RANKINS SPRINGS SULLAGE					
150	8	35	200	RSS Charges	12,651	12,904	13,162	13,425	13,694	(880)	(194)	0	(3,000)	RSS Senior Mgt Engineering Supervision Exps	(8,204)	(8,368)	(8,535)	(8,706)	(8,880)
0	(156)	0	0	RSS Interest on Overdue Accts	200	204	208	212	216	(1,675)	(9,438)	(2,464)	(5,392)	RSS Repairs & Maintenance	(5,500)	(5,610)	(5,722)	(5,837)	(5,953)
				RSS Rates Charges Abandoned	0	0	0	0	0	0	0	0	(1,500)	RSS Telemetry Costs	(1,000)	(1,020)	(1,040)	(1,061)	(1,082)
										(635)	(700)	(325)	(650)	RSS Share Telemetry Depn Costs	(711)	(725)	(740)	(755)	(770)
										(5,133)	(5,418)	(2,550)	(5,100)	RSS Depreciation	(5,178)	(5,282)	(5,387)	(5,495)	(5,605)
										(745)	(571)	0	0	RS Share Global Telemetry Costs	0	0	0	0	0
										(48)	(56)	(62)		RS Insurance	(63)	(64)	(66)	(67)	(68)
9,639	10,297	11,536	11,695	TOTAL RANKINS SPRINGS	12,851	13,108	13,370	13,638	13,910	(9,116)	(16,377)	(5,401)	(15,642)	TOTAL HILLSTON	(20,656)	(21,069)	(21,490)	(21,920)	(22,359)

RANKINS SPRINGS SULLAGE CAPITAL PROJECTS DRAFT BUDGET 2022/23									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
0	0	0	(3,000)	RSS Pump Replacement	(5,000)	0	0	(5,000)	0
0	0	0	(3,000)		(5,000)	0	0	(5,000)	0

TELEMETRY CAPITAL PROJECTS 2021/22									
Actual 2019/20 \$	Actual 2020/21 \$	Actual 31/12/21 \$	Original Budget 2021/22 \$	Description	Proposed Budget 2022/23 \$	Proposed Budget 2023/24 \$	Proposed Budget 2024/25 \$	Proposed Budget 2025/26 \$	Proposed Budget 2026/27 \$
		(7,721)	(15,000)	Solar/Wind/Power Upgrades	0	0	0	0	0
				Telemetry Upgrades	(5,000)	(5,000)	0	0	0
0	0	(7,721)	(15,000)		(5,000)	(5,000)	0	0	0



