



**CARRATHOOL SHIRE  
COUNCIL  
Operational Plan 2024/25**

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## MESSAGE FROM THE MAYOR



It is a privilege to present, on behalf of the Council, the 2024/25 Operational Plan and budget, marking the culmination of our elected Council's term and the conclusion of the four-year delivery program. This Operational Plan supports and underpins the Community Strategic Plan *Towards 2032 – our vision, our plan*.

The operational plan is where we turn the community's vision into on-the-ground activities to be completed during the 2024/25 financial year. The plan has been developed taking into account what you, the community, have told us are your priorities while at the same time taking into consideration the financial position and resources that council has available to deliver these services.

Community expectations have changed with time and consequently, local government services have adapted to

reflect the needs of the community. The traditional 'roads, rates and rubbish', while still of high importance to the community, have been supplemented with broader objectives including the provision of social, environmental, economic and cultural services.

Budget constraints have underpinned the extent to which Council provides and expands services and activities. Council has focused on maximising its core service delivery while ensuring that Council remains financially sustainable. Financial sustainability ensures that Council is able to maintain service provision to our shire and community into the future.

Council is committed to continuous improvement and continues to embrace new technology, new ideas and new initiatives for the betterment of not only the organisation but the wider community.

Council's activities are guided by the Councillors and a team of committed and dedicated staff with a real passion for Carrathool Shire Council, its community and its future. It is this passion and dedication of both Councillors and staff which drives Council's performance and helps in the provision of cutting edge service delivery.

The Operational Plan is adopted by Council following a 28 day period of public exhibition. This process invites community comment on the draft plan and feedback received from residents and ratepayers is considered before the final release of the suite of documents.

## CARRATHOOL SHIRE – COMMUNITY VISION

Council’s new Community Strategic Plan: *Towards 2032 – our vision, our plan* identifies that an effective plan for our future requires us to understand our community.

We need to understand what is important to our community and what its visions and goals are for the future, and also what the big challenges are that we are likely to face in the future.



## **ABOUT CARRATHOOL SHIRE COUNCIL**

Carrathool Shire is located in the Riverina region of New South Wales approximately 680 kilometres south-west of Sydney and 570 kilometres north of Melbourne.

Carrathool Shire is a predominantly rural area, made up of the town of Hillston and the surrounding villages of Goolgowi, Merriwagga, Rankins Springs and Carrathool.

The Shire encompasses a total land area of about 19,000 square kilometres and has a population of approximately 2,719 people. The rural land is used largely for agriculture and horticulture, particularly sheep and cattle grazing and cotton and rice growing. Citrus and other fruits, nut, olives and vegetables also contribute strongly to the local economy.

Carrathool is named after an aboriginal word meaning “native companion”. Carrathool Shire has been home to the Wiradjuri people for more than 40,000 years.

The people of Carrathool Shire are a close knit community, some families have lived in the Shire for generations and others are new settlers. They are hard workers, with traditional values and place a great significance on sense of family and community spirit.

Carrathool Shire Council’s vision is to have a connected and thriving community enjoying active and fulfilling lives while protecting and appreciating our environment and unique way of life.

Council’s mission is to provide the community of Carrathool Shire with cost effective works, services and planning, all fundamental to the progression of quality of life.



**Merriwagga Playground**

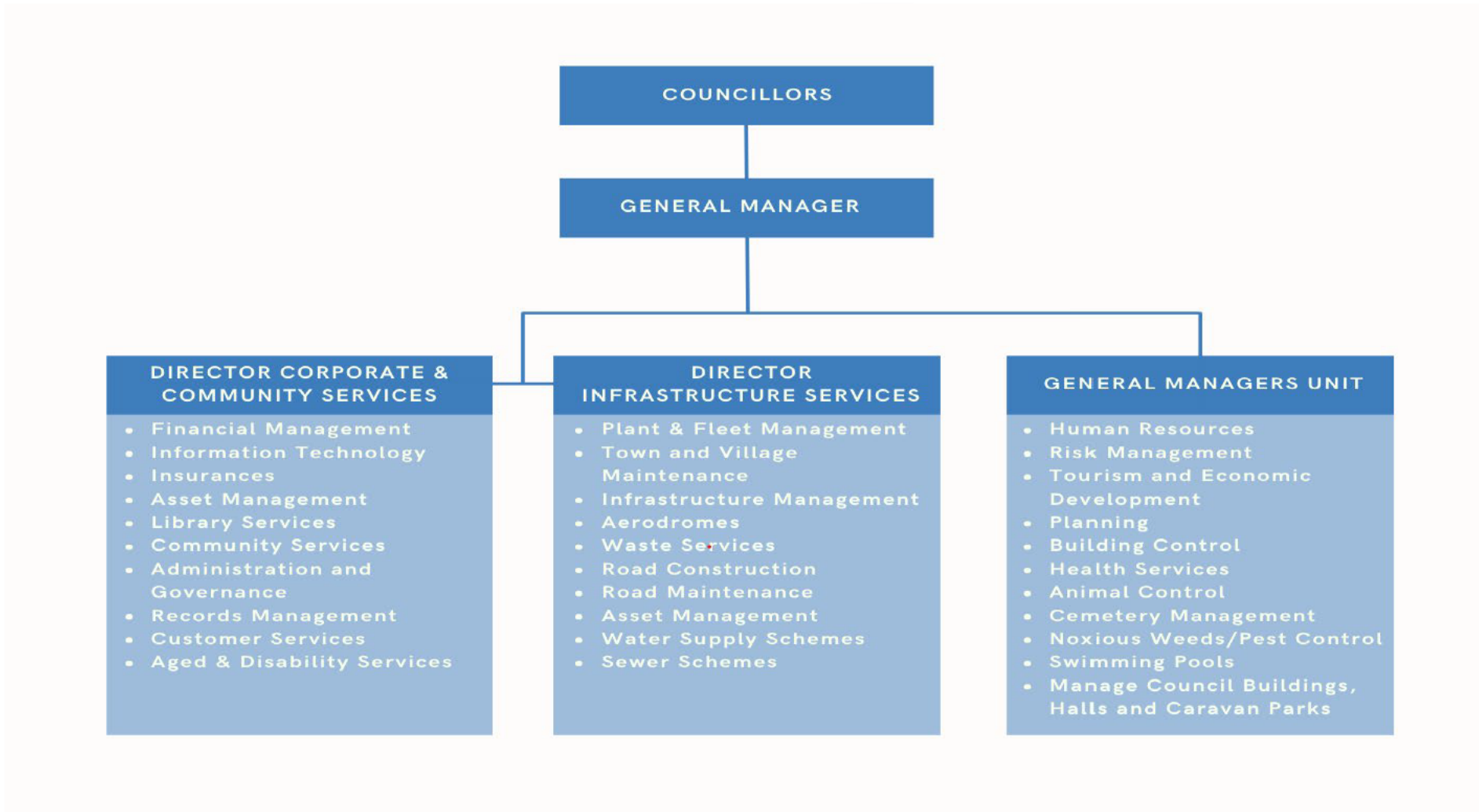


**Hillston's Sculpture**



**Carrathool Merrylees Bridge**

## ORGANISATION STRUCTURE



## INTEGRATED PLANNING AND REPORTING (IP&R)

IP&R was introduced in 2009 and stems from the central assumption that all council planning should originate from a sound understanding of the community's expectations around priorities and service levels.

The IP&R framework opens the way for Council and the community to have important discussions about funding priorities, service levels, preserving local identity and to plan in partnership for a more sustainable future. The framework allows Council to build plans of appropriate size, scale and content for the community.

The framework comprises a series of interrelated documents that together provide a rigorous consistent approach to community planning while also ensuring alignment with regional and state priorities.

Council operates in an increasingly complex environment with responsibility under more than 50 different pieces of legislation and direct relationships with over 20 NSW and Commonwealth Government agencies. The IP&R framework is designed to allow council to navigate these complexities in a meaningful and purposeful way and to:

- integrate community priorities into council strategies and plans
- support community and stakeholders to play an active role in shaping the future of the community
- articulate the community's vision and priorities
- assign resourcing to support delivery of the vision and priorities, while also balancing aspirations with affordability
- maintain accountability and transparency through regular monitoring and reporting.

The main parties in the IP&R process are outlined below. Each has their own unique but inter-connected role:



To support the Community Strategic Plan effectively, councils are required to develop a ten-year Resourcing Strategy comprising a Workforce Plan, Asset Management Plans and a Long-Term Financial Plan.

This new planning framework places greater emphasis on Council's role as an advocate with other levels of government and non-government service providers. Council must now engage to a larger degree with issues outside its area of immediate influence and responsibility.

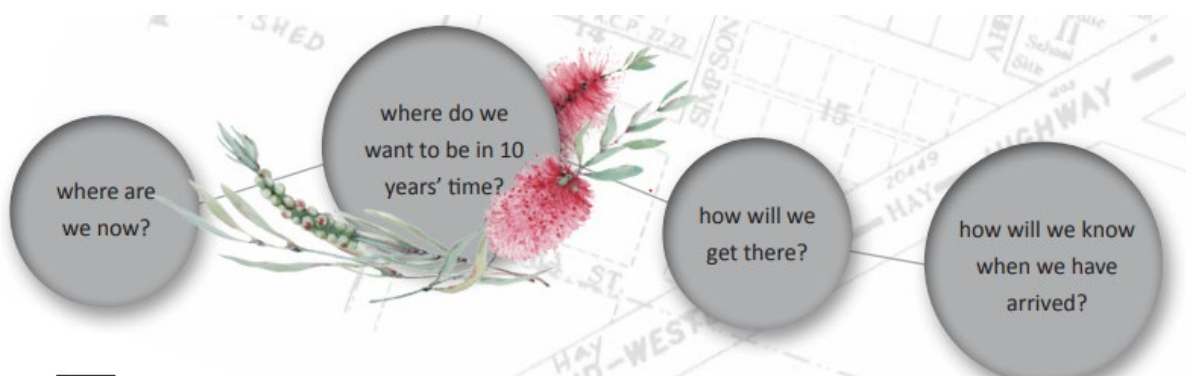
Sitting under the ten-year plans, Council is required to develop a four-year Delivery Program including a one-year Operational Plan. These plans will provide the detail of actions taken to implement the strategies and objectives outlined in the ten year Community Plan.

Carrathool Shire Council has enthusiastically embraced the opportunity to work closely with the community in setting its own vision and priorities and identifying the respective partners to ensure realisation of the vision.

## THE TEN YEAR PLAN

The Community Strategic Plan (CSP) is the highest level of strategic planning undertaken by Council and has a ten year plus timeframe. All other plans detailed below must support the achievement of the CSP objectives. Through the recent process of developing the ***Towards 2032 – our vision, our plan*** Community Strategic Plan, both Council and the community have a better understanding of:

- expected pressures that will affect the community socially, environmentally and economically and the drivers behind any change
- expected economic growth rates
- the community’s aspirations and priorities for improving its economic, environmental and social outcomes
- the community’s priorities in terms of expected levels of service and community projects.





Each of the plans and strategies detailed below support the achievement of the Community Strategic Plan objectives:

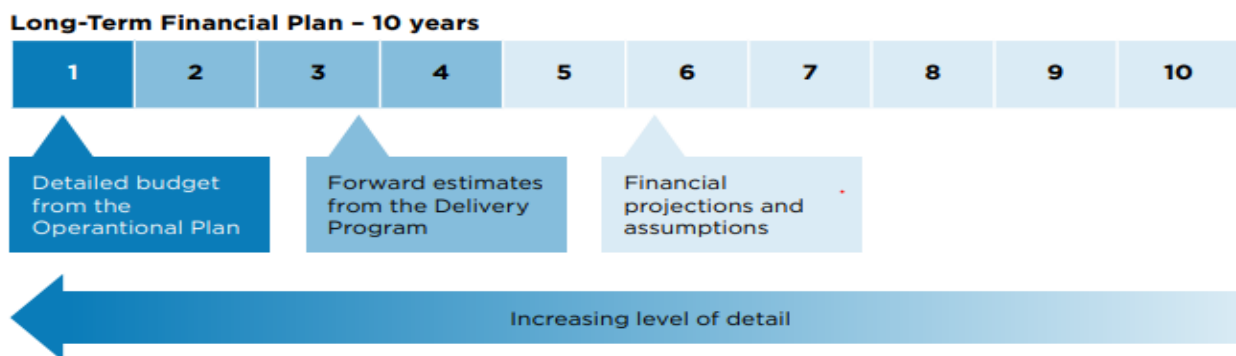
## THE RESOURCING STRATEGY

If the Community Strategic Plan (CSP) is responsible for capturing the community’s long-term vision and aspirations, it is the responsibility of the Resourcing Strategy to clearly articulate how council will implement and resource that vision.

The Resourcing Strategy consists of three components:

### 1. LONG TERM FINANCIAL PLAN

The Long Term Financial Plan (LTFP) is a 10-year rolling plan that informs decision-making and demonstrates how the objectives of the CSP and commitments of the Delivery Program and Operational Plan will be resourced and funded. The plan captures the financial implications of asset management and workforce planning is a decision-making and problem-solving tool. It is not intended that the LTFP is set in concrete - it is a guide for future action. It provides an opportunity for Council to identify financial issues at an earlier stage and gauge the effect of these in the longer term.



### 2 WORKFORCE MANAGEMENT PLAN

Effective workforce planning shapes the capacity and capability of the workforce to achieve council’s strategic goals and objectives.

It clearly identifies how future staffing and skills requirements will be met – such as through recruitment, staff progression and development, internal redeployment, and succession planning.

Council operates within a challenging environment that demands greater flexibility, responsiveness and performance improvements to meet agile labour markets, skills shortages and an ageing workforce.

An effective workforce strategy aims to provide Council with the people best able to inform its strategic direction, develop innovative approaches to complex issues and deliver appropriate services effectively and efficiently.

### **3. ASSET MANAGEMENT PLANNING**

The key objective of asset management planning is to provide the required level of service for the community in accordance with the CSP and achieving this in the most effective manner. Levels of service are key business drivers for asset planning along with technical requirements that ensure asset sustainability.

Council assets include roads, water and sewerage assets, drains, bridges, footpaths, public buildings, recreational facilities, land and parks & gardens. As custodian, Councils is responsible for effectively accounting for and managing these assets. This is a core function of Council as stated in the *Local Government Act 1993*.

A strong and sustainable local government system requires a robust planning process to ensure that assets are managed in the most appropriate way on behalf of the local community.

## **MAJOR ISSUES FOR CARRATHOOL SHIRE – TOWARDS 2032**

Council is committed to working with the community to realise the goals established in the CSP. The following issues have been identified as key challenges facing Carrathool Shire over the next ten years in achieving the goals and aspirations detailed in the new Community Strategic Plan:

- water security
- changing demographic - aging population, young people moving from the district
- economic constraints
- government regulations
- managing the balance between community expectations and Council's ability to deliver.

## THE DELIVERY PROGRAM

The Delivery Program is a statement of commitment to the community from each newly elected council and translates the community’s strategic goals into clear actions. It is the primary reference point for all activities undertaken by Council during its term of office. The program allows Council to determine what is achievable over the next four years, what the priorities are, and how projects will be scheduled.

The Delivery Program outlines how Council will engage with the community and other stakeholders to determine service level expectations and identify appropriate measures. It identifies major projects and addresses ongoing improvements to the efficiency, productivity, financial management and governance of Council.

This four-year program is designed as the single point of reference for principal activities undertaken by Council during its term of office. All plans, projects, activities and funding allocations must be directly linked to this program.

Reflecting the CSP, the Delivery Program is divided into five thematic areas

<b>Thriving and Liveable Communities</b>
<b>Accessible and Connected</b>
<b>Resilient and Welcoming</b>
<b>Reliable and Relevant Services</b>
<b>Civic Leadership &amp; Governance</b>

## TRACKING AND ASSESSING PROGRESS

Council is committed to implementing the strategies and actions identified in the Delivery Program. Performance indicators are embedded in the document with relevant staff assigned to each action. A range of tools will be used to measure success including:

- analysis utilising tools currently used by Council including statistics, feedback, surveys, successful grant applications together with statutory and regulatory compliance.
- Council is committed to holding annual reviews of the Community Strategic Plan. Community engagement/meetings will provide opportunities to reflect on progress. Have we done what we said we would do? Is the CSP working?
- undertaking qualitative community surveys
- feedback from other organisations (government and non-government)
- annual report outlining our progress towards implementing the Delivery Program and the effectiveness of the activities we have undertaken through the year
- State of our Shire report prepared in line with the 4-year election cycle detailing our progress in implementing Towards 2032 during the 4-year term

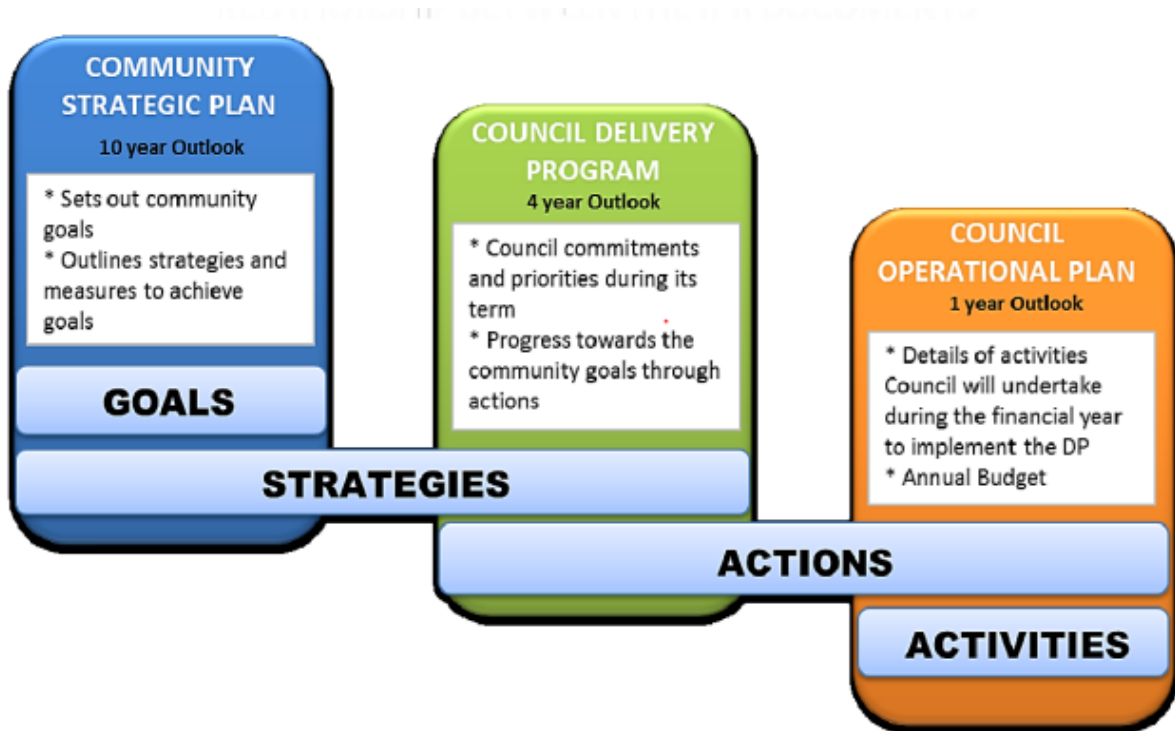
## WHAT IS OUR OPERATIONAL PLAN?

The Operational Plan supports the Delivery Program and sets out Carrathool Shire Council’s planned activities for 2024/25.

The Operational Plan identifies the individual projects and activities that will be undertaken within the next financial year to achieve the actions identified in the Delivery Program.

The Operational Plan allocates responsibilities for each activity and identifies how their effectiveness will be measured.

The Operational Plan includes Council’s detailed budget, statement of revenue policy and proposed fees and charges for the financial year. The plan also includes details of Council’s proposed general rate structure for 2024/25.



## WORKING TOWARDS COMMUNITY GOALS

The community of Carrathool Shire recently outlined their goals and aspirations during the development of ***Towards 2032 – our vision, our plan***. This document forms our Community Strategic Plan (CSP).

Carrathool Shire Council has considered these goals and aspirations in the development of both the Delivery Program and the Operational Plan to ensure that we are working towards the achievement of the community's goals.



## **DIRECTIONS FOR 2024/25**

The Carrathool Shire Council budget is funded through a variety of sources including general revenue (rates/fees & charges), grant funding and borrowings.

Council's budgeted surplus for the 2024/25 financial year is \$142,284. A brief overview is provided below.

### ***PLANT & FLEET***

Council's Plant and Fleet program has been designed to meet all of the challenges posed by operational needs considering the need for operational efficiency and reduced down times.

Net change over cost to Council for major plant items total \$1,346,300 with the gross total cost of plant acquisitions in this budget amounting to \$2,856,000.

### ***ROADS & BRIDGES***

Major capital road works are primarily funded through a combination of grant funding and Council's general revenue. Road maintenance within the Shire is funded through the roads component of the Financial Assistance Grant for the local road network and by the State Government (through TfNSW) for our regional road network.

Current major grant funding programs for both operational and capital works include Block Grant (State) and the Regional Emergency Road Repair Fund (State).

Each year Council is funded by the NSW state government for the maintenance and upkeep of regional roads within the local government area. Council is utilising block grant funding for the construction of 4km on The Springs Road together with the construction of 2km on Mossgiel Road.

The Regional Emergency Road Repair Fund (RERRF) is a \$6.7m, three year program of works with \$2.2m proposed to be expended during 2024/25 on the following works:

- gravel resheeting (various roads) - \$1m
- resealing program (various roads) - \$400k
- formation grading (various roads) - \$800k

Council expects to be undertaking approximately \$4m of flood damage restoration works during 2024/25

### ***PLANNING & ENVIRONMENT***

Projects funded through the 2024/25 Operational Plan include:

- works at Hillston, Goolgowi, Rankins Springs, Merriwagga and Carrathool tips totalling \$175k
- Hillston Retention Basin upgrade works totalling \$60k
- stormwater runoff upgrade works at Hillston totalling \$30k
- sprinkler system upgrade and tree planting at Rankins Springs Cemetery totalling \$20k

## **PARKS, GARDENS & RECREATION GROUNDS**

Projects funded through the 2024/25 Operational Plan include:

- parks equipment improvements totalling \$40k
- sprinkler system installations and upgrades totalling \$40k to be undertaken in Hillston
- various works totalling \$47k at Hillston swimming pool
- Hillston swimming pool wall mural (subject to grant funding) - \$15k
- Goolgowi swimming pool wall mural (subject to grant funding) - \$15k

## **CARAVAN PARKS**

Proposed capital works to be undertaken at Hillston, Goolgowi and Rankins Springs caravan parks as part of the 2024/25 Operational Plan include:

- installation of disabled cabin (Hillston) - \$220k
- installation of studio cabin (Hillston) - \$170k
- renovation of long term cabins (Hillston) - \$50k
- disabled toilet hand rails and shower (Goolgowi) - \$6k
- colorbond fence (Rankins Springs) - \$26k

## **LIBRARY**

The Library service is one of the Shire's valued services and would not be possible without the contribution from the State Government and our membership of the Western Riverina Library Service.

The 2024/25 State Government funding is expected to comprise:

Library Subsidy	\$ 8,048
Library Local Priority Grant	\$62,755

## **AGED & DISABILITY SERVICES**

The multi-service outlet provides care and support for a substantial number of clients. Council continues to provide community transport and respite services in an increasingly competitive market.

## **WATER SUPPLY & SEWERAGE SERVICES**

Council provides and maintains reticulated potable water supplies to the towns and villages of Hillston, Goolgowi, Merriwagga, Rankins Springs and Carrathool. In addition, extensive rural water supply schemes supply non-potable water to Rankins Springs, Melbergen, Yoolaroi, Goolgowi, Bunda, and Black Stump schemes.

Reticulated sewerage systems are provided to service the towns of Hillston and Goolgowi, whilst Merriwagga and Carrathool are un-sewered. The village of Rankins Springs is provided with a Common Effluent Disposal system that conveys treated effluent from individual premises to a central evaporation pond.

The systems have operated reliably over the last twelve months but maintenance requirements are high. Capital improvements totalling \$948,111 have been planned for the water schemes in 2024/25.

Capital improvements totalling \$231,229 have also been planned for the sewerage schemes.

## **RIVERINA & MURRAY JOINT ORGANISATION (RAMJO)**

RAMJO's mission is to work collaboratively to enhance the economic, social, economic and environmental capabilities of our communities in order to ensure long-term sustainability while acknowledging that the region:

- has mix of regional centres, medium sized towns and urban shires, through to rural shires which are large in area, but small in population;
- encompasses the Murray, Murrumbidgee and Lachlan Valley catchment areas.





# CARRATHOOL SHIRE COUNCIL

## OPERATIONAL PLAN 2024/25

### Delivery Program Actions





**Objective 1.1 Implement a consistent and strategic planning approach to the use and development of land**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
1.1.1 Land use planning supports population and business growth.	1.1.1.1 LEP review with a focus on business and residential zones	MBRS	Number of DA's approved
			Number of new businesses in our shire
1.1.2 Policies and planning controls maintain High Street as the core of Hillston's retail and business activity	1.1.2.1 Plan and implement Hillston High Street beautification and revitalisation projects.	MBRS MFTS	Main street projects implemented & completed
	1.1.2.1 Maintain Hillston High Street and business area public spaces to a high standard.		Level of community satisfaction

**Objective 1.2 Provide enough housing options to meet our needs**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
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**Objective 1.3 Create attractive and vibrant communities**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
1.3.1 Create open spaces and urban streetscapes that are vibrant, attractive, accessible, and safe	1.3.1.1 Maintain/improve parks to acceptable standards	MFTS	Number of positive comments received from community
	1.3.1.2 Continue to upgrade and maintain infrastructure that supports cultural recreational and leisure activities		Infrastructure maintained to an acceptable level
1.3.2 Develop the Lake Woorabinda precinct to address recreational and social needs and provide a focus for tourism	1.3.2.1 Support projects that enhance and promote local natural resources to encourage business and tourism	CDO	Relevant projects are sourced, supported, and assisted.

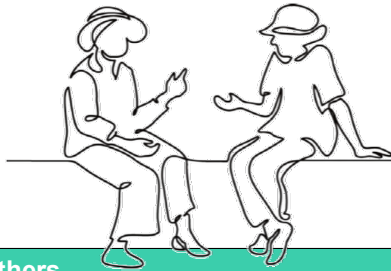


**Objective 2.1 Pedestrian accessibility improves our connections to the community**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
2.1.1 Walkable streets, well-planned footpaths and walking tracks connect people and places within our communities	2.1.1.1 Support activities / projects that increase community participation and connection	CDO	Number of incidents on footpaths
			Number of community members using pedestrian facilities
			Community satisfaction with footpaths and walking tracks
	2.1.1.2 Utilise Safer by Design principles in public space planning		Safer by Design principles incorporated into public space development
	2.1.1.2 Work with communities to establish plans for town and villages		Plans developed with community consultation
2.1.2 Open spaces and parks are accessible by everyone	2.1.2.1 Ensure parks and gardens and sportsgrounds are maintained to an acceptable standard.	MFTS	Number of parks and open spaces accessible by all

**Objective 2.2 We are connected within our community and elsewhere through reliable road networks**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
2.2.1 Local roads are well maintained to allow for efficient travel within and out of our shire	2.2.1.1 Routine maintenance, heavy patching and reseals continued under Regional Roads Block Grant contract	DIS MIS	Obligations under funding arrangements met
			Community satisfaction with regional road network
	2.2.1.2 Reconstruction of sealed regional roads under Regional Roads Repair Program continued		Obligations under funding arrangements met
			Community satisfaction with regional road network
	2.2.1.3 Continue local roads reconstruction under Roads to Recovery Program		Obligations under funding arrangements met
			Community satisfaction with regional road network
	2.2.1.4 Continue local sealed roads routine maintenance, heavy patching & resealing		Community satisfaction with local sealed road conditions
			Maintain sufficient budget to resource local road requirements
2.2.2 Roads are optimised to allow for better freight and produce movement and connections	2.2.2.1 Improve asset management inspection regime and maintenance defect	DIS MIS	Asset Management Inspection regime assists in resolving defects
	2.2.2.2 Support projects that aim to reduce transport disadvantage		Number and quality of programs supported



**Objective 3.1 Improved opportunities to connect with others**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
<b>3.1.1</b> Use public spaces to hold events, recreational and cultural activities	3.1.1.1 Build community capacity around inclusion of people from all cultural, social, and ability groups	CDO	Number of events and activities held in our public spaces
	3.1.1.2 Continue to facilitate Australia Day activities		Number and quality of initiatives developed Community satisfaction with the Australia Day activities – Australia Day celebrated
<b>3.1.2</b> Promote social and special interest groups, and opportunities to be involved	3.1.2.1 Support appropriate community development activities undertaken by a range of organisations and provide assistance with project development, community building and group facilitation	CDO	Number of social and special interest groups in the shire.
	3.1.2.2 Facilitate and support appropriate youth activities		Relevant and effective programs undertaken Community satisfaction with programs
<b>3.1.3</b> Support local groups and communities to provide events, activities, and programs to encourage community connection	3.1.3.1 Advocate, support and raise awareness of programs that promote the physical and mental health and well-being of community members	CDO	Community satisfaction with community events, activities, and programs Number and quality of programs
	3.1.3.2 Support activities that promote cultural awareness and diversity in ability and age		DCCS CDO
		3.1.3.3 Provide Community Development staff to facilitate community building	GM

Objective 3.2 Develop and promote our shire as a tourist destination			
CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
3.2.1 Improve the visual appearance of our town and village's entrances	3.2.1.1 Upgrade and maintain approaches to town and villages	MFTS	Community satisfaction with the appearance of our town and village approaches
	3.2.1.2 Maintain main street and business area public spaces to a high standard		Level of community satisfaction
	3.2.1.3 Continue to lobby for external funding for town and village beautification	GM DIS	Amount of external funding dollars received for town and village beautification
3.2.2 Identify, plan, and implement local tourism opportunities and related services	3.2.2.1 Develop visitor markets in line with Regional Tourism Organisation	CDO EDO	Number of tourists who visit the shire
	3.2.2.2 Display Carrathool Shire tourism Information at regional and interstate visitor centres		Strategies to target new markets and niche markets developed
			Carrathool Shire brochures at regional VICs.
	3.2.2.3 Promote the Shire as a location for business development and investment		Displays/attendance at select consumer shows
			Number of new developments/investments
Objective 3.3 Improve support for our community members			
CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
3.3.1 Provide services to support families	3.3.1.1 Provide appropriate support to organisations that provide services to people with a disability	DCCS	Community satisfaction with family services
	3.3.1.2 Continue to advocate and lobby for appropriate medical services	GM	Support provided to medical practitioners and health workers
	3.3.1.3 Work with relevant organisations to improve	GM	Improved access and health outcomes
Objective 3.4 Implement strategies that assist in creating local jobs			
CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
3.4.1 Support educational and employment opportunities that retain our young people and local talent, and attract new workers	3.4.1.1 Continue to provide the School to Work program, offering options for work experience and Traineeship/ Apprenticeship employment with Council	GM HR	Youth unemployment rate
			School to Work placements provided
	3.4.1.2 Provision of with Education Fund Scholarship (CSU Scholarship)	DCCS	Funding provided
	3.4.1.4 Encourage skills attraction and development activities	EDO	Local skill base improved and gaps identified
	3.4.1.4 Support and assist proponents of new agricultural, horticultural and aquaculture enterprises		Number of referrals to various sources of assistance are made
			Linkages and partnerships with government and industry are brokered



**Objective 4.1 Improve support for our community members**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
4.1.1 Ensure that public infrastructure and community assets are well maintained	4.1.1.1 Ensure pools are well maintained	DIS	Community satisfaction with public infrastructure and community assets
	4.1.1.4 Provide high quality, multi-purpose library services that are responsive to community need	LM	Community satisfaction with library services
	4.1.1.5 Maintain cemeteries to acceptable standards	MFTS	Cemeteries managed and maintained – community satisfaction
4.1.2 Maintain parks, gardens, and open spaces	4.1.2.1 Maintain/Improve Parks to acceptable standards	MFTS	Acceptable standard of maintenance – community satisfaction
	4.1.2.2 Complete buildings maintenance & Improvement	BRSM	All buildings maintained to an acceptable standard

**Objective 4.2 Plan for the service needs of our future community**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
4.2.1 Identify and plan for the long-term needs of our communities in terms of urban water supply and stormwater management	4.2.1.1 Ensure water assets are well maintained	MWS	Community satisfaction with urban water supply and stormwater management – program completed
	4.2.1.2 Maintain sewer assets		Sewer assets are maintained, and timely actions completed
	4.2.2.1 Undertake repair of stormwater infrastructure	DIS	Repair of stormwater infrastructure undertaken in a timely manner
4.2.2 Ensure that waste management services meet the needs of our communities into the future	4.2.2.1 Implement Waste Management Strategy	MFTS	Community satisfaction with Council's waste management services
4.2.3 Improve access to affordable, timely and appropriate medical services	4.2.3.1 Continue to advocate for appropriate medical services	GM	Medical service available within Council resources
	4.2.3.2 Provide use of Council facilities for allied community health services		Council facilities utilised by allied community health services – community satisfaction
4.2.4 Promote healthy, active ageing programs and services	4.2.4.1 Continue to work with key services within the shire to provide programs	DCCS	Community satisfaction with services and programs provided



**Objective 5.1 Implement strategies to ensure that Council is well-governed**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
5.1.1 Develop and implement frameworks and policies to ensure that outcomes are transparent, consistent, and ethical	Governance is open and transparent – internal audit services	GM	Internal audit reviews
5.1.2 Employ and develop highly capable and effective staff and leaders	5.1.2.1 Review recruitment & retention strategies	GM	Council and GM satisfaction
	5.1.2.4 Provide training and mentorship to encourage staff to develop leadership skills		Increase in staff leadership qualities
5.1.3 Ensure services and programs delivered are high-quality and high value, and meet our community's needs	5.1.3.1 Provide high quality customer service to the community	GM	Minimum complaints received
	5.1.3.2 Promote genuine opportunities for people to participate in decisions that affect them		Community Engagement Plan reviewed
	5.1.3.3 Encourage development of multipurpose community facilities to meet the needs of local communities		Community satisfaction with consultation on issues that affect them Community satisfaction with facilities provided
5.1.4 Ensure that proper and effective management of risk is central to decision-making	5.1.4.1 Review and test Council's Business Continuity Plan	GM	BCP reviewed and tested annually
	5.1.4.2 Review Council's Risk Management Plan and Risk Register and other relevant policies	HR	Internal audit review Risk management policy / procedure /plan documents reviewed by Council
	5.1.4.3 Ensure compliance with legislation for WH&S		Reduction in number of workplace accidents/incidents, LTI

**Objective 5.2 Manage our resources to ensure that Council is financially sustainable over the long term**

CSP Strategy	Delivery Program Actions	Responsible Officer	Measures
5.2.1 Manage contracts and resources (financial, assets, technology, and people) efficiently and effectively to ensure the strongest possible financial position	5.2.1.1 Maintain long term financial viability	GM DIS DCCS	Overall satisfaction with Council's performance
	5.2.1.2 Continue to implement rolling plant replacement program	MFTS	Plant operated efficiently and/or replaced in accordance with Plant Replacement program
	5.2.1.3 Plant operated efficiently and economically	MFTS	Plant achieving operating goals
5.2.2 Secure financial stability through robust financial planning	5.2.2.1 Budget and reviews understood by Council	DCCS	Council satisfaction
	5.2.2.2 Variances explained in budget		Council satisfaction
	5.2.2.3 Projects scoped and managed	GM	Project variances identified
	5.2.2.4 Reports to Council contain financial information if necessary		Information provided to support report

<b>Objective 5.3 Encourage our community to be engaged and informed, and active in sharing our shire's future</b>			
<b>CSP Strategy</b>	<b>Delivery Program Actions</b>	<b>Responsible Officer</b>	<b>Measures</b>
<b>5.3.1</b> Actively engage with the community to ensure all have an equal opportunity to participate in shaping the future of our shire	5.3.1.1 Provide appropriate opportunities for all community members to participate in Council's community planning	GM	Community engagement rates with Council
	5.3.1.4 Ensure compliance with legislation for Equal Employment Opportunity		Review EEO Policies and Plans No EEO complaints unresolved
<b>5.3.2</b> Provide the community with the knowledge, information, and access needed to contribute to decision-making	5.3.2.1 Continue to improve the quality of information provided via Council's website and social media	CDO	Community satisfaction with participation in decision making
	5.3.2.2 Continue to provide the Council Corner newsletter		Newsletter provided monthly
	5.3.2.3 Provide grant opportunity information to the community		Number of grant enquiries received
<b>5.3.3</b> Where appropriate, share transparent and high-quality information with our community and other stakeholders	5.3.3.1 Ensure governance is open	GM	Council decision included in newsletter
			Council meetings open to public
	5.3.3.2 Continue to provide recordings of open Council meetings		Meeting recordings uploaded to Council's website
5.3.3.3 Comply with public consultation guidelines	Consultation process undertaken in accordance with guidelines and legislation		

<b>Objective 5.4 Implement appropriate culture, capability, and capacity to deliver on the priorities in Towards 2032</b>			
<b>CSP Strategy</b>	<b>Delivery Program Actions</b>	<b>Responsible Officer</b>	<b>Measures</b>
<b>5.4.1</b> Adapt systems, resources, and capability to respond to technological and situational change	5.4.1.1 Adopt sound technological solutions	GM	Technological solutions are fit for purpose and cost effective
<b>5.4.2</b> Ensure the capacity and capability (strategically, operationally, and technologically) to prioritise and achieve outcomes	5.4.2.1 Review workforce planning	HR	Workforce plans reviewed
	5.4.2.2 Maintain computer systems and software	DCCS	Regular reviews undertaken and meetings with IT Committee staff held
	5.4.2.3 Train and upskill staff to current technology	GM	Staff training plans developed including technology
<b>5.4.3</b> Foster a values-driven workplace culture that is supportive, diverse, and inclusive, and embraces innovation, continuous improvement, and change Staff satisfaction with workplace culture	5.4.3.1 Continue to provide leadership training for managers and supervisors	GM HR	Training plans developed including leadership training
	5.4.3.3 Encourage staff to promote innovative practices		Staff suggestions Consultative Committee processes
	5.4.3.4 Continue to provide management awards to staff		Quarterly management awards are given for high performers
<b>5.4.4</b> Implement systems to continuously monitor performance and achievement of outcomes	5.4.4.1 Continue with employee exit interviews / questionnaire process	HR	Number of employee exit questionnaires and interviews completed
	5.4.4.3 Introduce the Capability Framework to the employee lifecycle		Capability Framework embedded into Council processes



## **RISKS**

Council is committed to working with the community and other agencies to realise the priorities and aspirations of the community as identified in the CSP. It should, however, be noted that there are matters which will influence this outcome.