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

Long Term Financial Plans

Long Term Financial Plan	Estimate 2022/23	Estimate 2023/24	Estimate 2024/25	Estimate 2025/26	Estimate 2026/27	Estimate 2027/28	Estimate 2028/29	Estimate 2029/30	Estimate 2030/31	Estimate 2031/32
	Y1	Y2	Y3	Y4	Y5	Y6	Y7	Y8	Y9	Y10
Operational Revenue - General Fund										
Rates & Annual Charges	\$4,122,641	\$4,168,566	\$4,215,045	\$4,262,084	\$4,309,692	\$4,357,875	\$4,406,642	\$4,456,000	\$4,505,958	\$4,556,523
User Charges & Fees	\$2,158,284	\$2,201,050	\$2,244,671	\$2,289,164	\$2,334,547	\$2,380,838	\$2,428,055	\$2,476,216	\$2,525,341	\$2,575,447
Interest & Investment Revenue	\$52,700	\$53,754	\$54,829	\$55,926	\$57,044	\$58,185	\$59,349	\$60,536	\$61,746	\$62,981
Other Revenue	\$546,700	\$558,384	\$570,339	\$582,573	\$595,093	\$607,906	\$621,021	\$634,447	\$648,191	\$662,263
Grants & Contributions Operational	\$10,823,696	\$11,040,170	\$11,260,973	\$11,486,193	\$11,715,917	\$11,950,235	\$12,189,240	\$12,433,024	\$12,681,685	\$12,935,319
Grants & Contributions Capital	\$5,683,000	\$5,795,360	\$5,909,967	\$6,026,867	\$6,146,104	\$6,026,506	\$6,035,736	\$6,045,151	\$6,054,754	\$6,064,549
Net gain from Disposal of Assets	\$105,000	\$107,100	\$109,242	\$111,427	\$113,655	\$115,928	\$118,247	\$120,612	\$123,024	\$125,485
TOTAL - Operational Revenue - General Fund	\$23,492,021	\$23,924,384	\$24,365,067	\$24,814,233	\$25,272,052	\$25,497,474	\$25,858,290	\$26,225,986	\$26,600,699	\$26,982,567
Operational Expenses - General Fund										
Employee Benefits & OnCosts	(\$8,286,711)	(\$8,452,445)	(\$8,621,494)	(\$8,793,924)	(\$8,969,802)	(\$9,149,199)	(\$9,332,183)	(\$9,518,826)	(\$9,709,203)	(\$9,903,387)
Borrowing Costs	(\$40,460)	(\$33,809)	(\$26,829)	(\$19,621)	(\$12,757)	(\$9,240)	(\$7,803)	(\$6,313)	(\$4,768)	(\$3,165)
Materials & Contracts	(\$4,024,143)	(\$4,108,649)	(\$4,244,959)	(\$4,293,553)	(\$4,389,497)	(\$4,487,865)	(\$4,638,728)	(\$4,692,164)	(\$4,798,252)	(\$4,907,074)
Depreciation, Amortisation & Impairment of intangible assets & IPP&E	(\$4,736,586)	(\$4,831,318)	(\$4,927,944)	(\$5,026,503)	(\$5,127,033)	(\$5,229,574)	(\$5,334,165)	(\$5,440,848)	(\$5,549,665)	(\$5,660,659)
Other Expenses	(\$418,368)	(\$426,735)	(\$435,270)	(\$443,975)	(\$452,855)	(\$461,912)	(\$471,150)	(\$480,573)	(\$490,185)	(\$499,988)
Net losses from the Disposal of Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL - Operating Expenses - General Fund	(\$17,506,268)	(\$17,852,957)	(\$18,256,497)	(\$18,577,576)	(\$18,951,945)	(\$19,337,789)	(\$19,784,029)	(\$20,138,726)	(\$20,552,073)	(\$20,974,273)
NET - Operating Result - General Fund	\$5,985,753	\$6,071,427	\$6,108,569	\$6,236,657	\$6,320,107	\$6,159,685	\$6,074,260	\$6,087,260	\$6,048,626	\$6,008,293
Capital	(\$10,899,976)	(\$8,850,131)	(\$10,844,626)	(\$10,838,944)	(\$10,869,379)	(\$8,961,395)	(\$8,959,959)	(\$8,958,469)	(\$8,956,924)	(\$8,955,321)
Loan Principal Payments	(\$144,644)	(\$149,869)	(\$155,374)	(\$161,056)	(\$130,621)	(\$38,605)	(\$40,041)	(\$41,531)	(\$43,076)	(\$44,679)
NET - Operating Result - Before Grants & Contributions	\$302,753	\$276,067	\$198,602	\$209,790	\$174,003	\$133,179	\$38,524	\$42,110	(\$6,128)	(\$56,255)

PLANT, VEHICLES AND EQUIPMENT

2021/2022 to 2030/2031 - 10 YEAR REPLACEMENT PROPOSAL

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
DESCRIPTION	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Admin and Finance Vehicles		\$43,091	\$60,000	\$62,000	\$63,000	\$63,000	\$63,000	\$63,000	\$65,000	\$67,000
Health Light Vehicles		\$33,723	\$53,000	\$53,000	\$54,000	\$52,000	\$52,000	\$52,000	\$53,000	\$53,000
HACC Lease back vehicles		\$111,818	\$9,000		\$9,000		\$9,000		\$10,000	
Engineering light Vehicles		\$223,358	\$214,995	\$212,000	\$215,000	\$216,000	\$216,000	\$216,000	\$218,000	\$220,000
Parks Vehicles		\$13,182		\$11,000		\$12,000		\$12,000		\$13,000
Ride on Mowers		\$24,002		\$17,000	\$65,000	\$17,000		\$17,000		\$20,000
Water & Sewer Vehicles		\$56,091	\$76,000	\$77,000	\$78,000	\$78,000	\$78,000	\$80,000	\$80,000	\$82,000
Sub total	\$0	\$505,265	\$412,995	\$432,000	\$484,000	\$438,000	\$418,000	\$440,000	\$426,000	\$455,000
Major Plant										
Grader		\$256,364	\$300,000	\$300,000	\$300,000	\$300,000		\$320,000	\$320,000	\$325,000
Prime mover		\$210,000	\$210,000		\$210,000	\$210,000	\$210,000	\$210,000	\$215,000	
Tri a+A26:A28xle tipper		\$119,091		\$135,000	\$135,000			\$135,000	\$140,000	\$150,000
Water tanker								\$240,000		
tractor /Front end loader						\$70,000	\$80,000		\$80,000	
Trailer Dolly							\$85,000		\$90,000	
Mini Excavator							\$55,000			
Combination Rollers					\$110,000	\$110,000			\$110,000	
loader								\$250,000		
Caravan (H/Duty)						\$60,000		\$60,000		
tagalong trailer				\$80,000					\$80,000	
Town Maintenance Truck						\$50,000			\$55,000	
Grid Roller tractor					\$165,000					

PLANT, VEHICLES AND EQUIPMENT

2021/2022 to 2030/2031 - 10 YEAR REPLACEMENT PROPOSAL

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
DESCRIPTION	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
Major Plant continued										
Landfill Compactor										\$100,000
Traffic Light Set								\$35,000		\$35,000
Hillston garbage compactor						\$240,000				
Low Loader Heavy Duty (Minim Tri-Axle)										
Tar Patch Truck Goolgowi							\$330,000			
Backhoe's		\$151,818	\$138,182	\$115,000						\$125,000
Tractors					\$100,000			\$100,000		\$110,000
Bogie drive water truck				\$165,000		\$170,000				
Forklift					\$27,000					
Slashers					\$10,000				\$12,000	
Smooth drum Roller			\$135,000				\$150,000	\$150,000		
Multi tyred roller Self propelled								\$155,000	\$155,000	
Compressor						\$65,000				
Street Sweeper										\$285,000
Sub Total	\$0	\$737,273	\$783,182	\$795,000	\$1,057,000	\$1,275,000	\$910,000	\$1,655,000	\$1,257,000	\$1,130,000
TOTAL NEW ITEMS	\$0	\$1,242,538	\$1,196,177	\$1,227,000	\$1,541,000	\$1,713,000	\$1,328,000	\$2,095,000	\$1,683,000	\$1,585,000
Plant - Other Expenditure Items										
G & H Workshop Plant & Equipment		\$25,909	\$14,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$16,000	
Sundry Plant - Engineering		\$117,182	\$30,000	\$35,000	\$20,000	\$35,000	\$15,000	\$15,000	\$16,000	
Sundry Plant - Parks & Gardens		\$13,636	\$12,000	\$12,000	\$15,000	\$15,000	\$15,000	\$25,000	\$28,000	
TOTAL OTHER EXPENDITURE	\$0	\$156,727	\$56,000	\$62,000	\$50,000	\$65,000	\$45,000	\$55,000	\$60,000	\$0
TOTAL EXPENDITURE	\$0	\$1,399,265	\$1,252,177	\$1,289,000	\$1,591,000	\$1,778,000	\$1,373,000	\$2,150,000	\$1,743,000	\$1,585,000