Risks which may impact the delivery of the CSP include:

- Budget and other financial matters
- Aging community and a changing demographic
- Government legislation
- Increasing government regulation
- Government inaction
- Grant funding not keeping pace with increasing needs and costs



# CARRATHOOL SHIRE COUNCIL

## General Rate Structure 2024/25



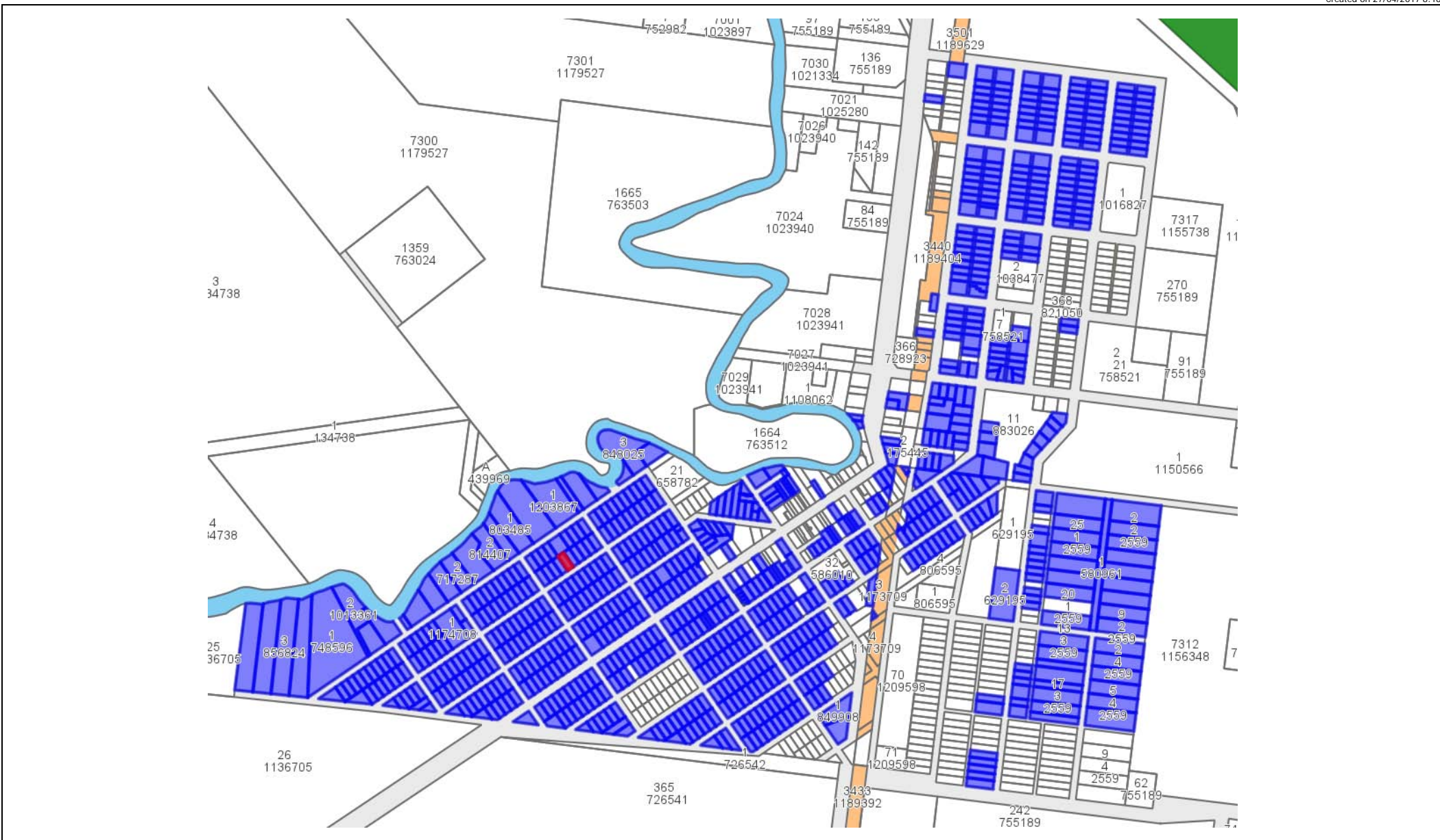
**CARRATHOOL SHIRE COUNCIL**

**PROPOSED GENERAL RATE LEVY 2024/25**

Description	Assess. Nos.	Land Value	Ad Valorem		Minimum Rate	Minimum Rate Amount Value	Notional Income Yield	Rate Yield Percentage	Average Income Per Assessment
			Ad Valorem Rate	Value					
Farmland - General	449	\$1,472,961,410	0.1279906	\$1,885,252.15			\$1,885,252.15	47.31%	\$4,198.78
Farmland - General (Minimum)	191	\$23,294,150			\$560.00	\$106,960	\$106,960.00	2.68%	\$560.00
Farmland - West	6	\$18,902,000	0.1240406	\$23,446.15			\$23,446.15	0.59%	\$3,907.69
Farmland - West (Minimum)	1	\$149,000			\$560.00	\$560	\$560.00	0.01%	\$560.00
Farmland - Irrigable (Sec. 6A [3])	235	\$717,241,000	0.1711109	\$1,227,277.53			\$1,227,277.53	30.80%	\$5,222.46
Farmland - Irrigable (Minium)	59	\$7,727,980			\$560.00	\$33,040	\$33,040.00	0.83%	\$560.00
<b>Farmland Total</b>	<b>941</b>	<b>\$2,240,275,540</b>		<b>\$3,135,975.83</b>		<b>\$140,560</b>	<b>\$3,276,535.83</b>	<b>82.22%</b>	
Residential - General	282	\$15,022,900	1.3613895	\$204,520.18			\$204,520.18	5.13%	\$725.25
Residential - General (Minimum)	478	\$8,778,950			\$420.00	\$200,760	\$200,760.00	5.04%	\$420.00
Residential - Rural	25	\$3,647,420	0.5984476	\$21,827.90			\$21,827.90	0.55%	\$873.12
Residential - Rural (Minimum)	24	\$948,400			\$420.00	\$10,080	\$10,080.00	0.25%	\$420.00
<b>Residential Total</b>	<b>809</b>	<b>\$28,397,670</b>		<b>\$226,348.08</b>		<b>\$210,840</b>	<b>\$437,188.08</b>	<b>10.97%</b>	
Business - Hillston	47	\$3,352,600	2.9120569	\$97,629.62			\$97,629.62	2.45%	\$2,077.23
Business - Hillston (Minimum)	1	\$5,390			\$560.00	\$560	\$560.00	0.01%	\$560.00
Business - Hillston Main	40	\$2,139,600	4.6392027	\$99,260.38			\$99,260.38	2.49%	\$2,481.51
Business - Hillston Main (Minimum)	1	\$8,910			\$560.00	\$560	\$560.00	0.01%	\$560.00
Business - Goolgowi	11	\$306,000	2.6400142	\$8,078.44			\$8,078.44	0.20%	\$734.40
Business - Goolgowi (Minimum)	8	\$127,700			\$560.00	\$4,480	\$4,480.00	0.11%	\$560.00
Business - Villages	1	\$26,000	2.6392623	\$686.21			\$686.21	0.02%	\$686.21
Business - Villages (Minimum)	9	\$103,100			\$560.00	\$5,040	\$5,040.00	0.13%	\$560.00
Business - Rural	22	\$2,043,800	1.7055377	\$34,857.78			\$34,857.78	0.87%	\$1,584.44
Business - Rural (Minimum)	36	\$341,220			\$560.00	\$20,160	\$20,160.00	0.51%	\$560.00
<b>Business Total</b>	<b>176</b>	<b>\$8,454,320</b>		<b>\$240,512.43</b>		<b>\$30,800</b>	<b>\$271,312.43</b>	<b>6.81%</b>	
<b>GRAND TOTAL</b>	<b>1,926</b>	<b>\$2,277,127,530</b>		<b>\$3,602,836</b>		<b>\$382,200</b>	<b>\$3,985,036.34</b>	<b>100.00%</b>	

**CARRATHOOL SHIRE COUNCIL**

2023/24 Proposed Rates Structure-With Valuations as at 1/7/2023							2024/25 Rate Structure - Current VG Supplementary Values (30/6/2023)						Increase/(Decrease)	
	No	Value	c in \$	Min	Rate Yield	Yield %	No	Value	c in \$	Min	Rate Yield	Yield %	\$	%
<b>RESIDENTIAL</b>							<b>RESIDENTIAL</b>							
General	282	\$15,022,900	1.2904166		\$193,858.00		282	\$15,022,900	1.3613895		\$204,520.18			
Min	478	\$8,778,950		\$388.00	\$185,464.00	10.06%	478	\$8,778,950		\$420.00	\$200,760.00	10.17%	\$25,958.19	6.84%
Rural Residential	25	\$3,647,420	0.5672489		\$20,689.95		25	\$3,647,420	0.5984476		\$21,827.90			
Min	24	\$948,400		\$388.00	\$9,312.00	0.80%	24	\$948,400		\$420.00	\$10,080.00	0.80%	\$1,905.95	6.35%
	<b>809</b>	<b>\$28,397,670</b>			<b>\$409,323.95</b>	<b>10.86%</b>	<b>809</b>	<b>\$28,397,670</b>			<b>\$437,188.08</b>	<b>10.97%</b>	<b>\$27,864.14</b>	<b>6.81%</b>
											<b>Revenue From Minimum Rates (\$)</b>	<b>\$210,840.00</b>		
											<b>Revenue From Minimum Rates (%)</b>	<b>48%</b>		
<b>BUSINESS</b>							<b>BUSINESS</b>							
Hillston	47	\$3,352,600	2.7602435		\$92,539.92		47	\$3,352,600	2.9120569		\$97,629.62			
Min	1	\$5,390		\$530.00	\$530.00	2.47%	1	\$5,390		\$560.00	\$560.00	2.46%	\$5,119.70	5.50%
Hillston / Main	40	\$2,139,600	4.3973485		\$94,085.67		40	\$2,139,600	4.6392027		\$99,260.38			
Min	1	\$8,910		\$530.00	\$530.00	2.51%	1	\$8,910		\$560.00	\$560.00	2.50%	\$5,204.71	5.50%
Goolgowi	11	\$306,000	2.5023831		\$7,657.29		11	\$306,000	2.6400142		\$8,078.44			
Min	8	\$127,700		\$530.00	\$4,240.00	0.32%	8	\$127,700		\$560.00	\$4,480.00	0.32%	\$661.15	5.56%
Villages	1	\$26,000	2.4898701		\$647.37		1	\$26,000	2.6392623		\$686.21			
Min	9	\$103,100		\$530.00	\$4,770.00	0.14%	9	\$103,100		\$560.00	\$5,040.00	0.14%	\$308.84	5.70%
Rural	23	\$2,081,100	1.6089978		\$33,484.85		22	\$2,043,800	1.7055377		\$34,857.78			
Min	36	\$341,220		\$530.00	\$19,080.00	1.39%	36	\$341,220		\$560.00	\$20,160.00	1.38%	\$2,452.93	4.67%
	<b>177</b>	<b>\$8,491,620</b>			<b>\$257,565.10</b>	<b>6.83%</b>	<b>176</b>	<b>\$8,454,320</b>			<b>\$271,312.43</b>	<b>6.81%</b>	<b>\$13,747.33</b>	<b>5.34%</b>
											<b>Revenue From Minimum Rates (\$)</b>	<b>\$30,800.00</b>		
											<b>Revenue From Minimum Rates (%)</b>	<b>11%</b>		
<b>FARMLAND</b>							<b>FARMLAND</b>							
General	447	\$1,475,917,000	0.1213181		\$1,790,554.46		449	\$1,472,961,410	0.1279906		\$1,885,252.15			
Min	187	\$22,526,460		\$530.00	\$99,110.00	50.13%	191	\$23,294,150		\$560.00	\$106,960.00	49.99%	\$102,547.68	5.43%
West	6	\$18,902,000	0.1175740		\$22,223.84		6	\$18,902,000	0.1240406		\$23,446.15			
Min	1	\$149,000		\$530.00	\$530.00	0.60%	1	\$149,000		\$560.00	\$560.00	0.60%	\$1,252.32	5.50%
General 6A(3)	232	\$715,443,000	0.1621904		\$1,160,379.86		235	\$717,241,000	0.1711109		\$1,227,277.53			
Min	57	\$7,637,880		\$530.00	\$30,210.00	31.58%	59	\$7,727,980		\$560.00	\$33,040.00	31.63%	\$69,727.67	5.86%
	<b>930</b>	<b>\$2,240,575,340</b>			<b>\$3,103,008.16</b>	<b>82.31%</b>	<b>941</b>	<b>\$2,240,275,540</b>			<b>\$3,276,535.83</b>	<b>82.22%</b>	<b>\$173,527.67</b>	<b>5.59%</b>
											<b>Revenue From Minimum Rates (\$)</b>	<b>\$140,560.00</b>		
											<b>Revenue From Minimum Rates (%)</b>	<b>4%</b>		
<b>Grand Totals</b>	<b>1,916</b>	<b>\$2,277,464,630</b>			<b>\$3,769,897.21</b>	<b>100.00%</b>	<b>1,926</b>	<b>\$2,277,127,530</b>			<b>\$3,985,036.34</b>	<b>100.00%</b>	<b>\$215,139.13</b>	<b>5.71%</b>
											<b>2023/24 Rate Yield</b>	<b>3,769,897</b>		
											<b>5.5% Rate Peg Increase</b>	<b>207,344</b>		
											<b>Catch-up</b>	<b>20,799</b>		
											<b>2024/25 Rate Yield</b>	<b>3,998,041</b>		
											<b>Variance</b>	<b>(13,004)</b>		



**Differential Rate Group – 1 Hillston Residential**

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**Important**

This map was produced on the GEOCENTRIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geodetic Datum of 1984 (AGDA84). Heights are referenced to the Australian Height Datum (AHD) heights. For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.

**Projection:** GDA94 / MGA zone 55

**Date:** 27/04/2017

**Drawn By:** Marie Costello

**Map Scale:** 1:15000 at A4

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### Differential Rate Group – 2 Goolgowi Residential

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Marie Costello

Projection: GDA94 / MGA zone 55

Date: 27/04/2017 8:45 AM

Map Scale: 1:7500 at A4

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### Differential Rate Group – 3 Carrathool Residential

<p><b>Carrathool Council</b>                  9-11 Cobram Street                  Goolgowi NSW 2652                  Ph: (02) 6965 1900                  Fax: (02) 6965 1379                  Email:  <a href="mailto:council@carrathool.nsw.gov.au">council@carrathool.nsw.gov.au</a></p>	<p><b>Important Notice!</b>                  This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground. This information has been prepared for Council's internal purposes and for no other purpose. No statement is made about the accuracy or suitability of the information for use for any purpose (whether the purpose has been notified to Council or not). While every care is taken to ensure the accuracy of this data, neither the Carrathool Shire Council nor the LPI makes any representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability (including without limitation, liability in negligence) for all expenses, losses, damages (including indirect or consequential damage) and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.                  © The State of New South Wales (Land and Property Information), © Carrathool Shire Council.</p>	<p>True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Carrathool Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.</p> <p><b>Important</b>                  This map was produced on the GEOCENTRIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geographic Datum of 1984 (AGD66/84). Heights are referenced to the Australia Height Datum (AHD) heights. For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.</p>	<p>Marie Costello</p> <p>Projection: GDA94 / MGA zone 55</p> <p>Date: 27/04/2017 9:00 AM</p>	<p>Map Scale: 1:4000 at A4</p>	<p>29</p>
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### Differential Rate Group – 4 Merriwagga Residential

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Projection: GDA94 / MGA zone 55

Date: 27/04/2017 8:54 AM

Map Scale: 1:5000 at A4

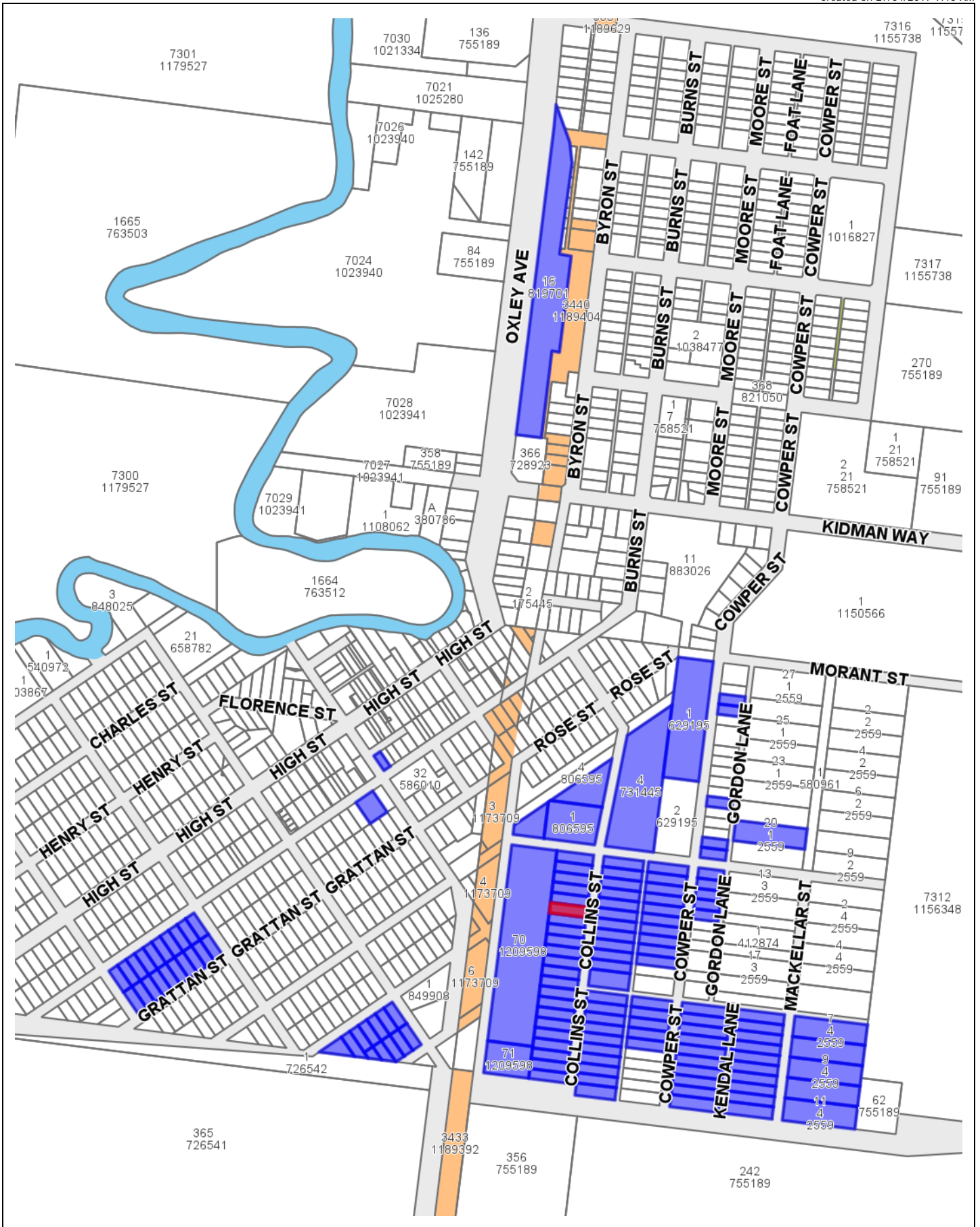
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### Differential Rate Group – 5 Rankins Springs Residential

<p><b>Carrathool Council</b>                  9-11 Cobram Street                  Goolgowi NSW 2652                  Ph: (02) 6965 1900                  Fax: (02) 6965 1379                  Email:  <a href="mailto:council@carrathool.nsw.gov.au">council@carrathool.nsw.gov.au</a></p>	<p><b>Important Notice!</b>                  This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground. This information has been prepared for Council's internal purposes and for no other purpose. No statement is made about the accuracy or suitability of the information for use for any purpose (whether the purpose has been notified to Council or not). While every care is taken to ensure the accuracy of this data, neither the Carrathool Shire Council nor the LPI makes any representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability (including without limitation, liability in negligence) for all expenses, losses, damages (including indirect or consequential damage) and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.                  © The State of New South Wales (Land and Property Information), © Carrathool Shire Council.</p>	<p>True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Carrathool Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.</p> <p><b>Important</b>                  This map was produced on the GEOCENTRIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geographic Datum of 1984 (AGD66/84). Heights are referenced to the Australia Height Datum (AHD) heights. For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.</p>	<p>Marie Costello</p>	<p>Projection: GDA94 / MGA zone 55</p>	<p>Date: 27/04/2017 8:57 AM</p>	<p>Map Scale: 1:5000 at A4</p>
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### Differential Rate Group – 7 Hillston Business

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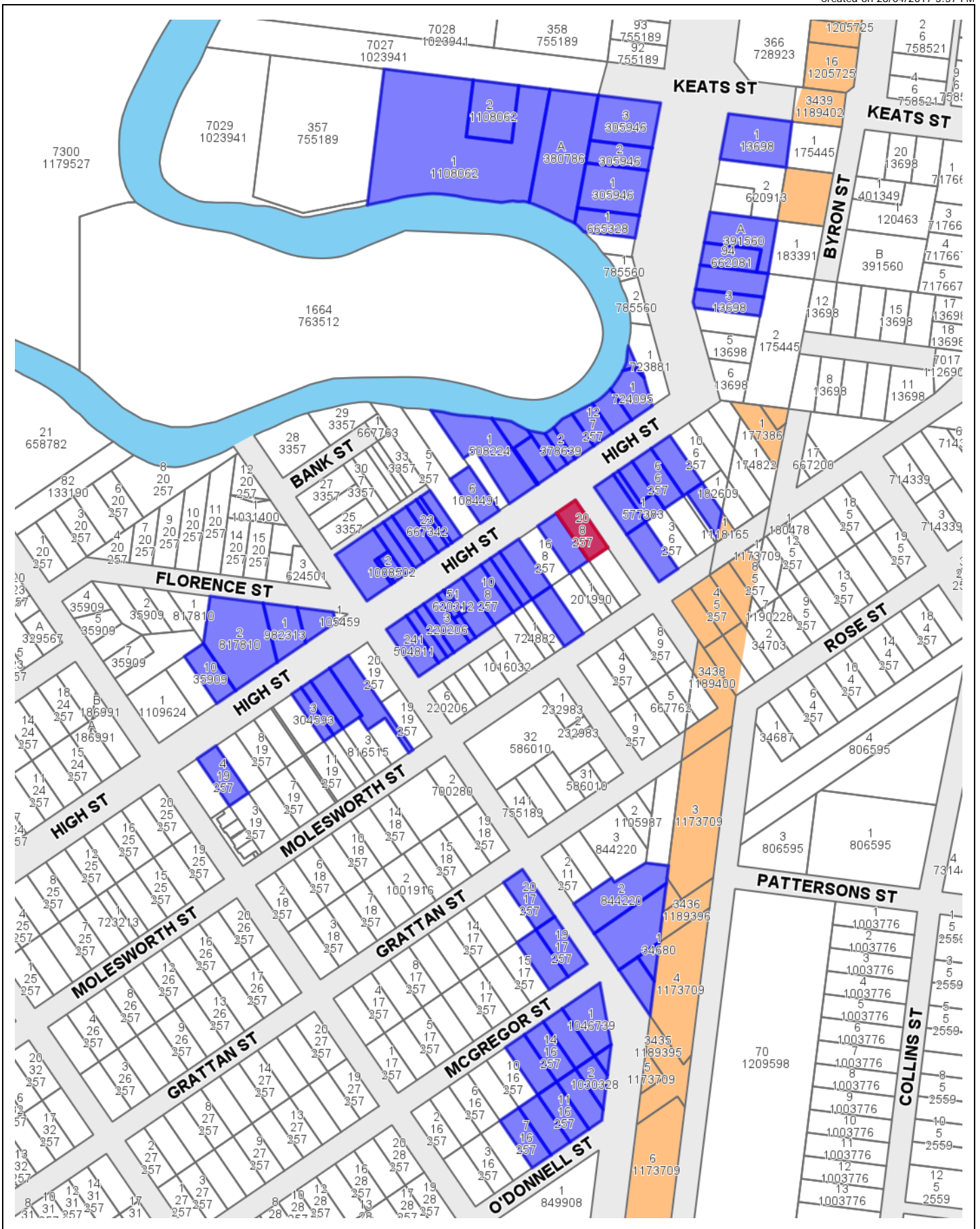
Marie Costello

Projection: GDA94 / MGA zone 55

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Map Scale: 1:10000 at A4

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### Differential Rate Group – 8 Hillston/Main Business

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**Important**

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Marie Costello

Projection: GDA94 / MGA zone 55

Date: 28/04/2017 3:57 PM

Map Scale: 1:4500 at A4

Carrathool Council  
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 Goolgong NSW 2652  
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 Fax: (02) 6965 1379  
 Email:  
[council@carrathool.nsw.gov.au](mailto:council@carrathool.nsw.gov.au)



### Differential Rate Group – 9 Goolgowi Business

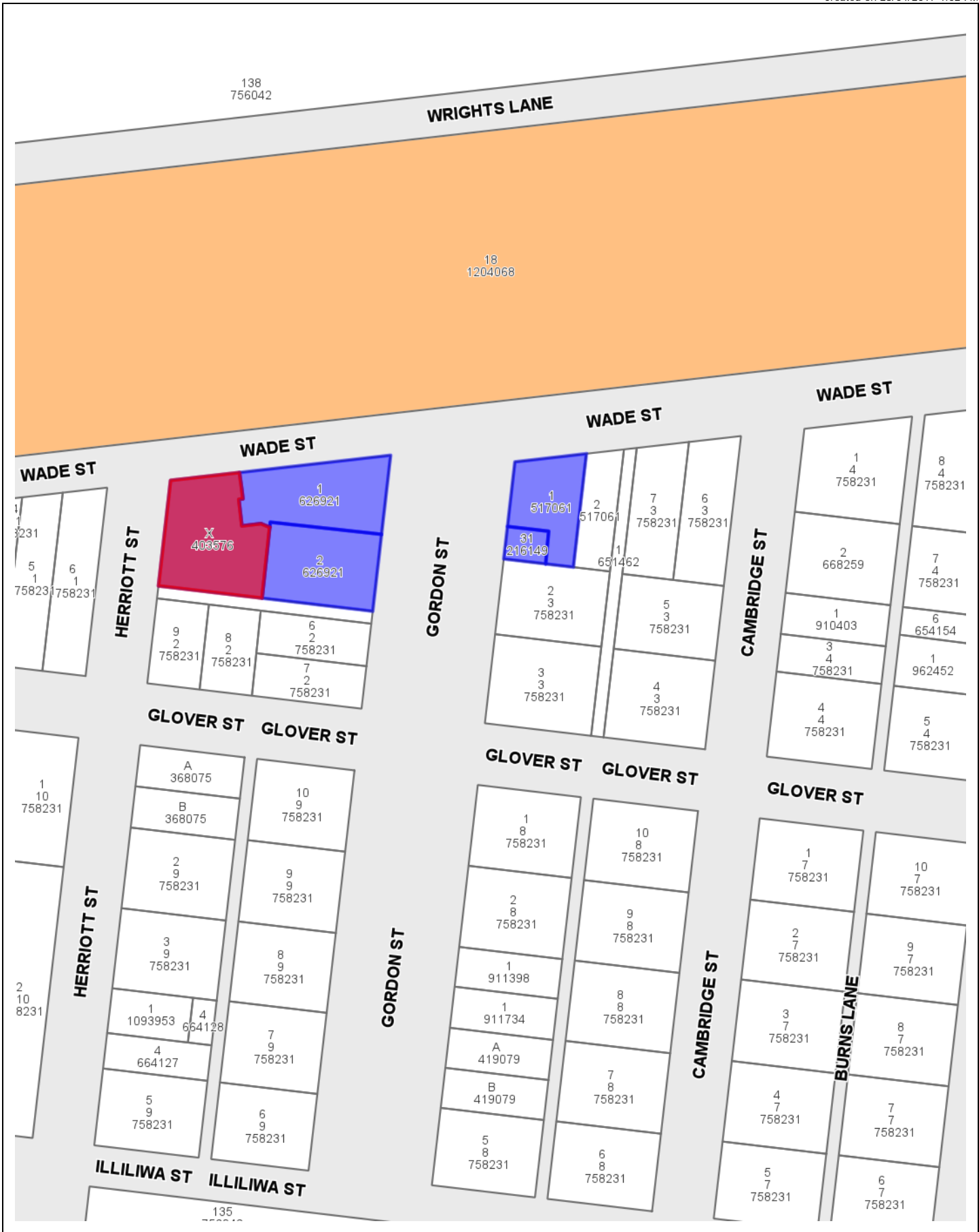
**Important Notice!**  
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Marie Costello  
 Projection: GDA94 / MGA zone 55  
 Date: 28/04/2017 4:00 PM

Map Scale: 1:8000 at A4



### Differential Rate Group – 10 Carrathool Business

<p><b>Carrathool Council</b>          9-11 Cobram Street          Goolgowi NSW 2652          Ph: (02) 6965 1900          Fax: (02) 6965 1379          Email:  <a href="mailto:council@carrathool.nsw.gov.au">council@carrathool.nsw.gov.au</a></p>	<p><b>Important Notice!</b>          This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground. This information has been prepared for Council's internal purposes and for no other purpose. No statement is made about the accuracy or suitability of the information for use for any purpose (whether the purpose has been notified to Council or not). While every care is taken to ensure the accuracy of this data, neither the Carrathool Shire Council nor the LPI makes any representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability (including without limitation, liability in negligence) for all expenses, losses, damages (including indirect or consequential damage) and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.          © The State of New South Wales (Land and Property Information), © Carrathool Shire Council.</p>	<p>True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Carrathool Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04" in about five years.</p> <p><b>Important</b>          This map was produced on the GEOCENTRIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geographic Datum of 1984 (AGD66/84). Heights are referenced to the Australia Height Datum (AHD) heights. For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.</p>	<p>Marie Costello</p> <p>Projection: GDA94 / MGA zone 55</p> <p>Date: 28/04/2017 4:02 PM</p>	<p>Map Scale: 1:2500 at A4</p>
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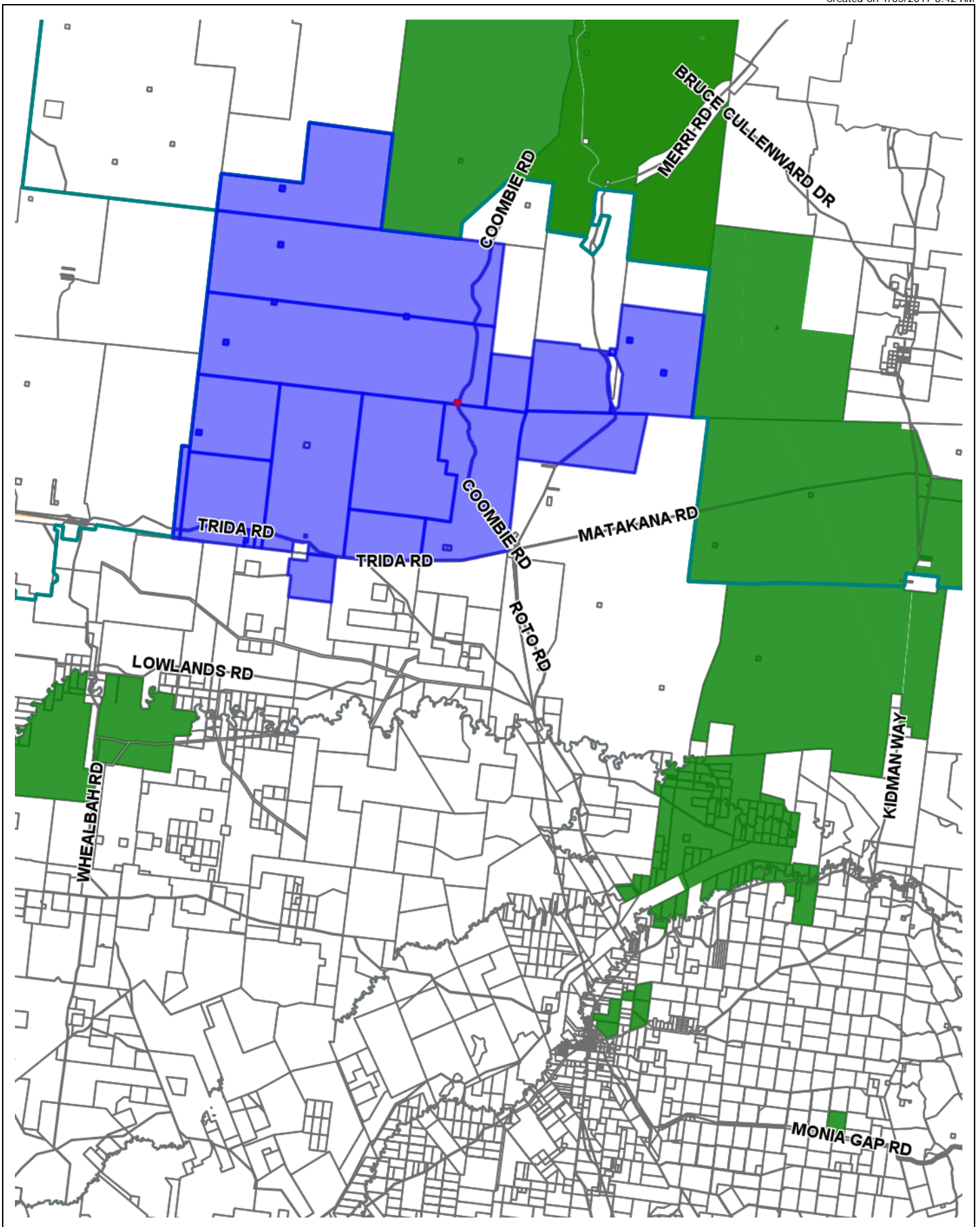
### Differential Rate Group – 11 Merriwagga Business

<p><b>Carrathool Council</b>                  9-11 Cobram Street                  Goolgowi NSW 2652                  Ph: (02) 6965 1900                  Fax: (02) 6965 1379                  Email:  <a href="mailto:council@carrathool.nsw.gov.au">council@carrathool.nsw.gov.au</a></p>	<p><b>Important Notice!</b>                  This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground. This information has been prepared for Council's internal purposes and for no other purpose. No statement is made about the accuracy or suitability of the information for use for any purpose (whether the purpose has been notified to Council or not). While every care is taken to ensure the accuracy of this data, neither the Carrathool Shire Council nor the LPI makes any representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability (including without limitation, liability in negligence) for all expenses, losses, damages (including indirect or consequential damage) and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.                  © The State of New South Wales (Land and Property Information), © Carrathool Shire Council.</p>	<p>True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Carrathool Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.</p>	<p>Marie Costello                  Projection: GDA94 / MGA zone 55                  Date: 28/04/2017 4:04 PM</p>	<p>Map Scale: 1:790 at A4</p>
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### Differential Rate Group – 12 Rankins Springs Business

<p><b>Carrathool Council</b>                  9-11 Cobram Street                  Goolgowi NSW 2652                  Ph: (02) 6965 1900                  Fax: (02) 6965 1379                  Email:  <a href="mailto:council@carrathool.nsw.gov.au">council@carrathool.nsw.gov.au</a></p>	<p><b>Important Notice!</b>                  This map is not a precise survey document. Accurate locations can only be determined by a survey on the ground. This information has been prepared for Council's internal purposes and for no other purpose. No statement is made about the accuracy or suitability of the information for use for any purpose (whether the purpose has been notified to Council or not). While every care is taken to ensure the accuracy of this data, neither the Carrathool Shire Council nor the LPI makes any representations or warranties about its accuracy, reliability, completeness or suitability for any particular purpose and disclaims all responsibility and all liability (including without limitation, liability in negligence) for all expenses, losses, damages (including indirect or consequential damage) and costs which you might incur as a result of the data being inaccurate or incomplete in any way and for any reason.                  © The State of New South Wales (Land and Property Information).                  © Carrathool Shire Council.</p>	<p>True North, Grid North and Magnetic North are shown diagrammatically for the centre of the Carrathool Local Government Area. Magnetic North is correct for 2008 moving easterly by 0.04° in about five years.</p> <p><b>Important</b>                  This map was produced on the GEOCENTRIC DATUM OF AUSTRALIA 1994 (GDA94), which has superseded the Australian Geographic Datum of 1984 (AGD66/84). Heights are referenced to the Australia Height Datum (AHD) heights. For most practical purposes GDA94 coordinates and satellite derived (GPS) coordinates based on the World Geodetic Datum 1984 (WGS84) are the same.</p>	<p>Marie Costello</p> <p>Projection: GDA94 / MGA zone 55</p> <p>Date: 28/04/2017 4:05 PM</p>	<p>Map Scale: 1:2000 at A4</p>
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### Differential Rate Group – 15 Farmland West

**Important Notice!**

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Marie Costello

Projection: GDA94 / MGA zone 55

Date: 1/05/2017 8:42 AM

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Map Scale: 1:500000 at A4





# CARRATHOOL SHIRE COUNCIL

Statement of Revenue Policy 2024/25



## CHARGING PHILOSOPHY

In accordance with s404(1) of the *Local Government Act 1993*, Council provides the following details of its revenue policy that also incorporates the basis upon which the rates and charges will be made.

Rates and charges represent the process whereby Council recovers the cost of providing its services within the boundaries of the local government area. In general, Council follows a user-pays philosophy towards the provision of services. In the case of water, sewer and garbage services, price increases reflect the cost of providing these services. With ordinary land rates, the rate increase must not be above the limits set by IPART unless a special variation to general income has been approved.

The rates and charges levied by Council are a debt that is applied to the land and this debt becomes the responsibility of the current owner of the land. Any arrears that may not have been discharged by previous owners become the responsibility of the current owner.

The rates and charges set out in this revenue policy are designed to provide the net source of funds after allowing for loans,

contributions and government grants for the programs and initiatives identified in the operational plan. The detailed outline of the income and expenditure of Council is set out in the 2024/25 budget which is contained within this plan.

## GOODS & SERVICES TAX (GST)

Ordinary rates, special rates, water charges, sewerage charges and domestic waste management charges are exempt from GST because of a determination by the federal treasurer. Where Council fees as advertised in the fees and charges document within the operational plan are subject to GST, the relevant charges reflect a 10% GST component.

## ORDINARY RATES

Ordinary rates are applied to properties based on independent valuations supplied to Council on all rateable properties within the LGA boundaries by the Valuer-General. The valuations used in the 2024/25 rating period have a base date of 1 July 2022.

For 2024/25, Council has adopted the 5.5% rate peg set by IPART. The total estimated income yield in 2024/25 from ordinary rates is \$3,985,036.34 as detailed in the following table.

CATEGORY	SUB CATEGORY	AD VALOREM	MINIMUM CHARGE	YIELD
Residential	General	1.3613895	\$420.00	\$405,280.18
Residential	Rural	0.5984476	\$420.00	\$31,907.90
Business	Hillston	2.9120569	\$560.00	\$98,189.62
Business	Hillston / Main	4.6392027	\$560.00	\$99,820.38
Business	Goolgowi	2.6400142	\$560.00	\$12,558.44
Business	Villages	2.6392623	\$560.00	\$5,726.21
Business	Rural	1.7055377	\$560.00	\$55,017.78
Farmland	General	0.1279906	\$560.00	\$1,992,212.15
Farmland	West	0.1240406	\$560.00	\$24,006.15
Farmland	General 6A (3)	0.1711109	\$560.00	\$1,260,317.53
<b>ESTIMATED YIELD</b>				<b>\$3,985,036.34</b>

## STRUCTURE OF THE ORDINARY RATE

The rating provisions of the *Local Government Act 1993* allow Councils to base their ordinary rates on a system of minimum rates and/or base rates. Carrathool Shire Council has chosen to employ the system of minimum rates as a means of levying rates on all properties throughout the LGA. The data contained in the table on the previous page uses this provision. In accordance with s497, the structure of a rate (whether an ordinary rate or a special rate) may, at a council's discretion, consist of:

- an ad valorem amount which may be subject to a minimum amount of the rate, or
- a base amount to which an ad valorem amount is added

The minimum rate is applied to all properties to ensure there is an equitable contribution for services where properties have a relatively low land valuation.

Council has adopted a system of ad valorem rates that will apply to each property valuation to develop a variable charge on each rate notice. The ad valorem charge is multiplied by the land valuation supplied by the Valuer-General to determine the ad valorem charge. The ad valorem amount of the rate is levied on the unimproved land value of all rateable land within each rating category.

## RATEABLE LAND CATEGORIES

Categorisation of all rateable land in the council area has been undertaken in accordance with the requirements of chapter 15 of the *Local Government Act 1993*. Council has used the following categories of rateable land:

- Residential
- Farmland
- Business

Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of

rateable land in the LGA. A sub-category may be determined for the category:

- Residential – according to whether the land is rural residential land or is within a centre of population
- Farmland – according to the intensity of the land use, the irrigation capacity of the land or economic factors affecting the land
- Business – according to a centre of activity

## VALUATIONS

Council will be using valuations with a base date of 1 July 2022 for rating purposes in 2024/25. The valuations are based upon the unimproved land value only of the property, and do not include any structures or other improvements.

Any appeal against the property valuations should be lodged with Valuation Services – Property NSW, PO Box 745, Bathurst, NSW, 2795. Requests for the posting or emailing of review kits can be made by phone on 1800 110 038. Online objection lodgement is also available at

[www.valuergeneral.nsw.gov.au/landvalues/requestareview/howtolodgeanobjection](http://www.valuergeneral.nsw.gov.au/landvalues/requestareview/howtolodgeanobjection)

## PENSION REBATES

In accordance with s575(3)(a) and s575(3)(b) of the *Local Government Act 1993*, Council provides a rate reduction of 50% of the amount of the rate levy as detailed below:

- combined ordinary land rate and domestic waste management charge up to a \$250 maximum rebate
- water availability charges levied up to a maximum rebate of \$87.50
- sewer charges levied up to a maximum rebate of \$87.50

Council funds 45% of the total concession granted, with 55% being funded by the NSW Government.

## **INTEREST ON OVERDUE RATES AND CHARGES**

In accordance with s566 of the *Local Government Act 1993* Council charges interest on all rates and charges that remain unpaid after they become due and payable. Rates and charges become payable one month after the date of service of the rates notice unless a person elects to pay the rates and charges by instalments.

Where a person elects to pay by instalments, rates and charges become payable on the due date of the instalment. Interest will be calculated on a daily basis using the simple interest method. The rate of interest must not exceed the maximum rate specified by the Office of Local Government applicable for overdue general rates. In 2024/25, the maximum rate applicable for overdue rates and charges is 10.5%. Historically the maximum rate has been adopted annually by Council.

## **ANNUAL CHARGES**

In accordance with s501(1) of the *Local Government Act 1993* Council proposes to make and levy an annual charge for the following services:

- Water Supply Services
- Sewerage Services
- Waste Management Services

### ***Water Supply Services***

All properties falling within the defined water supply boundaries are subject to compulsory water availability charges (s552(1)(b) *Local Government Act 1993*). The availability charge is based on the size of the meter connection and is shown on the annual rates notice. It is designed to cover some of the costs incurred by Council in providing and maintaining infrastructure such as reservoirs, pump stations and reticulation systems. Due to the fixed nature of the costs incurred by Council in operating the infrastructure, the availability charge applies to all properties

able to connect to the system regardless of whether or not a connection is in place (where land is situated within 225 metres of a council water main).

The total estimated income yield in 2024/25 from the water availability charge is \$1,161,512. Detailed water access and water usage charges may be viewed in Council's fees & charges document within this plan.

In accordance with s566 of the *Local Government Act 1993* Council charges interest on all water supply service charges which remain unpaid after they become due and payable (see ***INTEREST ON OVERDUE RATES AND CHARGES*** section left).

### ***Sewerage Services***

All properties falling within the defined sewerage boundaries are subject to compulsory sewer availability charges (s552(3) *Local Government Act 1993*). The availability charge is based on the residential and/or commercial nature of the property and is shown on the annual rates notice. It is designed to cover some of the costs incurred by Council in providing and maintaining infrastructure such as sewerage farms, pump stations, pressure sewers and mains. Due to the fixed nature of the costs incurred by Council in operating the infrastructure, the availability charge applies to all properties able to connect to the system regardless of whether or not a connection is in place (where land is situated within 75 metres of a council sewerage main).

The total estimated income yield in 2024/25 from the sewer availability charge is \$768,300. Detailed sewer charges may be viewed in Council's fees & charges document within this plan.

In accordance with s566 of the *Local Government Act 1993* Council charges interest on all sewerage service charges which remain unpaid after they become due and payable (see ***INTEREST ON OVERDUE RATES AND CHARGES*** section above left).

## **Waste Management Services**

S496 and s504 of the *Local Government Act 1993* provide that the domestic waste management services of the council must be financed by specific annual charges made and levied for that purpose alone. The Act prevents Council from applying ordinary rate income towards meeting the cost of domestic waste management services, nor can it use waste charge income for non-waste related functions.

The term 'domestic waste management service' relates to the services that comprise the periodic collection of waste, generated on domestic premises, from individual parcels of rateable land and the services associated with recycling activities to these properties.

The functions of domestic waste management services carried out by Council include, but are not limited to, the following:

- collection of domestic waste
- disposal and treatment of domestic waste
- recycling and waste minimisation activities associated with domestic waste collection and disposal

The domestic waste management charge applies uniformly to each separate residential occupancy of rateable land (including vacant land) for which the service is available (i.e. properties that are along the route of the waste collection truck). In determining the annual domestic waste management charge, Council must include all expenditure that relates to the delivery of this service and may include provision for future requirements to allow for equalisation of pricing from year to year. This is considered a prudent approach as waste management is subject to changing industry regulation and cost and operational requirements that have a potential for significant variations in the future.

The total estimated income yield in 2024/25 from the domestic waste management charge is \$239,000. Detailed waste charges may be viewed in Council's fees & charges document within this plan.

## **BORROWINGS**

Under the *Local Government Act 1993*, Council is required to include details of proposed borrowings in the financial period covered by this revenue policy.

Council determines borrowing requirements in conjunction with the review of its Delivery Program each year. The borrowing of funds, if required, will be in accordance with Part 12 – Loans, s621-624 of the Act and the 'Borrowing Order' issued by the Minister for Local Government, dated 27 September 1993.

Council will not be sourcing loan funding for the 2024/25 financial year.

## **PRICING POLICY**

Council will charge a range of fees in 2024/25 as detailed within the attached fees & charges 2024/25 document. The legislative basis for these fees may be found in s608 of the *Local Government Act 1993* which provides that Council may charge and recover an approved fee for any service it provides, including the following:

- supplying a service, product or commodity
- giving information
- providing a service in connection with the exercise of the council's regulatory functions including receiving an application for approval, granting an approval, undertaking an inspection and issuing a certificate

Under the principle of 'user-pays', fees are introduced to offset the cost of service provision.

In the case of commercial activities, fees are set for the following reasons:

- realise a reasonable rate of return on assets employed by the council,
- in order to support the provision of services, and
- to alleviate the burden that would otherwise be unfairly placed upon ratepayers.

Council has given due consideration to the following factors in determining the appropriate price for each fee:

- the cost of providing the service
- whether the goods or service are supplied on a commercial basis
- the importance of the service to the community
- the capacity of the user to pay
- the impact of the activity on public amenity
- competitive market prices
- prices dictated by legislation

Council discloses its pricing policy by showing a pricing code against each individual fee within the fees & charges document, as:

- **STATUTORY:** the price for the goods and/or services is a statutory price set by government legislation
- **FULL COST RECOVERY:** the price is set to recover the total operating costs, both direct and indirect of providing the goods and/or services. Indirect costs are to include taxation equivalent payments (where applicable) in accordance with the principles of National Competition Policy
- **PARTIAL COST RECOVERY:** the price is set to make a significant contribution towards the operating costs, both direct and indirect, of providing the goods and/or services. The remainder of the costs are met from property rates and general-purpose income

- **ZERO COST RECOVERY:** Council absorbs the full cost of service delivery
- **REFERENCE PRICING:** the price is set by reference to prices charged for similar goods and/or services by like councils or competitors
- **RATE OF RETURN:** the service is a profit-making activity and the price paid by users should recover an amount greater than the full cost of providing that service.

A goods and services tax (GST) is applicable to a number of goods and/or services supplied by Council. Goods and/or services that are subject to GST have been identified in the fees & charges document within this plan.

Some goods and/or services have been declared GST free or are excluded under Division 81 of the *Goods and Services Tax Act 1999*. Goods and/or services which are GST free or excluded from GST have been identified in the fees & charges document.

Accordingly, if a fee that is shown as being subject to GST is subsequently proven not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if Council is advised that a fee which is shown as being not subject to GST becomes subject to GST then the fee will be increased, but only to the extent of the GST.

#### **WAIVING A FEE OR CHARGE**

s610E of the *Local Government Act 1993* allows Council to waive payment of, or reduce, a fee if it is satisfied that the case falls within a category of hardship or any other category where Council has determined it may consider waiving payment or reducing a fee.

The following principles will be considered when applying any reduction or waiver of a fee or charge:

- compliance with statutory requirements
- fairness and consistency
- integrity
- equity and transparency
- commercial imperatives

Some fees or services are prescribed by legislation or are regulatory in nature and a fee waiver or reduction is not available in connection with those fees.



**CARRATHOOL SHIRE  
COUNCIL  
Fees & Charges 2024/25**





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# PRICING CODES

CODE	SERVICE TYPE	DESCRIPTION	FEE BASIS
1.	Public Good	Service provides a broad community benefit. Inconceivable or impractical to charge for service on a user basis.	Zero Cost Recovery
2.	Practical Constraint	Service is a minor part of the overall operation of Council, or the potential for revenue collection is so minor as to be outweighed by the costs of collection.	Zero Cost Recovery
3.	Shared Benefits	Benefits from the provision of the service accrue to the community as a whole as well as individual users (Community Service Obligation).	Partial Cost Recovery
4.	Stimulus	A stimulus to the demand for the service is required. In the short term, part of the cost of the service is to be recovered.	Partial Cost Recovery
5.	Evasion	Charging prices to recover full cost may result in widespread evasion.	Partial Cost Recovery
6.	Equity	The service is targeted to low income users.	Partial Cost Recovery
7.	Economic	Service promoted or encourages local economic activity.	Full Cost Recovery
8.	Private Good	Service benefits particular users and provides a contribution to their individual income, welfare or profits without any broader benefits to the community.	Full Cost Recovery
9.	Monopoly	Council has a monopoly over the provision of the service and there is minimal or no competition.	Full Cost Recovery
10.	Developmental	Fee set will enable Council to develop and maintain a service.	Full Cost Recovery
11.	Contribution	Charges levied to compensate community for an increase in demand for service or facilities as a consequence of a development proposal.	Full Cost Recovery
12.	Regulatory – Non-fixed	Fee charged to cover cost incurred by legislative requirements where no community service obligation exists.	Full Cost Recovery
13.	Regulatory - Fixed	Fee fixed by legislation.	Statutory
14.	Market	Service provided is in competition with that provided by another council or agency (private or public) and there is pressure to set a price which will attract adequate usage of the service.	Reference Pricing
15.	In-House	Service provided predominately for Council use but sale to external markets will defray costs.	Reference Pricing
16.	Entrepreneurial	The service is a profit-making activity and the price paid by users pricing should recover an amount greater than the full cost of providing that service.	Rate of Return
17.	Penalty	Fee charged is greater than the cost of the service to act as a pricing disincentive.	Rate of Return

# Proposed Fees & Charges 2024/25

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Administrative Services</b>			
<b>Binding of Documents</b>			
Per document	8	Y	6.00
<b>Faxing/Scanning of documents</b>			
Faxing – per document (Goolgowi office only)	8	Y	6.00
Scan & email charge (up to 8 pages)	8	Y	2.00
<b>Photocopy Charges – Goolgowi &amp; Hillston Offices</b>			
<i>NB The following photocopy charges generally relate to single page small scale documents</i>			
Black & white A4	8	Y	0.30
Black & white A3	8	Y	0.50
Colour A4	8	Y	1.20
Colour A3	8	Y	2.00
Photocopying of larger and/or special run articles	8	Y	By quotation
<b>Laminating Charges – Goolgowi Office</b>			
Credit card size (each)	8	Y	2.00
A4 (each)	8	Y	3.00
A3 (each)	8	Y	6.00
<b>Large Format Printing</b>			
A0 per sheet	8	Y	20.00
A1 per sheet	8	Y	10.00
<b>Hire of Council Chambers – Goolgowi</b>			
Day	3	Y	80.00
Half-day	3	Y	40.00
<b>Hire of Old Council Chambers – Goolgowi</b>			
Day	3	Y	80.00
Half-day	3	Y	40.00
Night	3	Y	80.00
<b>Hire of Council Chambers – Hillston</b>			
Day	3	Y	100.00
Half-day	3	Y	50.00
<b>Hire of Hillston Street Stall (Charitable Organisations Only)</b>			
Day	3	Y	15.00
<b>Street Trader Annual Fee</b>			
Annually	3	Y	150.00
<b>Hire of Goolgowi Pre School Building</b>			
This annual cost will be divided between the groups using the facility proportioned to their usage. Consumables NOT supplied by Council.	3	Y	2,000.00

## Library Services

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Library Charges (Applicable to Non-Residents)</b>			
Non-refundable charge (maximum 3 items)	3	Y	20.00
Replacement or repair of lost or damaged books or other collection items	8	Y	At cost
Inter-library loans – State Library of NSW / public libraries	3	Y	5.00
Inter-library loans – university library/others	3	Y	20.00
Inter-library loans – on-cost from regional library	3	Y	15.00
<b>Photocopy Charges – Hillston Library</b>			
<i>NB The following photocopy charges generally relate to single page or small scale documents.</i>			
Scan & email charges	8	Y	2.00
Printing A4 from computer/device/USB/email per page black & white	8	Y	0.50
Printing A3 from computer/device/USB/email per page black & white	8	Y	1.00
Printing A4 from computer/device/USB/email per page colour	8	Y	1.00
Printing A3 from computer/device/USB/email per page colour	8	Y	2.00
Black & white A4	8	Y	0.30
Black & white A3	8	Y	0.50
Colour A4	8	Y	1.20
Colour A3	8	Y	2.00
Photocopying of larger and/or special run articles	8	Y	By quotation
<b>Faxing/Scanning of Documents</b>			
Send A4 first page	8	Y	2.00
each page thereafter	8	Y	1.00
Receive A4 first page	8	Y	1.00
each page thereafter	8	Y	0.50
<b>Laminating</b>			
Credit card size (each)	8	Y	2.00
A4 (each)	8	Y	3.00
A3 (each)	8	Y	6.00
<b>Computer Internet Charges</b>			
Scanning per document (up to 8 pages)	8	Y	2.00
Library public access computers (social media/surfing the net)	8	Y	2.00
Library public access computers (study purposes)	1	N	Free
WIFI – 1 hour 300MB download limit	1	N	Free
Disc polishing repairs	8	Y	4.00
Local history book – Where the River Divides (postage additional)	8	Y	30.00
<b>Rural Transaction Centre (RTC) – Hillston Library</b>			
Hire meeting room – full day	3	Y	60.00
Hire meeting room – half day	3	Y	35.00
Hire meeting room - evening	3	Y	60.00
Hire of RTC office (daily rate)	3	Y	35.00
Hire of RTC office (weekly rate)	3	Y	170.00

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
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## Caravan Parks

<b>Hillston Caravan Park – Site Fees</b>			
Unpowered site	7	Y	28.00
Powered site	7	Y	35.00
CMCA members / Seniors Card holder unpowered site	7	Y	25.00
CMCA Members / Seniors Card holder powered site	7	Y	30.00
Weekly rate	7	Y	Daily x7
Weekly rate after 4 weeks continuous stay	7	Y	Daily x6

<b>Hillston Caravan Park – Cabin Fees</b>			
<i>Fees are for 2 adults per night</i>			
Deluxe cabin (6 person max)	7	Y	135.00
Standard 2 bedroom cabin (6 person max)	7	Y	120.00
Studio cabin (4 person max)	7	Y	95.00
- Extra person per night	7	Y	10.00
Long term cabin (4 person max per week)	7	Y	295.00
- Extra person per week	7	Y	15.00
Long term cabins security bond	7	Y	250.00
<i>Note: Deposits are refundable upon leaving without cabin damage or stolen items</i>			

<b>Hillston Caravan Park - Miscellaneous</b>			
Shower per person	7	Y	4.00
Linen pack	7	Y	25.00
Early check in/late check out	7	Y	40.00
Cancellation	7	Y	Equivalent nightly rate
No Show	7	Y	Full cost of booking
Vacant van without power in park area – per day	7	Y	20.00

<b>Goolgowi &amp; Rankins Springs Caravan Parks</b>			
Unpowered site	7	Y	28.00
Powered site	7	Y	35.00
CMCA Members / Seniors Card holder unpowered site	7	Y	22.00
CMCA Members / Seniors Card holder powered site	7	Y	28.00
Weekly rate	7	Y	Daily x7
Weekly rate after 4 weeks continuous stay	7	Y	Daily x6

## Swimming Pools

<b>Goolgowi/Hillston Entry Fees</b>			
Season ticket - family (incl children up to 18 years)	3	Y	140.00
Season ticket - single	3	Y	70.00
Replacement card	3	Y	20.00
Entry fee - over 18 years	3	Y	3.50
Entry fee - 2-18 years	3	Y	2.00
Entry fee – under 2 years	2	Y	Free
Entry fee – seniors (over 55) and non-swimmers	3	Y	2.00

<b>Private Pool Hire</b>			
Deposit (refundable upon facility and fittings being left clean and undamaged)	3	Y	200.00
<i>Note: Hillston and Goolgowi pool areas are alcohol free areas. There is <b>STRICTLY NO GLASS</b></i>			

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Cemeteries</b>			
<b>Lawn Cemeteries</b>			
<b>Hillston / Goolgowi / Rankins Springs</b>			
Interment Services Levy (each burial)	13	N	156.00
Interment Services Levy (each cremation)	13	N	41.00
Interment Services Levy (each ashes interment)	13	N	63.00
Land for each grave, first interment and perpetual maintenance.	3	Y	1,000.00
Re-opening of grave for second interment	3	Y	1,000.00
Standard bronze plaque (at cost)			950.00
<i>Note: Any plaque additions will incur extra costs.</i>			
Saturday burial additional charge	3	Y	450.00
Sunday/public holiday burial additional charge	9	Y	450.00
Photos colour – additional cost	9	Y	At cost
<b>Monumental (Old) Section</b>			
<b>Hillston/Merriwagga/Gunbar Cemeteries</b>			
Interment Services Levy (each burial)	13	N	156.00
Interment Services Levy (each cremation)	13	N	41.00
Interment Services Levy (each ashes interment)	13	N	63.00
Land for grave, 1.2m x2.4m under right of burial	3	Y	200.00
<i>Note: Burial of indigent person under instructions from institutions etc. - Normal interment fee, subject to such reductions as Council may authorise in a particular case.</i>			
Placing of ashes in crematorium wall (includes standard bronze plate)	3	Y	300.00
Each interment (includes grave plot)	3	Y	1,000.00
Second interment (includes re-opening of grave)	3	Y	1,000.00
Garden memorial (includes standard bronze plate)	3	Y	400.00
Garden memorial (plaque provided by family)	3	Y	230.00
Cremated remains – placed in existing grave	3	Y	200.00
<b>Rates/Various Statutory/Other Reports</b>			
<b>Interest/Overdue Rates &amp; Charges (Maximum rate is set by the Office of Local Government).</b>			
Overdue rates/charges	13	N	10.5%
Water usage	13	N	10.5%
Private works, leases etc	13	N	10.5%
<b>Certificates (Statutory Fees)</b>			
Under Section 603 <i>Local Government Act</i> (up to 10 working days)	13	N	100.00
Under Section 608 <i>Local Government Act</i> (info on outstanding notices)	13	N	Legislative
Urgent request Section 603 Certificate Additional Fee (up to 2 working days)	12	N	70.00
<b>Supply of Information</b>			
Annual Report (per copy)	3	Y	50.00
GIPPA/Privacy Act access request (per application)	13	N	30.00
Processing charge (per hour after the first hour)	13	N	30.00
GIPPA/PIPPA request for internal review	13	N	40.00
<i>An applicant is entitled to a 50% reduction of the processing charge if the General Manager is satisfied that the applicant is suffering financial hardship and/or there is a benefit to the public generally for release of the information.</i>			
Water supply agreement	3	Y	50.00
<b>Administration Charges</b>			
Dishonoured cheque administration fee (including bank charges)	17	Y	55.00

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Animal Control</b>			
<b>Dog/Cat Registration</b>			
Microchipping fee	14	Y	35.00
Fee for dog collar for barking dogs (per week)	14	Y	50.00
Deposit for dog collar hire	14	Y	50.00
<b>Lifetime Registration – Companion Animals Act – Statutory Fees</b>			
Desexed animal (dog)	13	N	Legislative
Registered breeder (dog)	13	N	Legislative
Desexed animal (cat)	13	N	Legislative
Registered breeder (cat)	13	N	Legislative
Desexed animal – Pensioner owner	13	N	Legislative
Non-desexed animal	13	N	Legislative
Desexed animal pound/shelter	13	N	Legislative
Non-desexed animal under 6 months – if the animal is not desexed by the desexing age an additional fee of \$177.00 is applicable.	13	N	Legislative
Late fee	13	N	Legislative
<b>Assistance animals</b> are required to be microchipped and registered but there is no registration fee.	13	N	Free
<b>Working dogs</b> are not required to be microchipped and registered and there is no registration fee.	13	N	Free
<b>Greyhounds</b> registered with the Greyhound Racing Authority Act 1985 are not required to be microchipped and registered but it is recommended for the protection of the dog.	13	N	Free
<b>Annual Permit Category</b>			
Cat not desexed by four months of age	13	N	Legislative
Dangerous dog/restricted dog	13	N	Legislative
<b>Pound Fees</b>			
Surrender fee	14	N	170.00
Sustenance for impounded animals, each day – week days	14	N	30.00
Sustenance for impounded animals, each day – weekends	14	N	60.00
<b>Pound Release Fees</b>			
All animals	14	N	50.00

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Waste Management</b>			
<b>Waste Management (Incorporated in Rates Notice)</b>			
Tipping charge – rural and urban	12	N	210.00
Garbage collection charge	9	N	310.00
Garbage collection charge per extra service	9	N	155.00
<b>Residents – Garbage Depot Fees &amp; Charges</b>			
<i>Tipping charge included in rate notice</i>			
Disposal of car tyres (per tyre)	9	N	15.00
Disposal of truck tyres (per tyre)	9	N	40.00
<b>Non-Residents – Garbage Depot Fees &amp; Charges</b>			
Car/utilities/station wagons/box trailers	9	Y	20.00
Tandem trailers/small trucks	9	Y	40.00
Large trucks	9	Y	70.00 per m <sup>3</sup>
Semi-trailers/rigid truck & trailer combination	9	Y	70.00 per m <sup>3</sup>
Green waste (uncontaminated)	9	Y	15.00 per m <sup>3</sup>
Tyres – car (per tyre)	9	Y	15.00
Tyres – truck (per tyre)	9	Y	40.00
<b>Garbage Bins (240L)</b>			
Complete bin	9	Y	100.00
Wheels (each)	9	Y	10.00
Axle	9	Y	10.00
Lid	9	Y	15.00
Hinge	9	Y	5.00
<b>Asbestos Waste – Hillston Tip</b>			
Bonded asbestos wrapped in accordance with Dept. Environment	12	Y	165.00 per m <sup>3</sup>
<i>Minimum charge</i>	12	Y	165.00
<b>Truck Wash Charges</b>			
<b>Hillston Truck Wash</b>			
Usage per minute	8	Y	0.40
<i>Minimum charge</i>	8	Y	2.50
Additional key (each)	8	Y	50.00



PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Planning &amp; Building Control</b>			
<b>Complying Developments</b>			
Not exceeding \$5,000 in value	13	Y	Legislative
\$5,001 - \$20,000 in value	13	Y	Legislative
>\$20,000 - \$50,000 in value	13	Y	Legislative
>\$50,000 - \$100,000 in value	13	Y	Legislative
\$100,000 - \$250,000 in value	13	Y	Legislative
\$250,001 - \$500,000 in value	13	Y	Legislative
More than \$500,001 in value	13	Y	Legislative
<b>Development Application Fees – Statutory Charges</b>			
Up to \$5,000 in value	13	N	Legislative
\$5,001 - \$50,000 in value	13	N	Legislative
\$50,001 - \$250,000 in value	13	N	Legislative
\$250,001 - \$500,000 in value	13	N	Legislative
\$500,001 - \$1,000,000 in value	13	N	Legislative
\$1,000,001 - \$10,000,000 in value	13	N	Legislative
More than \$10,000,000 in value	13	N	Legislative
Dwelling houses up to \$100,000 – estimated cost of construction	13	N	Legislative
Dwelling houses over \$100,000 – estimated cost of construction	13	N	Legislative
Development not involving the erection of a building/carrying out of work/subdivision	13	N	Legislative
Application for subdivision – new road	13	N	Legislative
Application for subdivision – no new road	13	N	Legislative
Application for subdivision - strata	13	N	Legislative
Designated development less than \$250,000 in value	13	N	Legislative
Designated development \$250,001 - \$500,000	13	N	Legislative
Designated development \$500,001 - \$1,000,000	13	N	Legislative
Designated development >\$1,000,001	13	N	Legislative
Development by Crown	13	N	Legislative
Integrated approvals – fee for concurring authority – not council charge	13	N	Legislative
Integrated approvals – fee for administration	13	N	Legislative
BAL risk assessment certificate (assessment/certification of bush fire risk category)	13	Y	Legislative
<i>Note – All other applicable fees to be charged at the maximum charge specified in Schedule 4 Environmental Planning &amp; Assessment Regulation 2021.</i>			
<b>Modify Development Consent</b>			
4.55(1) - minor error	13	N	Legislative
4.55(1A) – minimal environmental impact	13	N	Legislative
4.55(2)	13	N	Legislative
Up to \$5,000 in value	13	N	Legislative
\$5,001 - \$250,000 in value	13	N	Legislative
\$250,001 - \$500,000 in value	13	N	Legislative
\$500,001 - \$1,000,000 in value	13	N	Legislative
\$1,000,001 - \$10,000,000 in value	13	N	Legislative
More than \$10,000,000 in value	13	N	Legislative
Dwelling house less than \$100,000 (Schedule 4 EP&A Regs)	13	N	Legislative
Section 8.2 review of determination (DA)	13	N	Legislative
<b>Contributions – Provision or Improvement of Amenities/Services</b>			
<i>The maximum percentage of the proposed cost of carrying out development that may be imposed by a levy under section 7.12 of the Act.</i>			
\$100,001 - \$200,000 (percentage of overall cost)	11	N	0.5%
> \$200,001 (percentage of cost)	11	N	1%
<b>Construction Certificate</b>			
Up to \$5,000 in value	14	Y	210.00

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
\$5,001 - \$100,000 in value	14	Y	360.00 plus 0.50% of balance in excess of 5,000
\$100,001 - \$250,000 in value	14	Y	670.00 plus 0.40% of balance in excess of 100,000
\$250,000 - \$1,000,000 in value	14	Y	1,130 plus 0.30% of balance in excess of 250,000
\$1,000,001 - \$5,000,000 in value	14	Y	1,960 plus 25% of balance in excess of 1,000,000
More than \$5,000,001 in value	14	Y	Price on application

<b>Modify Construction Certificate</b>			
Class 1 or 10 construction certificate	14	Y	100.00
Class 2-9 construction certificate	14	Y	20% of original construction certificate fee

<b>Section 68 Fees – Local Government Act</b>			
Manufactured home approval	12	N	350.00
Sewer connection – town	12	N	170.00
Application to install septic (OSSMS)	12	N	370.00
Approval to operate	12	N	170.00
Renewal of approval	12	N	100.00
Application & inspection on completion/certificate – solid fuel heater	12	N	150.00
Granting of approval not covered elsewhere	14	N	100.00

<b>Compliance Certificate (Inspections)</b>			
New dwellings – up to 6 inspections	14	Y	800.00
Alterations/additions to dwellings – up to 2 inspections	14	Y	650.00
Pools/garage/shed/carport – up to 2 inspections	14	Y	200.00
Commercial/industrial – up to 8 inspections	14	Y	800.00
Alterations/additions to commercial/industrial – up to 6 inspections			600.00
Additional inspections	14	Y	150.00
UPSS inspections (underground petrol tanks)	14	Y	200.00
Fire safety schedule inspection			150.00
Occupation certificate	14	Y	150.00
Completion certificate – manufactured homes	14	Y	150.00

<b>Subdivision Certificate</b>			
Certificate – no construction	14	Y	155.00
Certificate – with construction	14	Y	200.00

<b>Administration</b>			
Advertising fee for development (per advertisement)	14	Y	At cost

<b>Building Certificates</b>			
Class 1 or 10 building (per dwelling/building on the allotment)	14	N	250.00
All other buildings not exceeding 200m2 floor area	14	N	250.00
All other buildings between 200 – 2,000m2 floor area	14	N	250.00 plus 0.50 per sq metre of balance in excess of 200 sq metres
All other building exceeding 2,000m2 floor area	14	N	1,165.00 plus 0.075 per sq metre of balance in

<i>PARTICULARS</i>	<i>PRICING CODE</i>	<i>GST APPLICABLE Y/N</i>	<i>ADOPTED FEES &amp; CHARGES 2024/25</i>
			excess of 2000 sq metres
Application that relates to part of a building or does not have floor area	14	N	250.00
Additional inspection fee	14	Y	150.00
Copy of existing building certificate	14	N	15.00
<b>State Levies</b>			
Long service leave levy – greater than \$250,000	13	Y	Legislative
Planning levy for DA over \$50,000 (per \$1,000 value)	13	Y	0.64
<b>Amusement/Entertainment Device Approvals</b>			
Application fee for temporary structure (circus/side show tents) for entertainments – includes inspection of structure	14	Y	160.00
<b>Swimming Pool Inspection Fees</b>			
First swimming pool inspection	12	N	150.00
Re-inspection resulting from first inspection	12	N	100.00
Registration fee	12	N	10.00
<b>Approval &amp; Inspection Fees</b>			
Hairdresser/skin penetration inspection fee	14	Y	150.00
Public health inspection fee	14	Y	150.00
Food premises inspection fee	14	N	150.00
<b>Food Premises Annual Administration Charge:</b>			
Issuing improvement notice (Include the cost of 1 re-inspection)	14	N	150.00
<b>Planning Certificates</b>			
Section 10.7 (2)	13	N	Legislative
Section 10.7 both (2) & (5)	13	N	Legislative
Sewerage/drainage diagram	14	N	26.00
Outstanding order certificate under 735A LGA	14	N	65.00
Outstanding order certificate (under Sch5 C141 EPA Act)	13	N	65.00