PLANT, VEHICLES AND EQUIPMENT

2021/2022 to 2030/2031 - 10 YEAR REPLACEMENT PROPOSAL

	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
DESCRIPTION	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031
PLANT LTFP SUMMARY										
ADMIN & OTHER VEHICLES	\$0	\$505,265	\$412,995	\$432,000	\$484,000	\$438,000	\$418,000	\$440,000	\$426,000	\$455,000
MAJOR PLANT ITEMS	\$0	\$737,273	\$783,182	\$795,000	\$1,057,000	\$1,275,000	\$910,000	\$1,655,000	\$1,257,000	\$1,130,000
OTHER EXPENDITURE	\$0	\$156,727	\$56,000	\$62,000	\$50,000	\$65,000	\$45,000	\$55,000	\$60,000	\$0
SUB TOTAL	\$0	\$1,399,265	\$1,252,177	\$1,289,000	\$1,591,000	\$1,778,000	\$1,373,000	\$2,150,000	\$1,743,000	\$1,585,000
OTHER EXTERNAL FUNDED PLANT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL	\$0	\$1,399,265	\$1,252,177	\$1,289,000	\$1,591,000	\$1,778,000	\$1,373,000	\$2,150,000	\$1,743,000	\$1,585,000

APPENDIX 1



CARRATHOOL SHIRE COUNCIL

OPERATIONAL PLAN 2022/23

Delivery Program Actions 2022/23

Community Strategic Objectives

2022/2023

The Delivery Program for 2022-2024 has been written to establish a strategic approach to achieving the strategies and actions identified in the Community Strategic Plan (CSP).

Reflecting the CSP the Delivery Plan is divided into five thematic areas:



The objectives for 2022/2023 can be found on the following pages.

Key - Responsible Officer: **GM** – General Manager, **DIS** – Director Infrastructure Services, **DCCS** – Director Corporate & Community Services, **MFTS** – Manager Fleet & Town Services, **MIS** – Manager Infrastructure Services, **MBRS** – Manager Building & Regulatory Services, **CDO** – Community Development Officer, **CDPM** – Community Development & Project Manager, **HR** – Human Resources

Goal 1 Thriving and Liveable Communities

Delivery Program Actions	Responsible Officer	Measures	Target Quarter			
			1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
Objective 1.1 Implement a Consistent and Strategic planning approach to the use and development of land						
1.1.1.1 LEP review with a focus on business and residential zones	MBRS	Number of DA's approved Number of new businesses in our shire	✓	✓		
1.1.2.1 Plan and implement Hillston High Street beautification and revitalisation projects.	MBRS MFTS	Main street projects implemented & completed			✓	✓
1.1.2.2 Maintain Hillston High Street and business area public spaces to a high standard.	MBRS MFTS	Level of community satisfaction	✓	✓	✓	✓
Objective 1.2 Provide enough housing options to meet our needs						
1.2.1.1 Develop Residential Subdivision Hillston	GM	Planning zone approval Subdivision developed	✓	✓		
1.2.1.2 Review LEP across the shire	GM	LEP reviewed shire wide			✓	✓
Objective 1.3 Create attractive and vibrant communities						
1.3.1.1 Maintain/improve parks to acceptable standards	MFTS	Number of positive comments received from community	✓	✓	✓	✓
1.3.1.2 Continue to upgrade and maintain infrastructure that supports cultural recreational and leisure activities	MFTS	Infrastructure maintained to an acceptable level	✓	✓	✓	✓
1.3.2.1 Support projects that enhance and promote local natural resources to encourage business and tourism	CDO	Relevant projects are sourced, supported, and assisted.		✓		

Goal 2 Accessible and Connected

Delivery Program Actions	Responsible Officer	Measures	Target Quarter			
			1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
Objective 2.1 Pedestrian accessibility improves our connections to the community						
2.1.1.1 Support activities / projects that increase community participation and connection	CDO	Number of incidents on footpaths				
		Number of community members using pedestrian facilities	✓	✓	✓	✓
		Community satisfaction with footpaths and walking tracks				
2.1.1.2 Utilise Safer by Design principles in public space planning	CDO	Safer by Design principles incorporated into public space development				✓
2.1.1.3 Work with communities to establish plans for town and villages	CDO	Plans developed with community consultation			✓	✓
2.1.2.1 Ensure parks and gardens and sportsgrounds are maintained to an acceptable standard.	MFTS	Number of parks and open spaces accessible by all			✓	
Objective 2.2 We are connected within our community and elsewhere through reliable road networks						
2.2.1.1 Routine maintenance, heavy patching and reseals continued under Regional Roads Block Grant contract	DIS MIS	Obligations under funding arrangements met				
		Community satisfaction with regional road network	✓	✓	✓	✓
2.2.1.2 Reconstruction of sealed regional roads under Regional Roads Repair Program continued	DIS MIS	Obligations under funding arrangements met				
		Community satisfaction with regional road network	✓	✓	✓	✓
2.2.1.3 Continue local roads reconstruction under Roads to Recovery Program	DIS MIS	Obligations under funding arrangements met				
		Community satisfaction with local road conditions	✓	✓	✓	✓