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Multi Service Outlet</b>			
<b>Community Transport</b>			
<i>All trips based on return trip same day. Carers for HEALTH transport are charged 50% of stated fee.</i>			
SOCIAL GROUP – Griffith	6	N	10.00
SOCIAL GROUP – Hillston local	6	N	5.00
HEALTH – Goolgowi to Griffith (per person)	6	N	15.00
GENERAL – Goolgowi to Griffith (per person)	6	N	25.00
STANDBY – Goolgowi to Griffith (per person)	6	N	15.00
HEALTH – Goolgowi to Wagga Wagga (per person)	6	N	40.00
STANDBY – Goolgowi to Wagga Wagga (per person)	6	N	40.00
HEALTH – Hillston local (per person)	6	N	5.00
GENERAL – Hillston local (per person)	6	N	5.00
GENERAL – Hillston to Merriwagga (per person)	6	N	25.00
GENERAL – Hillston to Goolgowi (per person)	6	N	25.00
HEALTH – Hillston to Griffith (per person)	6	N	20.00
GENERAL – Hillston to Griffith (per person)	6	N	30.00
STANDBY – Hillston to Griffith (per person)	6	N	20.00
HEALTH – Hillston to Wagga Wagga (per person)	6	N	60.00
STANDBY – Hillston to Wagga Wagga (per person)	6	N	60.00
HEALTH – Merriwagga to Griffith (per person)	6	N	15.00
GENERAL – Merriwagga to Griffith (per person)	6	N	25.00
STANDBY – Merriwagga to Griffith (per person)	6	N	15.00
HEALTH – Merriwagga to Wagga Wagga (per person)	6	N	45.00
STANDBY – Merriwagga to Wagga Wagga (per person)	6	N	45.00
HEALTH – Rankins Springs to Griffith (per person)	6	N	15.00
HEALTH – Rankins Springs to Wagga Wagga (per person)	6	N	40.00
<b>Commonwealth Home Support Program</b>			
Domestic assistance/personal care (weekday) – per hour	6	N	14.00
Personal care/domestic assistance (Saturday) – per hour	6	N	19.00
Personal care/domestic assistance (Sunday) – per hour	6	N	28.00
Home modifications – major (maximum \$10,000 one per annum)	6	N	70% of total cost
Home modification – minor (one per annum)	6	N	200.00
Home maintenance (lawns) Hillston – per hour (min 1 hour)	6	N	15.00
Home maintenance (lawns) Merriwagga – per hour (min 1 hour)	6	N	16.00
Home maintenance (lawns) Goolgowi – per hour (min 1 hour)	6	N	16.00
Social groups (per hour)	6	N	1.00
Social group outing – local (per person)	6	N	8.00
Social group outing – Griffith (per person)	6	N	15.00
Flexible respite/in-home respite (weekday only) – per hour	6	N	14.00
Meals – main	6	N	3.50
Meals - dessert	6	N	1.50
<b>Brokered Community Support (NDIS)</b>			
04-104-0125-6-1: Access community, social & rec activities Standard – weekly daytime (per hour)	14	N	70.00
01-011-0107-1-1: Assistance with self-care activities Standard – weekly daytime (per hour)	14	N	70.00

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
01-013-0107-1-1: Assistance with self-care activities Standard Saturday (per hour)	14	N	85.00
Travel (per km)	14	N	0.85
Home maintenance (lawns) Hillston – per hour (min 1 hour)	14	N	65.00
<b>Brokered Community Support (Other)</b>			
Domestic assistance/personal care (weekday) – per hour	14	N	70.00
Domestic assistance/personal care (Saturday) – per hour	14	N	85.00
Domestic assistance/personal care (Sunday) – per hour	14	N	100.00
Travel (per km)	14	N	0.90
Social groups – per hour	14	N	44.00
Flexible respite/in-home respite (weekday only) – per hour	14	N	70.00
WHS home safety inspection	14	N	85.00
<b>Home Care Packages</b>			
Domestic assistance/personal care (weekday) – per hour (min 1 hour)	14	N	52.00
Domestic assistance/personal care (Saturday) – per hour (min 1 hour)	14	N	73.00
Domestic assistance/personal care (Sunday) – per hour (min 1 hour)	14	N	90.00
Travel (per km)	14	N	0.90
Nursing (subject to availability) (weekday only) – per hour	14	N	100.00
Home maintenance (lawns) Hillston – per hour (min 1 hour)	14	N	65.00
Home maintenance (lawns) Merriwagga – per hour (min 1 hour)	14	N	65.00
Home maintenance (lawns) Goolgowi – per hour (min 1 hour)	14	N	65.00
Home maintenance - other	14	N	By request
Social groups (per hour)	14	N	40.00
Flexible respite/in-home respite (weekdays only) – per hour	14	N	52.00
External provider services (separate cost) (weekdays only) – per hour	14	N	65.00
Meals – main (packaging)	14	N	11.50
Meals – main (raw food component) – client contribution	14	N	3.50
Meals – dessert (packaging)	14	N	6.50
Meals – dessert (raw food component) – client contribution	14	N	1.50
Home modifications	14	N	At cost
Care management – HCP level 1 (per fortnight)	14	N	58.02
Care management – HCP level 1 (per day)		N	4.14
Care management HCP level 2 (per fortnight)	14	N	116.05
Care management HCP level 2 (per day)		N	8.29
Care management HCP level 3 (per fortnight)	14	N	203.09
Care management HCP level 3 (per day)		N	14.51
Care management HCP level 4 (per fortnight)	14	N	290.13
Care management HCP level 4 (per day)		N	20.72
Package management – HCP level 1 (per fortnight)	14	N	11.36
Package management – HCP level 1 (per day)		N	0.81
Package management – HCP level 2 (per fortnight)	14	N	19.27
Package management – HCP level 2 (per day)		N	1.38
Package management – HCP level 3 (per fortnight)	14	N	79.56
Package management – HCP level 3 (per day)		N	5.68
Package management – HCP level 4 (per fortnight)	14	N	90.92
Package management – HCP level 4 (per day)		N	6.49
Transport – Hillston (per person)	14	N	35.00
Transport – Griffith (per person)	14	N	210.00
Transport – Wagga Wagga (per person)	14	N	570.00
Transport – other (per person)	14	N	0.90

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Transport &amp; Communications</b>			
<b>Kerb &amp; Gutter Construction</b>			
<i>Charge to landholder for new construction:</i>			
50% of cost of construction per metre	13	Y	50%
<b>Vehicle Crossing – Charge to Landholder</b>			
Crossing per block	16	Y	Price on application
Additional crossing per block	16	Y	Price on application
<b>Road Opening Applications/Works Within Road Reserve</b>			
Application fee	12	N	200.00
<b>Restoration Charges</b>			
All restoration works including concrete, sealing and/or earthworks	16	Y	Price on application
<b>Road Closing Application</b>			
Application fee	12	N	480.00
Additional charges if required	12	N	At cost
<b>Rural Addressing Signs</b>			
Provision of rural addressing plate and post	12	Y	80.00
<b>Hire of Plant</b>			
<i>Council's general policy is not to hire minor plant unless a council operator is available. All applications are subject to the signing of an agreement accepting Council's conditions &amp; costings. Council reserves the right to review these fees and charges at any time.</i>			
<b>Hire of Plant</b>			At cost plus 25%
<b>Materials</b> – Cost price (including freight) plus a percentage for overheads			Price on application
<b>Labour:</b>			
Supervisor (per hour)	16	Y	115.00
Plant operator (per hour)	16	Y	70.00
<b>Overtime:</b>			
First 2 hours – supervisor (per hour)	16	Y	170.00
First 2 hours – plant operator (per hour)			105.00
After 2 hours – supervisor (per hour)			230.00
After 2 hours plant operator (per hour)	16	Y	140.00
<b>Mechanics</b> – per hour, minimum half hour (includes overheads and use of workshop and equipment)	16	Y	105.00
<b>Gravel at Pits (conversion factor to calculate tonnage – divide by 1.5)</b>			
Crushed <30mm/m <sup>3</sup> plus delivery costs if required	8	Y	40.00
Gravel haulage/m <sup>3</sup> /km	8	Y	Plant hire cost plus 25%
<b>Sale of Used Materials</b>			
Used grader blades (each 2.1 metre long)	8	N	5.00

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Hall &amp; Recreation Facilities</b>			
<i>All damage to hall &amp; recreation facilities including contents will be charged at cost less security deposit. Cleaning (if required) will be charged at cost.</i>			
<b>Security deposit on all hall &amp; recreation facilities</b>	3	N	200.00
<b>Stan Peters Oval &amp; Hillston Sports Pavilion</b>			
Private hire (oval) (excluding schools & junior sports) per day	3	Y	150.00
Private hire (pavilion) (excluding schools & junior sports) per day	3	Y	200.00
Private hire (oval or pavilion) (excluding schools or junior sports) per hour			30.00
Group 20 game days (oval & pavilion) per day	3	Y	350.00
Use of flood lights on oval/netball courts per KWH	3	Y	0.60
Private hire (netball courts) (excluding schools & junior sports)	3	Y	30.00
Annual fee – Swans football club (oval, netball courts & pavilion) per season (plus security deposit)	3	Y	3,500.00
Annual fee – senior league or rugby club (oval & pavilion) per season (plus security deposit)	3	Y	350.00
Annual fee – cricket club (oval & pavilion) per season (plus security deposit)	3	Y	1,000.00
<b>Carrathool Combined Sports &amp; Hall Committee Charges</b>			
<i>Half day bookings will charged at 50% of the listed fee.</i>			
Hall meeting room hire per day	3	Y	20.00
Hall hire per day	3	Y	80.00
Sports club per day	3	Y	30.00
<b>Goolgowi Public Hall Committee Charges</b>			
<i>Hirers must provide their own public risk insurance cover and clean the hall before &amp; after use.</i>			
Hall hire – hourly rate	3	Y	30.00
Hall hire – all day function	3	Y	120.00
Hall hire – half day			60.00
Hall hire – night function (until midnight)	3	Y	220.00
Hall hire – weekend function (2 days)	3	Y	350.00
Hall hire – special function (includes chair covers/decorations/white crockery/tulle chair covers. (All cloths to be laundered & ironed before being returned or additional fee will apply)	3	Y	650.00
Refundable deposit for table/chair hire	3	Y	30.00
Table hire – wooden (per table)	3	Y	5.00
Table hire – laminate (per table)	3	Y	8.00
Chair hire – plastic (per chair)	3	Y	1.00
<i>Fees are waived for use by Carrathool Shire Council and Goolgowi Public School concert – refundable security deposit still required. All other events/occasions will be negotiated based on hirer requirements.</i>			
<b>Gunbar Public Hall</b>			
Hall hire including all facilities	3	Y	150.00
<b>Hillston Community Centre</b>			
Hire of whole hall (includes kitchen, bar, Don Hyder room)	3	Y	400.00
Hire of main hall – per day (main hall only)	3	Y	160.00
Hire of main hall – half-day only (hall only)	3	Y	85.00
- Sporting use per hour (hall only)	3	Y	25.00
Hire of Don Hyder room	3	Y	80.00
<b>Merriwagga Community Hall Committee Charges</b>			
Hall hire all facilities (incl funerals)	3	Y	180.00
Supper room hire & facilities	3	Y	80.00
Supper room hire without facilities	3	Y	30.00
<i>Reduced fees may apply to the dance group &amp; other community group events at the discretion of the committee.</i>			

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Rankins Springs &amp; District War Memorial Hall Committee Charges</b>			
Main hall & supper room	3	Y	225.00
Main hall (full day)	3	Y	170.00
Main hall (half day)	3	Y	110.00
Supper room (full day)	3	Y	120.00
Supper room (half day)	3	Y	85.00
Hall hire for elections (no bond required)	3	Y	200.00
Local meetings (no bond required)	3	Y	20.00
Cool room hire (maximum 3 days, no bond required)	3	Y	50.00
Kitchen hire (incl use of cool room)	3	Y	80.00
Tablecloth hire – each (maximum charge \$30.00)	3	Y	5.00
Trestle tables & brown tin chairs	3	Y	Gold coin
1 white table and 8 plastic chair set	3	Y	10.00
Additional white table & 8 plastic chair set - each	3	Y	5.00
Chair covers returned washed (per cover)	3	Y	2.00
Chair covers returned unwashed (per cover)	3	Y	3.00
Table decorations, fairy lights etc	3	Y	Donation
BBQ use incl gas	3	Y	10.00
<i>Some fees may be waived for church or school functions.</i>			
<b>Rankins Springs Recreation Ground Committee Charges</b>			
Private hire first day		Y	80.00
Private hire after first day	3	Y	40.00
Annual fee – football club	3	Y	200.00
Annual fee – fishing club	3	Y	80.00
Annual fee – tennis club	3	Y	200.00
Annual fee – pony club	3	Y	200.00



PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Water Services (Charges uniform to all schemes)</b>			
<b>Water Connections</b>			
<i>Note: Potable water schemes – without strainer / non-potable scheme – with strainer.</i>			
Normal service, 20mm (3/4")	9	N	431.00
With meter strainer	9	N	565.00
25mm (1")	9	N	824.00
With meter strainer	9	N	927.00
40mm (1.5")	9	N	1,524.00
With meter strainer	9	N	1,730.00
50mm (2")	9	N	2,369.00
With meter strainer	9	N	2,678.00
Developer charge to be paid if construction of service line from watermain is required	9	N	At cost
<b>Water Asset Meter Repairs</b>			
Repair of damage (other than normal wear and tear) are detailed in Private Works, General	9	N	At cost
Moving existing water meter within property boundary	9	N	By quotation
<b>Water Meter Testing</b>			
<i>Charges must be paid in full prior to testing. These charges are fully refundable if the meter is found to be incorrect (as defined in Local Government Water Services Legislation)</i>			
20mm/25mm/32mm/40mm/50mm			410.00
80mm/100mm/150mm			680.00
<b>Water Meter Reading</b>			
<i>Should a special meter reading be required (in the case of sale etc) the following charges shall apply.</i>			
Within the town of Hillston & villages of Goolgowi & Rankins Springs			80.00
Within the village of Merriwagga			140.00
Other meters (rural etc) including Carrathool village	9	N	212.00
<b>Upgrade Meter Size</b>			
Within the town of Hillston & villages of Carrathool. Goolgowi, Merriwagga & Rankins Springs	9	N	By quotation
Other meters (rural etc)	9	N	By quotation
<b>Water Re-Connection After Disconnection</b>			
<i>Should a water meter be required to be re-connected after Council has disconnected it for whatever cause the following shall apply.</i>			
Within the town of Hillston & villages of Carrathool. Goolgowi, Merriwagga & Rankins Springs	9	N	171.00
Other meters (rural etc)	9	N	223.00
20mm	9	N	126.00
25mm	9	N	277.00
40mm	9	N	537.00
<b>Water Restrictor Installation</b>			
All schemes	9	N	103.00
<b>Pipe Location Fees</b>			
Locate, expose and provide traffic control	9	N	At cost

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Water Access – Annual Charges &amp; Usage Charges</b>			
<b>Hillston/Goolgowi/Merriwagga/Carrathool/Rankins Springs Potable</b>			
Water access charge 20mm	9	N	530.00
Water access charge 25mm	9	N	610.00
Water access charge 40mm	9	N	650.00
Water access charge 50mm	9	N	700.00
One flat rate for all amounts of usage	9	N	1.23
Sport reserves over 4,500kl	9	N	1.23
<b>Goolgowi/Rankins Springs/Attached Farmlets Raw</b>			
Water service charge – non-rateable properties	9	N	500.00
Water access charge 20mm	9	N	500.00
Water access charge 25mm	9	N	570.00
Water access charge 40mm	9	N	600.00
Water access charge 50mm	9	N	700.00
One flat rate for all amounts of usage	9	N	0.74
Sport reserves over 4,500kl	9	N	0.74
<b>Additional Meter Connection</b>			
All schemes (subject to Council's policy, terms and conditions and site assessment)	9	N	260.00
<b>Goolgowi Rural Water – Yoolaroi/Budawong/Bunda/Goorawin</b>			
Water access charge 20mm connection	9	N	2,650.00
Water access charge 25mm connection	9	N	3,050.00
One flat rate for all amounts of usage	9	N	2.62
<b>Goolgowi Rural Water – Black Stump</b>			
Water access charge 20mm connection	9	N	2,650.00
User charge per kilolitre	9	N	1.07
<b>Rankins Springs Rural Water – Stage 2 &amp; Stage 3</b>			
Water access charge 20mm connection	9	N	2,650.00
Water access charge 25mm connection	9	N	3,500.00
Water access charge 40mm connection	9	N	3,600.00
Water access charge 50mm connection	9	N	3,800.00
One flat rate for all amounts of usage	9	N	2.62
<b>Assessment 1351-01</b>			
Water access charge 80mm – same as stage 2 & 3	9	N	3,420.00
Water usage – first 75,000kl (per k/l)	9	N	1.83
Water usage – second 75,000kl (per k/l)	9	N	0.50
Water usage over 150,000kl (if council water supplied per k/l)	9	N	2.62
Water usage over 150,000kl (if rate payer supplied per k/l)	9	N	0.50
Supply rate from MIA plus additional charge	9	N	0.50
<b>Rankins Springs Rural Water Stage 1</b>			
<b>Assessment 1987</b>			
Water access charge 80mm – same as stage 2 & 3	9	N	2,406.00
One flat rate for all amounts of usage	9	N	0.42
<b>Melbergen Rural Water Supply</b>			
Water access charge	9	N	2,650.00
One flat rate for all amounts of usage	9	N	2.84

PARTICULARS	PRICING CODE	GST APPLICABLE Y/N	ADOPTED FEES & CHARGES 2024/25
<b>Stand Pipes – Potable Water</b>			
<b>Hillston/Merriwagga/Goolgowi/Carrathool</b>			
Standpipe supply per kl	9	N	4.10
Pump charge per load	9	N	50.00
<b>Stand Pipes – Raw Water</b>			
<b>Goolgowi/Rankins Springs:</b>			
Supply from standpipe at council depot per kl	9	N	4.40
Pump charge per load	9	N	50.00
<b>Storages (Dam):</b>			
Goolgowi dam (per job) per kl	9	N	4.40
Pump charge per load	9	N	50.00
After business hours additional charge per hour (minimum 0.5 hour)	9	N	58.00
<b>Sewer &amp;/Or Septic</b>			
<b>Approval to Operate – OSSMs (LGA s68)</b>			
Hillston sewer/Goolgowi sewer	9	N	As below
<b>Sewerage Developer Charge</b>			
Where no charge has been levied on the property before	9	N	1,980.00
<b>Sewer Charges – Goolgowi Scheme</b>			
Residents base charge	9	N	881.00
Motels base charge	9	N	881.00
Motel additional unit charge	9	N	90.00
Service stations 1 ½ base charges	9	N	1,321.00
Caravan park base charge	9	N	881.00
Caravan park additional site charge	9	N	51.00
Dual occupancy 2x base charges	9	N	1,762.00
Flats base charge	9	N	881.00
Flat charge per additional until 35% of base charge	9	N	352.00
Clubs and hotels	9	N	2,020.00
Laundromat 2 base charges	9	N	1,757.00
<b>Sewer Charges – Hillston Scheme</b>			
Residents base charge	9	N	1,001.00
Residents base charge 80%	9	N	801.00
Pressure sewer charge	9	N	1,001.00
Additional flat/unit on pressure sewer – 50% base charge (Policy 134)	9	N	500.00
Motels base charge	9	N	1,004.00
Motel additional unit charge	9	N	102.00
Service stations 1 ½ base charges	9	N	1,501.00
Caravan parks base charge	9	N	1,001.00
Caravan park additional site charge	9	N	100.00
Dual occupancy 2 base charges	9	N	2,002.00
Flats base charge	9	N	1,001.00
Flat charge per additional unit 35% of base charge	9	N	400.00
Clubs and hotels	9	N	2,000.00
Laundromat 2 base charges	9	N	2,000.00
Backpacker hostel	9	N	2,421.00

<i>PARTICULARS</i>	<i>PRICING CODE</i>	<i>GST APPLICABLE Y/N</i>	<i>ADOPTED FEES &amp; CHARGES 2024/25</i>
<b>Sullage Developer Charges</b>			
Where no charge has been levied on the property before – Rankins Springs	9	N	At cost
<b>Rankins Springs Sullage Charges</b>			
<i>Paid in full</i>			
• domestic	9	N	605.00
• commercial	9	N	1239.00
<b>Goolgowi/Hillston Sewer Charges – Non-Rateable</b>			
<b>Properties – Police Stations, Hospitals, Schools etc</b>			
Water closet	9	N	289.00
Urinal	9	N	144.00
Churches	9	N	71.00
Water closet	9	N	144.00
Urinal	9	N	71.00
<b>Pressure Sewer Connection Hillston Town Area Only</b>			
Lachlan Street	9	N	11,990.00
Cowper Street/Gould Lane	9	N	11,126.00
McCormick Lane	9	N	12,179.00
High Street/Molesworth Street	9	N	10,662.00
<i>All other connection requests will be assessed on a case by case basis</i>	9	N	At cost



# CARRATHOOL SHIRE COUNCIL

Loan Schedule 2024/25



CURRENT BORROWINGS			DELIVERY PROGRAM				LONG TERM FINANCIAL PLAN					
LOAN NO	PURPOSE		2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34
<b>GENERAL FUND - CURRENT LOANS</b>												
202	<b>Toddler Hillston Pool</b>	P	\$44,429	\$45,954	\$11,028	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$400,000/10 yrs	I	\$2,901	\$1,376	\$99	\$0	\$0	\$0	\$0	\$0	\$0	\$0
203	<b>Hillston Pool</b>	P	\$76,348	\$79,218	\$82,193	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$700,000/10 yrs	I	\$7,781	\$4,911	\$1,935	\$0	\$0	\$0	\$0	\$0	\$0	\$0
204	<b>Goolgowi Pool</b>	P	\$18,871	\$19,573	\$20,302	\$21,057	\$21,841	\$22,653	\$23,496	\$24,370	\$25,277	\$6,465
	\$300,000/15 years	I	\$7,226	\$6,523	\$5,795	\$5,040	\$4,256	\$3,444	\$2,601	\$1,726	\$820	\$59
205	<b>Hillston Subdivision</b>	P	\$15,726	\$16,311	\$16,918	\$17,548	\$18,201	\$18,878	\$19,580	\$20,309	\$21,064	\$5,387
	\$250,000/15 years	I	\$6,021	\$5,436	\$4,829	\$4,200	\$3,547	\$2,870	\$2,167	\$1,439	\$683	\$49
<b>TOTAL GENERAL FUND</b>			<b>\$179,302</b>	<b>\$179,302</b>	<b>\$143,100</b>	<b>\$47,844</b>	<b>\$47,844</b>	<b>\$47,844</b>	<b>\$47,844</b>	<b>\$47,844</b>	<b>\$47,844</b>	<b>\$11,960</b>

<b>WATER SCHEMES</b>			<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>
<b>Goolgowi Rural Water Supply - Loan</b>												
<b>Loan Allocation -Consolidated External</b>												
	GWS - Upgrade Network	P	\$36,484	\$37,842	\$39,250	\$40,710	\$42,225	\$43,796	\$45,426	\$47,116	\$48,869	\$12,499
TCORP	\$580,000/15 years @ 3.67%	I	\$13,970	\$12,612	\$11,204	\$9,744	\$8,229	\$6,658	\$5,028	\$3,338	\$1,585	\$115
<b>Rankins Springs Rural Water Supply Loan</b>												
<b>Loan Allocation -Consolidated External</b>												
TCORP	\$800,000 / 15Yr @ 3.67%	P	\$50,323	\$52,196	\$54,138	\$56,152	\$58,242	\$60,409	\$62,656	\$64,988	\$67,406	\$17,240
		I	\$19,268	\$17,396	\$15,454	\$13,439	\$11,350	\$9,183	\$6,935	\$4,604	\$2,186	\$158
<b>Melbergen Water Supply - Loan</b>												
<b>Loan Allocation -Consolidated External</b>												
TCORP	\$380,000 / 15 Yrs @ 3.67%	P	\$23,904	\$24,793	\$25,716	\$26,672	\$27,665	\$28,694	\$29,762	\$30,869	\$32,018	\$8,189
		I	\$9,152	\$8,263	\$7,341	\$6,384	\$5,391	\$4,362	\$3,294	\$2,187	\$1,038	\$75

<b>SEWER SERVICES</b>			<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>	<b>2033/34</b>
<b>Goolgowi Sewer - External Loan</b>												
20/21	\$170,000 / 10 Yrs @ 2.38%	P	\$16,762	\$17,165	\$17,568	\$18,002	\$18,431	\$18,873	\$0	\$0	\$0	\$0
		I	\$2,394	\$1,991	\$1,588	\$1,154	\$725	\$283	\$0	\$0	\$0	\$0
<b>Hillston Sewer - External Loan</b>												
20/21	H Sewer - Upgrade Network	P	\$37,467	\$38,369	\$39,270	\$40,240	\$41,198	\$42,187	\$0	\$0	\$0	\$0
	\$380,000 / 10 Yrs @ 2.38 %	I	\$5,352	\$4,450	\$3,549	\$2,579	\$1,621	\$632	\$0	\$0	\$0	\$0
<b>TOTAL WATER &amp; SEWER</b>			<b>\$215,077</b>	<b>\$215,077</b>	<b>\$215,077</b>	<b>\$215,077</b>	<b>\$215,077</b>	<b>\$215,077</b>	<b>\$153,102</b>	<b>\$153,102</b>	<b>\$153,102</b>	<b>\$38,276</b>
<b>GRAND TOTAL - ALL FUNDS</b>			<b>\$394,379</b>	<b>\$394,379</b>	<b>\$358,176</b>	<b>\$262,921</b>	<b>\$262,921</b>	<b>\$262,921</b>	<b>\$200,946</b>	<b>\$200,946</b>	<b>\$200,946</b>	<b>\$50,236</b>



Year	Costs			Debt Servicing Ratios			Revenue Continuing Operations			
	General \$ '000	W&S \$ '000	All Funds \$ '000	General a %	W&S a %	All Funds a %	General \$ '000	W&S \$ '000	All Funds \$ '000	
2024/25	179	215	394	0.74	6.95	1.44	\$24,365	\$3,093	\$27,458	E
2025/26	179	215	394	0.72	6.82	1.41	\$24,814	\$3,155	\$27,969	E
2026/27	143	215	358	0.57	6.68	1.26	\$25,272	\$3,218	\$28,490	E
2027/28	48	215	263	0.19	5.83	0.90	\$25,497	\$3,686	\$29,183	E
2028/29	48	215	263	0.19	5.68	0.89	\$25,858	\$3,785	\$29,643	E
2029/30	48	215	263	0.18	5.53	0.87	\$26,226	\$3,886	\$30,112	E
2030/31	48	153	201	0.18	3.84	0.66	\$26,601	\$3,991	\$30,592	E
2031/32	48	153	201	0.18	3.78	0.65	\$26,983	\$4,047	\$31,030	E
2032/33	48	153	201	0.18	3.78	0.65	\$26,983	\$4,047	\$31,030	E
2033/34	12	38	50	0.04	0.95	0.16	\$26,983	\$4,047	\$31,030	E

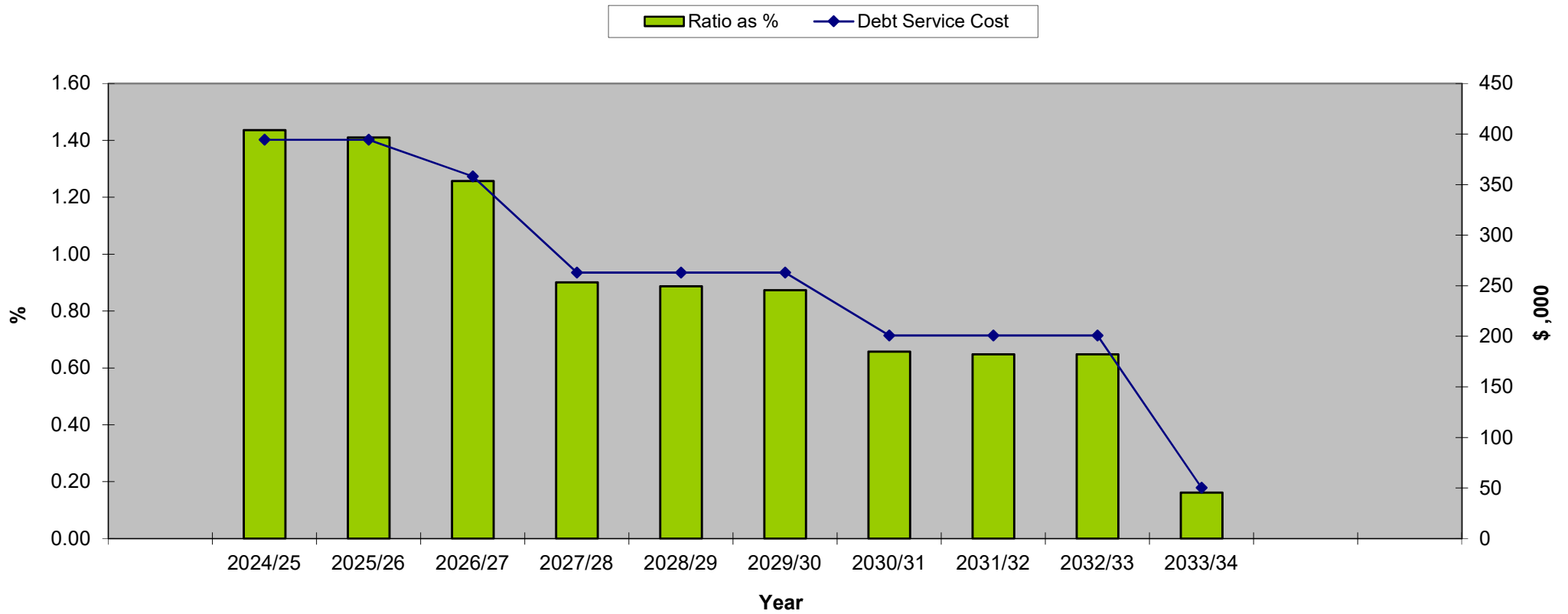
E = Estimated revenue based on a 10 yr LTFP budgets (could vary if revenue bases change eg reduction, or increase in grant funds, affect of changes to rate bases such as irrigable land affect).

**Past Comment By Council's Auditor Regarding Debt Service Ratio**

*The cost of repaying principal and interest is reflected in the debt service ratio, which expresses that cost as a percentage of revenue from ordinary activities.*

*Whilst there is no definitive guide on what constitutes an acceptable ratio it is generally accepted that a ratio of up to 20% depending on the level of long term development (infrastructure) plans, is considered tolerable.*

### Consolidated (All Funds) Debt Service Ratio 2024/25-2033/34





**CARRATHOOL SHIRE  
COUNCIL**  
**General Fund Budget 2024/25**



GENERAL FUND TOTAL INCOME SUMMARY - DRAFT BUDGET 2024/25						GENERAL FUND OPERATIONAL EXPENDITURE SUMMARY - DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25 \$	PROPOSED BUDGET 2025/26 \$	PROPOSED BUDGET 2026/27 \$	PROPOSED BUDGET 2027/28 \$	PROPOSED BUDGET 2028/29 \$	DESCRIPTION	PROPOSED BUDGET 2024/25 \$	PROPOSED BUDGET 2025/26 \$	PROPOSED BUDGET 2026/27 \$	PROPOSED BUDGET 2027/28 \$	PROPOSED BUDGET 2028/29 \$
<b>FUNCTIONS OR ACTIVITIES</b>						<b>FUNCTIONS OR ACTIVITIES</b>					
Governance	10,000	10,000	10,000	10,000	10,000	Governance	(706,900)	(698,522)	(722,970)	(748,274)	(812,463)
Administration	4,945,000	2,840,725	2,939,800	3,042,343	3,148,475	Administration	(9,404,520)	(7,460,593)	(7,721,728)	(7,993,404)	(8,276,130)
Public Order & Safety	156,000	161,460	167,111	172,960	179,014	Public Order & Safety	(651,100)	(673,854)	(697,403)	(721,777)	(747,005)
Health	264,600	271,461	278,514	285,765	293,220	Health	(558,248)	(474,548)	(491,157)	(508,347)	(526,139)
Environment	587,500	608,063	629,345	651,372	674,170	Environment	(1,194,000)	(1,235,790)	(1,279,043)	(1,323,809)	(1,370,142)
Community Services & Education	725,000	750,375	776,638	803,820	831,954	Community Services & Education	(743,000)	(769,005)	(795,920)	(823,777)	(852,610)
Housing & Community Amenities	262,000	248,020	254,251	260,699	267,374	Housing & Community Amenities	(696,745)	(715,920)	(735,377)	(755,516)	(776,359)
Recreation & Culture	140,403	114,267	117,971	121,800	125,756	Recreation & Culture	(2,027,808)	(2,091,851)	(2,158,406)	(2,229,632)	(2,305,429)
Mining, Manufacturing & Construction	1,778,700	1,840,437	1,904,852	1,971,522	2,040,525	Mining, Manufacturing & Construction	(1,899,624)	(1,960,900)	(2,023,932)	(2,089,169)	(2,156,690)
Transport & Communications	8,527,000	8,820,160	9,123,581	9,437,621	9,762,653	Transport & Communications	(8,552,500)	(8,888,263)	(9,131,242)	(9,382,725)	(9,643,011)
Economic Affairs	778,200	805,437	833,627	862,804	893,002	Economic Affairs	(1,083,500)	(1,121,423)	(1,160,672)	(1,201,296)	(1,243,341)
General Purpose Income	10,690,000	10,964,305	11,247,210	11,539,005	11,839,993	General Purpose Income					
<b>TOTAL</b>	<b>28,864,403</b>	<b>27,434,710</b>	<b>28,282,901</b>	<b>29,159,712</b>	<b>30,066,136</b>	<b>TOTAL</b>	<b>(27,517,945)</b>	<b>(26,090,666)</b>	<b>(26,917,849)</b>	<b>(27,777,727)</b>	<b>(28,709,319)</b>
<b>Original Budget Result</b>											
Operational Result (Income less Expenditure)	1,346,458	1,344,043	1,365,051	1,381,986	1,356,817						
Add Back Depreciation	5,105,000	5,283,675	5,468,604	5,660,005	5,858,105						
Add Back Non-Cash Borrowings Expense	99,500	99,500	99,500	99,500	99,500						
	6,550,958	6,627,218	6,833,655	7,041,991	7,214,922						
Less Capital Expenditure	(6,408,674)	(6,300,000)	(6,400,000)	(6,450,000)	(6,500,000)						
<b>General Fund Result (Including Capital)</b>	<b>142,284</b>	<b>327,718</b>	<b>433,655</b>	<b>591,991</b>	<b>714,922</b>						

GENERAL FUND TOTAL INCOME SUMMARY - DRAFT BUDGET 2024/25						GENERAL FUND OPERATIONAL EXPENDITURE SUMMARY - DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25 \$	PROPOSED BUDGET 2025/26 \$	PROPOSED BUDGET 2026/27 \$	PROPOSED BUDGET 2027/28 \$	PROPOSED BUDGET 2028/29 \$	DESCRIPTION	PROPOSED BUDGET 2024/25 \$	PROPOSED BUDGET 2025/26 \$	PROPOSED BUDGET 2026/27 \$	PROPOSED BUDGET 2027/28 \$	PROPOSED BUDGET 2028/29 \$
<b>GOVERNANCE</b>						<b>GOVERNANCE</b>					
General Manager	10,000	10,000	10,000	10,000	10,000	General Manager	(333,300)	(344,966)	(357,039)	(369,536)	(382,469)
Council & Councillors	0	0	0	0	0	Council & Councillors	(207,100)	(214,349)	(221,851)	(229,615)	(237,652)
Elections	0	0	0	0	0	Elections	(32,000)	0	0	0	(38,000)
Civic Business	0	0	0	0	0	Civic Business	(134,500)	(139,208)	(144,080)	(149,123)	(154,342)
<b>Total Governance</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>Total Governance</b>	<b>(706,900)</b>	<b>(698,522)</b>	<b>(722,970)</b>	<b>(748,274)</b>	<b>(812,463)</b>
<b>ADMINISTRATION</b>						<b>ADMINISTRATION</b>					
Corporate Administration	15,000	15,525	16,068	16,631	17,213	Corporate Administration	(632,500)	(654,638)	(677,550)	(701,264)	(725,808)
HR & Risk Management	25,000	25,875	26,781	27,718	28,688	HR & Risk Management	(697,420)	(721,830)	(747,094)	(773,242)	(800,305)
Finance	10,000	10,000	10,000	10,000	10,000	Finance	(979,500)	(1,013,783)	(1,049,265)	(1,085,989)	(1,123,999)
Employee Leave Entitlements/Oncosts	2,650,000	2,742,750	2,838,746	2,938,102	3,040,936	Employee Leave Entitlements/Oncosts	(2,487,000)	(2,574,045)	(2,664,137)	(2,757,381)	(2,853,890)
IT Services	0	0	0	0	0	IT Services	(483,600)	(500,526)	(518,044)	(536,176)	(554,942)
Insurances (excluding plant & buildings)	0	0	0	0	0	Insurances (excluding plant & buildings)	(196,000)	(215,600)	(237,160)	(260,876)	(286,964)
Transfers to/from Reserves	2,200,000	0	0	0	0	Transfers to/from Reserves	(2,595,000)	(400,000)	(400,000)	(400,000)	(400,000)
Engineering Administration	45,000	46,575	48,205	49,892	51,639	Engineering Administration	(1,017,500)	(1,053,113)	(1,089,971)	(1,128,120)	(1,167,605)
Land & Property Sales	0	0	0	0	0	Land & Property Sales	0	0	0	0	0
Council Buildings	0	0	0	0	0	Council Buildings	(316,000)	(327,060)	(338,507)	(350,355)	(362,617)
<b>Total Administration</b>	<b>4,945,000</b>	<b>2,840,725</b>	<b>2,939,800</b>	<b>3,042,343</b>	<b>3,148,475</b>	<b>Total Administration</b>	<b>(9,404,520)</b>	<b>(7,460,593)</b>	<b>(7,721,728)</b>	<b>(7,993,404)</b>	<b>(8,276,130)</b>
<b>PUBLIC ORDER &amp; SAFETY</b>						<b>PUBLIC ORDER &amp; SAFETY</b>					
Emergency Services	150,000	155,250	160,684	166,308	172,128	Emergency Services	(613,100)	(634,524)	(656,697)	(679,646)	(703,399)
Animal Control	6,000	6,210	6,427	6,652	6,885	Animal Control	(38,000)	(39,330)	(40,707)	(42,131)	(43,606)
<b>Total Public Order &amp; Safety</b>	<b>156,000</b>	<b>161,460</b>	<b>167,111</b>	<b>172,960</b>	<b>179,014</b>	<b>Total Public Order &amp; Safety</b>	<b>(651,100)</b>	<b>(673,854)</b>	<b>(697,403)</b>	<b>(721,777)</b>	<b>(747,005)</b>
<b>HEALTH</b>						<b>HEALTH</b>					
Health Services (inspections)	21,600	22,356	23,138	23,948	24,786	Health Services	(100,748)	(1,035)	(1,071)	(1,109)	(1,148)
Medical Services	243,000	249,105	255,376	261,817	268,434	Medical Services	(457,500)	(473,513)	(490,085)	(507,238)	(524,992)
<b>Total Health</b>	<b>264,600</b>	<b>271,461</b>	<b>278,514</b>	<b>285,765</b>	<b>293,220</b>	<b>Total Health</b>	<b>(558,248)</b>	<b>(474,548)</b>	<b>(491,157)</b>	<b>(508,347)</b>	<b>(526,139)</b>
<b>ENVIRONMENT</b>						<b>ENVIRONMENT</b>					
Domestic Waste Management	530,000	548,550	567,749	587,620	608,187	Domestic Waste Management	(110,000)	(113,850)	(117,835)	(121,959)	(126,228)
Tips & Recycling Management	7,000	7,245	7,499	7,761	8,033	Tips & Recycling Management	(691,500)	(715,703)	(740,752)	(766,678)	(793,512)
Noxious Plants Control	50,500	52,268	54,097	55,990	57,950	Noxious Plants Control	(100,000)	(103,500)	(107,123)	(110,872)	(114,752)
Street Cleaning	0	0	0	0	0	Street Cleaning	(140,000)	(144,900)	(149,972)	(155,221)	(160,653)
Flood Mitigation	0	0	0	0	0	Flood Mitigation	(33,000)	(34,155)	(35,350)	(36,588)	(37,868)
Stormwater Drainage	0	0	0	0	0	Stormwater Drainage	(119,500)	(123,683)	(128,011)	(132,492)	(137,129)
<b>Total Environment</b>	<b>587,500</b>	<b>608,063</b>	<b>629,345</b>	<b>651,372</b>	<b>674,170</b>	<b>Total Environment</b>	<b>(1,194,000)</b>	<b>(1,235,790)</b>	<b>(1,279,043)</b>	<b>(1,323,809)</b>	<b>(1,370,142)</b>
<b>COMMUNITY SERVICES &amp; EDUCATION</b>						<b>COMMUNITY SERVICES &amp; EDUCATION</b>					
MSO - Aged & Disability Services	722,000	747,270	773,424	800,494	828,512	MSO - Aged & Disability Services	(722,000)	(747,270)	(773,424)	(800,494)	(828,512)
Childcare Services	0	0	0	0	0	Childcare Services	(16,000)	(16,560)	(17,140)	(17,739)	(18,360)
Youth Week	3,000	3,105	3,214	3,326	3,443	Youth Week	(5,000)	(5,175)	(5,356)	(5,544)	(5,738)
<b>Total Community Services &amp; Education</b>	<b>725,000</b>	<b>750,375</b>	<b>776,638</b>	<b>803,820</b>	<b>831,954</b>	<b>Total Community Services &amp; Education</b>	<b>(743,000)</b>	<b>(769,005)</b>	<b>(795,920)</b>	<b>(823,777)</b>	<b>(852,610)</b>

GENERAL FUND TOTAL INCOME SUMMARY - DRAFT BUDGET 2024/25						GENERAL FUND OPERATIONAL EXPENDITURE SUMMARY - DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25 \$	PROPOSED BUDGET 2025/26 \$	PROPOSED BUDGET 2026/27 \$	PROPOSED BUDGET 2027/28 \$	PROPOSED BUDGET 2028/29 \$	DESCRIPTION	PROPOSED BUDGET 2024/25 \$	PROPOSED BUDGET 2025/26 \$	PROPOSED BUDGET 2026/27 \$	PROPOSED BUDGET 2027/28 \$	PROPOSED BUDGET 2028/29 \$
<b>HOUSING &amp; COMMUNITY AMENITIES</b>						<b>HOUSING &amp; COMMUNITY AMENITIES</b>					
Cemeteries	20,000	0	0	0	0	Cemeteries	(110,100)	(113,954)	(117,942)	(122,070)	(126,342)
Public Toilets	0	0	0	0	0	Public Toilets	(102,000)	(105,570)	(109,265)	(113,089)	(117,047)
Street Lighting	27,000	27,945	28,923	29,935	30,983	Street Lighting	(55,000)	(56,925)	(58,917)	(60,979)	(63,114)
Council Dwellings	72,000	74,520	77,128	79,828	82,622	Council Dwellings	(221,000)	(228,735)	(236,741)	(245,027)	(253,603)
Other Buildings	0	0	0	0	0	Other Buildings	(23,000)	(23,805)	(24,638)	(25,501)	(26,393)
Town Planning	143,000	145,555	148,199	150,936	153,769	Town Planning	(185,645)	(186,932)	(187,874)	(188,850)	(189,860)
<b>Total Housing &amp; Community Amenities</b>	<b>262,000</b>	<b>248,020</b>	<b>254,251</b>	<b>260,699</b>	<b>267,374</b>	<b>Total Housing &amp; Community Amenities</b>	<b>(696,745)</b>	<b>(715,920)</b>	<b>(735,377)</b>	<b>(755,516)</b>	<b>(776,359)</b>
<b>RECREATION &amp; CULTURE</b>						<b>RECREATION &amp; CULTURE</b>					
Library	80,403	83,217	86,130	89,144	92,264	Library	(502,900)	(520,502)	(538,719)	(557,574)	(577,089)
Hillston Swimming Pool	30,000	15,525	15,836	16,152	16,475	Hillston Swimming Pool	(160,782)	(161,641)	(162,825)	(166,419)	(172,243)
Goolgowi Swimming Pool	19,000	4,140	4,223	4,307	4,393	Goolgowi Swimming Pool	(127,126)	(129,414)	(131,757)	(134,155)	(136,611)
Parks Gardens & Sports Fields	5,000	5,175	5,356	5,544	5,738	Parks Gardens & Sports Fields	(975,000)	(1,009,125)	(1,044,444)	(1,081,000)	(1,118,835)
Public Halls	6,000	6,210	6,427	6,652	6,885	Public Halls	(262,000)	(271,170)	(280,661)	(290,484)	(300,651)
<b>Total Recreation &amp; Culture</b>	<b>140,403</b>	<b>114,267</b>	<b>117,971</b>	<b>121,800</b>	<b>125,756</b>	<b>Total Recreation &amp; Culture</b>	<b>(2,027,808)</b>	<b>(2,091,851)</b>	<b>(2,158,406)</b>	<b>(2,229,632)</b>	<b>(2,305,429)</b>
<b>MINING, MANUFACTURING &amp; CONSTRUCTION</b>						<b>MINING, MANUFACTURING &amp; CONSTRUCTION</b>					
Building Control	28,700	29,187	30,209	31,266	32,360	Building Control	(199,624)	(201,400)	(202,849)	(204,349)	(205,901)
Quarries	1,750,000	1,811,250	1,874,644	1,940,256	2,008,165	Quarries	(1,700,000)	(1,759,500)	(1,821,083)	(1,884,820)	(1,950,789)
<b>Total Mining, Manufacturing &amp; Construction</b>	<b>1,778,700</b>	<b>1,840,437</b>	<b>1,904,852</b>	<b>1,971,522</b>	<b>2,040,525</b>	<b>Total Mining, Manufacturing &amp; Construction</b>	<b>(1,899,624)</b>	<b>(1,960,900)</b>	<b>(2,023,932)</b>	<b>(2,089,169)</b>	<b>(2,156,690)</b>
<b>TRANSPORT &amp; COMMUNICATIONS</b>						<b>TRANSPORT &amp; COMMUNICATIONS</b>					
Fleet Management	3,708,000	3,837,780	3,972,102	4,111,126	4,255,015	Fleet Management	(3,313,000)	(3,428,955)	(3,548,968)	(3,673,182)	(3,801,744)
Depots & Workshops	0	0	0	0	0	Depots & Workshops	(193,000)	(199,755)	(206,746)	(213,983)	(221,472)
Stores	0	0	0	0	0	Stores	(168,500)	(174,398)	(180,501)	(186,819)	(193,358)
RMCC Contract Works	0	0	0	0	0	RMCC Contract Works	0	0	0	0	0
RMS Special Work Orders/Claimable Incidents	15,000	15,525	16,068	16,631	17,213	RMS Special Work Orders/Claimable Incidents	(12,000)	(12,420)	(12,855)	(13,305)	(13,770)
Footpaths	0	0	0	0	0	Footpaths	(150,000)	(155,250)	(160,684)	(166,308)	(172,128)
Ancillary Roadworks	4,000	4,140	4,285	4,435	4,590	Ancillary Roadworks	(96,000)	(156,285)	(161,755)	(167,416)	(173,276)
Roads Summary (additional detail - roads tab)	4,800,000	4,962,715	5,131,125	5,305,429	5,485,834	Roads Summary (additional detail - roads tab)	(1,900,000)	(1,946,000)	(1,946,000)	(1,946,000)	(1,946,000)
Flood Damage	0	0	0	0	0	Flood Damage	0	0	0	0	0
Aerodromes	0	0	0	0	0	Aerodromes	(130,000)	(134,550)	(139,259)	(144,133)	(149,178)
Depreciation - Roads/Bridges/Footpaths	0	0	0	0	0	Depreciation - Roads/Bridges/Footpaths	(2,590,000)	(2,680,650)	(2,774,473)	(2,871,579)	(2,972,085)
<b>Total Transport &amp; Communications</b>	<b>8,527,000</b>	<b>8,820,160</b>	<b>9,123,581</b>	<b>9,437,621</b>	<b>9,762,653</b>	<b>Total Transport &amp; Communications</b>	<b>(8,552,500)</b>	<b>(8,888,263)</b>	<b>(9,131,242)</b>	<b>(9,382,725)</b>	<b>(9,643,011)</b>
<b>ECONOMIC AFFAIRS</b>						<b>ECONOMIC AFFAIRS</b>					
Economic Development	0	0	0	0	0	Economic Development	(264,000)	(273,240)	(282,803)	(292,702)	(302,946)
Tourism	10,200	10,557	10,926	11,309	11,705	Tourism - Visitor Centre	(68,500)	(70,898)	(73,379)	(75,947)	(78,605)
Hillston Caravan Park	475,000	491,625	508,832	526,641	545,073	Hillston Caravan Park	(383,000)	(396,405)	(410,279)	(424,639)	(439,501)
Goolgowi Caravan Park	25,000	25,875	26,781	27,718	28,688	Goolgowi Caravan Park	(49,000)	(50,715)	(52,490)	(54,327)	(56,229)
Rankins Springs Caravan Park	14,000	14,490	14,997	15,522	16,065	Rankins Springs Caravan Park	(82,000)	(84,870)	(87,840)	(90,915)	(94,097)
Commercial Properties	24,000	24,840	25,709	26,609	27,541	Commercial Properties	(37,000)	(38,295)	(39,635)	(41,023)	(42,458)
Private Works	230,000	238,050	246,382	255,005	263,930	Private Works	(200,000)	(207,000)	(214,245)	(221,744)	(229,505)
<b>Total Economic Affairs</b>	<b>778,200</b>	<b>805,437</b>	<b>833,627</b>	<b>862,804</b>	<b>893,002</b>	<b>Total Economic Affairs</b>	<b>(1,083,500)</b>	<b>(1,121,423)</b>	<b>(1,160,672)</b>	<b>(1,201,296)</b>	<b>(1,243,341)</b>
<b>GENERAL PURPOSE INCOME</b>											
Rates	3,976,000	4,015,315	4,055,005	4,095,074	4,135,523		0	0	0	0	0
FAGs	5,400,000	5,589,000	5,784,615	5,987,077	6,196,624		0	0	0	0	0
Interest	1,130,000	1,169,550	1,210,484	1,252,851	1,296,701		0	0	0	0	0
Other	184,000	190,440	197,105	204,004	211,144		0	0	0	0	0
<b>Total General Purpose Income</b>	<b>10,690,000</b>	<b>10,964,305</b>	<b>11,247,210</b>	<b>11,539,005</b>	<b>11,839,993</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL</b>	<b>28,864,403</b>	<b>27,434,710</b>	<b>28,282,901</b>	<b>29,159,712</b>	<b>30,066,136</b>	<b>TOTAL</b>	<b>(27,517,945)</b>	<b>(26,090,666)</b>	<b>(26,917,849)</b>	<b>(27,777,727)</b>	<b>(28,709,319)</b>



**CARRATHOOL SHIRE  
COUNCIL**  
Plant Acquisitions 2024/25



### SUMMARY PLANT AQUISITIONS 2024/25

PLANT NO	QTY	VEHICLE TYPE	RESPONSIBLE POSITION	ESTIMATED COST PER VEHICLE (\$ EXCL GST)	Less - EST TRADE IN VALUE (\$ EXCL GST)	NET CHANGE OVER COST TO COUNCIL
<b>ADMINISTRATION/FINANCE VEHICLES</b>						
1343	1	Toyota Camry Hybrid	Corporate Vehicle	34,545	27,000	7,545
1349	1	Toyota Rav 4 Hybrid	Director Corporate Services	36,364	32,000	4,364
1347	2	Toyota Camry Hybrid	General Manager	34,545	27,000	7,545
1332		Toyota Camry Hybrid	General Manager	34,545	27,000	7,545
1333	1	Toyota Rav 4 Hybrid	Community Liaison Officer	36,364	32,000	4,364
<b>TOTAL</b>				<b>176,364</b>	<b>145,000</b>	<b>31,364</b>
<b>HEALTH LIGHT VEHICLES</b>						
1353	1	Mazda CX-5	Project Manager	36,364	25,000	11,364
1893	1	Isuzu D-Max 4x4 Xtra cab	Noxious Weeds Officer	44,545	35,000	9,545
1895	2	Isuzu MUX 4x4 Wagon	Manager Regulatory Services	50,000	44,000	6,000
1895		Isuzu MUX 4x4 Wagon	Manager Regulatory Services	50,000	44,000	6,000
1354	1	Toyota Camry Hybrid	Doctor	34,545	27,000	7,545
<b>TOTAL</b>				<b>215,455</b>	<b>175,000</b>	<b>40,455</b>
<b>HACC LEASEBACK VEHICLES</b>						
1325	2	Toyota Camry Hybrid	HACC	34,545	27,000	7,545
1325		Toyota Camry Hybrid	HACC	34,545	27,000	7,545
1352	1	Toyota Rav 4 Hybrid	HACC	36,364	32,000	4,364
<b>TOTAL</b>				<b>105,454</b>	<b>86,000</b>	<b>19,454</b>
<b>ENGINEERING LIGHT VEHICLES</b>						
1589	1	4x2 Dual Cab Utility	Works Vehicle	38,182	28,000	10,182
1869	1	4x2 Dual Cab Utility	Town Services Overseer	38,182	38,000	182
1894	1	4x4 Dual Cab Utility	Fleet & Depot Supervisor	51,818	41,000	10,818
1866	2	4x4 Dual Cab Utility	Northern Overseer	51,818	41,000	10,818
1866		4x4 Dual Cab Utility	Northern Overseer	51,818	41,000	10,818
1865	1	4x2 Dual Cab Utility	Technical Assistant	38,182		38,182
2068	1	Workshop Truck	Hillston Workshop	80,909	25,000	55,909
1861	2	Isuzu 4x4 Dual Cab	Manager Infrastructure	49,091	40,000	9,091
1861		Isuzu 4x4 Dual Cab	Manager Infrastructure	49,091	40,000	9,091
1358	1	Mazda 6 Sedan	Manager Fleet & Town Services	35,455	29,000	6,455
1577	1	Ford Ranger 4x2 Dual Cab	Project Engineer	38,182	27,000	11,182
1581	1	Toyota Hilux 4x2 Single Cab	Maintenance Officer	38,182	24,000	14,182
1582	1	Ford Ranger 4x2 Dual Cab	Works Vehicle	37,273	25,000	12,273
1583	1	Ford Ranger 4x2 Dual Cab	Works Vehicle	37,273	25,000	12,273
1578	1	Extra Cab 4x2 Utility	Stores Vehicle	37,273	24,000	13,273
1885	2	Toyota Hilux 4x4 Dual Cab	Southern Overseer	46,364	38,000	8,364
1885		Toyota Hilux 4x4 Dual Cab	Southern Overseer	46,364	38,000	8,364
1332	2	Toyota Rav 4 Hybrid	Director Infrastructure	36,364	32,000	4,364
1332		Toyota Rav 4 Hybrid	Director Infrastructure	36,364	32,000	4,364
<b>TOTAL</b>				<b>838,182</b>	<b>588,000</b>	<b>250,182</b>
<b>PARKS &amp; GARDENS VEHICLES</b>						
1560	1	Toyota Hilux 4x2 Single Cab	Goolgowi Parks and Gardens	28,182	15,000	13,182
1561	1	Mitsubishi 4x2 Single Cab	Goolgowi Parks and Gardens	28,182	15,000	13,182
2061	1	Light Truck	Hillston Parks and Gardens	54,545	23,000	31,545
<b>TOTAL</b>				<b>110,909</b>	<b>53,000</b>	<b>57,909</b>
<b>PARKS &amp; GARDENS PLANT &amp; EQUIPMENT</b>						
5110	1	Husqvarna Ride-on Mower	Carrathool Parks & Gardens	15,455	3,000	12,455
5126	1	Husqvarna Ride-on Mower	Hillston Parks & Gardens	15,455	3,000	12,455
	1	Husqvarna Ride-on Mower	Goolgowi Parks & Gardens	15,455	3,000	12,455
<b>TOTAL</b>				<b>46,364</b>	<b>9,000</b>	<b>37,364</b>



<b>SUMMARY PLANT ACQUISITIONS 2024/25</b>						
<b>MAJOR PLANT</b>						
3525	1	Motor Grader	Goolgowi	530,000	130,000	400,000
2572	1	Tri-axle Side Tipper	Hillston	163,636	70,000	93,636
3065	1	Tractor & Loader	Hillston	80,000	20,000	60,000
2072	1	Paveline Modification	Paveliner	154,545		154,545
<b>TOTAL</b>				<b>928,182</b>	<b>220,000</b>	<b>708,182</b>
<b>MINOR PLANT &amp; WORKSHOP EQUIPMENT</b>						
	1	Workshop Tooling	Goolgowi	8,000		8,000
	1	Workshop Tooling	Hillston	8,000		8,000
	1	Pressure Washer	Goolgowi	10,909	1,000	9,909
	1	Mig Welder	Goolgowi	7,273	500	6,773
<b>TOTAL</b>				<b>34,182</b>	<b>1,500</b>	<b>32,682</b>
<b>SUNDRY PLANT - ENGINEERING</b>						
	1	Diesel Generator	Hillston	10,909		10,909
	4	Water Transfer Pumps	Shared	8,182		8,182
	1	6' Slasher	Hillston	13,636	2,000	11,636
	1	Wacker Plate	Hillston	4,545		4,545
<b>TOTAL</b>				<b>37,273</b>	<b>2,000</b>	<b>35,273</b>
<b>SUNDRY PLANT - PARKS &amp; GARDENS</b>						
5105	2	Lawn Edgers	Shared	1,818		1,818
5111	3	Brush Cutters	Shared	2,727		2,727
7213	2	Chainsaws	Shared	2,727		2,727
5074	2	Hedge Trimmers	Shared	1,818		1,818
	1	Rotary Hoe	Shared	4,545	200	4,345
<b>TOTAL</b>				<b>13,636</b>	<b>200</b>	<b>13,436</b>
<b>WATER &amp; SEWER (Funded by General Fund &amp; Redistributed to W&amp;S)</b>						
1583	2	Ford Ranger 4x4 Dual Cab	Rankins Springs Water & Sewer	51,818	35,000	16,818
1583		Ford Ranger 4x2 Dual Cab	Rankins Springs Water & Sewer	51,818	35,000	16,818
1864	2	Isuzu 4x4 Dual Cab	Goolgowi Water & Sewer	51,818	35,000	16,818
1864		Isuzu 4x4 Dual Cab	Goolgowi Water & Sewer	51,818	35,000	16,818
1334	1	Toyota Rav 4	Manager Water & Sewer	36,364	26,000	10,364
1868	1	4x4 Dual Cab Utility	Water & Sewer Team Leader	51,818	41,000	10,818
2063	1	Light Truck	Hillston Water & Sewer	54,545	23,000	31,545
<b>TOTAL WATER &amp; SEWER</b>				<b>350,000</b>	<b>230,000</b>	<b>120,000</b>
<b>TOTAL PLANT ACQUISITIONS 2023/24</b>				<b>2,856,000</b>	<b>1,509,700</b>	<b>1,346,300</b>
				<b>COST (EXCL GST)</b>	<b>TRADE-IN</b>	<b>NET CHANGEOVER</b>
<b>SUMMARY - VEHICLES</b>						
ADMIN/FINANCE				176,364	145,000	31,364
HEALTH LIGHT VEHICLES				215,455	175,000	40,455
HACC LEASE BACK VEHICLES				105,454	86,000	19,454
ENGINEERING LIGHT VEHICLES				838,182	588,000	250,182
PARKS & GARDENS - VEHICLES				110,909	53,000	57,909
PARKS & GARDENS - PLANT & EQUIP.				46,364	9,000	37,364
MAJOR PLANT				928,182	220,000	708,182
WATER & SEWER PLANT				350,000	230,000	120,000
<b>SUBTOTAL VEHICLES</b>				<b>2,770,908</b>	<b>1,506,000</b>	<b>1,264,908</b>
<b>SUMMARY - MINOR/SUNDRY PLANT</b>						
Minor Plant & Workshop Equipment				34,182	1,500	32,682
Sundry Plant - Engineering				37,273	2,000	35,273
Sundry Plant - Parks & Gardens				13,636	200	13,436
<b>SUBTOTAL MINOR/SUNDRY PLANT</b>				<b>85,092</b>	<b>3,700</b>	<b>81,392</b>
<b>GRAND TOTAL - GENERAL FUND</b>				<b>2,856,000</b>	<b>1,509,700</b>	<b>1,346,300</b>
<b>LESS: VEHICLES FUNDED FROM EXTERNAL SERVICES (HACC/CACP)</b>				<b>0</b>	<b>0</b>	<b>0</b>
<b>NET COST TO CARRATHOOL SHIRE COUNCIL</b>				<b>2,856,000</b>	<b>1,509,700</b>	<b>1,346,300</b>



# CARRATHOOL SHIRE COUNCIL

General Fund Capital Works 2024/25



## GENERAL FUND PROPOSED CAPITAL PROJECTS 2024/25

PROJECT DESCRIPTION	PROPOSED BUDGET 2024/25 \$	FUNDING SOURCE 2024/25		
		GENERAL REVENUE	GRANTS	RESERVES
Goolgowi Office Equipment	(10,000)	(10,000)		
Goolgowi & Hillston IT Equipment	(125,000)	(125,000)		
Goolgowi & Hillston Furniture & Fittings	(4,000)	(4,000)		
Library Books	(14,500)	(14,500)		
<b>TOTAL CORPORATE &amp; COMMUNITY SERVICES</b>	<b>(153,500)</b>	<b>(153,500)</b>	-	-
Disabled Cabin Build & Install - Hillston Caravan Park	(220,000)	(220,000)		
Studio Cabin Build & Install - Hillston Caravan Park	(170,000)	(170,000)		
Disabled Toilet Hand Rails & Shower Goolgowi Caravan Park	(6,000)	(6,000)		
Handrail Repair - Hillston Pool	(8,000)	(8,000)		
Wall Mural - Hillston Pool	(15,000)		(15,000)	
Wall Mural - Goolgowi Pool	(15,000)		(15,000)	
Renovation Long Term Cabins - Hillston Caravan Park	(50,000)	(50,000)		
Chlorinator Replacement (Toddler Pool) - Hillston Pool	(19,000)	(19,000)		
<b>TOTAL COMMUNITY DEVELOPMENT &amp; PROJECTS</b>	<b>(503,000)</b>	<b>(473,000)</b>	<b>(30,000)</b>	-
Loan Principal No 202A Toddlers Pool Hillston	(44,429)	(44,429)		
Loan Principal No 203 Upgrade Hillston Pool	(76,348)	(76,348)		
Loan Principal No 204 Upgrade Goolgowi Pool	(18,871)	(18,871)		
Loan Principal No 205 Hillston Sub-Division	(15,726)	(15,726)		
<b>TOTAL BORROWINGS</b>	<b>(155,374)</b>	<b>(155,374)</b>	-	-
New Emulsion Tank & Pump - Hillston	(110,000)	(110,000)		
New Emulsion Tank & Pump - Goolgowi	(110,000)	(110,000)		
Depot Security Upgrade - Hillston (includes fence section)	(25,000)	(25,000)		
Depot Security Upgrade & Stores Upgrade - Goolgowi	(25,000)	(25,000)		
Depot Security Upgrade - Rankins Springs (Cameras)	(10,000)	(10,000)		
Carrathool Depot Security Upgrade & Shed Extension	(20,000)	(20,000)		
Park Furniture - Global	(15,000)	(15,000)		
Playground Equipment - Global	(25,000)	(25,000)		
Boat Ramp - Hillston	(100,000)	(100,000)		
Boat Ramp - Murrumbidgee	(150,000)	(150,000)		
Hillston Retention Basin Upgrade(including pump & concrete sump)	(60,000)	(60,000)		
Sprinkler Upgrade/Replacement - Hughie Cameron Park	(15,000)	(15,000)		
Sprinkler System Installation - Lake Woorabinda Toilet & Park Area	(15,000)	(15,000)		
Install Sprinklers - Loughlan Street (footpath grassed area)	(10,000)	(10,000)		
Sprinkler Replacement - Hillston Pool	(20,000)	(20,000)		
Culvert Replacements - Goolgowi (Napier/Stipa/Farrer Streets)	(20,000)	(20,000)		
K&G Replacement - Stipa Street	(40,000)	(40,000)		
Stormwater Runoff Upgrade & Car Park Remediation - Hillston	(30,000)	(30,000)		
Sprinkler System Upgrade/Tree Planting - Rankins Springs Cemetery	(20,000)	(20,000)		
Remediate Old Tip/All Weather Rd to New Tip Site - Carrathool	(30,000)	(30,000)		
Tip Remediation - Merriwagga	(20,000)	(20,000)		
Fence Replacement/Security Upgrade - Rankins Springs Tip	(40,000)	(40,000)		
New Fence - Goolgowi Landfill	(55,000)	(55,000)		
Security Upgrade (including fence section) - Hillston Landfill	(30,000)	(30,000)		
<b>TOTAL TOWN &amp; FLEET SERVICES</b>	<b>(995,000)</b>	<b>(995,000)</b>	-	-

PROJECT DESCRIPTION	PROPOSED BUDGET 2024/25 \$	FUNDING SOURCE 2024/25		
		GENERAL REVENUE	GRANTS	RESERVES
Gross Plant Acquisitions	(2,856,000)			
Less Plant Trade In/Sales	1,509,700			
Net Plant Acquisitions	(1,346,300)	(1,346,300)		
<b>TOTAL PLANT</b>	<b>(1,346,300)</b>	<b>(1,346,300)</b>		
<b>R2R Program</b> Currently no program advice received				
<b>LRCI 4</b> General Component - Melbergen East	(225,000)		(225,000)	
<b>Regional Rds - (Block Grant)</b> The Springs Rd (MR368 Hillston) - Construct 4km Construction - Mossgiel Rd - Construct 2 km	(1,000,000) (500,000)		(1,000,000) (500,000)	
<b>Local Roads Capital</b>				
<b>RERRF 3 Year Program</b> RERRF Proposed Works as per roads program attachment - Operational RERRF Proposed Works as per roads program attachment - Capital	(800,000) (1,400,000)		(800,000) (1,400,000)	
<b>TOTAL INFRASTRUCTURE/ROADS</b>	<b>(3,925,000)</b>	-	<b>(3,925,000)</b>	-
Replace Sewer Line - Moore St Flats	(40,000)	(40,000)		
Goolgowi Oval - Sprinklers	(20,000)	(20,000)		
re-Stump House & Paint - 209 High St	(30,000)	(30,000)		
Paint Soil Lab - Farrer St	(7,500)	(7,500)		
Air Con (rear room) & New Heater - 15 Napier St	(8,000)	(8,000)		
Refurbish Bathroom - 35 Moira St	(25,000)	(25,000)		
<b>TOTAL BUILDING &amp; REGULATORY SERVICES</b>	<b>(130,500)</b>	<b>(130,500)</b>	-	-
<b>TOTAL CAPITAL WORKS</b>	<b>(6,408,674)</b>	<b>(3,253,674)</b>	<b>(3,155,000)</b>	-
<b>FUNDING SOURCES</b>				
General Revenue	(3,253,674)			
Grants	(3,155,000)			
Council Reserves	-			
<b>TOTAL CAPITAL WORKS BY FUNDING SOURCE</b>	<b>(6,408,674)</b>			

<b>ROADS BUDGET MAJOR ITEMS SUMMARY 2024/25</b>			
<b>PROGRAM</b>	<b>WORKS TO BE UNDERTAKEN</b>	<b>ORIGINAL BUDGET</b>	
		<b>INCOME</b>	<b>EXPENDITURE</b>
<b>ROADS TO RECOVERY</b> No notification regarding R2R program at this time		0	0
<b>Total R2R Program</b>		<b>0</b>	<b>0</b>
<b>LRCI 4</b> General Component (1/7/24)  Melbergen East		225,000	(225,000)
<b>Total LRCI 4</b>		<b>225,000</b>	<b>(225,000)</b>
<b>REGIONAL ROADS</b> Block Grant Traffic Facilities Supplementary Repair Program  The Springs Rd (MR368 Hillston) Construction - Mossiel Rd Regional Roads Maintenance	     Construct 4 km Construct 2 km <b>Included in Operational Budget</b>	1,428,000 71,000 151,000 0	     (1,000,000) (500,000) (150,000)
<b>Total Regional Roads Program</b>		<b>1,650,000</b>	<b>(1,650,000)</b>
<b>LOCAL ROADS</b> FAGs Roads Component  Transfer to Roads Reserve  Local Roads Maintenance	    <b>Included in Operational Budget</b>	3,150,000	  (2,200,000) (950,000)
<b>Total Local Roads Program</b>		<b>3,150,000</b>	<b>(3,150,000)</b>
<b>RERRF 3 Year Program</b> \$6,670,915 grant funding over 3 years  2024/25 RERRF Grant Allocation  RERRF Proposed Works (see attached)		2,200,000	(2,200,000)
<b>Total RERRF Program Year One</b>		<b>2,200,000</b>	<b>(2,200,000)</b>
<b>All roads programs are fully grant funded and show zero net cost to Council</b>			
<b>Total Operational Expenditure included above</b>		1,900,000	
<b>Total Capital Expenditure included above</b>		3,125,000	
<b>Transfer to Reserves</b>		2,200,000	
<b>Total Roads Program Expenditure</b>		<b>7,225,000</b>	

<b>PROPOSED REGIONAL EMERGENCY ROAD REPAIR FUND PROGRAM 2024/25 (Year One)</b>		
<b>ROAD</b>	<b>WORKS TO BE UNDERTAKEN</b>	<b>PROPOSED EXPENDITURE</b>
Lowlands Road	Gravel Resheet 10.5 km - (from Wee Elwah intersection)	345,000
Back Hillston Road	Gravel Resheet 5 km - (from Bunda Rd to MR 368)	164,000
Ilkadoon Road	Gravel Resheet - 7.5 km	246,000
Greenhills Road	Gravel Resheet - 7.5 km	245,000
	<b>TOTAL GRAVEL RESHEETING</b>	<b>1,000,000</b>
Cowper Street	Reseals - 25,200 m <sup>2</sup>	202,000
Melbergen Road	Reseals - 4,240 m <sup>2</sup>	34,000
Tabitta Lane	Reseals - 5,478 m <sup>2</sup>	90,000
Rankins Springs Road (MR321)	Reseals - 9,312 m <sup>2</sup>	74,000
	<b>TOTAL RESEALS</b>	<b>400,000</b>
Wollarma Road	Formation Grading - 9.5 km	20,000
Billings Road	Formation Grading - 9.85 km	20,000
Burchers Road	Formation Grading - 7.69 km	20,000
Wells Road	Formation Grading - 9.5 km	20,000
Back Hillston Road	Formation Grading - 30.24 km	60,000
Swansons Road	Formation Grading - 3.44 km	10,000
Wallanthery Road	Formation Grading - 10 km	20,000
Prestage Road	Formation Grading - 6.05 km	15,000
Schneiders Road	Formation Grading - 4.16 km	10,000
Mossgiel Road	Formation Grading - 49 km	95,000
Lachlan Valley Way	Formation Grading - 31 km	60,000
The Springs Road	Formation Grading - 26 km	50,000
Local Roads (as required)	Formation Grading - Maintenance	200,000
Local Roads (as required)	Road Reshaping	200,000
	<b>TOTAL FORMATION GRADING</b>	<b>800,000</b>
	<b>TOTAL RERRF PROGRAM 2024/25</b>	<b>2,200,000</b>
	Total Operational	800,000
	Total Capital	1,400,000



**CARRATHOOL SHIRE  
COUNCIL**  
**Water & Sewer Budget 2024/25**



WATER FUNDS SUMMARY - DRAFT BUDGET 2024/25							
DESCRIPTION	TOTAL INCOME	OPERATIONAL EXPENDITURE	OPERATIONAL RESULT SURPLUS/(DEFICIT)	CAPITAL EXPENDITURE	CAPITAL RESULT SURPLUS/(DEFICIT)	DEPRECIATION	CASH RESULT SURPLUS/(DEFICIT)
Goolgowi Water	1,108,994	(1,012,720)	96,274	(431,484)	(431,484)	430,400	95,190
Hillston Water	662,700	(501,985)	160,715	(164,400)	(164,400)	97,000	93,315
Rankins Springs Water	738,193	(940,413)	(202,220)	(240,323)	(240,323)	402,000	(40,543)
Melbergen Water	228,610	(348,402)	(119,792)	(92,904)	(92,904)	182,000	(30,696)
Carrathool Water	43,435	(105,750)	(62,315)	(19,000)	(19,000)	16,500	(64,815)
<b>ALL FUNDS</b>			<b>(127,338)</b>		<b>(948,111)</b>	1,127,900	<b>52,451</b>

SEWER FUNDS SUMMARY - DRAFT BUDGET 2024/25							
DESCRIPTION	TOTAL INCOME	OPERATIONAL EXPENDITURE	OPERATIONAL RESULT SURPLUS/(DEFICIT)	CAPITAL EXPENDITURE	CAPITAL RESULT SURPLUS/(DEFICIT)	DEPRECIATION	CASH RESULT SURPLUS/(DEFICIT)
Goolgowi Sewer	148,300	(106,064)	42,236	(21,762)	(21,762)	32,000	52,474
Hillston Sewer	612,300	(303,152)	309,148	(204,467)	(204,467)	105,000	209,681
Rankins Springs Sullage	15,450	(22,595)	(7,145)	(5,000)	(5,000)	7,500	(4,645)
<b>ALL FUNDS</b>			<b>344,239</b>		<b>(231,229)</b>	144,500	<b>257,510</b>