2.2.1.4 Continue local sealed roads routine maintenance, heavy patching & resealing	DIS MIS	Community satisfaction with local sealed road conditions				
		Maintain sufficient budget to resource local road requirements			✓	✓
2.2.2.1 Improve asset management inspection regime and maintenance defect register	DIS MIS	Asset Management Inspection regime assists in resolving defects	✓	✓		
2.2.2.2 Support projects that aim to reduce transport disadvantage	DIS MIS	Number and quality of programs supported	✓	✓		

Goal 3 Resilient and Welcoming

Delivery Program Actions	Responsible Officer	Measures	Target Quarter			
			1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
Objective 3.1 Improved opportunities to connect with others						
3.1.1.1 Build community capacity around inclusion of people from all cultural, social, and ability groups	CDO	Number of events and activities held in our public spaces				
		Number and quality of initiatives developed	✓	✓	✓	✓
3.1.1.2 Continue to facilitate Australia Day activities	CDO	Community satisfaction with the Australia Day activities – Australia Day celebrated			✓	
3.1.2.1 Support appropriate community development activities undertaken by a range of organisations and provide assistance with project development, community building and group facilitation	CDO	Number of social and special interest groups in the shire.			✓	✓
3.1.2.2 Facilitate and support appropriate youth activities	CDO	Community satisfaction with community events, activities, and programs	✓	✓	✓	✓
		Number and quality of programs				
3.1.3.1 Advocate, support and raise awareness of programs that promote the physical and mental health and well-being of community members	CDO	Community satisfaction with community events, activities, and programs				✓
		Number and quality of programs				
3.1.3.2 Support activities that promote cultural awareness and diversity in ability and age	DCCS	Participate in Youth Week				✓
	CDO	Participate in Seniors Week			✓	

		Participate in International Women's Day			✓	
3.1.3.3 Provide Community Development staff to facilitate community building	GM	Community development staff engaged	✓	✓	✓	✓
Objective 3.2 Develop and promote our shire as a tourist destination						
3.2.1.1 Upgrade and maintain approaches to town and villages	MFTS	Community satisfaction with the appearance of our town and village approaches	✓	✓		
3.2.1.2 Maintain main street and business area public spaces to a high standard	MFTS	Level of community satisfaction	✓	✓	✓	✓
3.2.1.3 Continue to lobby for external funding for town and village beautification	GM DIS	Amount of external funding dollars received for town and village beautification		✓	✓	
3.2.2.1 Develop visitor markets in line with Regional Tourism Organisation	CDO EDO	Number of tourists who visit the shire Strategies to target new markets and niche markets developed	✓	✓	✓	✓
3.2.2.2 Display Carrathool Shire tourism Information at regional and interstate visitor centres	CDO EDO	Carrathool Shire brochures at regional VICs. Displays/attendance at select consumer shows			✓	✓
3.2.2.3 Promote the Shire as a location for business development and investment	CDO EDO	Number of new developments/investments				✓
Objective 3.3 Improve support for our community members						
3.3.1.1 Provide appropriate support to organisations that provide services to people with a disability	DCCS	Community satisfaction with family services			✓	✓
3.3.1.2 Continue to advocate and lobby for appropriate medical services	GM	Support provided to medical practitioners and health workers		✓	✓	
3.3.1.3 Work with relevant organisations to improve community member access to all health services	GM	Improved access and health outcomes		✓	✓	
Objective 3.4 Implement strategies that assist in creating local jobs						
3.4.1.1 Continue to provide the School to Work program, offering options for work experience and Traineeship/Apprenticeship employment with Council	GM HR	Youth unemployment rate School to Work placements provided		✓	✓	

3.4.1.2 Provision of with Education Fund Scholarship (CSU Scholarship)	DCCS	Funding provided			✓	
3.4.1.3 Encourage skills attraction and development activities	EDO	Local skill base improved and gaps identified			✓	
3.4.1.4 Support and assist proponents of new agricultural, horticultural and aquaculture enterprises	EDO	Number of referrals to various sources of assistance are made Linkages and partnerships with government and industry are brokered				✓

Goal 4 Reliable and Relevant Services

Delivery Program Actions	Responsible Officer	Measures	Target Quarter			
			1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
Objective 4.1 Improve support for our community members						
4.1.1.1 Ensure pools are well maintained	DIS	Community satisfaction with public infrastructure and community assets		✓	✓	
4.1.1.2 Provide high quality, multi-purpose library services that are responsive to community need	LM	Community satisfaction with library services	✓	✓	✓	✓
4.1.1.3 Maintain cemeteries to acceptable standards	MFTS	Cemeteries managed and maintained – community satisfaction			✓	✓
4.1.2.1 Maintain/Improve Parks to acceptable standards	MFTS	Acceptable standard of maintenance – community satisfaction	✓	✓	✓	✓
4.1.2.2 Complete buildings maintenance & Improvement program	MBRS	All buildings maintained to an acceptable standard			✓	✓
Objective 4.2 Plan for the service needs of our future community						
4.2.1.1 Ensure water assets are well maintained	MWS	Community satisfaction with urban water supply and stormwater management – program completed	✓	✓	✓	✓
4.2.1.2 Maintain sewer assets	MWS	Sewer assets are maintained, and timely actions completed	✓	✓	✓	✓
4.2.1.4 Undertake repair of stormwater infrastructure	DIS	Repair of stormwater infrastructure undertaken in a timely manner			✓	✓
4.2.2.1 Implement Waste Management Strategy	MFTS	Community satisfaction with Council's waste management services			✓	
4.2.3.1 Continue to advocate for appropriate medical services	GM	Medical service available within Council resources	✓	✓	✓	✓

4.2.3.2 Provide use of Council facilities for allied community health services	GM	Council facilities utilised by allied community health services – community satisfaction				✓
4.2.4.1 Continue to work with key services within the shire to provide programs	DCCS	Community satisfaction with services and programs provided	✓	✓	✓	✓

Goal 5 Civic Leadership and Governance

Delivery Program Actions	Responsible Officer	Measures	Target Quarter			
			1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
Objective 5.1 Implement strategies to ensure that Council is well-governed						
5.1.1.1 Governance is open and transparent – internal audit services	GM	Internal Audit Reviews	✓	✓	✓	✓
5.1.2.1 Review recruitment & retention strategies	GM	Council and GM satisfaction		✓		
5.1.2.2 Continue to progress workforce planning	HR	Workforce succession plan complete		✓		
5.1.2.3 Progressively address training needs and upgrade Training Plans	HR	Staff training plans developed	✓			✓
5.1.2.4 Provide training and mentorship to encourage staff to develop leadership skills	HR	Increase in staff leadership qualities			✓	✓
5.1.3.1 Provide high quality customer service to the community	GM	Minimum complaints received	✓	✓	✓	✓
		Community Engagement Plan reviewed	✓			
5.1.3.2 Promote genuine opportunities for people to participate in decisions that affect them	GM	Community satisfaction with consultation on issues that affect them			✓	✓
5.1.3.3 Encourage development of multipurpose community facilities to meet the needs of local communities	HR	Community satisfaction with facilities provided				✓
5.1.4.2 Review Council's Risk Management Plan and Risk Register and other relevant policies	HR	Reduction in number of workplace accidents/incidents, LTI		✓	✓	