GOOLGOWI WATER TOTAL INCOME DRAFT BUDGET 2024/25						GOOLGOWI WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
<b>GOOLGOWI WATER (URBAN)</b>						<b>GOOLGOWI WATER (URBAN)</b>					
Goolgowi Urban Access	175,000	181,125	184,748	188,442	192,211	GWS Senior Mgt Engineering Supervision Exps	(36,000)	(37,260)	(38,564)	(39,914)	(41,311)
Goolgowi Urban Consumption Charges	73,000	75,555	77,066	78,607	80,180	GWS Direct Engineering Expenses	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
GWS Merriwagga Urban Access	29,594	30,630	31,242	31,867	32,505	GUPW Potable Urban Mains Mtce Exp	(35,000)	(36,225)	(37,493)	(38,805)	(40,163)
GWS Merriwagga Urban Consumption Charges	15,000	15,525	15,836	16,152	16,475	GUPW Potable Urban Reservoirs Mtc Exp	(3,000)	(3,105)	(3,214)	(3,326)	(3,443)
GWS Grant Pensioner Rate Subsidy		0	0	0	0	GUPW Potable Urban Meter Reading Exp	(13,125)	(13,584)	(14,060)	(14,552)	(15,061)
GWS Pensioner Rates Abandoned		0	0	0	0	GUPW Pot Urb Pump Statns Energy Exp	(55,000)	(56,925)	(58,917)	(60,979)	(63,114)
GWS User Charges Interest Write Off	0	0	0	0	0	GUPW Pot Urb Pump Statns Mtce Exp	(30,000)	(31,050)	(32,137)	(33,262)	(34,426)
<b>Total Urban</b>	<b>292,594</b>	<b>302,835</b>	<b>308,891</b>	<b>315,069</b>	<b>321,371</b>	GUPW Pot Urb Treatment Operation Exp	(18,000)	(18,630)	(19,282)	(19,957)	(20,655)
<b>GOOLGOWI WATER (RURAL)</b>						GUPW Pot Urb Treatment Chemical Exp	(3,675)	(3,804)	(3,937)	(4,075)	(4,217)
GWS Rural Water Access Charges	94,000	97,290	99,236	101,221	103,245	GUPW Pot Urb Treatment Mtce Exp	(5,000)	(5,175)	(5,356)	(5,544)	(5,738)
GWS Rural Consumption Charges	182,000	188,370	192,137	195,980	199,900	All Funds Water Asset Revaluation	0	0	0	0	0
GWS Other Rural Access Charges	139,000	143,865	146,742	149,677	152,671	GWS Purchase of Water	(45,600)	(47,196)	(48,848)	(50,558)	(52,327)
GWS Other Rural Consumption Charges	245,000	253,575	258,647	263,819	269,096	GWS Telemetry Costs	(12,000)	(12,420)	(12,855)	(13,305)	(13,770)
GWS Black Stump Consumption Charges	32,100	33,224	33,888	34,566	35,257	GWS Interest Payable on Loans	(13,970)	(12,612)	(11,204)	(9,744)	(8,229)
GWS Interest on Overdue Charges	5,000	5,175	5,279	5,384	5,492	GWS Insurance Costs	(8,500)	(8,798)	(9,105)	(9,424)	(9,754)
GWS Misc Incl Water Sales NEI	6,000	6,210	6,334	6,461	6,590	GWS Depreciation System	(400,000)	(414,000)	(428,490)	(443,487)	(459,009)
GWS User Charges Written Off	(500)	(518)	(528)	(538)	(549)	Depreciation Telemetry All Schemes	(30,000)	(31,050)	(32,137)	(33,262)	(34,426)
GWS Inc Sundry Inc Meter Reading	800	828	845	861	879	GUPW Potable Urban Mains Inspections	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
GWS Tapping Fees	500	518	528	538	549	GURW Raw Urban Mains Maint Exp	(15,000)	(15,525)	(16,068)	(16,631)	(17,213)
Regional Leakage Reduction Program Grant	112,500					GURW Raw Urban Reservoir Mtce	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
						GURW Raw Urban Meter Reading Ex	(2,500)	(2,588)	(2,678)	(2,772)	(2,869)
						GURW Raw Urban Pump Statn Engy	(15,000)	(15,525)	(16,068)	(16,631)	(17,213)
						GURW Raw Urban Pump Statn Main	(12,000)	(12,420)	(12,855)	(13,305)	(13,770)
						GURW Raw Urban Mains Inspections	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
						MUW Urban Mains Maint Exp	(6,300)	(6,521)	(6,749)	(6,985)	(7,229)
						MUW Urban Reservoirs Maint Exp	(2,500)	(2,588)	(2,678)	(2,772)	(2,869)
						MUW Urban Meter Reading Exp	(2,500)	(2,588)	(2,678)	(2,772)	(2,869)
						MUW Urban P/Stations Maint Exp	(15,000)	(15,525)	(16,068)	(16,631)	(17,213)
						MUW Urban Mains Inspect Exp	(1,500)	(1,553)	(1,607)	(1,663)	(1,721)
						BGRW Mains Maintenance Exp	(10,000)	(10,350)	(10,712)	(11,087)	(11,475)
						BGRW Reservoirs Maintenance Ex	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
						BGRW Meter Reading Exp	(1,500)	(1,553)	(1,607)	(1,663)	(1,721)
						BGRW Pump Stations Maint Exp	(10,500)	(10,868)	(11,248)	(11,642)	(12,049)
						BGRW Mains Inspections Exp	(1,500)	(1,553)	(1,607)	(1,663)	(1,721)
						YRW Mains Maintenance Exp	(55,000)	(56,925)	(58,917)	(60,979)	(63,114)
						YRW Reservoirs Maintenance Exp	(5,000)	(5,175)	(5,356)	(5,544)	(5,738)
						YRW Meter Reading Exp	(5,000)	(5,175)	(5,356)	(5,544)	(5,738)
						YRW Pump Stations Energy Exp	(50,000)	(51,750)	(53,561)	(55,436)	(57,376)
						YRW Pump Stations Maint Exp	(24,150)	(24,995)	(25,870)	(26,776)	(27,713)
						YRW Mains Inspections Exp	(5,000)	(5,175)	(5,356)	(5,544)	(5,738)
						YRW Telemetry Exps	(2,500)	(2,588)	(2,678)	(2,772)	(2,869)
						GORW Mains Maintenance Exp	(9,500)	(9,833)	(10,177)	(10,533)	(10,901)
						GORW Palmyra Dam Maint Exp	(3,000)	(3,105)	(3,214)	(3,326)	(3,443)
						GORW Pump Stations Energy Exp	(31,500)	(32,603)	(33,744)	(34,925)	(36,147)
						GORW Pump Stations Maint Exp	(10,000)	(10,350)	(10,712)	(11,087)	(11,475)
						GORW Mains Inspect Exp	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
						GWS Depreciation Plant & Equipment	(400)	(414)	(428)	(443)	(459)
<b>Total Rural</b>	<b>816,400</b>	<b>728,537</b>	<b>743,107</b>	<b>757,969</b>	<b>773,129</b>						
<b>TOTAL GOOLGOWI</b>	<b>1,108,994</b>	<b>1,031,371</b>	<b>1,051,999</b>	<b>1,073,039</b>	<b>1,094,499</b>	<b>TOTAL GOOLGOWI</b>	<b>(1,012,720)</b>	<b>(1,046,318)</b>	<b>(1,081,090)</b>	<b>(1,117,076)</b>	<b>(1,154,318)</b>

GOOLGOWI WATER CAPITAL PROJECTS DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
<b>Goolgowi/Merriwagga Urban Scheme</b>					
Generator Upgrade (Merriwagga)		(50,000)			
Water Mains Replacement (Goolgowi Raw)			(70,000)		(50,000)
Water Mains Replacement (Urban - Merriwagga)			(73,500)		
Water Mains Replacement (Raw)		(50,000)			(60,000)
Pump Replacement					(10,000)
Switchboard Upgrades (Aircon & PLC)	(15,000)				
Stop Valves Replacement (Goolgowi Raw)		(20,000)		(20,000)	
<b>Yoolaroi Scheme</b>					
Reline Storages ( Y4,Y2)		(12,000)			
Additional Water Storage (Y4,Y5)		(30,000)			
Water Mains Replacement (Yoolaroi)	(60,000)	(73,500)	(78,000)	(108,000)	
Generator (Y2) - McIntyre Hill Pump Station	(80,000)				
Palmyra Channel Doppler Meter & Gate	(40,000)				
Material Storage Shed (Goolgowi Dam)	(50,000)				
Regional Leakage Reduction Program	(150,000)				
Loan Principal Repayments	(36,484)	(37,842)	(39,250)	(40,710)	(42,225)
<b>TOTAL GOOLGOWI WATER CAPITAL</b>	<b>(431,484)</b>	<b>(273,342)</b>	<b>(260,750)</b>	<b>(168,710)</b>	<b>(162,225)</b>

HILLSTON WATER TOTAL INCOME DRAFT BUDGET 2024/25						HILLSTON WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2024/25										
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	GL	ACTUAL 2021/22	ACTUAL 2022/23	ACTUAL 31/12/23	ORIGINAL BUDGET 2023/24	DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
<b>HILLSTON WATER</b>											<b>HILLSTON WATER</b>					
HWS Access Charges	348,000	360,180	372,786	385,834	399,338	6120-2800	(50,409)	(32,816)	(18,634)	(34,580)	HWS Senior Mgt Engineering Supervision Exps	(48,000)	(49,680)	(51,419)	(53,218)	(55,081)
HWS Consumption Charges	295,200	305,532	316,226	327,294	338,749	6120-2805	(907)	(4,162)	(967)	(4,500)	HWS Direct Engineering Expenses	(3,000)	(3,105)	(3,214)	(3,326)	(3,443)
HWS Tapping Fees	10,000	10,350	10,712	11,087	11,475	6120-2000	(474)	(4,000)	0	(2,000)	S&W Wet Days W & S Services	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
HWS User Water Sales	1,500	1,553	1,607	1,663	1,721	6120-2810	(125,051)	(125,664)	(56,604)	(65,000)	HWS Mains Mtce Expenses	(120,000)	(124,200)	(128,547)	(133,046)	(137,703)
HWS Interest on Overdue Charges	8,000	8,280	8,570	8,870	9,180	6120-2815	(10,851)	(6,250)	(5,653)	(20,000)	HWS Reservoirs Mtce Expenses	(15,000)	(15,525)	(16,068)	(16,631)	(17,213)
HWS Pensioner Rates Abandoned	(6,500)	(6,728)	(6,963)	(7,207)	(7,459)	6120-2816	(3,819)	(3,420)	(4,658)	(6,000)	HWS Meter Reading	(13,000)	(13,455)	(13,926)	(14,413)	(14,918)
HWS Sundry Incl Meter Reading	2,500	2,588	2,678	2,772	2,869	6120-2825	(41,988)	(42,870)	(11,610)	(43,900)	HWS Pump Stations Mtce Expenses	(44,000)	(45,540)	(47,134)	(48,784)	(50,491)
HWS Grants Pensioner Rate Subsidy	4,000	4,140	4,285	4,435	4,590	6120-2830	(24,978)	(35,700)	(13,798)	(36,600)	HWS Treatment Operations	(36,600)	(37,881)	(39,207)	(40,579)	(41,999)
		0	0	0	0	6120-2835	(7,115)	(10,455)	(4,609)	(10,700)	HWS Treatment Chemical Costs	(11,235)	(11,628)	(12,035)	(12,456)	(12,892)
						6120-2840	(9,974)	(10,200)	(5,147)	(10,500)	HWS Treatment Mtce Expenses	(10,000)	(10,350)	(10,712)	(11,087)	(11,475)
						6131-2015	(2,789)	(3,180)	(3,717)	(3,550)	HWS Insurance	(4,300)	(4,451)	(4,606)	(4,767)	(4,934)
						6125-2870	(17,708)	(17,135)	(798)	(15,000)	HWS Telemetry Cost	(15,000)	(15,525)	(16,068)	(16,631)	(17,213)
						6120-2820	(51,325)	(81,600)	(24,455)	(60,000)	HWS Pump Stations Energy Costs	(63,000)	(65,205)	(67,487)	(69,849)	(72,294)
						6120-2845	(13,465)	(16,570)	(9,550)	(17,000)	HWS Purchase of Water	(17,850)	(18,475)	(19,121)	(19,791)	(20,483)
						6130-2850	(112,749)	(112,749)	(45,845)	(91,690)	HWS Depreciation System	(95,000)	(98,325)	(101,766)	(105,328)	(109,015)
						6130-2925	(1,313)	(1,313)	(263)	(525)	HWS Telemetry Depreciation	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
						6120-2848	(520)	(5,000)	(602)	(2,000)	HWS Mains Inspections	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
<b>TOTAL HILLSTON</b>	<b>662,700</b>	<b>685,895</b>	<b>709,901</b>	<b>734,747</b>	<b>760,463</b>		<b>(475,438)</b>	<b>(513,083)</b>	<b>(206,911)</b>	<b>(423,545)</b>	<b>TOTAL HILLSTON</b>	<b>(501,985)</b>	<b>(519,554)</b>	<b>(537,739)</b>	<b>(556,560)</b>	<b>(576,039)</b>

HILLSTON WATER CAPITAL PROJECTS DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
HWS - Water Mains Replacement	(119,400)	(185,500)	(138,000)	(138,000)	(126,000)
Aerodrome (Bore 4) Standby Town Pum & Pipework	(45,000)				
<b>TOTAL HILLSTON WATER CAPITAL</b>	<b>(164,400)</b>	<b>(185,500)</b>	<b>(138,000)</b>	<b>(138,000)</b>	<b>(126,000)</b>

RANKINS SPRINGS WATER TOTAL INCOME DRAFT BUDGET 2024/25						RANKINS SPRINGS WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
<b>RANKINS SPRINGS WATER (URBAN)</b>						<b>RANKINS SPRINGS WATER</b>					
RSWS Urban Access	40,000	41,400	42,849	44,349	45,901	RSWS Senior Mgt Engineering Supervision Exps	(22,000)	(22,770)	(23,567)	(24,392)	(25,246)
RSWS Urban Consumption	9,000	9,315	9,641	9,978	10,328	RSWS Direct Engineering Expenses	(2,050)	(2,122)	(2,196)	(2,273)	(2,352)
RSWS Pensioner Rates Abandoned	(390)	(404)	(418)	(432)	(448)	RSUPW Potable Urban Mains Mtce Exp	(30,000)	(31,050)	(32,137)	(33,262)	(34,426)
RSWS Grant Pensioner Rate Subsidy	170	176	182	188	195	RSUPW Pot Urb Reservoirs Maint Exps	(7,000)	(7,245)	(7,499)	(7,761)	(8,033)
<b>Total Urban</b>	<b>48,780</b>	<b>50,487</b>	<b>52,254</b>	<b>54,083</b>	<b>55,976</b>	RSUPW Potable Urbn Meter Reading Exp	(5,800)	(6,003)	(6,213)	(6,431)	(6,656)
<b>RANKINS SPRINGS WATER (RURAL)</b>						RSUPW Pot Urb Pump Statn Mtce Exp	(50,000)	(51,750)	(53,561)	(55,436)	(57,376)
RSWS Access Charges	235,163	243,394	251,912	260,729	269,855	RSUPW Pot Urb Treatment Operation Exp	(35,000)	(36,225)	(37,493)	(38,805)	(40,163)
RSWS Consump Charges	275,000	284,625	294,587	304,897	315,569	RSUPW Pot Urb Treatment Chemical Exp	(7,500)	(7,763)	(8,034)	(8,315)	(8,606)
RSWS Water Consumption (Assess 1351-01)	174,750	180,866	187,197	193,748	200,530	RSUPW Pot Urb Treatment Mtce Exp	(23,050)	(23,857)	(24,692)	(25,556)	(26,450)
RSWS Misc Income	1,000	1,035	1,071	1,109	1,148	RSWS Insurance	(4,100)	(4,244)	(4,392)	(4,546)	(4,705)
RSWS Interest on Overdue Charges	3,500	3,623	3,749	3,881	4,016	RSWS Telemetry Costs	(20,145)	(20,850)	(21,580)	(22,335)	(23,117)
<b>Total Rural</b>	<b>689,413</b>	<b>713,542</b>	<b>738,516</b>	<b>764,365</b>	<b>791,117</b>	RSUPW Pot Urb Pump Statn Energy Exp	(20,000)	(20,700)	(21,425)	(22,174)	(22,950)
						RSWS Purchase of Water	(33,000)	(34,155)	(35,350)	(36,588)	(37,868)
						RSWS Depreciation System	(400,000)	(414,000)	(428,490)	(443,487)	(459,009)
						RSWS Depreciation Telemetry	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
						Interest Payable on Loans	(19,268)	(17,396)	(15,454)	(13,439)	(11,350)
						RSWS Mains Inspections	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
						RSURW Raw Urban Mains Maint Exp	(7,000)	(7,245)	(7,499)	(7,761)	(8,033)
						RSURW Raw Urban Reservoirs Maint Exp	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
						RSURW Raw Urban Meter Reading Exp	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
						RSURW Raw Urban Mains Inspections Exp	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
						RSRW Mains Maintenance Exp	(25,000)	(25,875)	(26,781)	(27,718)	(28,688)
						RSRW Reservoirs Maintenance Exp	(15,000)	(15,525)	(16,068)	(16,631)	(17,213)
						RSRW Meter Reading Exp	(5,500)	(5,693)	(5,892)	(6,098)	(6,311)
						RSRW Pump Stations Energy Exp	(150,000)	(155,250)	(160,684)	(166,308)	(172,128)
						RSRW Pump Stations Maintenance Exp	(50,000)	(51,750)	(53,561)	(55,436)	(57,376)
						RSRW Mains Inspections Exp	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
<b>TOTAL RANKINS SPRINGS</b>	<b>738,193</b>	<b>764,030</b>	<b>790,771</b>	<b>818,448</b>	<b>847,093</b>	<b>TOTAL RANKINS SPRINGS</b>	<b>(940,413)</b>	<b>(970,781)</b>	<b>(1,002,208)</b>	<b>(1,034,729)</b>	<b>(1,068,385)</b>

RANKINS SPRINGS WATER CAPITAL PROJECTS DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
RSWS - Pipe Replacement (Water Mains)		(69,000)	(95,000)	(45,000)	
WTP-filter replacement (provision)	(20,000)			(20,000)	
Additional potable storage tanks	(55,000)	(30,000)			
Relining Storages(R5, R4)		(24,000)			
Loan Principal Repayments	(50,323)	(52,196)	(54,138)	(56,152)	(58,242)
Generator (R2 - Billings Rd)	(95,000)				
Switchboard Upgrades (Aircon & PLC)	(20,000)	(9,000)			
<b>TOTAL RANKINS SPRINGS WATER CAPITAL</b>	<b>(240,323)</b>	<b>(184,196)</b>	<b>(149,138)</b>	<b>(121,152)</b>	<b>(58,242)</b>

MELBERGEN WATER TOTAL INCOME DRAFT BUDGET 2024/25						MELBERGEN WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
<b>MELBERGEN WATER</b>						<b>MELBERGEN WATER</b>					
MWS Access Charges	72,810	75,358	77,996	80,726	83,551	MWS Senior Mgt Engineering Supervision Exps	(15,000)	(15,525)	(16,068)	(16,631)	(17,213)
MWS Consump Charges	125,000	129,375	133,903	138,590	143,440	MWS Direct Engineering Expenses	(2,050)	(2,122)	(2,196)	(2,273)	(2,352)
MWS Interest on Overdue Charges	300	311	321	333	344	MWS Mains Mtce Expenses	(18,000)	(18,630)	(19,282)	(19,957)	(20,655)
MWS Sale Water to Goldenfields C C	30,000	31,050	32,137	33,262	34,426	MWS Reservoirs Mtc Expenses	(3,000)	(3,105)	(3,214)	(3,326)	(3,443)
MWS User Water Sales	0	0	0	0	0	MWS Meter Reading	(7,000)	(7,245)	(7,499)	(7,761)	(8,033)
MWS Inc Sundry Inc Meter Readings	500	518	536	554	574	MWS Pump Stations Energy Costs	(20,000)	(20,700)	(21,425)	(22,174)	(22,950)
						MWS Pump Stations Mtce Expenses	(38,000)	(39,330)	(40,707)	(42,131)	(43,606)
						MWS Purchase of Water	(4,500)	(4,658)	(4,821)	(4,989)	(5,164)
						MWS Ballyrogan Expenses	(35,000)	(36,225)	(37,493)	(38,805)	(40,163)
						MWS Telemetry Costs	(10,000)	(10,350)	(10,712)	(11,087)	(11,475)
						MWS Insurance	(2,700)	(2,795)	(2,892)	(2,994)	(3,098)
						MWS Depreciation System	(180,000)	(186,300)	(192,821)	(199,569)	(206,554)
						MWS Share Telemetry Depn Costs	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
						Interest Payable on Loans	(9,152)	(8,263)	(7,341)	(6,384)	(5,391)
						MWS Mains Inspections	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
<b>TOTAL MELBERGEN</b>	<b>228,610</b>	<b>236,611</b>	<b>244,893</b>	<b>253,464</b>	<b>262,335</b>	<b>TOTAL MELBERGEN</b>	<b>(348,402)</b>	<b>(359,387)</b>	<b>(370,754)</b>	<b>(382,517)</b>	<b>(394,688)</b>

MELBERGEN WATER CAPITAL PROJECTS DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
Water Mains Replacement	(60,000)	(45,000)	(85,500)		
MWS - Loan Principal Repayments	(23,904)	(24,793)	(25,716)	(26,672)	(27,665)
Pump Replacement				(10,000)	
Switchboard Upgrades (Aircon & PLC)	(9,000)	(9,000)			
<b>TOTAL MELBERGEN WATER CAPITAL</b>	<b>(92,904)</b>	<b>(78,793)</b>	<b>(111,216)</b>	<b>(36,672)</b>	<b>(27,665)</b>

CARRATHOOL WATER TOTAL INCOME DRAFT BUDGET 2024/25						CARRATHOOL WATER OPERATIONAL EXPENDITURE DRAFT BUDGET 2024/25										
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	GL	ACTUAL 2021/22	ACTUAL 2022/23	ACTUAL 31/12/23	ORIGINAL BUDGET 2023/24	DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
<b>CARRATHOOL WATER</b>											<b>CARRATHOOL WATER</b>					
CWS Access Charges	27,945	28,923	29,935	30,983	32,068	6420-2800	(8,424)	(16,408)	(9,702)	(17,290)	CWS Senior Mgt Engineering Supervision Exps	(15,000)	(15,525)	(16,068)	(16,631)	(17,213)
CWS Consump Charges	15,000	15,525	16,068	16,631	17,213	6420-2805	0	(2,000)	0	(2,050)	CWS Direct Engineering Expenses	(2,050)	(2,122)	(2,196)	(2,273)	(2,352)
CWS Pensioner Rates Abandoned	(850)	(880)	(911)	(942)	(975)	6420-2810	(5,089)	(10,200)	(8,269)	(10,200)	CWS Mains Mtce Expenses	(14,000)	(14,490)	(14,997)	(15,522)	(16,065)
CWS Grants Pensioner Rate Subsidy	490	507	525	543	562	6420-2815	(81)	(1,100)	(510)	(5,000)	CWS Reservoirs Mtce Expenses	(3,500)	(3,623)	(3,749)	(3,881)	(4,016)
CWS Interest on Overdue Charges	650	673	696	721	746	6420-2816	(886)	(1,090)	(1,266)	(1,110)	CWS Meter Reading	(3,000)	(3,105)	(3,214)	(3,326)	(3,443)
CWS Inc Sundry Inc Meter Reading	200	207	214	222	230	6420-2825	(19,479)	(16,620)	(7,421)	(17,030)	CWS Pump Stations Mtce Expenses	(20,000)	(20,700)	(21,425)	(22,174)	(22,950)
						6420-2830	(4,701)	(9,180)	(6,280)	(9,410)	CWS Treatment Operations	(12,000)	(12,420)	(12,855)	(13,305)	(13,770)
						6420-2835	0	(1,000)	(759)	(1,000)	CWS Treatment Chemical Costs	(1,500)	(1,553)	(1,607)	(1,663)	(1,721)
						6420-2840	(2,552)	(500)	0	(510)	CWS Treatment Mtce Expenses	(510)	(528)	(546)	(565)	(585)
						6431-2015	(446)	(508)	(595)	(580)	CWS Insurance	(690)	(714)	(739)	(765)	(792)
						6425-2870	(5,470)	(5,100)	(621)	(4,000)	CWS Scheme Telemetry Costs	(4,000)	(4,140)	(4,285)	(4,435)	(4,590)
						6420-2820	(9,203)	(12,240)	(3,670)	(8,000)	CWS Pump Stations Energy Costs	(10,000)	(10,350)	(10,712)	(11,087)	(11,475)
						6420-2845	(669)	(1,210)	(964)	(2,000)	CWS Purchase of Water	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
						6430-2850	(15,413)	(15,413)	(7,020)	(14,039)	CWS Depreciation System	(16,000)	(16,560)	(17,140)	(17,739)	(18,360)
						6430-2925	(390)	(390)	0	0	CWS Telemetry Depreciation	(500)	(518)	(536)	(554)	(574)
						6430-2848	0	(5,000)	(72)	(1,000)	CWS Mains Inspections	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
<b>TOTAL CARRATHOOL</b>	<b>43,435</b>	<b>44,955</b>	<b>46,529</b>	<b>48,157</b>	<b>49,843</b>		<b>(72,804)</b>	<b>(97,959)</b>	<b>(47,149)</b>	<b>(93,219)</b>	<b>TOTAL CARRATHOOL</b>	<b>(105,750)</b>	<b>(109,451)</b>	<b>(113,282)</b>	<b>(117,247)</b>	<b>(121,351)</b>

CARRATHOOL WATER CAPITAL PROJECTS DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
Stop valves/Hydrant Replacement	(10,000)	(10,000)			
Pump Replacement			(10,000)		
Switchboard Upgrades (Air Con & PLC)	(9,000)				
<b>TOTAL CARRATHOOL WATER CAPITAL</b>	<b>(19,000)</b>	<b>(10,000)</b>	<b>(10,000)</b>	<b>0</b>	<b>0</b>

GOOLGOWI SEWER TOTAL INCOME DRAFT BUDGET 2024/25						GOOLGOWI SEWER OPERATIONAL EXPENDITURE DRAFT BUDGET 2024/5					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
<b>GOOLGOWI SEWER</b>						<b>GOOLGOWI SEWER</b>					
GSF Sewer Access Charges	148,000	153,180	158,541	164,090	169,833	GSF Rates & Charges	(700)	(725)	(750)	(776)	(803)
GSF Interest on Overdue Charges	1,100	1,139	1,178	1,220	1,262	GSF Senior Mgt Engineering Supervision Exps	(25,000)	(25,875)	(26,781)	(27,718)	(28,688)
GSF Pensioner Rates Concession	(1,900)	(1,967)	(2,035)	(2,107)	(2,180)	GSF Direct Engineering & Supervision Exps	(1,000)	(1,035)	(1,071)	(1,109)	(1,148)
GSF Grants Pensioner Rates Subsidy	1,100	1,139	1,178	1,220	1,262	GSF Mains Mtce Expenses	(8,000)	(8,280)	(8,570)	(8,870)	(9,180)
						GSF Reservoirs Mtc Expenses	(4,000)	(4,140)	(4,285)	(4,435)	(4,590)
						GSF Pump Stations Energy Costs	(15,000)	(15,525)	(16,068)	(16,631)	(17,213)
						GSF Pump Stations Mtce Expenses	(8,000)	(8,280)	(8,570)	(8,870)	(9,180)
						GSF Treatment Operations	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
						GSF Treatment Chemical Costs	(3,150)	(3,260)	(3,374)	(3,492)	(3,615)
						GSF Telemetry Costs	(2,820)	(2,919)	(3,021)	(3,127)	(3,236)
						GSF Insurance	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
						GSF Depreciation System	(25,000)	(25,875)	(26,781)	(27,718)	(28,688)
						GSF Share Telemetry Depn Costs	(7,000)	(7,245)	(7,499)	(7,761)	(8,033)
						Interest Payable on Loans	(2,394)	(1,991)	(1,588)	(1,154)	(725)
<b>TOTAL GOOLGOWI</b>	<b>148,300</b>	<b>153,491</b>	<b>158,863</b>	<b>164,423</b>	<b>170,178</b>	<b>TOTAL GOOLGOWI</b>	<b>(106,064)</b>	<b>(109,289)</b>	<b>(112,642)</b>	<b>(116,095)</b>	<b>(119,689)</b>

GOOLGOWI SEWER CAPITAL PROJECTS DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
GSF -Pump Replacement	(5,000)	(5,000)	(5,000)	(5,000)	
GSF - Loan Principal Repayments	(16,762)	(17,165)	(17,568)	(18,002)	(18,431)
Sewer Mains Cleaning & CCTV		(30,000)	(25,000)	(25,000)	
<b>TOTAL GOOLGOWI SEWER CAPITAL</b>	<b>(21,762)</b>	<b>(52,165)</b>	<b>(47,568)</b>	<b>(48,002)</b>	<b>(18,431)</b>

HILLSTON SEWER TOTAL INCOME DRAFT BUDGET 2024/25						HILLSTON SEWER OPERATIONAL EXPENDITURE DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
<b>HILLSTON SEWER</b>						<b>HILLSTON SEWER</b>					
HSF Sewer Access Charges	605,000	626,175	648,091	670,774	694,251	HSF Rates & Charges	(5,500)	(5,693)	(5,892)	(6,098)	(6,311)
HSF Interest on Overdue Charges	4,000	4,140	4,285	4,435	4,590	HSF Senior Mgt Engineering Supervision Exps	(25,000)	(25,875)	(26,781)	(27,718)	(28,688)
HSF Pensioner Rates Abandoned	(6,300)	(6,521)	(6,749)	(6,985)	(7,229)	HSF Direct Engineering & Supervision Exps	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
HSF Grants Pensioner Rate Subsidy	3,600	3,726	3,856	3,991	4,131	HSF Mains Mtce Expenses	(25,000)	(25,875)	(26,781)	(27,718)	(28,688)
HSF Pressure Sewer Connections	6,000	6,210	6,427	6,652	6,885	HSF Reservoirs Mtce Expenses	(10,000)	(10,350)	(10,712)	(11,087)	(11,475)
						HSF Pump Stations Energy Costs	(28,000)	(28,980)	(29,994)	(31,044)	(32,131)
						HSF Pump Stations Mtce Expenses	(30,000)	(31,050)	(32,137)	(33,262)	(34,426)
						HSF Treatment Operations	(20,000)	(20,700)	(21,425)	(22,174)	(22,950)
						HSF Treatment Chemical Costs	(4,000)	(4,140)	(4,285)	(4,435)	(4,590)
						HSF Treatment Mtce Expenses	(25,000)	(25,875)	(26,781)	(27,718)	(28,688)
						HSF Telemetry Costs	(4,000)	(4,140)	(4,285)	(4,435)	(4,590)
						HSF Insurance	(4,300)	(4,451)	(4,606)	(4,767)	(4,934)
						HSF Pressure Sewer Maintenance	(10,000)	(10,350)	(10,712)	(11,087)	(11,475)
						HSF Depreciation System	(90,000)	(93,150)	(96,410)	(99,785)	(103,277)
						HSF Depreciation Plant & Equipment	(7,000)	(7,245)	(7,499)	(7,761)	(8,033)
						HSF Share Telemetry Depn Costs	(8,000)	(8,280)	(8,570)	(8,870)	(9,180)
						Interest Payable on Loans	(5,352)	(4,450)	(3,549)	(2,579)	(1,621)
<b>TOTAL HILLSTON</b>	<b>612,300</b>	<b>633,731</b>	<b>655,911</b>	<b>678,868</b>	<b>702,628</b>	<b>TOTAL HILLSTON</b>	<b>(303,152)</b>	<b>(312,673)</b>	<b>(322,560)</b>	<b>(332,755)</b>	<b>(343,353)</b>

HILLSTON SEWER CAPITAL PROJECTS DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
HSF - Sewer Pressure Pumps	(27,000)	(27,000)	(27,000)	(27,000)	(27,000)
HSF - Pump Replacement	(20,000)	(12,000)	(15,000)	(15,000)	
HSF Sewer Mains Relining	(120,000)	(127,000)	(143,000)		
HSF - Loan Principal Repayments	(37,467)	(38,369)	(39,270)	(40,240)	(41,198)
<b>TOTAL HILLSTON SEWER CAPITAL</b>	<b>(204,467)</b>	<b>(204,369)</b>	<b>(224,270)</b>	<b>(82,240)</b>	<b>(68,198)</b>

RANKINS SPRINGS SULLAGE TOTAL INCOME DRAFT BUDGET 2024/25						RANKINS SPRINGS SULLAGE OPERATIONAL EXPENDITURE DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
<b>RANKINS SPRINGS SULLAGE</b>						<b>RANKINS SPRINGS SULLAGE</b>					
RSS Access Charges	15,300	15,836	16,390	16,963	17,557	RSS Senior Mgt Engineering Supervision Exps	(10,000)	(10,350)	(10,712)	(11,087)	(11,475)
RSS Interest on Overdue Accts	150	155	161	166	172	RSS Repairs & Maintenance	(3,000)	(3,105)	(3,214)	(3,326)	(3,443)
						RSS Telemetry Costs	(2,000)	(2,070)	(2,142)	(2,217)	(2,295)
						RSS Share Telemetry Depn Costs	(1,500)	(1,553)	(1,607)	(1,663)	(1,721)
						RSS Depreciation	(6,000)	(6,210)	(6,427)	(6,652)	(6,885)
						RSS Insurance	(95)	(98)	(102)	(105)	(109)
<b>TOTAL RANKINS SPRINGS</b>	<b>15,450</b>	<b>15,991</b>	<b>16,550</b>	<b>17,130</b>	<b>17,729</b>	<b>TOTAL HILLSTON</b>	<b>(22,595)</b>	<b>(23,386)</b>	<b>(24,204)</b>	<b>(25,051)</b>	<b>(25,928)</b>

RANKINS SPRINGS SULLAGE CAPITAL PROJECTS DRAFT BUDGET 2024/25					
DESCRIPTION	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29
RSS Pump Replacement	(5,000)	(5,000)	(5,000)	(5,000)	0
<b>TOTAL RANKINS SPRINGS SULLAGE CAPITAL</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>0</b>





# CARRATHOOL SHIRE COUNCIL

## Long Term Financial Plan 2024/25



# Long Term Financial Plan - CONSOLIDATED

## INCOME STATEMENT

\$ '000	Notes	2023 Actual	2024 Budget	2025 Proposed	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast
<b>Income from Continuing Operations</b>													
<b>Revenue:</b>				1,035									
Rates & annual charges		5,766	6,048	6,418	6,707	7,009	7,324	7,580	7,846	8,120	8,404	8,699	9,003
User charges & fees		4,366	5,351	4,404	4,558	4,695	4,836	4,981	5,130	5,335	5,549	5,771	5,973
Interest & investment revenue		1,121	480	1,141	1,979	1,796	1,836	1,891	1,948	2,004	2,072	2,154	2,229
Other revenues		499	323	489	506	521	537	553	570	592	616	641	663
Grants & contributions for operating purposes		21,267	15,673	11,083	11,415	11,758	12,111	12,474	12,848	13,234	13,631	14,040	14,531
Grants & contributions for capital purposes		3,589	651	334	336	337	339	341	342	344	346	348	360
<b>Other Income:</b>													
Net gains from disposal of assets		174	118	4	120	123	125	128	130	133	136	138	141
Net share of interests in joint ventures		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL INCOME FROM CONTINUING OPERATIONS</b>		<b>36,782</b>	<b>28,644</b>	<b>23,873</b>	<b>25,621</b>	<b>26,240</b>	<b>27,108</b>	<b>27,948</b>	<b>28,814</b>	<b>29,763</b>	<b>30,754</b>	<b>31,789</b>	<b>32,900</b>
<b>Expenses from Continuing Operations</b>				1,00									
Employee benefits & costs		8,378	8,816	9,208	9,530	9,816	10,062	10,313	10,571	10,835	11,106	11,384	11,668
Borrowing costs		195	191	174	166	158	153	149	146	142	140	137	136
Materials & services		8,785	11,717	6,821	7,060	7,272	7,490	7,714	7,946	8,264	8,594	8,938	9,295
Depreciation & amortisation		6,540	6,441	6,377	6,416	6,458	6,501	6,544	6,589	6,636	6,684	6,732	6,781
Impairment		-	-	-	-	-	-	-	-	-	-	-	-
Other expenses		419	405	414	428	441	455	468	482	502	522	542	564
Net losses from disposal of assets		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES FROM CONTINUING OPERATIONS</b>		<b>24,317</b>	<b>27,570</b>	<b>22,994</b>	<b>23,600</b>	<b>24,145</b>	<b>24,660</b>	<b>25,188</b>	<b>25,734</b>	<b>26,379</b>	<b>27,046</b>	<b>27,733</b>	<b>28,445</b>
<b>OPERATING RESULT FOR THE YEAR</b>		<b>12,465</b>	<b>1,074</b>	<b>879</b>	<b>2,021</b>	<b>2,094</b>	<b>2,448</b>	<b>2,759</b>	<b>3,080</b>	<b>3,385</b>	<b>3,708</b>	<b>4,056</b>	<b>4,456</b>
<b>NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS &amp; CONTRIBUTIONS FOR CAPITAL PURPOSES</b>		<b>8,876</b>	<b>423</b>	<b>545</b>	<b>1,685</b>	<b>1,757</b>	<b>2,109</b>	<b>2,419</b>	<b>2,738</b>	<b>3,040</b>	<b>3,362</b>	<b>3,708</b>	<b>4,096</b>
<b>NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS &amp; CONTRIBUTIONS FOR CAPITAL PURPOSES and EXCLUDING EXTRAORDINARY ITEMS</b>		<b>8,876</b>	<b>423</b>	<b>545</b>	<b>1,685</b>	<b>1,757</b>	<b>2,109</b>	<b>2,419</b>	<b>2,738</b>	<b>3,040</b>	<b>3,362</b>	<b>3,708</b>	<b>4,096</b>
<b>Assumptions</b>													
Rate Increase		2.00%	0.70%	5.50%	4.50%	4.50%	4.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
General Index		2.50%	2.50%	4.00%	3.50%	3.00%	3.00%	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
Employee Cost Index		2.00%	2.50%	3.50%	3.50%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operational Grant Index		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Capital Grant (averaged over 5 years)		0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Investment Interest rate		3.00%	3.00%	4.50%	4.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Overdue rates interest rate			6.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%
Efficiency gain on Materials, Contracts & Other Exp.			0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset renewal based on consumption		20.00%	20.00%	20.00%	10.00%	10.00%	10.00%	15.00%	20.00%	20.00%	20.00%	20.00%	20.00%
New Capital works (for depreciation)				30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Population Increase		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

# Long Term Financial Plan - CONSOLIDATED

## STATEMENT OF FINANCIAL POSITION

\$ '000	Notes	2023 Actual	2024 Budget	2025 Proposed	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast
<b>Assets</b>													
<b>Current Assets:</b>													
Cash & cash equivalents		23,115	23,151	26,653	27,592	28,587	29,953	31,384	32,789	34,477	36,531	38,916	41,700
Investments		17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319
Receivables		839	2,444	3,032	3,875	4,717	5,560	6,538	7,250	8,154	9,013	9,870	10,719
Inventories		1,367	572	595	616	634	653	673	693	721	750	780	811
Other		-	57	59	61	63	65	67	69	72	75	78	81
Non-current assets classified as 'held for sale'		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>		<b>42,640</b>	<b>43,543</b>	<b>47,658</b>	<b>49,463</b>	<b>51,320</b>	<b>53,550</b>	<b>55,981</b>	<b>58,121</b>	<b>60,743</b>	<b>63,688</b>	<b>66,962</b>	<b>70,630</b>
<b>Non-Current Assets:</b>													
Investments		-	-	-	-	-	-	-	-	-	-	-	-
Receivables		637	821	821	821	821	821	821	821	821	821	821	821
Inventories		-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant & equipment		273,446	278,600	285,067	292,125	299,229	306,379	313,905	321,811	329,775	337,796	345,874	354,011
Investments accounted for using the equity method		-	-	-	-	-	-	-	-	-	-	-	-
Investment property		-	-	-	-	-	-	-	-	-	-	-	-
Intangible assets		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CURRENT ASSETS</b>		<b>274,083</b>	<b>279,421</b>	<b>285,888</b>	<b>292,946</b>	<b>300,050</b>	<b>307,200</b>	<b>314,726</b>	<b>322,632</b>	<b>330,596</b>	<b>338,617</b>	<b>346,695</b>	<b>354,832</b>
<b>TOTAL ASSETS</b>		<b>316,723</b>	<b>322,964</b>	<b>333,547</b>	<b>342,409</b>	<b>351,370</b>	<b>360,751</b>	<b>370,706</b>	<b>380,753</b>	<b>391,339</b>	<b>402,304</b>	<b>413,657</b>	<b>425,462</b>
<b>Liabilities</b>													
<b>Current Liabilities:</b>													
Payables		1,681	1,723	1,792	1,855	1,910	1,968	2,027	2,087	2,171	2,258	2,348	2,442
Borrowings		310	310	320	331	306	220	228	235	181	188	195	50
Contract Liabilities		1,815	1,860	1,935	2,003	2,063	2,124	2,188	2,254	2,344	2,438	2,535	2,637
Provisions		2,678	2,745	2,841	2,940	3,029	3,104	3,182	3,262	3,343	3,427	3,512	3,600
<b>TOTAL CURRENT LIABILITIES</b>		<b>6,484</b>	<b>6,638</b>	<b>6,888</b>	<b>7,129</b>	<b>7,308</b>	<b>7,416</b>	<b>7,625</b>	<b>7,838</b>	<b>8,039</b>	<b>8,310</b>	<b>8,591</b>	<b>8,729</b>
<b>Non-Current Liabilities:</b>													
Payables		-	-	-	-	-	-	-	-	-	-	-	-
Borrowings		2,310	2,249	1,929	1,598	1,292	1,072	844	609	428	240	50	-
Contract Liabilities		-	-	-	-	-	-	-	-	-	-	-	-
Provisions		2,998	3,073	3,196	3,308	3,407	3,509	3,614	3,723	3,872	4,027	4,188	4,355
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>5,308</b>	<b>5,322</b>	<b>5,125</b>	<b>4,906</b>	<b>4,699</b>	<b>4,581</b>	<b>4,458</b>	<b>4,332</b>	<b>4,300</b>	<b>4,267</b>	<b>4,238</b>	<b>4,355</b>
<b>TOTAL LIABILITIES</b>		<b>11,792</b>	<b>11,960</b>	<b>12,013</b>	<b>12,034</b>	<b>12,007</b>	<b>11,998</b>	<b>12,083</b>	<b>12,170</b>	<b>12,339</b>	<b>12,577</b>	<b>12,828</b>	<b>13,084</b>
<b>NET ASSETS</b>		<b>304,931</b>	<b>311,004</b>	<b>321,534</b>	<b>330,374</b>	<b>339,364</b>	<b>348,753</b>	<b>358,623</b>	<b>368,583</b>	<b>379,000</b>	<b>389,727</b>	<b>400,828</b>	<b>412,377</b>
<b>Equity</b>													
Retained earnings		155,320	156,184	160,247	162,030	163,915	166,154	168,498	170,552	173,005	175,712	178,734	182,147
Revaluation reserves		149,666	154,820	161,287	168,345	175,449	182,599	190,125	198,031	205,995	214,016	222,094	230,231
<b>Council equity interest</b>		<b>304,986</b>	<b>311,004</b>	<b>321,534</b>	<b>330,374</b>	<b>339,364</b>	<b>348,753</b>	<b>358,623</b>	<b>368,583</b>	<b>379,000</b>	<b>389,727</b>	<b>400,828</b>	<b>412,377</b>
<b>Non-controlling interest</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EQUITY</b>		<b>304,986</b>	<b>311,004</b>	<b>321,534</b>	<b>330,374</b>	<b>339,364</b>	<b>348,753</b>	<b>358,623</b>	<b>368,583</b>	<b>379,000</b>	<b>389,727</b>	<b>400,828</b>	<b>412,377</b>

# Long Term Financial Plan - CONSOLIDATED

## STATEMENT OF CASH FLOWS

\$ '000	Notes	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
		Actual	Budget	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Cash Flows from Operating Activities</b>													
<b>Receipts:</b>													
Rates & annual charges		5,729	6,048	6,418	6,707	7,009	7,324	7,580	7,846	8,120	8,404	8,699	9,003
User charges & fees		4,661	5,351	4,404	4,558	4,695	4,836	4,981	5,130	5,335	5,549	5,771	5,973
Investment & interest revenue received		949	480	1,821	1,979	1,796	1,836	1,891	1,948	2,004	2,072	2,154	2,249
Grants & contributions		24,983	16,324	11,417	11,751	12,095	12,450	12,815	13,191	13,578	13,977	14,387	14,891
Bonds, deposits & retention amounts received		-	-	-	-	-	-	-	-	-	-	-	-
Other		2,043	323	489	506	521	537	553	570	592	616	641	663
<b>Payments:</b>													
Employee benefits & costs		(8,048)	(8,816)	(9,208)	(9,530)	(9,816)	(10,062)	(10,313)	(10,571)	(10,835)	(11,106)	(11,384)	(11,668)
Materials & services		(9,680)	(11,717)	(6,821)	(7,060)	(7,272)	(7,490)	(7,714)	(7,946)	(8,264)	(8,594)	(8,938)	(9,295)
Borrowing costs		(195)	(191)	(174)	(166)	(158)	(153)	(149)	(146)	(142)	(140)	(137)	(136)
Bonds, deposits & retention amounts refunded		(2)	-	-	-	-	-	-	-	-	-	-	-
Other		(475)	(405)	(414)	(428)	(441)	(455)	(468)	(482)	(502)	(522)	(542)	(564)
<b>NET CASH PROVIDED (OR USED IN) OPERATING ACTIVITIES</b>		<b>19,965</b>	<b>7,397</b>	<b>7,932</b>	<b>8,317</b>	<b>8,429</b>	<b>8,823</b>	<b>9,176</b>	<b>9,540</b>	<b>9,886</b>	<b>10,256</b>	<b>10,651</b>	<b>11,116</b>
<b>Cash Flows from Investing Activities</b>													
<b>Receipts:</b>													
Sale of investment securities		-	-	-	-	-	-	-	-	-	-	-	-
Sale of infrastructure, property, plant & equipment		1,418	450	-	-	-	-	-	-	-	-	-	-
Deferred debtors receipts		-	-	-	-	-	-	-	-	-	-	-	-
Other investing activity receipts		-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Purchase of investment securities/property		(7,035)	-	-	-	-	-	-	-	-	-	-	-
Purchase of infrastructure, property, plant & equipment		(11,367)	(5,154)	(6,467)	(7,057)	(7,104)	(7,151)	(7,525)	(7,907)	(7,964)	(8,021)	(8,079)	(8,137)
Deferred debtors & advances made		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) INVESTING ACTIVITIES</b>		<b>(16,984)</b>	<b>(4,704)</b>	<b>(6,467)</b>	<b>(7,057)</b>	<b>(7,104)</b>	<b>(7,151)</b>	<b>(7,525)</b>	<b>(7,907)</b>	<b>(7,964)</b>	<b>(8,021)</b>	<b>(8,079)</b>	<b>(8,137)</b>
<b>Cash Flows from Financing Activities</b>													
<b>Receipts:</b>													
Proceeds from borrowings & advances		-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Repayment of borrowings & advances		(299)	(310)	(310)	(320)	(331)	(306)	(220)	(228)	(235)	(181)	(188)	(195)
Repayment of finance lease liabilities		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) FINANCING ACTIVITIES</b>		<b>(299)</b>	<b>(310)</b>	<b>(310)</b>	<b>(320)</b>	<b>(331)</b>	<b>(306)</b>	<b>(220)</b>	<b>(228)</b>	<b>(235)</b>	<b>(181)</b>	<b>(188)</b>	<b>(195)</b>
<b>NET INCREASE/(DECREASE) IN CASH &amp; CASH EQUIVALENTS</b>		<b>2,682</b>	<b>2,383</b>	<b>1,155</b>	<b>939</b>	<b>994</b>	<b>1,366</b>	<b>1,431</b>	<b>1,406</b>	<b>1,688</b>	<b>2,054</b>	<b>2,384</b>	<b>2,785</b>
<b>plus: CASH &amp; CASH EQUIVALENTS - beginning of year</b>		<b>20,433</b>	<b>23,115</b>	<b>25,498</b>	<b>26,653</b>	<b>27,592</b>	<b>28,587</b>	<b>29,953</b>	<b>31,384</b>	<b>32,789</b>	<b>34,477</b>	<b>36,531</b>	<b>38,916</b>
<b>CASH &amp; CASH EQUIVALENTS - end of year</b>		<b>23,115</b>	<b>25,498</b>	<b>26,653</b>	<b>27,592</b>	<b>28,587</b>	<b>29,953</b>	<b>31,384</b>	<b>32,789</b>	<b>34,477</b>	<b>36,531</b>	<b>38,916</b>	<b>41,700</b>
Cash and Cash Equivalents - end of year		23,115	25,498	26,653	27,592	28,587	29,953	31,384	32,789	34,477	36,531	38,916	41,700
Investments - end of year		17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319
<b>CASH, CASH EQUIVALENTS &amp; INVESTMENTS - end of year</b>		<b>40,434</b>	<b>42,817</b>	<b>43,972</b>	<b>44,911</b>	<b>45,906</b>	<b>47,272</b>	<b>48,703</b>	<b>50,108</b>	<b>51,796</b>	<b>53,850</b>	<b>56,235</b>	<b>59,019</b>
<b>Assumptions</b>													
Rates & charges recovery rate		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Debtor recovery rate		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
General Index		2.50%	3.00%	4.00%	3.50%	3.00%	3.00%	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
Investment Interest rate		3.00%	3.00%	4.50%	4.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Overdue rates interest rate		0.00%	6.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%

# Long Term Financial Plan - CONSOLIDATED

## FINANCIAL RATIOS

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Actual	Budget	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Operating Performance Ratio</b> <i>This ratio measures Council's ability to contain operating expenditure within operating revenue</i>	26.74%	1.51%	2.32%	6.66%	6.78%	7.88%	8.76%	9.62%	10.33%	11.06%	11.79%	12.59%
	Benchmark - Greater than 0%											
	(operating revenue excl. capital grants and contributions - operating expenses) / operating revenue excluding capital grants and contributions											
<b>Own Source Operating Revenue excl. FAGs</b> <i>This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue</i>	32.42%	43.01%	52.18%	54.13%	53.90%	54.07%	54.15%	54.22%	54.38%	54.55%	54.75%	54.74%
	Benchmark - Greater than 60%											
	operating revenue excl. all grants and contributions / operating revenue incl. all grants and contributions											
<b>Building and Asset Renewal Ratio</b> <i>This ratio indicates the extent to which Council is forecasting to meet its consumption level on assets by renewing or replacing assets</i>	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
	Benchmark - Greater than 100% - average over 3 years											
	asset renewals (building and infrastructure) / Depreciation, amortisation and impairment (building and infrastructure)											
<b>Infrastructure Backlog Ratio</b> <i>This ratio shows what proportion the backlog is against total value of infrastructure</i>	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
	Benchmark - Less than 2%											
	Estimated cost to bring to satisfactory condition / Total (WDV) of infrastructure, buildings and other structures											
<b>Asset Maintenance Ratio</b> <i>This ratio shows whether assets are maintained to the current standard</i>	98%	98%	98%	98%	100%	102%	102%	102%	102%	102%	102%	102%
	Benchmark - Greater than 100% - average over 3 years											
	Actual asset maintenance / Required asset maintenance											
<b>Debt Service Ratio</b> <i>This ratio measures the ability to service debt including interest, principal, and lease payments</i>	1%	2%	2%	2%	2%	2%	1%	1%	1%	1%	1%	1%
	Benchmark - Between 0% and 20%											
	Cost of debt service (interest expense & principal repayments) / Total continuing operating revenue (excl. capital grants & contributions)											
<b>Real Operating Expenditure</b> <i>This ratio shows the operating expenditure per capita</i>	\$8,940	\$10,136	\$8,454	\$8,677	\$8,877	\$9,066	\$9,260	\$9,461	\$9,698	\$9,943	\$10,196	\$10,458
	Benchmark - Decrease over time											
	Operating expenditure / Population											
<b>Cash Expense Cover Ratio</b> <i>This ratio indicates the number of months Council can continue paying for its immediate expenses without additional cash inflow</i>	14.83	12.96	18.89	18.92	19.04	19.46	19.96	20.31	20.71	21.34	22.04	22.89
	Benchmark - Greater than 3.0 months											
	(current year's cash and cash equivalents / (total expenses - depreciation - interest costs) * 12											

# Long Term Financial Plan - GENERAL FUND

## INCOME STATEMENT

\$ '000	Notes	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
		Actual	Budget	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Income from Continuing Operations</b>													
<b>Revenue:</b>				1,035									
Rates & annual charges		4,064	4,228	4,504	4,707	4,918	5,140	5,320	5,506	5,699	5,898	6,104	6,318
User charges & fees		3,035	4,093	2,940	3,043	3,134	3,228	3,325	3,425	3,562	3,704	3,852	3,978
Interest & investment revenue		1,098	458	1,119	1,782	1,597	1,610	1,634	1,657	1,676	1,702	1,736	1,760
Other revenues		467	281	453	469	483	497	512	528	549	571	594	614
Grants & contributions for operating purposes		21,109	15,661	11,073	11,405	11,748	12,101	12,464	12,838	13,223	13,620	14,029	14,521
Grants & contributions for capital purposes		3,217	651	221	336	337	339	341	342	344	346	348	360
<b>Other Income:</b>													
Net gains from disposal of assets		174	118	4	120	123	125	128	130	133	136	138	141
Net share of interests in joint ventures		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL INCOME FROM CONTINUING OPERATIONS</b>		<b>33,164</b>	<b>25,490</b>	<b>20,314</b>	<b>21,862</b>	<b>22,341</b>	<b>23,040</b>	<b>23,724</b>	<b>24,426</b>	<b>25,185</b>	<b>25,977</b>	<b>26,802</b>	<b>27,691</b>
<b>Expenses from Continuing Operations</b>				1,00									
Employee benefits & costs		7,840	8,193	8,496	8,793	9,057	9,284	9,516	9,754	9,997	10,247	10,504	10,766
Borrowing costs		134	141	124	122	119	119	122	125	127	130	132	136
Materials & services		7,646	10,551	5,514	5,707	5,878	6,055	6,236	6,422	6,679	6,945	7,223	7,511
Depreciation & amortisation		5,423	5,324	5,103	5,138	5,170	5,202	5,234	5,268	5,304	5,340	5,377	5,413
Impairment		-	-	-	-	-	-	-	-	-	-	-	-
Other expenses		419	405	414	428	441	455	468	482	502	522	542	564
Net losses from disposal of assets		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES FROM CONTINUING OPERATIONS</b>		<b>21,398</b>	<b>24,614</b>	<b>19,651</b>	<b>20,189</b>	<b>20,665</b>	<b>21,113</b>	<b>21,575</b>	<b>22,051</b>	<b>22,608</b>	<b>23,184</b>	<b>23,777</b>	<b>24,391</b>
<b>OPERATING RESULT FOR THE YEAR</b>		<b>11,766</b>	<b>876</b>	<b>663</b>	<b>1,673</b>	<b>1,676</b>	<b>1,927</b>	<b>2,148</b>	<b>2,375</b>	<b>2,577</b>	<b>2,793</b>	<b>3,024</b>	<b>3,300</b>
<b>NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS &amp; CONTRIBUTIONS FOR CAPITAL PURPOSES</b>		<b>8,549</b>	<b>225</b>	<b>442</b>	<b>1,337</b>	<b>1,338</b>	<b>1,588</b>	<b>1,808</b>	<b>2,033</b>	<b>2,233</b>	<b>2,447</b>	<b>2,677</b>	<b>2,941</b>
<b>NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS &amp; CONTRIBUTIONS FOR CAPITAL PURPOSES and EXCLUDING EXTRAORDINARY ITEMS</b>		<b>8,549</b>	<b>225</b>	<b>442</b>	<b>1,337</b>	<b>1,338</b>	<b>1,588</b>	<b>1,808</b>	<b>2,033</b>	<b>2,233</b>	<b>2,447</b>	<b>2,677</b>	<b>2,941</b>
<b>Assumptions</b>													
Rate Increase (incl. 0.3% increase from growth)		2.00%	0.70%	5.50%	4.50%	4.50%	4.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
General Index		2.50%	2.50%	4.00%	3.50%	3.00%	3.00%	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
Employee Cost Index		2.00%	2.50%	3.50%	3.50%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operational Grant Index		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Capital Grant (averaged over 5 years)		0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Investment Interest rate		3.00%	3.00%	4.50%	4.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Overdue rates interest rate			6.00%	7.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%
Efficiency gain on Materials, Contracts & Other Exp.			0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
New Capital works (for depreciation)				30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Population Increase		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

# Long Term Financial Plan - GENERAL FUND

## STATEMENT OF FINANCIAL POSITION

\$ '000	Notes	2023 Actual	2024 Budget	2025 Proposed	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast
<b>Assets</b>													
<b>Current Assets:</b>													
Cash & cash equivalents		19,072	19,259	22,287	22,614	22,933	23,528	24,106	24,574	25,231	26,092	27,177	28,544
Investments		17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319	17,319
Receivables		614	2,318	2,888	3,745	4,602	5,460	6,465	7,177	8,102	8,977	9,848	10,712
Inventories		1,367	572	595	616	634	653	673	693	721	750	780	811
Other		-	57	59	61	63	65	67	69	72	75	78	81
Non-current assets classified as 'held for sale'		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>		<b>38,372</b>	<b>39,525</b>	<b>43,148</b>	<b>44,355</b>	<b>45,552</b>	<b>47,025</b>	<b>48,629</b>	<b>49,832</b>	<b>51,445</b>	<b>53,212</b>	<b>55,201</b>	<b>57,466</b>
<b>Non-Current Assets:</b>													
Investments		-	-	-	-	-	-	-	-	-	-	-	-
Receivables		218	400	397	395	392	390	387	385	728	724	720	716
Inventories		-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant & equipment		231,597	235,291	240,750	246,959	253,202	259,479	266,117	273,122	280,171	287,263	294,399	301,578
Investments accounted for using the equity method		-	-	-	-	-	-	-	-	-	-	-	-
Investment property/securities		-	-	-	-	-	-	-	-	-	-	-	-
Intangible assets		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CURRENT ASSETS</b>		<b>231,815</b>	<b>235,691</b>	<b>241,147</b>	<b>247,354</b>	<b>253,594</b>	<b>259,869</b>	<b>266,504</b>	<b>273,507</b>	<b>280,899</b>	<b>287,987</b>	<b>295,119</b>	<b>302,294</b>
<b>TOTAL ASSETS</b>		<b>270,187</b>	<b>275,216</b>	<b>284,295</b>	<b>291,708</b>	<b>299,146</b>	<b>306,894</b>	<b>315,133</b>	<b>323,339</b>	<b>332,344</b>	<b>341,199</b>	<b>350,320</b>	<b>359,761</b>
<b>Liabilities</b>													
<b>Current Liabilities:</b>													
Payables		1,679	1,721	1,790	1,852	1,908	1,965	2,024	2,085	2,168	2,255	2,345	2,439
Borrowings		150	149	154	160	130	38	40	41	43	45	47	12
Contract Liabilities		1,779	1,823	1,896	1,963	2,022	2,083	2,145	2,210	2,298	2,390	2,486	2,586
Provisions		2,678	2,745	2,841	2,940	3,029	3,104	3,182	3,262	3,343	3,427	3,512	3,600
<b>TOTAL CURRENT LIABILITIES</b>		<b>6,286</b>	<b>6,438</b>	<b>6,681</b>	<b>6,916</b>	<b>7,088</b>	<b>7,190</b>	<b>7,391</b>	<b>7,597</b>	<b>7,853</b>	<b>8,117</b>	<b>8,391</b>	<b>8,637</b>
<b>Non-Current Liabilities:</b>													
Payables		-	-	-	-	-	-	-	-	-	-	-	-
Borrowings		713	706	552	392	262	224	184	143	100	55	12	-
Contract Liabilities		-	-	-	-	-	-	-	-	-	-	-	-
Provisions		2,998	3,073	3,196	3,308	3,407	3,509	3,614	3,723	3,872	4,027	4,188	4,355
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>3,711</b>	<b>3,779</b>	<b>3,748</b>	<b>3,700</b>	<b>3,669</b>	<b>3,733</b>	<b>3,798</b>	<b>3,866</b>	<b>3,972</b>	<b>4,082</b>	<b>4,200</b>	<b>4,355</b>
<b>TOTAL LIABILITIES</b>		<b>9,997</b>	<b>10,217</b>	<b>10,429</b>	<b>10,616</b>	<b>10,757</b>	<b>10,923</b>	<b>11,190</b>	<b>11,463</b>	<b>11,824</b>	<b>12,199</b>	<b>12,591</b>	<b>12,993</b>
<b>NET ASSETS</b>		<b>260,190</b>	<b>264,999</b>	<b>273,865</b>	<b>281,093</b>	<b>288,389</b>	<b>295,971</b>	<b>303,943</b>	<b>311,876</b>	<b>320,519</b>	<b>329,000</b>	<b>337,729</b>	<b>346,768</b>
<b>Equity</b>													
Retained earnings		143,451	144,566	147,974	148,992	150,044	151,350	152,685	153,611	155,206	156,595	158,189	160,048
Revaluation reserves		116,739	120,433	125,892	132,101	138,344	144,621	151,259	158,264	165,313	172,405	179,541	186,720
<b>Council equity interest</b>		<b>260,190</b>	<b>264,999</b>	<b>273,865</b>	<b>281,093</b>	<b>288,389</b>	<b>295,971</b>	<b>303,943</b>	<b>311,876</b>	<b>320,519</b>	<b>329,000</b>	<b>337,729</b>	<b>346,768</b>
<b>Non-controlling interest</b>		<b>55</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EQUITY</b>		<b>260,245</b>	<b>264,999</b>	<b>273,865</b>	<b>281,093</b>	<b>288,389</b>	<b>295,971</b>	<b>303,943</b>	<b>311,876</b>	<b>320,519</b>	<b>329,000</b>	<b>337,729</b>	<b>346,768</b>

# Long Term Financial Plan - GENERAL FUND

## STATEMENT OF CASH FLOWS

\$ '000	Notes	2023 Actual	2024 Budget	2025 Proposed	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast
<b>Cash Flows from Operating Activities</b>													
<b>Receipts:</b>													
Rates & annual charges		4,065	4,228	4,504	4,707	4,919	5,140	5,319	5,506	5,698	5,898	6,105	6,318
User charges & fees		3,330	4,093	2,940	3,043	3,134	3,228	3,325	3,425	3,561	3,704	3,853	3,978
Investment & interest revenue received		856	359	1,644	1,782	1,597	1,610	1,634	1,657	1,676	1,702	1,736	1,780
Grants & contributions		24,453	16,312	11,294	11,741	12,085	12,440	12,805	13,181	13,568	13,967	14,377	14,881
Bonds, deposits & retention amounts received		-	-	-	-	-	-	-	-	-	-	-	-
Other		2,011	281	453	469	483	497	512	528	549	570	594	614
<b>Payments:</b>													
Employee benefits & costs		(7,510)	(8,193)	(8,496)	(8,794)	(9,057)	(9,284)	(9,516)	(9,754)	(9,997)	(10,248)	(10,504)	(10,766)
Materials & services		(8,543)	(10,551)	(5,514)	(5,708)	(5,879)	(6,055)	(6,236)	(6,422)	(6,679)	(6,945)	(7,222)	(7,511)
Borrowing costs		(134)	(141)	(124)	(122)	(119)	(119)	(122)	(125)	(127)	(130)	(132)	(136)
Bonds, deposits & retention amounts refunded		(2)	-	-	-	-	-	-	-	-	-	-	-
Other		(475)	(405)	(414)	(428)	(441)	(455)	(468)	(482)	(502)	(522)	(542)	(564)
<b>NET CASH PROVIDED (OR USED IN) OPERATING ACTIVITIES</b>		<b>18,051</b>	<b>5,983</b>	<b>6,289</b>	<b>6,690</b>	<b>6,722</b>	<b>7,002</b>	<b>7,253</b>	<b>7,514</b>	<b>7,747</b>	<b>7,996</b>	<b>8,265</b>	<b>8,594</b>
<b>Cash Flows from Investing Activities</b>													
<b>Receipts:</b>													
Sale of investment securities		-	-	-	-	-	-	-	-	-	-	-	-
Sale of infrastructure, property, plant & equipment		1,418	450	-	-	-	-	-	-	-	-	-	-
Deferred debtors receipts		-	-	-	-	-	-	-	-	-	-	-	-
Other investing activity receipts		-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Purchase of investment securities/property		(7,035)	-	-	-	-	-	-	-	-	-	-	-
Purchase of infrastructure, property, plant & equipment		(10,027)	(3,694)	(5,459)	(6,209)	(6,243)	(6,277)	(6,638)	(7,006)	(7,049)	(7,092)	(7,136)	(7,179)
Deferred debtors & advances made		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) INVESTING ACTIVITIES</b>		<b>(15,644)</b>	<b>(3,244)</b>	<b>(5,459)</b>	<b>(6,209)</b>	<b>(6,243)</b>	<b>(6,277)</b>	<b>(6,638)</b>	<b>(7,006)</b>	<b>(7,049)</b>	<b>(7,092)</b>	<b>(7,136)</b>	<b>(7,179)</b>
<b>Cash Flows from Financing Activities</b>													
<b>Receipts:</b>													
Proceeds from borrowings & advances		-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Repayment of borrowings & advances		(48)	(257)	(149)	(154)	(160)	(130)	(38)	(40)	(41)	(43)	(45)	(47)
Repayment of finance lease liabilities		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) FINANCING ACTIVITIES</b>		<b>(48)</b>	<b>(257)</b>	<b>(149)</b>	<b>(154)</b>	<b>(160)</b>	<b>(130)</b>	<b>(38)</b>	<b>(40)</b>	<b>(41)</b>	<b>(43)</b>	<b>(45)</b>	<b>(47)</b>
<b>NET INCREASE/(DECREASE) IN CASH &amp; CASH EQUIVALENTS</b>		<b>2,360</b>	<b>2,482</b>	<b>681</b>	<b>327</b>	<b>319</b>	<b>595</b>	<b>577</b>	<b>468</b>	<b>657</b>	<b>861</b>	<b>1,085</b>	<b>1,367</b>
<b>plus: CASH &amp; CASH EQUIVALENTS - beginning of year</b>		<b>16,764</b>	<b>19,124</b>	<b>21,606</b>	<b>22,287</b>	<b>22,614</b>	<b>22,933</b>	<b>23,528</b>	<b>24,106</b>	<b>24,574</b>	<b>25,231</b>	<b>26,092</b>	<b>27,177</b>
<b>CASH &amp; CASH EQUIVALENTS - end of year</b>		<b>19,124</b>	<b>21,606</b>	<b>22,287</b>	<b>22,614</b>	<b>22,933</b>	<b>23,528</b>	<b>24,106</b>	<b>24,574</b>	<b>25,231</b>	<b>26,092</b>	<b>27,177</b>	<b>28,544</b>
<b>Assumptions</b>													
Rates & charges recovery rate		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Debtor recovery rate		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
General Index		2.50%	2.50%	4.00%	3.50%	3.00%	3.00%	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
Investment Interest rate		3.00%	3.00%	4.50%	4.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Overdue rates interest rate		0.00%	6.00%	7.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%



# Long Term Financial Plan - GENERAL FUND

## FINANCIAL RATIOS

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Actual	Actual	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Operating Performance Ratio</b> <i>This ratio measures Council's ability to contain operating expenditure within operating revenue</i>	28.55%	0.91%	2.20%	6.21%	6.08%	6.99%	7.73%	8.44%	8.99%	9.55%	10.12%	10.76%
	Benchmark - Greater than 0%											
	<i>(operating revenue excl. capital grants and contributions - operating expenses) / operating revenue excluding capital grants and contributions</i>											
<b>Own Source Operating Revenue incl. FAGs</b> <i>This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue</i>	35.17%	47.10%	58.32%	59.23%	58.56%	58.28%	57.94%	57.61%	57.35%	57.12%	56.91%	56.48%
	Benchmark - Greater than 60%											
	<i>operating revenue excl. grants and contributions (except FAGs) / operating revenue incl. all grants and contributions</i>											
<b>Own Source Operating Revenue excl. FAGs</b> <i>This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue</i>	26.65%	36.01%	44.40%	46.29%	45.91%	46.01%	46.03%	46.04%	46.13%	46.24%	46.36%	46.27%
	Benchmark - Greater than 60%											
	<i>operating revenue excl. all grants and contributions / operating revenue incl. all grants and contributions</i>											
<b>Building and Asset Renewal Ratio</b> <i>This ratio indicates the extent to which Council is forecasting to meet its consumption level on assets by renewing or replacing assets</i>	157%	143%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
	Benchmark - Greater than 100% - average over 3 years											
	<i>asset renewals (building and infrastructure) / Depreciation, amortisation and impairment (building and infrastructure)</i>											
<b>Infrastructure Backlog Ratio</b> <i>This ratio shows what proportion the backlog is against total value of infrastructure</i>	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
	Benchmark - Less than 2%											
	<i>Estimated cost to bring to satisfactory condition / Total (WDV) of infrastructure, buildings and other structures</i>											
<b>Asset Maintenance Ratio</b> <i>This ratio shows whether assets are maintained to the current standard</i>	98%	98%	98%	98%	98%	98%	100%	102%	102%	102%	102%	102%
	Benchmark - Greater than 100% - average over 3 years											
	<i>Actual asset maintenance / Required asset maintenance</i>											
<b>Debt Service Ratio</b> <i>This ratio measures the ability to service debt including interest, principal, and lease payments</i>	1%	2%	1%	1%	1%	1%	1%	1%	1%	1%	1%	1%
	Benchmark - Between 0% and 20%											
	<i>Cost of debt service (interest expense &amp; principal repayments) / Total continuing operating revenue (excl. capital grants &amp; contributions)</i>											
<b>Real Operating Expenditure</b> <i>This ratio shows the operating expenditure per capita</i>	\$7,867	\$9,049	\$7,225	\$7,422	\$7,598	\$7,762	\$7,932	\$8,107	\$8,312	\$8,524	\$8,742	\$8,967
	Benchmark - Decrease over time											
	<i>Operating expenditure / Population</i>											
<b>Cash Expense Cover Ratio</b> <i>This ratio indicates the number of months Council can continue paying for its immediate expenses without additional cash inflow</i>	13.69	11.82	18.20	17.85	17.58	17.60	17.66	17.53	17.45	17.50	17.68	18.01
	Benchmark - Greater than 3.0 months											
	<i>(current year's cash and cash equivalents / (total expenses - depreciation - interest costs) * 12</i>											