5.1.4.3 Ensure compliance with legislation for WH&S	HR	Reduction in number of workplace accidents/incidents, LTI	✓	✓	✓	✓
Objective 5.2 Manage our resources to ensure that Council is financially sustainable over the long term						
5.2.1.1 Maintain long term financial viability	GM DIS DCCS	Overall satisfaction with Council's performance	✓	✓	✓	✓
5.2.1.2 Continue to implement rolling plant replacement program	MFTS	Plant operated efficiently and/or replaced in accordance with Plan	✓	✓		
5.2.1.3 Plant operated efficiently and economically	MFTS	Plant achieving operating goals			✓	✓
5.2.2.1 Budget and reviews understood by Council	DCCS	Council satisfaction		✓	✓	✓
5.2.2.2 Variances explained in budget	DCCS	Council satisfaction		✓	✓	✓
5.2.2.3 Projects scoped and managed	GM	Project variances identified	✓	✓	✓	✓
5.2.2.4 Reports to Council contain financial information if necessary	GM	Information provided to support report	✓	✓	✓	✓
Objective 5.3 Encourage our community to be engaged and informed, and active in shaping our shire's future						
5.3.1.1 Provide appropriate opportunities for all community members to participate in Council's community planning	GM	Community engagement rates with Council	✓		✓	
5.3.1.4 Ensure compliance with legislation for Equal Employment Opportunity	GM	Community satisfaction with participation in decision making EEO Management Plan action plans revised every four years		✓		
5.3.2.1 Continue to improve the quality of information provided via Council's website and social media	CDO	Community satisfaction with participation in decision making	✓		✓	
5.3.2.2 Continue to provide the Council Corner newsletter	CDO	Newsletter provided monthly	✓	✓	✓	✓
5.3.2.3 Provide grant opportunity information to the community	CDO	Number of grant enquiries received	✓	✓	✓	✓
5.3.3.1 Ensure governance is open	GM	Council decision included in newsletter	✓	✓	✓	✓
		Council meetings open to public				
5.3.3.2 Continue to provide recordings of open Council meetings	GM	Meeting recordings uploaded to Councils website	✓	✓	✓	✓
5.3.3.3 Comply with public consultation guidelines	GM	Consultation process undertaken in accordance with guidelines and legislation	✓	✓	✓	✓

Objective 5.4 Implement appropriate culture, capability, and capacity to deliver on the priorities in Towards 2032						
5.4.1.1 Adopt sound technological solutions	GM	Technological solutions are fit for purpose and cost effective		✓		✓
5.4.2.1 Review workforce planning	HR	Workforce plans reviewed		✓		
5.4.2.2 Maintain computer systems and software	DCCS	Regular reviews undertaken and meetings with IT Committee staff held	✓	✓	✓	✓
5.4.2.3 Train and upskill staff to current technology	GM	Staff training plans developed including technology		✓	✓	
5.4.3.1 Continue to provide leadership training for managers and supervisors	GM HR	Training plans developed including leadership training		✓	✓	
5.4.3.3 Encourage staff to promote innovative practices	GM HR	Staff suggestions Consultative Committee processes				✓
5.4.3.4 Continue to provide management awards to staff	GM HR	Quarterly management awards are given for high performers	✓	✓	✓	✓
5.4.4.1 Continue with employee exit interviews / questionnaire process	GM HR	Implement a performance review process that incorporates the capability framework, IP&R goals, and skills-based progression	✓	✓	✓	✓
5.4.4.2 Improve performance review system	GM HR	Implement a performance review process that incorporates the capability framework, IP&R goals, and skills-based progression			✓	✓
5.4.4.3 Introduce the Capability Framework to the employee lifecycle	GM HR	Capability Framework embedded into Council processes			✓	✓

Risks

Council is committed to working with the community and other agencies to realise the priorities and aspirations of the community as identified in the CSP. It should, however, be noted that there are matters which will influence this outcome.

Risks which may impact the delivery of the CSP include:

- Budget and other financial matters
- Aging community and a changing demographic
- Government legislation
- Increasing government regulation
- Government inaction
- Grant funding not keeping pace with increasing needs and costs