# Long Term Financial Plan - WATER FUND

## INCOME STATEMENT

\$ '000	Notes	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
		Actual	Budget	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Income from Continuing Operations</b>													
<b>Revenue:</b>				1,035									
Rates & annual charges		1,076	1,130	1,154	1,206	1,260	1,317	1,363	1,411	1,460	1,511	1,564	1,619
User charges & fees		1,331	1,258	1,464	1,515	1,561	1,608	1,656	1,705	1,774	1,845	1,918	1,995
Interest & investment revenue		18	18	17	116	114	126	140	156	174	195	217	243
Other revenues		29	32	30	31	32	33	34	35	36	38	39	41
Grants & contributions for operating purposes		153	7	5	5	5	5	5	5	5	5	5	5
Grants & contributions for capital purposes		162	-	113	-	-	-	-	-	-	-	-	-
<b>Other Income:</b>													
Net gains from disposal of assets		-	-	-	-	-	-	-	-	-	-	-	-
Net share of interests in joint ventures		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL INCOME FROM CONTINUING OPERATIONS</b>		<b>2,769</b>	<b>2,445</b>	<b>2,783</b>	<b>2,873</b>	<b>2,972</b>	<b>3,089</b>	<b>3,198</b>	<b>3,313</b>	<b>3,450</b>	<b>3,593</b>	<b>3,744</b>	<b>3,903</b>
<b>Expenses from Continuing Operations</b>				1,00									
Employee benefits & costs		456	542	584	604	623	638	654	670	687	704	722	740
Borrowing costs		51	42	42	38	34	30	25	20	15	10	5	-
Materials & services		1,035	997	1,155	1,195	1,231	1,268	1,306	1,346	1,400	1,456	1,515	1,575
Depreciation & amortisation		997	997	1,128	1,131	1,139	1,148	1,156	1,165	1,173	1,182	1,191	1,200
Impairment		-	-	-	-	-	-	-	-	-	-	-	-
Other expenses		-	-	-	-	-	-	-	-	-	-	-	-
Net losses from disposal of assets		57	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES FROM CONTINUING OPERATIONS</b>		<b>2,596</b>	<b>2,578</b>	<b>2,909</b>	<b>2,969</b>	<b>3,027</b>	<b>3,084</b>	<b>3,142</b>	<b>3,201</b>	<b>3,276</b>	<b>3,353</b>	<b>3,433</b>	<b>3,516</b>
<b>OPERATING RESULT FOR THE YEAR</b>		<b>173</b>	<b>(133)</b>	<b>(126)</b>	<b>(96)</b>	<b>(55)</b>	<b>4</b>	<b>56</b>	<b>112</b>	<b>174</b>	<b>241</b>	<b>312</b>	<b>387</b>
<b>NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS &amp; CONTRIBUTIONS FOR CAPITAL PURPOSES</b>		<b>11</b>	<b>(133)</b>	<b>(239)</b>	<b>(96)</b>	<b>(55)</b>	<b>4</b>	<b>56</b>	<b>112</b>	<b>174</b>	<b>241</b>	<b>312</b>	<b>387</b>
<b>NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS &amp; CONTRIBUTIONS FOR CAPITAL PURPOSES and EXCLUDING EXTRAORDINARY ITEMS</b>		<b>11</b>	<b>(133)</b>	<b>(239)</b>	<b>(96)</b>	<b>(55)</b>	<b>4</b>	<b>56</b>	<b>112</b>	<b>174</b>	<b>241</b>	<b>312</b>	<b>387</b>
<b>Assumptions</b>													
Rate Increase (incl. 0.3% increase from growth)		2.00%	0.70%	5.50%	4.50%	4.50%	4.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
General Index		2.50%	2.50%	4.00%	3.50%	3.00%	3.00%	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
Employee Cost Index		2.00%	2.50%	3.50%	3.50%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operational Grant Index		0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Capital Grant (averaged over 5 years)					0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Investment Interest rate		3.00%	3.00%	4.50%	4.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Overdue rates interest rate		6.00%	6.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%
Efficiency gain on Materials, Contracts & Other Exp.				0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset renewal based on consumption		20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
New Capital works (for depreciation)				30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Population Increase			0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

# Long Term Financial Plan - WATER FUND

## STATEMENT OF FINANCIAL POSITION

\$ '000	Notes	2023 Actual	2024 Budget	2025 Budget	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast
<b>Assets</b>													
<b>Current Assets:</b>													
Cash & cash equivalents		2,739	2,428	2,582	2,850	3,152	3,509	3,911	4,362	4,868	5,435	6,064	6,763
Investments		-	-	-	-	-	-	-	-	-	-	-	-
Receivables		186	122	141	136	131	127	113	119	110	104	99	95
Inventories		-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as 'held for sale'		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>		<b>2,925</b>	<b>2,550</b>	<b>2,723</b>	<b>2,986</b>	<b>3,283</b>	<b>3,635</b>	<b>4,024</b>	<b>4,481</b>	<b>4,977</b>	<b>5,539</b>	<b>6,163</b>	<b>6,858</b>
<b>Non-Current Assets:</b>													
Investments		-	-	-	-	-	-	-	-	-	-	-	-
Receivables		347	347	347	347	347	347	347	347	-	-	-	-
Inventories		-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant & equipment		36,242	37,497	38,330	38,988	39,655	40,332	41,020	41,717	42,425	43,144	43,874	44,614
Investments accounted for using the equity method		-	-	-	-	-	-	-	-	-	-	-	-
Investment property		-	-	-	-	-	-	-	-	-	-	-	-
Intangible assets		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CURRENT ASSETS</b>		<b>36,589</b>	<b>37,844</b>	<b>38,677</b>	<b>39,335</b>	<b>40,002</b>	<b>40,679</b>	<b>41,367</b>	<b>42,064</b>	<b>42,425</b>	<b>43,144</b>	<b>43,874</b>	<b>44,614</b>
<b>TOTAL ASSETS</b>		<b>39,514</b>	<b>40,394</b>	<b>41,401</b>	<b>42,321</b>	<b>43,285</b>	<b>44,315</b>	<b>45,390</b>	<b>46,545</b>	<b>47,403</b>	<b>48,683</b>	<b>50,037</b>	<b>51,472</b>
<b>Liabilities</b>													
<b>Current Liabilities:</b>													
Payables		1	1	1	1	1	1	1	1	1	1	1	1
Borrowings		107	107	111	115	119	124	128	133	138	143	148	38
Contract Liabilities		16	16	17	18	18	19	19	19	20	20	21	22
Provisions		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>		<b>124</b>	<b>124</b>	<b>129</b>	<b>134</b>	<b>138</b>	<b>144</b>	<b>148</b>	<b>154</b>	<b>159</b>	<b>165</b>	<b>170</b>	<b>61</b>
<b>Non-Current Liabilities:</b>													
Payables		-	-	-	-	-	-	-	-	-	-	-	-
Borrowings		1,196	1,196	1,085	970	851	727	599	466	328	185	38	-
Contract Liabilities		-	-	-	-	-	-	-	-	-	-	-	-
Provisions		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>1,196</b>	<b>1,196</b>	<b>1,085</b>	<b>970</b>	<b>851</b>	<b>727</b>	<b>599</b>	<b>466</b>	<b>328</b>	<b>185</b>	<b>38</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>		<b>1,320</b>	<b>1,320</b>	<b>1,214</b>	<b>1,104</b>	<b>989</b>	<b>871</b>	<b>747</b>	<b>620</b>	<b>487</b>	<b>350</b>	<b>208</b>	<b>61</b>
<b>NET ASSETS</b>		<b>38,194</b>	<b>39,074</b>	<b>40,186</b>	<b>41,217</b>	<b>42,296</b>	<b>43,444</b>	<b>44,643</b>	<b>45,925</b>	<b>46,916</b>	<b>48,334</b>	<b>49,828</b>	<b>51,411</b>
<b>Equity</b>													
Retained earnings		8,218	7,842	8,122	8,496	8,907	9,378	9,890	10,474	10,756	11,455	12,221	13,063
Revaluation reserves		29,976	31,231	32,064	32,722	33,389	34,066	34,754	35,451	36,159	36,878	37,608	38,348
<b>Council equity interest</b>		<b>38,194</b>	<b>39,074</b>	<b>40,186</b>	<b>41,217</b>	<b>42,296</b>	<b>43,444</b>	<b>44,643</b>	<b>45,925</b>	<b>46,916</b>	<b>48,334</b>	<b>49,828</b>	<b>51,411</b>
<b>Non-controlling interest</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EQUITY</b>		<b>38,194</b>	<b>39,074</b>	<b>40,186</b>	<b>41,217</b>	<b>42,296</b>	<b>43,444</b>	<b>44,643</b>	<b>45,925</b>	<b>46,916</b>	<b>48,334</b>	<b>49,828</b>	<b>51,411</b>

# Long Term Financial Plan - WATER FUND

## STATEMENT OF CASH FLOWS

\$ '000	Notes	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
		Actual	Budget	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Cash Flows from Operating Activities</b>													
<b>Receipts:</b>													
Rates & annual charges		1,038	1,130	1,154	1,206	1,260	1,317	1,363	1,411	1,460	1,511	1,564	1,619
User charges & fees		1,331	1,258	1,464	1,515	1,561	1,608	1,656	1,705	1,774	1,845	1,918	1,995
Investment & interest revenue received		88	82	109	116	114	126	140	156	174	195	217	243
Grants & contributions		315	7	118	5	5	5	5	5	5	5	5	5
Bonds, deposits & retention amounts received		-	-	-	-	-	-	-	-	-	-	-	-
Other		29	32	30	31	32	33	34	35	36	38	39	41
<b>Payments:</b>													
Employee benefits & costs		(456)	(542)	(584)	(604)	(623)	(638)	(654)	(670)	(687)	(704)	(722)	(740)
Materials & services		(1,034)	(997)	(1,155)	(1,195)	(1,231)	(1,268)	(1,306)	(1,346)	(1,400)	(1,456)	(1,515)	(1,575)
Borrowing costs		(51)	(42)	(42)	(38)	(34)	(30)	(25)	(20)	(15)	(10)	(5)	-
Bonds, deposits & retention amounts refunded		-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) OPERATING ACTIVITIES</b>		<b>1,260</b>	<b>928</b>	<b>1,094</b>	<b>1,036</b>	<b>1,084</b>	<b>1,153</b>	<b>1,213</b>	<b>1,276</b>	<b>1,347</b>	<b>1,424</b>	<b>1,501</b>	<b>1,588</b>
<b>Cash Flows from Investing Activities</b>													
<b>Receipts:</b>													
Sale of investment securities		-	-	-	-	-	-	-	-	-	-	-	-
Sale of infrastructure, property, plant & equipment		-	-	-	-	-	-	-	-	-	-	-	-
Deferred debtors receipts		-	-	-	-	-	-	-	-	-	-	-	-
Other investing activity receipts		-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Purchase of investment securities/property		-	-	-	-	-	-	-	-	-	-	-	-
Purchase of infrastructure, property, plant & equipment		(1,196)	(1,255)	(833)	(657)	(667)	(677)	(687)	(698)	(708)	(719)	(730)	(740)
Deferred debtors & advances made		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) INVESTING ACTIVITIES</b>		<b>(1,196)</b>	<b>(1,255)</b>	<b>(833)</b>	<b>(657)</b>	<b>(667)</b>	<b>(677)</b>	<b>(687)</b>	<b>(698)</b>	<b>(708)</b>	<b>(719)</b>	<b>(730)</b>	<b>(740)</b>
<b>Cash Flows from Financing Activities</b>													
<b>Receipts:</b>													
Proceeds from borrowings & advances		-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Repayment of borrowings & advances		(202)	-	(107)	(111)	(115)	(119)	(124)	(128)	(133)	(138)	(143)	(148)
Repayment of finance lease liabilities		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) FINANCING ACTIVITIES</b>		<b>(202)</b>	<b>-</b>	<b>(107)</b>	<b>(111)</b>	<b>(115)</b>	<b>(119)</b>	<b>(124)</b>	<b>(128)</b>	<b>(133)</b>	<b>(138)</b>	<b>(143)</b>	<b>(148)</b>
<b>NET INCREASE/(DECREASE) IN CASH &amp; CASH EQUIVALENTS</b>		<b>(139)</b>	<b>(327)</b>	<b>154</b>	<b>268</b>	<b>302</b>	<b>357</b>	<b>402</b>	<b>451</b>	<b>506</b>	<b>567</b>	<b>629</b>	<b>699</b>
<b>plus: CASH &amp; CASH EQUIVALENTS - beginning of year</b>		<b>2,894</b>	<b>2,755</b>	<b>2,428</b>	<b>2,582</b>	<b>2,850</b>	<b>3,152</b>	<b>3,509</b>	<b>3,911</b>	<b>4,362</b>	<b>4,868</b>	<b>5,435</b>	<b>6,064</b>
<b>CASH &amp; CASH EQUIVALENTS - end of year</b>		<b>2,755</b>	<b>2,428</b>	<b>2,582</b>	<b>2,850</b>	<b>3,152</b>	<b>3,509</b>	<b>3,911</b>	<b>4,362</b>	<b>4,868</b>	<b>5,435</b>	<b>6,064</b>	<b>6,763</b>
<b>Assumptions</b>													
Rates & charges recovery rate		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Debtor recovery rate		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
General Index		2.50%	2.50%	4.00%	3.50%	3.00%	3.00%	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
Investment Interest rate		3.00%	3.00%	4.50%	4.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Overdue rates interest rate		6.00%	6.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%

# Long Term Financial Plan - WATER FUND

## FINANCIAL RATIOS

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Actual	Actual	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Operating Performance Ratio</b> <i>This ratio measures Council's ability to contain operating expenditure within operating revenue</i>	0.42%	-5.44%	-8.95%	-3.32%	-1.86%	0.14%	1.76%	3.37%	5.05%	6.70%	8.32%	9.91%
	Benchmark - Greater than 0%											
	<i>(operating revenue excl. capital grants and contributions - operating expenses) / operating revenue excluding capital grants and contributions</i>											
<b>Own Source Operating Revenue incl. FAGs</b> <i>This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue</i>	190.72%	215.34%	197.34%	198.21%	194.95%	191.37%	188.24%	185.19%	181.80%	178.53%	175.36%	172.33%
	Benchmark - Greater than 60%											
	<i>operating revenue excl. grants and contributions (except FAGs) / operating revenue incl. all grants and contributions</i>											
<b>Own Source Operating Revenue excl. FAGs</b> <i>This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue</i>	88.62%	99.71%	95.76%	99.83%	99.83%	99.84%	99.84%	99.85%	99.85%	99.86%	99.86%	99.89%
	Benchmark - Greater than 60%											
	<i>operating revenue excl. all grants and contributions / operating revenue incl. all grants and contributions</i>											
<b>Building and Asset Renewal Ratio</b> <i>This ratio indicates the extent to which Council is forecasting to meet its consumption level on assets by renewing or replacing assets</i>	102%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
	Benchmark - Greater than 100% - average over 3 years											
	<i>asset renewals (building and infrastructure) / Depreciation, amortisation and impairment (building and infrastructure)</i>											
<b>Infrastructure Backlog Ratio</b> <i>This ratio shows what proportion the backlog is against total value of infrastructure</i>	2%	2%	2%	2%	2%	1%	1%	1%	1%	1%	1%	1%
	Benchmark - Less than 2%											
	<i>Estimated cost to bring to satisfactory condition / Total (WDV) of infrastructure, buildings and other structures</i>											
<b>Asset Maintenance Ratio</b> <i>This ratio shows whether assets are maintained to the current standard</i>	98%	98%	98%	98%	98%	98%	100%	102%	102%	102%	102%	102%
	Benchmark - Greater than 100% - average over 3 years											
	<i>Actual asset maintenance / Required asset maintenance</i>											
<b>Debt Service Ratio</b> <i>This ratio measures the ability to service debt including interest, principal, and lease payments</i>	10%	2%	6%	5%	5%	5%	5%	4%	4%	4%	4%	4%
	Benchmark - Between 0% and 20%											
	<i>Cost of debt service (interest expense &amp; principal repayments) / Total continuing operating revenue (excl. capital grants &amp; contributions)</i>											
<b>Real Operating Expenditure</b> <i>This ratio shows the operating expenditure per capita</i>	\$954	\$948	\$1,069	\$1,092	\$1,113	\$1,134	\$1,155	\$1,177	\$1,204	\$1,233	\$1,262	\$1,293
	Benchmark - Decrease over time											
	<i>Operating expenditure / Population</i>											
<b>Cash Expense Cover Ratio</b> <i>This ratio indicates the number of months Council can continue paying for its immediate expenses without additional cash inflow</i>	18.86	18.43	16.41	17.56	18.88	20.49	22.25	24.19	26.14	28.26	30.51	32.95
	Benchmark - Greater than 3.0 months											
	<i>(current year's cash and cash equivalents / (total expenses - depreciation - interest costs) * 12</i>											

# Long Term Financial Plan - SEWER FUND

## INCOME STATEMENT

\$ '000	Notes	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
		Actual	Budget	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Income from Continuing Operations</b>													
<b>Revenue:</b>				1,035									
Rates & annual charges		626	690	760	794	830	867	898	929	962	995	1,030	1,066
User charges & fees		-	-	-	-	-	-	-	-	-	-	-	-
Interest & investment revenue		5	4	5	80	85	100	117	135	154	175	200	227
Other revenues		3	10	6	6	6	7	7	7	7	8	8	8
Grants & contributions for operating purposes		5	5	5	5	5	5	5	5	5	5	5	5
Grants & contributions for capital purposes		210	-	-	-	-	-	-	-	-	-	-	-
<b>Other Income:</b>													
Net gains from disposal of assets		-	-	-	-	-	-	-	-	-	-	-	-
Net share of interests in joint ventures		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL INCOME FROM CONTINUING OPERATIONS</b>		<b>849</b>	<b>709</b>	<b>776</b>	<b>886</b>	<b>927</b>	<b>979</b>	<b>1,026</b>	<b>1,076</b>	<b>1,128</b>	<b>1,183</b>	<b>1,243</b>	<b>1,307</b>
<b>Expenses from Continuing Operations</b>				1,00									
Employee benefits & costs		82	81	128	132	136	140	143	147	151	154	158	162
Borrowing costs		10	8	8	6	5	4	2	1	-	-	-	-
Materials & services		104	169	152	157	162	167	172	178	185	193	201	209
Depreciation & amortisation		120	120	146	147	149	151	154	156	159	162	164	167
Impairment		-	-	-	-	-	-	-	-	-	-	-	-
Other expenses		-	-	-	-	-	-	-	-	-	-	-	-
Net losses from disposal of assets		7	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL EXPENSES FROM CONTINUING OPERATIONS</b>		<b>323</b>	<b>378</b>	<b>434</b>	<b>442</b>	<b>453</b>	<b>462</b>	<b>471</b>	<b>482</b>	<b>495</b>	<b>509</b>	<b>523</b>	<b>538</b>
<b>OPERATING RESULT FOR THE YEAR</b>		<b>526</b>	<b>331</b>	<b>342</b>	<b>443</b>	<b>474</b>	<b>517</b>	<b>555</b>	<b>594</b>	<b>633</b>	<b>674</b>	<b>720</b>	<b>768</b>
<b>NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS &amp; CONTRIBUTIONS FOR CAPITAL PURPOSES</b>		<b>316</b>	<b>331</b>	<b>342</b>	<b>443</b>	<b>474</b>	<b>517</b>	<b>555</b>	<b>594</b>	<b>633</b>	<b>674</b>	<b>720</b>	<b>768</b>
<b>NET OPERATING RESULT FOR THE YEAR BEFORE GRANTS &amp; CONTRIBUTIONS FOR CAPITAL PURPOSES and EXCLUDING EXTRAORDINARY ITEMS</b>		<b>316</b>	<b>331</b>	<b>342</b>	<b>443</b>	<b>474</b>	<b>517</b>	<b>555</b>	<b>594</b>	<b>633</b>	<b>674</b>	<b>720</b>	<b>768</b>
<b>Assumptions</b>													
Rate Increase (incl. 0.3% increase from growth)			0.70%	5.50%	4.50%	4.50%	4.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
General Index			2.50%	4.00%	3.50%	3.00%	3.00%	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
Employee Cost Index			2.00%	3.50%	3.50%	3.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operational Grant Index			0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Capital Grant (averaged over 5 years)					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Interest rate			3.00%	4.50%	4.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Overdue rates interest rate			6.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%
Efficiency gain on Materials, Contracts & Other Exp.			0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset renewal based on consumption		20.00%	20.00%	20.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
New Capital works (for depreciation)			30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Population Increase		0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%

# Long Term Financial Plan - SEWER FUND

## STATEMENT OF FINANCIAL POSITION

\$ '000	Notes	2023 Actual	2024 Budget	2025 Proposed	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast	2032 Forecast	2033 Forecast	2034 Forecast
<b>Assets</b>													
<b>Current Assets:</b>													
Cash & cash equivalents		1,304	1,464	1,784	2,128	2,502	2,916	3,368	3,854	4,378	5,004	5,675	6,393
Investments		-	-	-	-	-	-	-	-	-	-	-	-
Receivables		39	4	4	(6)	(16)	(26)	(40)	(45)	(57)	(68)	(78)	(88)
Inventories		-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as 'held for sale'		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CURRENT ASSETS</b>		<b>1,343</b>	<b>1,468</b>	<b>1,788</b>	<b>2,122</b>	<b>2,486</b>	<b>2,890</b>	<b>3,328</b>	<b>3,808</b>	<b>4,321</b>	<b>4,937</b>	<b>5,597</b>	<b>6,306</b>
<b>Non-Current Assets:</b>													
Investments		-	-	-	-	-	-	-	-	-	-	-	-
Receivables		72	74	77	79	82	84	87	89	93	97	101	105
Inventories		-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, property, plant & equipment		5,607	5,812	5,987	6,178	6,371	6,568	6,768	6,972	7,178	7,388	7,602	7,819
Investments accounted for using the equity method		-	-	-	-	-	-	-	-	-	-	-	-
Investment property		-	-	-	-	-	-	-	-	-	-	-	-
Intangible assets		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CURRENT ASSETS</b>		<b>5,679</b>	<b>5,886</b>	<b>6,064</b>	<b>6,257</b>	<b>6,453</b>	<b>6,653</b>	<b>6,855</b>	<b>7,061</b>	<b>7,271</b>	<b>7,485</b>	<b>7,702</b>	<b>7,923</b>
<b>TOTAL ASSETS</b>		<b>7,022</b>	<b>7,354</b>	<b>7,851</b>	<b>8,379</b>	<b>8,939</b>	<b>9,542</b>	<b>10,183</b>	<b>10,870</b>	<b>11,592</b>	<b>12,422</b>	<b>13,300</b>	<b>14,229</b>
<b>Liabilities</b>													
<b>Current Liabilities:</b>													
Payables		1	1	1	1	1	1	1	1	1	1	1	1
Borrowings		53	54	55	56	57	58	60	61	-	-	-	-
Contract Liabilities		20	21	21	22	23	23	24	25	26	27	28	29
Provisions		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CURRENT LIABILITIES</b>		<b>74</b>	<b>76</b>	<b>77</b>	<b>79</b>	<b>81</b>	<b>83</b>	<b>85</b>	<b>87</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>31</b>
<b>Non-Current Liabilities:</b>													
Payables		-	-	-	-	-	-	-	-	-	-	-	-
Borrowings		401	347	292	236	179	121	61	-	-	-	-	-
Contract Liabilities		-	-	-	-	-	-	-	-	-	-	-	-
Provisions		-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>401</b>	<b>347</b>	<b>292</b>	<b>236</b>	<b>179</b>	<b>121</b>	<b>61</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>		<b>475</b>	<b>423</b>	<b>369</b>	<b>315</b>	<b>260</b>	<b>204</b>	<b>146</b>	<b>87</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>31</b>
<b>NET ASSETS</b>		<b>6,547</b>	<b>6,931</b>	<b>7,482</b>	<b>8,064</b>	<b>8,679</b>	<b>9,339</b>	<b>10,036</b>	<b>10,783</b>	<b>11,565</b>	<b>12,394</b>	<b>13,271</b>	<b>14,198</b>
<b>Equity</b>													
Retained earnings		3,651	3,775	4,151	4,543	4,964	5,426	5,924	6,467	7,043	7,661	8,325	9,036
Revaluation reserves		2,951	3,156	3,331	3,522	3,715	3,912	4,112	4,316	4,522	4,732	4,946	5,163
<b>Council equity interest</b>		<b>6,602</b>	<b>6,931</b>	<b>7,482</b>	<b>8,064</b>	<b>8,679</b>	<b>9,339</b>	<b>10,036</b>	<b>10,783</b>	<b>11,565</b>	<b>12,394</b>	<b>13,271</b>	<b>14,198</b>
<b>Non-controlling interest</b>		<b>(55)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL EQUITY</b>		<b>6,547</b>	<b>6,931</b>	<b>7,482</b>	<b>8,064</b>	<b>8,679</b>	<b>9,339</b>	<b>10,036</b>	<b>10,783</b>	<b>11,565</b>	<b>12,394</b>	<b>13,271</b>	<b>14,198</b>

# Long Term Financial Plan - SEWER FUND

## STATEMENT OF CASH FLOWS

\$ '000	Notes	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
		Actual	Budget	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Cash Flows from Operating Activities</b>													
<b>Receipts:</b>													
Rates & annual charges		626	690	760	794	830	867	898	929	962	995	1,030	1,066
User charges & fees		-	-	-	-	-	-	-	-	-	-	-	-
Investment & interest revenue received		5	39	66	80	85	100	117	135	154	175	200	227
Grants & contributions		215	5	5	5	5	5	5	5	5	5	5	5
Bonds, deposits & retention amounts received		-	-	-	-	-	-	-	-	-	-	-	-
Other		3	10	6	6	6	7	7	7	7	8	8	8
<b>Payments:</b>													
Employee benefits & costs		(82)	(81)	(128)	(132)	(136)	(140)	(143)	(147)	(151)	(154)	(158)	(162)
Materials & services		(103)	(169)	(152)	(157)	(162)	(167)	(172)	(178)	(185)	(193)	(201)	(209)
Borrowing costs		(10)	(8)	(8)	(6)	(5)	(4)	(2)	(1)	-	-	-	-
Bonds, deposits & retention amounts refunded		-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) OPERATING ACTIVITIES</b>		<b>654</b>	<b>486</b>	<b>549</b>	<b>590</b>	<b>623</b>	<b>668</b>	<b>710</b>	<b>750</b>	<b>792</b>	<b>836</b>	<b>884</b>	<b>935</b>
<b>Cash Flows from Investing Activities</b>													
<b>Receipts:</b>													
Sale of investment securities		-	-	-	-	-	-	-	-	-	-	-	-
Sale of infrastructure, property, plant & equipment		-	-	-	-	-	-	-	-	-	-	-	-
Deferred debtors receipts		-	-	-	-	-	-	-	-	-	-	-	-
Other investing activity receipts		-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Purchase of investment securities/property		-	-	-	-	-	-	-	-	-	-	-	-
Purchase of infrastructure, property, plant & equipment		(144)	(205)	(175)	(191)	(194)	(197)	(200)	(203)	(207)	(210)	(213)	(217)
Deferred debtors & advances made		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) INVESTING ACTIVITIES</b>		<b>(144)</b>	<b>(205)</b>	<b>(175)</b>	<b>(191)</b>	<b>(194)</b>	<b>(197)</b>	<b>(200)</b>	<b>(203)</b>	<b>(207)</b>	<b>(210)</b>	<b>(213)</b>	<b>(217)</b>
<b>Cash Flows from Financing Activities</b>													
<b>Receipts:</b>													
Proceeds from borrowings & advances		-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>													
Repayment of borrowings & advances		(49)	(53)	(54)	(55)	(56)	(57)	(58)	(60)	(61)	-	-	-
Repayment of finance lease liabilities		-	-	-	-	-	-	-	-	-	-	-	-
<b>NET CASH PROVIDED (OR USED IN) FINANCING ACTIVITIES</b>		<b>(49)</b>	<b>(53)</b>	<b>(54)</b>	<b>(55)</b>	<b>(56)</b>	<b>(57)</b>	<b>(58)</b>	<b>(60)</b>	<b>(61)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH &amp; CASH EQUIVALENTS</b>		<b>461</b>	<b>228</b>	<b>320</b>	<b>345</b>	<b>373</b>	<b>414</b>	<b>452</b>	<b>486</b>	<b>524</b>	<b>626</b>	<b>671</b>	<b>718</b>
<b>plus: CASH &amp; CASH EQUIVALENTS - beginning of year</b>		<b>775</b>	<b>1,236</b>	<b>1,464</b>	<b>1,784</b>	<b>2,128</b>	<b>2,502</b>	<b>2,916</b>	<b>3,368</b>	<b>3,854</b>	<b>4,378</b>	<b>5,004</b>	<b>5,675</b>
<b>CASH &amp; CASH EQUIVALENTS - end of year</b>		<b>1,236</b>	<b>1,464</b>	<b>1,784</b>	<b>2,128</b>	<b>2,502</b>	<b>2,916</b>	<b>3,368</b>	<b>3,854</b>	<b>4,378</b>	<b>5,004</b>	<b>5,675</b>	<b>6,393</b>
<b>Assumptions</b>													
Rates & charges recovery rate		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Debtor recovery rate		100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
General Index		0.00%	2.50%	4.00%	3.50%	3.00%	3.00%	3.00%	3.00%	4.00%	4.00%	4.00%	4.00%
Investment Interest rate		0.00%	3.00%	4.50%	4.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Overdue rates interest rate		0.00%	6.00%	7.00%	7.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%	6.00%



# Long Term Financial Plan - SEWER FUND

## FINANCIAL RATIOS

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
	Actual	Budget	Proposed	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>Operating Performance Ratio</b> <i>This ratio measures Council's ability to contain operating expenditure within operating revenue</i>	49.45%	46.69%	44.07%	50.04%	51.16%	52.79%	54.05%	55.20%	56.15%	57.00%	57.92%	58.81%
	Benchmark - Greater than 0% <i>(operating revenue excl. capital grants and contributions - operating expenses) / operating revenue excluding capital grants and contributions</i>											
<b>Own Source Operating Revenue incl. FAGs</b> <i>This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue</i>	74.68%	99.29%	99.36%	99.43%	99.45%	99.48%	99.50%	99.52%	99.54%	99.56%	99.58%	99.68%
	Benchmark - Greater than 60% <i>operating revenue excl. grants and contributions (except FAGs) / operating revenue incl. all grants and contributions</i>											
<b>Own Source Operating Revenue excl. FAGs</b> <i>This ratio measures the level of Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. Council's financial flexibility improves the higher the level of its own source revenue</i>	74.68%	99.29%	99.36%	99.43%	99.45%	99.48%	99.50%	99.52%	99.54%	99.56%	99.58%	99.68%
	Benchmark - Greater than 60% <i>operating revenue excl. all grants and contributions / operating revenue incl. all grants and contributions</i>											
<b>Building and Asset Renewal Ratio</b> <i>This ratio indicates the extent to which Council is forecasting to meet its consumption level on assets by renewing or replacing assets</i>	102%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
	Benchmark - Greater than 100% - average over 3 years <i>asset renewals (building and infrastructure) / Depreciation, amortisation and impairment (building and infrastructure)</i>											
<b>Infrastructure Backlog Ratio</b> <i>This ratio shows what proportion the backlog is against total value of infrastructure</i>	2%	2%	2%	2%	2%	2%	2%	1%	1%	1%	1%	1%
	Benchmark - Less than 2% <i>Estimated cost to bring to satisfactory condition / Total (WDV) of infrastructure, buildings and other structures</i>											
<b>Asset Maintenance Ratio</b> <i>This ratio shows whether assets are maintained to the current standard</i>	98%	98%	98%	98%	98%	98%	100%	102%	102%	102%	102%	102%
	Benchmark - Greater than 100% - average over 3 years <i>Actual asset maintenance / Required asset maintenance</i>											
<b>Debt Service Ratio</b> <i>This ratio measures the ability to service debt including interest, principal, and lease payments</i>	9%	9%	8%	7%	7%	6%	6%	6%	5%	0%	0%	0%
	Benchmark - Between 0% and 20% <i>Cost of debt service (interest expense &amp; principal repayments) / Total continuing operating revenue (excl. capital grants &amp; contributions)</i>											
<b>Real Operating Expenditure</b> <i>This ratio shows the operating expenditure per capita</i>	\$119	\$139	\$160	\$163	\$166	\$170	\$173	\$177	\$182	\$187	\$192	\$198
	Benchmark - Decrease over time <i>Operating expenditure / Population</i>											
<b>Cash Expense Cover Ratio</b> <i>This ratio indicates the number of months Council can continue paying for its immediate expenses without additional cash inflow</i>	64.13	56.49	62.59	72.97	83.63	95.09	107.76	119.81	132.34	173.07	189.70	206.79
	Benchmark - Greater than 3.0 months <i>(current year's cash and cash equivalents / (total expenses - depreciation - interest costs) * 12</i>											

PLANT VEHICLES & EQUIPMENT										
2024/25 to 2033/34 - 10 YEAR REPLACEMENT PROPOSAL										
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
DESCRIPTION	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
<b>LIGHT VEHICLES</b>										
Admin and Finance Vehicles	31,364	32,000	33,000	33,000	35,000	35,000	36,000	36,000	36,000	36,000
Health Light Vehicles	40,455	41,000	43,000	43,000	43,000	44,000	45,000	45,000	45,000	45,000
HACC Leaseback vehicles	19,454	20,000	20,000	21,000	21,000	22,000	22,000	23,000	23,000	23,000
Engineering light Vehicles	250,182	255,000	255,000	255,000	255,000	255,000	260,000	260,000	260,000	260,000
Parks Vehicles	57,909		57,000		57,000		57,000		57,000	57,000
Ride on Mowers	37,364	65,000	38,000		70,000		40,000		42,000	42,000
Water & Sewer Vehicles	120,000	120,000	123,000	125,000	125,000	125,000	125,000	125,000	128,000	128,000
<b>SUB TOTAL - LIGHT VEHICLES</b>	<b>556,728</b>	<b>533,000</b>	<b>569,000</b>	<b>477,000</b>	<b>606,000</b>	<b>481,000</b>	<b>585,000</b>	<b>489,000</b>	<b>591,000</b>	<b>591,000</b>
<b>MAJOR PLANT</b>										
Grader	400,000	400,000	400,000	420,000	420,000	420,000	425,000	430,000		
Prime Mover		270,000		300,000	300,000	300,000		350,000		
Tri-axle Side Tipper	93,636	135,000			135,000	140,000	150,000		150,000	150,000
Water Tanker					240,000					
Tractor /Front End Loader	60,000		80,000	80,000		80,000			80,000	80,000
Trailer Dolly				85,000		90,000				
Mini Excavator				55,000			60,000		60,000	60,000
Combination Rollers			110,000			110,000			115,000	115,000
Loader					250,000			250,000		
Caravan (H/Duty)					60,000					
Tagalong Trailer						80,000				
Town Maintenance Truck			50,000			55,000		55,000		
Grid Roller Tractor		165,000								
Landfill Compactor							100,000			
Traffic Light Set					35,000		35,000			
Hillston Garbage Compactor								335,000		
Tar Patch Truck Goolgowi	154,545						400,000			
Backhoes							125,000			
Tractors		100,000			100,000		110,000			
Bogie Drive Water Truck			170,000						200,000	200,000
Forklift		27,000						35,000		
Slashers		10,000				12,000		15,000		
Smooth Drum Roller				150,000	150,000					
Multi Tyred Roller - Self Propelled					155,000	155,000				
15 Tonne Excavator							270,000			
Skid Steer Loader						90,000				
Street Sweeper							285,000			
<b>SUB TOTAL - MAJOR PLANT</b>	<b>708,181</b>	<b>1,107,000</b>	<b>810,000</b>	<b>1,090,000</b>	<b>1,845,000</b>	<b>1,532,000</b>	<b>1,960,000</b>	<b>1,470,000</b>	<b>605,000</b>	<b>605,000</b>

2024/25 to 2033/34 - 10 YEAR REPLACEMENT PROPOSAL										
	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
DESCRIPTION	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
<b>MINOR/SUNDRY PLANT</b>										
G & H Workshop Plant & Equipment	32,682	32,000	33,000	33,000	33,000	33,000	34,000	34,000	34,000	34,000
Sundry Plant - Engineering	35,273	35,000	35,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000
Sundry Plant - Parks & Gardens	13,436	15,000	15,000	15,000	25,000	28,000	29,000	29,000	29,000	29,000
<b>SUB TOTAL - MINOR/SUNDRY PLANT</b>	<b>81,391</b>	<b>82,000</b>	<b>83,000</b>	<b>84,000</b>	<b>94,000</b>	<b>97,000</b>	<b>99,000</b>	<b>99,000</b>	<b>99,000</b>	<b>99,000</b>
<b>TOTAL PLANT ACQUISITIONS</b>	<b>1,346,300</b>	<b>1,722,000</b>	<b>1,462,000</b>	<b>1,651,000</b>	<b>2,545,000</b>	<b>2,110,000</b>	<b>2,644,000</b>	<b>2,058,000</b>	<b>1,295,000</b>	<b>1,295,000</b>
<b>LTFP PLANT SUMMARY</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>	<b>2028-29</b>	<b>2029-30</b>	<b>2030-31</b>	<b>2031-32</b>	<b>2032-33</b>	<b>2033-34</b>
ADMIN & OTHER VEHICLES	556,728	533,000	569,000	477,000	606,000	481,000	585,000	489,000	591,000	591,000
MAJOR PLANT ITEMS	708,181	1,107,000	810,000	1,090,000	1,845,000	1,532,000	1,960,000	1,470,000	605,000	605,000
MINOR/SUNDRY PLANT	81,391	82,000	83,000	84,000	94,000	97,000	99,000	99,000	99,000	99,000
<b>SUB TOTAL</b>	<b>1,346,300</b>	<b>1,722,000</b>	<b>1,462,000</b>	<b>1,651,000</b>	<b>2,545,000</b>	<b>2,110,000</b>	<b>2,644,000</b>	<b>2,058,000</b>	<b>1,295,000</b>	<b>1,295,000</b>
OTHER EXTERNALLY FUNDED PLANT	-	-	-	-	-	-	-	-	-	-
<b>GRAND TOTAL</b>	<b>1,346,300</b>	<b>1,722,000</b>	<b>1,462,000</b>	<b>1,651,000</b>	<b>2,545,000</b>	<b>2,110,000</b>	<b>2,644,000</b>	<b>2,058,000</b>	<b>1,295,000</b>	<b>1,295,000</b>